



**ADOPTED
FINANCIAL PLAN
FISCAL YEAR ENDING
SEPTEMBER 30, 2016**





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**FINANCIAL PLAN FOR FISCAL YEAR
OCTOBER 1, 2015 THROUGH SEPTEMBER 30, 2016**

including
General Fund, Special Revenue Funds,
Debt Service Funds, Enterprise Funds,
Internal Service Funds, Trust Funds,
and the Capital Improvement Plan

ELECTED OFFICIALS

**WILLIE CHARLES SHAW, MAYOR
SUZANNE ATWELL, VICE MAYOR
LIZ ALPERT, COMMISSIONER
SUSAN CHAPMAN, COMMISSIONER
SHELLI FREELAND EDDIE, COMMISSIONER**

CHARTER OFFICIALS

**THOMAS W. BARWIN
CITY MANAGER**

**PAMELA M. NADALINI
CITY AUDITOR AND CLERK**

**ROBERT M. FOURNIER, ESQ.
CITY ATTORNEY**

FINANCE DIRECTOR

JOHN LEGE



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FISCAL YEAR 2016 ADOPTED FINANCIAL PLAN TABLE OF CONTENTS

City Manager's Message

Summary Discussion (Budget in Brief).....	1
Reader's Guide.....	5
Government Finance Officers Association Distinguished Budget Presentation Award	6
Vision, Mission and City Commission Priorities	7
Table of Organization	8
Departmental Impact on Citywide Priorities	9
Short-Term Considerations.....	10
Budget Priorities for FY 2015-2016.....	11
Budget Summary by Fund and Category.....	12

In-Depth Analysis

General Fund (Revenues)	13
General Fund (Expenditures).....	16
Debt Service Funds/Debt Information	17
Special Revenue Funds	20
Enterprise Funds	26
Internal Service Funds	31
Trust Funds	33
Capital Improvement Program.....	34

2014 – 2016 Strategic Plan	35
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Introduction

Sarasota at a Glance	43
Financial Control	50
Budgetary Control.....	56
Financial Policies	58
Calendar of Budget Activities.....	62

Summary of All Funds

Summary	63
Fund Structure by Department/Program and Function.....	64
Revenues, Expenditures and Fund Balances of all Fund Types (Overview).....	66
Revenues, Expenditures, and Fund Balances of Special Revenue Funds.....	68
Revenues, Expenditures, and Fund Balances of Debt Service Funds.....	72
Revenues, Expenditures, and Fund Balances of Enterprise Funds	74
Revenues, Expenditures, and Fund Balances of Internal Service Funds	76
Revenues, Expenditures, and Fund Balances of Trust Funds.....	78
Capital Improvement Program (Overview)	80
Funded Personnel Position Summary	82
Funded Staffing Levels by Department	85

TABLE OF CONTENTS (continued)

General Fund – Summary of the General Fund

Summary	91
Revenues, Expenditures, and Fund Balance	93
Schedule of Revenues with Percentage Changes from Prior Year	94
Schedule of Expenditures with Percentage Changes from Prior Year	95
Comparison of Expenditures by Function from 2007 through 2016	96
Comparison of Expenditures funded by Ad Valorem Taxes and those funded by Other Revenues	97

General Fund – General Government

Summary	99
City Commission	100
City Manager	101
Office of Public Information	102
Facilities Management	103
Neighborhood & Development Services	107
Human Resources	115
Financial Administration	122
Urban Design Studio	132
City Auditor and Clerk	133
City Attorney	144
Special Events Office	147
Unclassified	150

General Fund – Human Services

Summary	153
Homelessness Response	154

General Fund – Public Safety

Summary	155
Code Compliance	156
Police Department	158
Independent Police Advisory Panels	175

General Fund - Physical Environment

Summary	177
Sustainability	178
Parks and Landscape Maintenance	179

General Fund - Transportation

Summary	187
Street and Highway Maintenance	188
Engineering Services	194

TABLE OF CONTENTS (continued)

General Fund – Culture and Recreation

Summary	197
Skateboard Park	198
Children’s Fountain	199
Lido Beach Pavilion & Pool	200
Robert L. Taylor Community Complex	201

Special Revenue Funds

Summary	205
Public Art	210
Building Services	211
Development Application System	215
St Armand’s Business Improvement District	216
Golden Gate Point Streetscape Special District	217
Downtown Improvement District	218
\$.01 Local Option Sales Tax (1989-1999)	219
\$.01 Local Option Sales Tax (1999-2009)	220
\$.01 Local Option Sales Tax (2009-2024)	222
Housing & Community Development	230
Multi-Modal Transportation Impact Fund	248
\$.07 Gas Tax	249
\$.05 Local Option Fuel Tax	250
Community Redevelopment	251
Tourist Development Tax	254
Citizens with Disabilities	256
County Occupational License Tax	257
Neighborhood Grant Programs	258
Stadium Grant from Office of Tourism, Trade and Economic Development	259
Department of Justice COPS Grant	260

Debt Service Funds

Summary	261
Outstanding Long-Term Liabilities	264
2007 General Obligation Bonds	265
St. Armand’s Special Assessment Refunding Debt	266
Golden Gate General Obligation Bonds	267
Glen Oaks Special Assessment Debt	268
Special Obligation Refunding Bonds	269
First Florida Governmental Financing Commission Series 2003	270
First Florida Governmental Financing Commission Series 2005	271
Special Obligation Build America Bonds Series 2009	272
Special Obligation Build America Bonds Series 2010	273
Proprietary Debt for Water and Sewer Improvements	274

TABLE OF CONTENTS (continued)

Enterprise Funds

Summary	275
Water and Sewer Utilities	278
Bobby Jones Golf Complex	294
Van Wezel Performing Arts Hall.....	297
Van Wezel Surcharge	302
Solid Waste Management (including Street Sweeping)	303
Municipal Auditoriums	307
Parking Management	311

Internal Service Funds

Summary	319
Vehicle and Equipment Maintenance	322
Information Technology	325
Equipment Replacement	329
Self-Insurance	330

Trust Funds

Summary	337
Other Post-Employment Benefits Trust.....	339
Defined Contribution Plan-General	340

Capital Improvement Program	341
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Miscellaneous

Resolution Certifying Millage Rates City of Sarasota.....	391
Resolution City Budget (with exhibits)	393
Resolution Certifying Millage Rates St. Armand's BID	404
Resolution St. Armand's BID Budget	406
Resolution Certifying Millage Rates Golden Gate Point Special District.....	410
Resolution Golden Gate Point Special District Budget	412
Resolution Certifying Millage Rates Downtown Improvement District	417
Resolution Downtown Improvement District Budget	419
Glossary of Terms.....	423

Three Year Projections

Overview	435
General Fund.....	437
Water and Sewer Utility.....	438
Bobby Jones Golf Complex	439
Van Wezel Performing Arts Hall.....	440
Solid Waste Management	441
Municipal Auditoriums	442
Parking Management	443

The entire Fiscal Year 2016 Adopted Financial Plan is available at
www.SarasotaGov.com



September 8, 2015

The Honorable Mayor and City Commission
Sarasota, Florida

Dear Mayor and Commission Members:

I am pleased to submit the budget for FY 2015-16 in accordance with the requirements of the Sarasota City Charter. The story of the FY 2015-16 budget is the story of a dynamic community experiencing a building boom on the heels of the Great Recession (2007-2012). A sense of cautious optimism has influenced the preparation of the FY 2015-16 budget largely due to a variety of indicators suggesting a significant improvement in the local real estate market tempered by continued slow growth in the economy.

Our optimism is highlighted by the news that property values have increased city-wide by 6.91% this year, for a total of 17.3% over the last four years, following their 39% decline from FY 2008-09 through FY 2011-12.

Fortunately, management and policy makers in the City of Sarasota faced the budgetary challenges of the Great Recession head on, in real time. The FY 2015-16 budget continues the recessionary discipline of living within our means.

Challenges we continue to face include public safety employee pension funding obligations which will continue at an unsustainable 74.43% of payroll. This means that for every dollar of a police officer's pay, an additional seventy-five cents must be contributed to the police pension fund. The current Florida Retirement System's (FRS) contribution rate is 19.82% of payroll and most local police pension plans contribute significantly less than the City of Sarasota's current percentage of pay. The pension obligation for the Police Pension Plan alone is \$7.5 million or 13% of the total General Fund expenditure budget. All pension plans in the General Fund (Police, General, General Defined Contribution, and Fire) are budgeted at \$12.7 million, the equivalent of approximately two mills of our 3.1728 mills Ad Valorem Tax levy and represents 21.67% of the total General Fund's expenditure budget. Pension funding is challenging the City to maintain competitive tax rates. We must continue to remain lean as pension reform evolves.

The budget presented herein is strategically focused on enhancing the quality of services delivered to our residents by a continued commitment to employee training programs

which were casualties of the Great Recession. Considerable progress was made in FY 2014-15 towards this program. Our goal is to continue to organize and budget for a minimum of 40 hours of training per year for each and every City employee during FY 2015-16.

As encouraging as increasing property values and continued focus on employee training programs are, the FY 2015-16 budget includes continued funding for the update of the Sarasota Form-Based Zoning Code through an inter-active urban design studio staffed by an extremely talented team of an architect and a planner. The design and implementation of the future code, with extensive community participation, promises to set the vision and course for the look, feel and reality of our maturing city over the next 25 years. While tasked with developing a new form based code, the talents of this team has already been realized in many current projects throughout the City.

As the economic, cultural and quality of life beacon on Florida's Gulf Coast, the City of Sarasota must remain committed to excellence and continuous improvements while acknowledging competition. In this regard rebooting employee training, updating our codes, and fully instilling community partnership policing throughout the Sarasota Police Department and community are all major steps forward to retaining the value of residency here. Yet the FY 2015-16 budget continues the equally important work of rebuilding our aging infrastructure, i.e., water, sewer, roads, parks, and physical assets that are so vital to serving our year-round and seasonal residents as well as the 3 million visitors who discover or return to Sarasota each and every year.

Some important FY2015-16 infrastructure projects include:

- Fruitville Rd Improvements - \$2,159,000 Tax Increment Financing
- Dr. Martin Luther King Jr. Way Streetscape Improvements - \$1,709,000 Tax Increment Financing
- Street Reconstruction - \$1,200,000 - Penny Sales Tax; \$650,000 - \$.05 Local Option Fuel Tax
- 14th & US 41 Mobility Project - \$750,000 - Penny Sales Tax

- Multi-Use-Recreational-Trails Projects - \$750,000 Penny Sales Tax
- Water Supply Facilities- \$4,155,000 - User Fees
- Sanitary Sewer Collection Facilities - \$8,570,000 - User Fees

For the foreseeable future we must continue to be mindful of the importance of a solid tax base and think and plan in innovative ways to address our ongoing challenges and very real opportunities. Unemployment and affordable housing remain challenges in segments of our community. How can we work effectively with our partners throughout the region to grow jobs and create more affordable housing for local residents who most need them? We will be working diligently on this challenge throughout FY 2015-16.

A new approach to addressing the challenge of chronic homelessness in the City and region continues to evolve. A region-wide community alliance is taking shape to better address the issue of chronic homelessness. Progress has been made toward expanding the collaboration for a coordinated regional solution to this costly challenge, partially created by the vast shortages of low cost housing and shortage of mental health beds and treatment programs in Florida. As the regional strategy on homelessness gains momentum, the FY 2015-16 budget includes funding for a Director of Special Initiatives and a Street case worker to support the Sarasota Police Department’s (SPD) street level response to chronic homelessness. This effort continues to emphasize resource coordination to supplement the SPD’s law enforcement efforts, beginning by prioritizing disabled veterans. We are hopeful this approach will produce more positive results than those we have seen by dealing with the chronically homeless almost exclusively through the revolving doors of the criminal justice and emergency medical response systems.

While the City has made a valiant effort to weather the storms of the past, the fact remains that we are maintaining a city of 24 square miles of land and water, with a stable to growing population, home to 3 universities, dozens of major attractions and miles of natural beauty and waterfront, while coordinating 100 special events annually. I believe it is safe to say that the dramatic cutbacks we have experienced in the past are starting to show. Most notable is the challenge of maintaining our maintenance standards in our public parks and public properties. We must remain cognizant that residents and visitors are drawn, stay, or return here for the high quality of life, aesthetic qualities of the community and wide variety of activities they can pursue in a safe and attractive environment.

As we move through FY 2015-16 in preparation for FY 2016-17, I believe we must look at innovative approaches, best practice options and creative ways to finance, manage, fund and undertake our landscaping, forestry and park maintenance responsibilities, to keep them to the standards Sarasotians expect, or to be clear, those standards may be

lowered. With the hiring of a Park’s Director, the establishment of a Parks District should be considered in FY 2015-16. With renewed economic and investment interest being demonstrated in the City of Sarasota, the horizon is full of opportunity which this budget positions us to take advantage of. A stable tax base and tax rate which reflects the value of living in the City will continue to be essential to maximize our comeback.

Before outlining the highlights of this budget, I think it is important to reiterate that governments do not exist for the purpose of raising taxes and spending money. The purpose of government is to provide services to our citizens which enhance public safety and enrich the quality of their lifetime and community experiences. A summary of the FY 2015-16 budget highlights, which pursues those goals, are listed below.

BUDGET SUMMARY

In summary, the overall FY 2015-16 budget by fund type is as follows:

Fund	FY 2014-15 Budget	FY 2015-16 Budget
General Fund	56,873,937	58,809,272
Special Revenue Funds	26,858,019	29,663,391
Debt Service Funds	9,105,661	8,314,918
Enterprise Funds	79,997,154	74,717,224
Internal Service Funds	14,473,731	14,388,237
Trust Funds	8,608,181	8,663,149
Total	\$195,916,683	\$194,556,191

The \$1.36 million decrease in expenditures can be attributed to, General Fund – increase in personal services of \$.22M, increase in operating expenses of \$1.0M, increase in capital expenses of \$.56 and an increase in interfund transfers of \$.13M; Restricted funding sources increases - Penny Tax \$2.5M, Building Services \$.4M, COPS Grant \$.3M, Tourist Development Tax \$.28M and Housing Grants \$.26M offset by decreases in CRA (\$.87), and other miscellaneous restricted sources (\$.06); Enterprise Funds - Water & Sewer capital projects and debt service decrease of (\$6.8M), Van Wezel expenses increase of \$2M due to more performances and other miscellaneous Enterprise Fund decreases of (\$.5M).

A more detailed explanation of the FY 2015-16 budget follows in the “In-Depth Analysis” section; however, the significant features of this budget include:

- Applying the current millage rate of 3.1728 mills to the increase in assessed values for FY 2015-16 will increase property tax revenues to the General Fund by \$1,169,808 from FY 2014-15.
- A 0.0624 mill decrease in the City-wide debt service millage for the Police Headquarters due to the increase in assessed property values and the re-financing of the Series 2007 General Obligation bonds.

- An operating budget of \$1,371,628 for the Robert L. Taylor Community Complex. This fiscal year will be the last year Sarasota County will contribute \$320,000 for the operation of the Robert Taylor Community Complex.
- An increase of 25 employment positions City-wide, which brings the total FTE to 621 for FY 2015-16.
- A \$195,169 subsidy to the Municipal Auditoriums.
- Based on the July 1st property values and no change from the FY 2014-15 millage rate, the FY 2015-16 budgeted revenues for the CRA will increase from FY 2014-15 budgeted revenues by \$863,859. The CRA has sufficient tax increment revenues to pay for debt service and partial funding for the services provided by the General Fund, including funding for various other initiatives such as the Redevelopment Offices and Teen/Youth programming at the Robert L. Taylor Community (RLT) Complex. Transfers to the General Fund in the amount of \$2,616,746 are budgeted in FY 2015-16 for services provided.
- A 6% utilities rate increase for City Utilities customers. This increase maintains the City's competitive water and wastewater rates and is necessary for the City to sustain the capital infrastructure on a pay as we go basis.
- FY 2015-16 Parking Management revenues are projected to total \$943,030, which is \$315,026 higher than FY 2014-15 estimated revenue. This is due to a proposed paid parking program in the Palm Garage and the now completed State Street Garage, during special events. An increase in expenses is needed to fund the additional operational costs due to the new operation of the State Street Garage. A general fund subsidy of \$420,000 will be utilized to fund the operating shortfall of \$638,614.

Along with ongoing pension benefits putting a strain on the budget, other benefits for retiree healthcare are also costly. Retiree healthcare benefits for past services delivered by now retired employees will require substantial contributions from current and future taxpayers to sustain these longevity benefits. In September 2006, the City Commission adopted Ordinance No. 06-4699 establishing the Other Post-Employment Benefits Trust Fund (OPEB). Since adoption in FY 2006-07, the City has contributed \$66.4 million across all City funds and has paid \$50.3 million in retiree claims. Through investments the OPEB Trust Fund has a current fund balance of \$41.1 million despite claims having increased 95% from FY 2006-07 through FY 2014-15. The City Commission reduced contributions from the General Fund to the OPEB Trust Fund to prioritize the development of a fiscally sustainable solution that modernizes and incorporates best practices for retiree healthcare costs and reduces the financial impact to the General Fund. The City must be prepared to be compliant with the phase in of the Affordable Health Care Act through 2018.

These approved revenue and expenditure modifications represent the General Fund budget as balanced. Budgeted revenues for FY 2015-16 total \$58,809,272 a \$1.9 million increase from FY 2014-15. Budgeted expenditures for FY 2015-16 are \$58,809,272, an increase of approximately \$1.9 million which equates to a 3.4% increase from the FY 2014-15 adopted expenditure budget of \$56,873,937.

It is important that we point out to the City Commission and the public that maintaining current service levels city wide will be difficult unless we see a substantial increase in the economically sensitive revenues and a continued increase in assessed values throughout the City. Property tax values are expected to increase, however, property tax cap restrictions exist that will limit revenues to a meager amount regardless of large increases in market value. Unless the economy sustains very strong improvements, which would stimulate the economically sensitive revenues, annual shortfalls could occur. Additionally, if actual rates of return on pension fund investments fall short of the actuarial assumptions, future pension contributions will be unsustainable without more drastic measures including severe service level reductions, substantial increases in the millage rate and substantial increases in fees and charges.

In closing, I am pleased to bring to your attention that our budget documents for the past twenty five years have been awarded the prestigious national Distinguished Budget Presentation Award from the Government Finance Officers Association. In order to qualify for the Distinguished Budget Presentation Award, the City's budget document was judged to be proficient as a policy document, financial plan, operations guide, and communications device. In fact, the budget document was rated as proficient overall and outstanding, the highest rating, in many categories. This award is the highest form of recognition in governmental budgeting and represents a continued significant achievement by the Finance Department. I wish to express my sincere appreciation to John Lege, Finance Director and our other conscientious department heads for their cooperation and responsiveness in developing this budget and to the Financial Administration team who worked arduously to produce this plan.

Sincerely,



Thomas Barwin
City Manager



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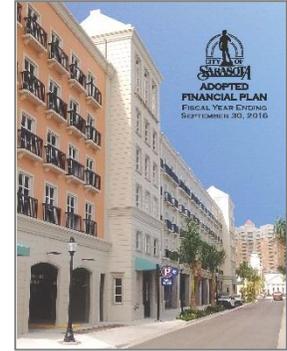
READERS GUIDE

For the Adopted Financial Plan

What's included in this document

The City's Adopted Financial Plan provides a framework for the overall fiscal management of the City of Sarasota for FY 2016 and beyond. It includes both day-to-day operating funds and capital improvement funds.

This document is divided into sections including a City Manager's Message or "Budget in Brief", an In-Depth Analysis report, an Introduction to the City, a Summary of all City funds, detailed budget presentations by fund and department including Debt Service and Trust Funds, the Capital Improvement Program, authorizing legislation, and three-year fund projections.



The Introduction Section includes a general description of the City and related statistics, demographics and tax structure, a discussion of City funds, the basis of accounting and budgetary control, a calendar of annual budget activities, and the financial policies of the City.

How to read this document

The budget document is organized by fund. Each fund includes revenues, expenditures, and a description of each department and/or program budgeted out of that fund. The General Fund has the largest number of departments and/or programs and accounts for approximately 30% of the City's total budgeted expenditures. A listing of department/programs by fund can be found in the Table of Contents of this document and an alphabetical listing can be found in the matrix in the Summary of All Funds sections. Each departments/program with operating staff will offer the following information:

- Department Synopsis with summary budgets for department's individual cost centers
- Mission Statement
- Description of Operations
- Operational Goals
- Performance Measures
- Expenditures by cost center (3 yrs)
- Expenditures by category (3 yrs)
- Personnel summary (2 yrs)
- Revenue summary (3 yrs)

FY2016 Total column reflects the total budget adopted by the City Commission. Amounts in the FY2016 Issues column will be detailed following the cost center budget. An Issue is a request approved by the City Commission for something over and above the Continuation budget of the prior year.

A table of the Funded Staffing Levels by Department for FY 2015-2016 is located in the Summary of All Funds section of this document.

The Capital Improvement Plan Section of this document includes a summarized version of the Five Year Capital Improvement Program (CIP) for fiscal years 2016 through 2020. Projects programmed for FY2016 are adopted as part of the FY2016 budget.

All supporting information for this document is available for review in the office of the Department of Financial Administration. Questions regarding the material presented should be directed to the Department of Financial Administration at (941) 954-4185 or visit the City's web site at www.sarasotagov.com



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

City of Sarasota

Florida

For the Fiscal Year Beginning

October 1, 2014

A handwritten signature in black ink, which appears to read "Jeffrey R. Emswiler".

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a *Distinguished Budget Presentation Award* to **The City of Sarasota, Florida** for its Adopted Financial Plan for the fiscal year beginning **October 1, 2014**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

The Distinguished Budget Presentation Award is valid for a period of one year only. It is the City's belief that the Fiscal Year 2016 budget continues to conform to the GFOA program requirements and the City will submit the document to the GFOA to determine its eligibility for a Fiscal Year 2016 award.

OUR VISION

A City Where
Urban Amenities
Meet Small Town Living



OUR MISSION

The City Commissioners and staff deliver the policies, decisions and actions needed to serve the short and long term needs of our citizens. We keep our Vision in focus while paying attention to the details of managing our fiscal and other resources with care, and providing services and facilities that reflect community priorities and goals. In performing these duties, we foster collaboration and respect for different points of view, and encourage extensive and effective participation from those affected by our work. We make timely choices that reflect fairness and a good understanding of the impacts of alternative proposals. These decisions are carried out effectively to address the health, safety and welfare of those we serve.

OUR COMMISSION PRIORITIES

- ECONOMIC DEVELOPMENT AND GROWTH
- INFRASTRUCTURE
- BUDGET AND FINANCE
- QUALITY OF LIFE



Table of Organization
2015 – 2016
 City of Sarasota, Florida

PUBLIC

City Commission

City Auditor & Clerk

Boards & Committees

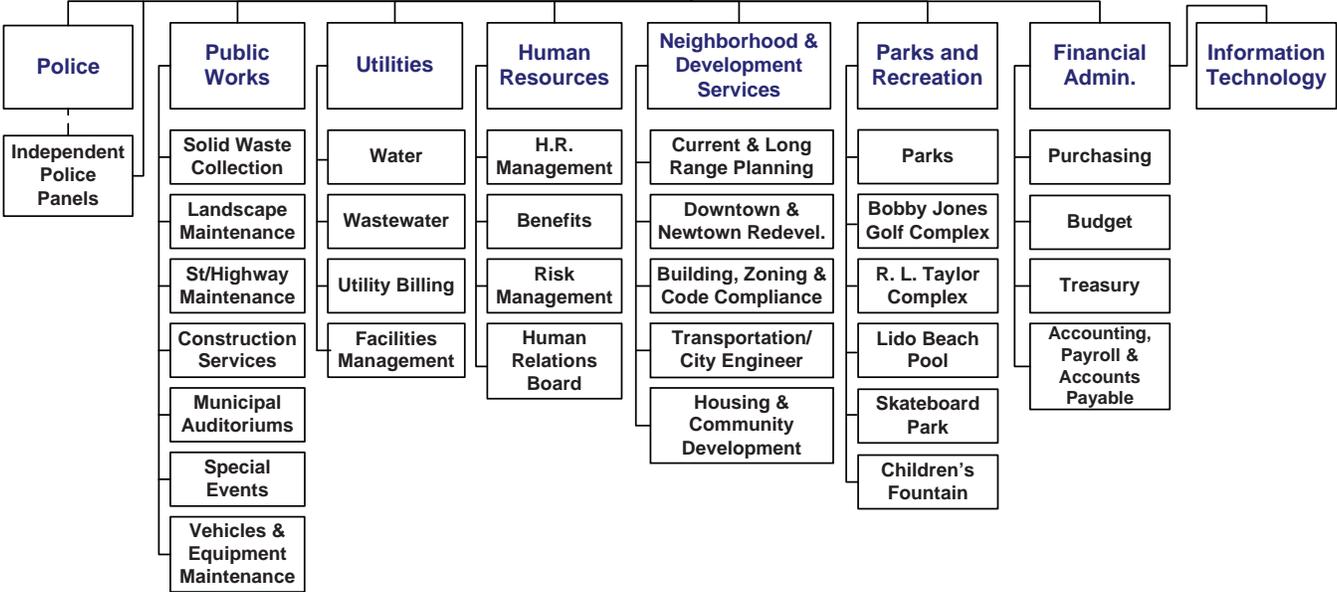
City Manager

City Attorney

- Auditing
- Central Records
- Pensions
- Clerk
- Commission Services
- Communications

Deputy City Manager

- Urban Design Studio
- Parking Mgmt
- Sustainability
- Homelessness Response
- Public Information Officer
- Van Wezel Performing Arts Hall



Line Key:
 Direct Supervision —————
 Indirect Supervision - - - - -

Submitted in Accordance with
 Article V, Section 3, 4 and 5
 Article VI, Section 3 and 4, and
 Article VII, Section 3 of the City Charter

COMMISSION PRIORITIES/OBJECTIVES: DEPARTMENTAL IMPACTS

The four Commission priorities (aka ‘*Strategic Goals*’) and the twelve corresponding *Strategies* of the 2014-2016 Strategic Plan are carried out collectively by the City organization, with different departments taking the lead on one or more of the sixty-one Commission Objectives. The below table illustrates the participating departments and their Strategic Plan responsibilities. The section of this document labeled as the **Strategic Plan** contains the accepted Fiscal Year 2014 - 2016 Strategic Plan’s Strategic Goals, Strategies, and Objectives. As Departments prepare their annual budget proposals, the financial impacts of carrying out these objectives are considered, and departments determine if an Objective can be achieved within their current level of resources (in an ‘as-is’ budget), or if additional funds will be needed. The Commission reviews requests for funding associated with carrying out their Strategic Plan. Once accepted, the funds are shown as part of a cogent cost center, ultimately overseen by the participating (or lead) Department that is responsible for accomplishing the Objective. In FY 2016, no additional funds were requested by City Departments in order to complete the third year of their respective Objectives.

- A. **ECONOMIC DEVELOPMENT AND GROWTH** (3 Strategies – see the **Strategic Plan**)
To support new growth, sustain existing enterprises, and prepare the City for economic recovery.
- B. **QUALITY OF LIFE** (3 Strategies – see the **Strategic Plan**)
To preserve and promote the parts of our City that makes us a unique and desirable community to live in.
- C. **BUDGET AND FINANCE** (3 Strategies – see the **Strategic Plan**)
To balance the City’s budget with consideration given to citizen satisfaction, City adopted priorities and organizational health.
- D. **INFRASTRUCTURE** (3 Strategies – see the **Strategic Plan**)
To enable improvements to the City’s infrastructure including roadways, public parking, storm water facilities, streetscapes, and signage.

Participating Department	Economic Growth	Infrastructure	Budget and Finance	Quality of Life
City Manager's Office	X	X	X	X
Urban Design Studio				X
Facilities Management		X		X
Neighborhood & Development Services	X	X	X	X
Human Resources			X	
Financial Administration			X	
City Auditor and Clerk				
City Attorney	X			
Special Events				
Police	X		X	X
Parks and Landscape Maintenance	X	X		
Street and Highway Maintenance	X	X		
Engineering Services		X	X	
Water		X		X
Wastewater		X		
Van Wezel Performing Arts Hall				
Solid Waste Management				X
Parking Management	X		X	
Information Technology				

SHORT TERM CONSIDERATIONS

The City of Sarasota must consider a host of issues when preparing the annual financial plan; the City must provide day to day services without pause, but must also actively plan for the near and distant future. We must satisfy the needs and wishes of our current citizenry, while growing to accommodate future residents and visitors. As further detailed in both the **City Manager's Message**, and within the **In Depth Analysis**, these activities must be achieved while operating within our means: a finite source of revenues, and an often inflexible source of expenditures.

As noted in the **Commission Priorities/Objectives**, the City's 2014-2016 **Strategic Plan**, and the City's **Capital Improvement Plan**, the City has charted a course for our immediate and distant future but we must adjust our sails annually to react to current conditions as well as the possibility of unexpected changes. In the Fiscal Year 2016 budget the following Short Term Considerations were factors that fundamentally affected the Commission's and the Community's decision making regarding our financial plan:

1. Chronic homelessness, and its effect on the Quality of Life for Sarasota Residents, Businesses, as well as homeless individuals.
2. A continuing initiative to replace the City's current Zoning Code (a Euclidean/Form-Based code hybrid) with a modern and succinct form-based code, with the help of contracted employees.
3. Other Post-Employment Benefits (OPEB) and the continued budgetary impact of subsidizing health care premiums for retirees.
4. Managing on-street and structured public parking in commercial areas within a community that has been historically averse to paying for parking.
5. Meeting legal obligations that oblige the City.
6. Concerns over possible legislation changes – such as elimination or reduction of the Communication Services Tax, Local Business Tax Receipt, and/or changes to the Red Light Camera programs.
7. The sustainability of current Pension programs.
8. The Community's standards regarding public safety, landscaping, parks and recreation facilities, and other high-visibility services, and their subsequent desire to not experience any reductions in the current level of service.
9. The slow growth in the economy and economically sensitive revenues.
10. Consideration of extending or expanding the Community Redevelopment Agency Area, which is currently scheduled to expire on September 30, 2016, and the impact that may have on future budgets.
11. Widespread infrastructure restoration and the challenging project of designing and constructing a storm-safe sewage lift station adjacent to a much-loved water way, public park, and heavily travelled roadway.

Consideration of these issues has been incorporated throughout the Adopted Financial Plan. With the exception of legislative issues which have not been determined yet, almost all concerns were addressed with a respective funding decision. The Commission has continued to weigh the impact of Ad Valorem taxes on citizen's Quality of Life and has consistently sought out opportunities to streamline City operations without negatively impacting Citizens. In Fiscal Year 2016 the administration continued to fiscally refine City operations without impacting citizens, and ultimately was able to maintain the same millage rate as the prior year.

BUDGET PRIORITIES FOR FY 2015-16

MAINTAIN HIGHEST LEVEL OF SERVICE TO CITIZENS

- Reduce expenditures by maximizing effectiveness
- Ensure the Capital Improvement Program addresses the City's aging infrastructure
- Prioritize all City services and maintain emphasis on essential services
- Pursue additional non-traditional revenue sources
- Increase emphasis on employee development and training

STRENGTHEN AND REVITALIZE NEIGHBORHOODS

- Promote special taxing districts to create opportunities for additional residential and commercial district improvements
- Seek out and implement public safety initiatives, including Partnership Policing (Community Policing)
- Administer the Capital Improvement Program, and the Downtown and Newtown Community Redevelopment Plans



PLAN FOR BALANCED OPERATIONS

- Consider Best Practices as we steer the organization towards a modern, sustainable service provider and government entity
- Build upon Community relationships with other service providers to reduce duplication of efforts
- Consider long-term effects of short-term decision making and balance the wants VS the needs of the Community within the fiscal constraints of the City



CARRY OUT THE CITY'S STRATEGIC PLAN

- Facilitate establishment of a City-wide three-year Strategic Plan
- Incorporate Strategic Planning into Budget Planning
- Monitor progress of the plan via periodic progress measurements
- Adjust Plan as needed to meet changing Community goals and needs
- Annually author and accept a fiscal year workplan for the upcoming 12 months

REPRESENT THE COMMUNITY'S GOALS /INTERESTS

- Solicit feedback on all City initiatives
- Promote transparent government communication
- Develop and direct communication networks to be all encompassing: utilize Newsletters, email, webpages, TV programs, TV broadcasts of live events, Twitter, Facebook, and other 'social media', in order to keep citizens informed, and to solicit continuing input.
- Include citizens in Advisory Boards, Ad-Hoc groups, and Stakeholder networks

Budget Summary by Fund and Category for Fiscal Year 2015 - 2016

	<i>Beginning Fund</i>		<i>Expenditures</i>			<i>Ending Fund</i>	<i>Percent change in Fund</i>	<i>Page No. Reference</i>
	<i>Balance</i>	<i>Revenues</i>	<i>Personal Svc.</i>	<i>Operating/Other</i>	<i>Capital</i>	<i>Balance</i>	<i>Balance</i>	
<u>General Fund</u>	\$ 17,591,707	\$ 58,809,272	\$ 44,850,430	\$ 13,210,165	\$ 748,677	\$ 17,591,707	0%	
<u>Special Revenue Funds</u>								
Public Art	53,852	-	-	-	-	53,852	0%	
Building Services	4,320,940	3,104,050	2,370,453	730,584	35,896	4,288,057	-1%	
Development Application System	404,304	398,000	-	405,900	-	396,404	-2%	
St Armands BID	136,224	243,400	-	115,237	128,163	136,224	0%	
Golden Gate Point Special District	45,048	100,000	-	100,000	-	45,048	0%	
Downtown Improvement District	10,974	372,346	36,748	251,931	83,667	10,974	0%	
Penny Sales Tax	6,046,327	7,872,500	100,000	1,426,422	6,451,000	5,941,405	-2%	
Housing/ Community Develop.	591,231	4,405,431	729,000	3,667,381	9,050	591,231	0%	
Multi-Modal Transp. Impact Fee	-	100,000	-	-	100,000	-	N/A	
Gas Tax	672,299	1,410,000	25,000	1,198,581	377,000	481,718	-28%	21
\$.05 Local Option Fuel Tax	283,220	950,000	-	-	870,000	363,220	28%	22
Community Redevelop. Agency	2,002,432	8,794,222	-	5,008,153	4,218,283	1,570,218	-22%	20
Tourist Development	727,165	330,000	-	1,222	328,778	727,165	0%	
Citizens with Disabilities	146,324	25,000	-	31,000	-	140,324	-4%	
County Occupational License	24,797	9,000	-	12,316	-	21,481	-13%	23
Neighborhood Grant Programs	59,864	40,000	-	50,000	-	49,864	-17%	24
Office of Tourism, Trade, Econ. Dev.	-	500,084	-	500,004	-	80	N/A	
DOJ - COPS Grant	-	301,622	301,622	-	-	-	N/A	
	<u>15,525,001</u>	<u>28,955,655</u>	<u>3,562,823</u>	<u>13,498,731</u>	<u>12,601,837</u>	<u>14,817,265</u>	<u>-5%</u>	
<u>Debt Service Funds</u>								
2007 General Obligation Bonds	384,802	1,140,638	-	1,140,638	-	384,802	0%	
2015 General Obligation Bonds	-	1,401,544	-	1,399,544	-	2,000	N/A	
St Armands Special Assessment	30,440	108,800	-	138,150	-	1,090	-96%	
Golden Gate Special Assessment	219,434	274,000	-	282,529	-	210,905	-4%	
1992 Special Obligation Refunding	3,873,258	863,000	-	2,283,000	-	2,453,258	-37%	
2003 First Florida Debt Service	89,822	296,075	-	298,074	-	87,823	-2%	
2009 Build America	5,073	2,243,730	-	2,241,488	-	7,315	44%	
2010 Build America	513,621	502,004	-	520,361	-	495,264	-4%	
Glen Oaks Assessment Debt	(1,729)	11,134	-	11,134	-	(1,729)	0%	
	<u>5,114,721</u>	<u>6,840,925</u>	<u>-</u>	<u>8,314,918</u>	<u>-</u>	<u>3,640,728</u>	<u>-29%</u>	17
<u>Enterprise Funds</u>								
Water and Sewer Utilities	14,582,469	46,730,592	12,959,377	18,780,846	14,418,921	15,153,917	4%	
Bobby Jones Golf Course	2,228	2,784,580	732,212	2,011,942	-	42,654	1814%	27
Bobby Jones Capital Improvements	127,176	-	-	-	120,810	6,366	-95%	27
Van Wezel Performing Arts Hall	2,731,691	12,076,313	1,957,177	10,022,125	-	2,828,702	4%	
Van Wezel Surcharge Fund	1,245,863	226,434	-	2,053	661,000	809,244	-35%	28
Solid Waste Management	2,603,347	10,907,250	2,342,249	7,765,414	810,900	2,592,034	0%	
Municipal Auditoriums	18,531	550,554	318,912	230,267	1,375	18,531	0%	
Parking Management Division	220,396	1,363,030	844,810	676,334	60,500	1,782	-99%	30
	<u>21,531,701</u>	<u>74,638,753</u>	<u>19,154,737</u>	<u>39,488,981</u>	<u>16,073,506</u>	<u>21,453,230</u>	<u>0%</u>	
<u>Internal Service Funds</u>								
Vehicle & Equipment Maintenance	(424,026)	2,885,450	779,573	2,086,868	14,100	(419,117)	1%	
Information Technology	387,333	2,102,000	1,497,853	737,726	80,549	173,205	-55%	31
Equipment Replacement	1,732,694	586,000	-	7,257	374,150	1,937,287	12%	31
Self-Insurance	6,470,372	6,847,089	-	8,810,161	-	4,507,300	-30%	32
	<u>8,166,373</u>	<u>12,420,539</u>	<u>2,277,426</u>	<u>11,642,012</u>	<u>468,799</u>	<u>6,198,675</u>	<u>-24%</u>	
<u>Trust Funds</u>								
Other Post Employment Benefits	39,161,326	9,182,888	-	8,611,456	5,368	39,727,390	1%	
Defined Contribution Plan-General	359,647	94,300	25,365	20,960	-	407,622	13%	34
	<u>39,520,973</u>	<u>9,277,188</u>	<u>25,365</u>	<u>8,632,416</u>	<u>5,368</u>	<u>40,135,012</u>	<u>2%</u>	
<u>TOTAL</u>	<u>\$ 107,450,476</u>	<u>\$ 190,942,332</u>	<u>\$ 69,870,781</u>	<u>\$ 94,787,223</u>	<u>\$ 29,898,187</u>	<u>\$ 103,836,617</u>	<u>-3%</u>	

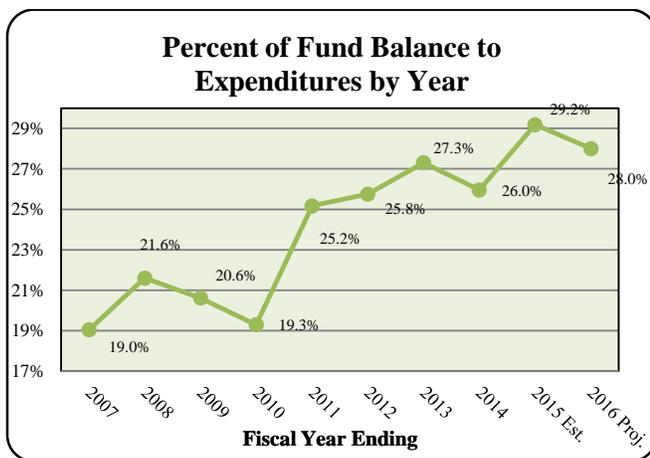
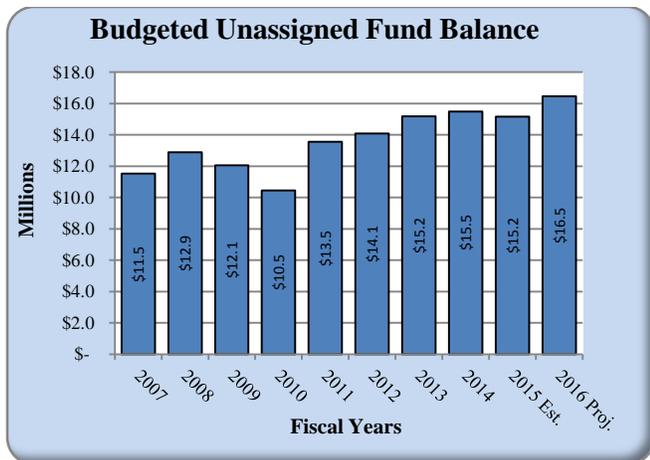
Note: Changes in fund balance for all funds are discussed in the In-Depth Analysis section. Readers can use page references to read about changes resulting in a greater than 10% difference up or down for a specific fund or debt service funds as a whole.

In Depth Analysis: Adopted Financial Plan by Fund for Fiscal Year 2015 - 2016

GENERAL FUND

The unassigned fund balance of the General Fund at September 30, 2015 was budgeted at \$15,154,314 or 26.64 % of total expenditures. The actual unassigned fund balance at September 30, 2015 is expected to be at \$16,457,736 or 29.18% of total expenditures. This budget projects the unassigned fund balance for September 30, 2016, to remain at \$16,457,736 or 27.98% of total expenditures. The unassigned fund balance is well within the range stated in the City's Fund Balance Policy, which establishes a minimum of unassigned fund balance at 2 to 3 months of general fund expenditures.

In summary, the difference between a fund's total assets and total liabilities is labeled as the fund balance, and generally indicates the amount that could be used to finance the next fiscal year's activities. Fund balance is created from excess revenues over expenditures. This can be a combination of collections/revenues being higher than budget and actual expenditures being lower than budget.



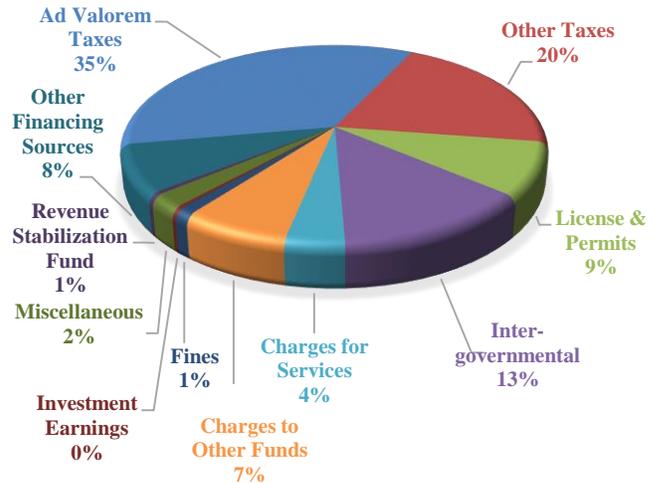
REVENUES

The General Fund revenues for the FY 2015-16 budget total \$58,809,272 and are \$1,935,335 higher than budgeted in FY 2014-15. This change is primarily due to an increase in Ad Valorem Taxes and Half Cent Sales Tax. There is \$272,497 use of Revenue Stabilization Funds proposed for FY 2015-16.

The projected revenues by major categories are as follows:

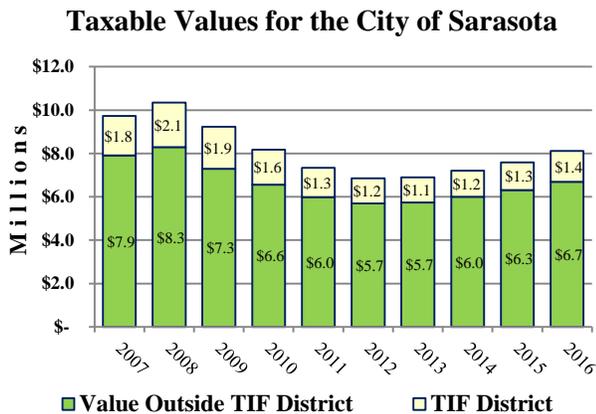
Ad Valorem Taxes	\$20,523,295
Excise Taxes & Business Fees	11,910,097
Licenses and Permits	5,117,792
Intergovernmental	7,802,112
Charges for Services	2,288,251
Charges to Other Funds	4,220,527
Fines and Forfeitures	610,525
Investment Earnings	202,000
Miscellaneous	1,290,196
Other Financing Sources	4,571,980
Revenue Stabilization Fund	272,497
TOTAL:	\$58,809,272

% OF GENERAL FUND REVENUES BY MAJOR SOURCE



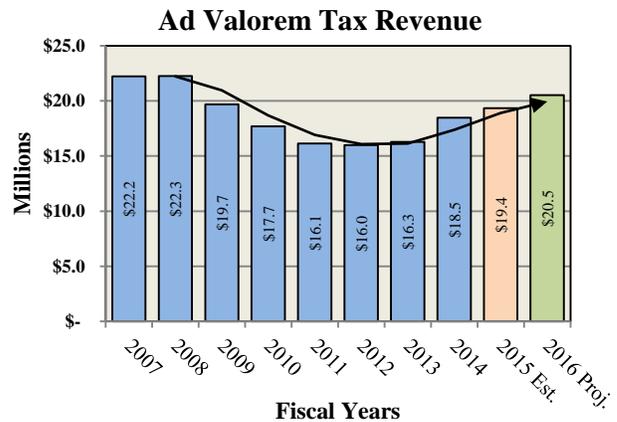
The ad valorem tax increase of \$1,169,808 is directly related to the taxable valuation increase of \$369 million or 6.05%.

The following graph presents the taxable values for the City from FY 2006-07 through FY 2015-16.

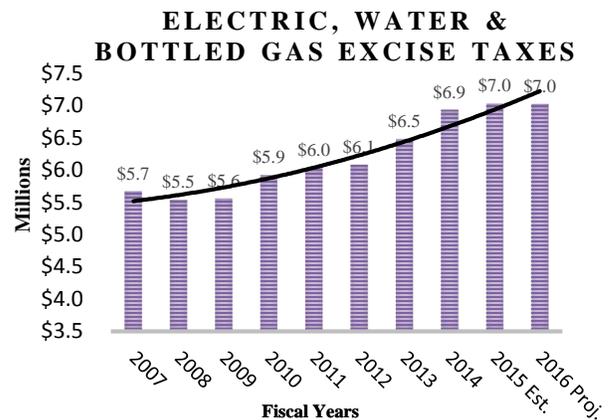


The major General Fund revenue sources are presented in the following graphs which demonstrate the multi-year trend for each revenue. The graphs track the actual revenues for the past eight years from FY 2006-07 through FY 2013-14, the estimated revenues for FY 2014-15, and the projected revenues for FY 2015-16. A trend line has been added to each applicable graph for these major revenue sources. The FY 2015-16 budgets for these revenues are based upon our projections considering several factors including state projections and recent population estimates for the City compared to the other cities and unincorporated Sarasota County. Several years ago the City Commission had the foresight to establish a Revenue Stabilization Fund of approximately \$2.9 million to help mitigate cyclical downturns in the General Fund revenue base. The balance of the Revenue Stabilization Fund at Sept 30, 2014 is \$1,406,468. The FY 2015-16 budget includes the use of \$272,497 from the Revenue Stabilization Fund.

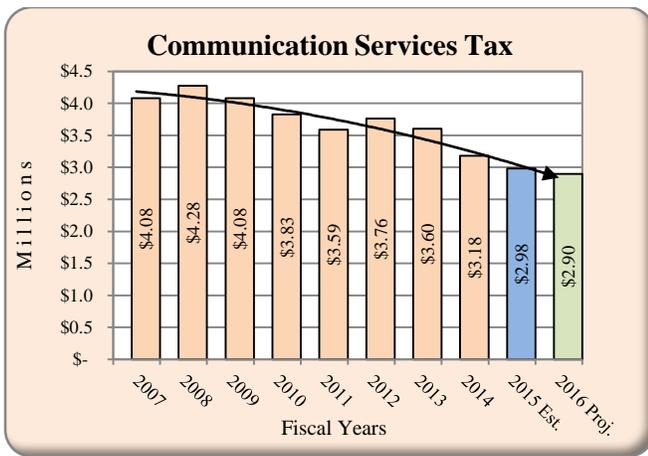
Ad Valorem Taxes are monies collected through a levy on all non-exempt property in the City. They do not include the Ad Valorem Taxes from the CRA district (the taxes on the incremental value over the base year), which are used to fund the approved improvements in the CRA district. The General Fund Ad Valorem Taxes for FY 2015-16 are budgeted at \$20,523,295. This is an increase of \$1,179,808 or 6.10% over the FY 2014-15 budget.



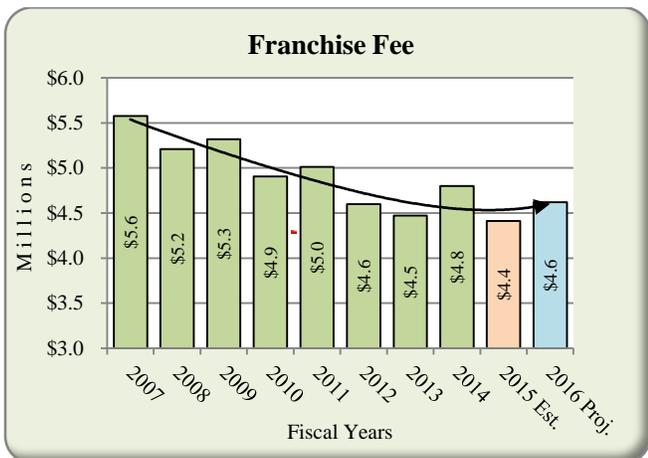
Excise Taxes are the revenues derived from a tax on electricity, water, bottled gas, and home heating fuels. The electric, water, and gas excise tax revenues for FY 2015-16 are budgeted at \$7.021 million. The FY 2015-16 excise taxes are anticipated to remain relatively the same as the FY 2014-15 estimate of \$7.02 million, due to decreases in FPL excise fees collections, offset by a 6% increase in City water and wastewater rates.



Communication Services Tax (CST) is budgeted at \$2,900,000. The CST was created in FY 2001-02 when the Florida Department of Revenue began collecting the communication excise tax, telephone franchise fee, and the cable franchise fee. The decrease in the CST since FY 2005-06 has been mostly attributed to the reduction in taxable minutes for cell phones usage due to the popularity of bundled usage packages including text messaging and social media, and the ever increasing use in internet communication, which is exempt from the CST. Additionally, the Florida Department of Revenue has reported that it has completed several audits resulting in some local governments seeing a reduction in the local Communication Service Taxes.

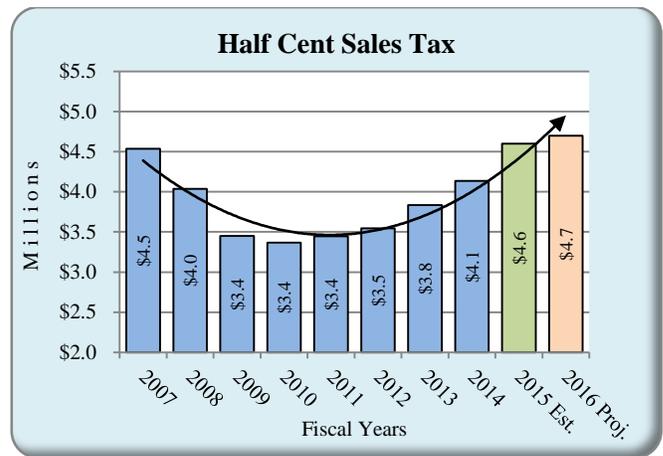


Licenses and Permits revenues include engineering fees, permit revenues, plus the electric and natural gas franchise fee charges. The Franchise Fee revenues are budgeted at \$4.620 million. The FY 2015-16 franchise fees are anticipated to increase by \$208,000 from the FY 2014-15 estimated actual of \$4.412 million.

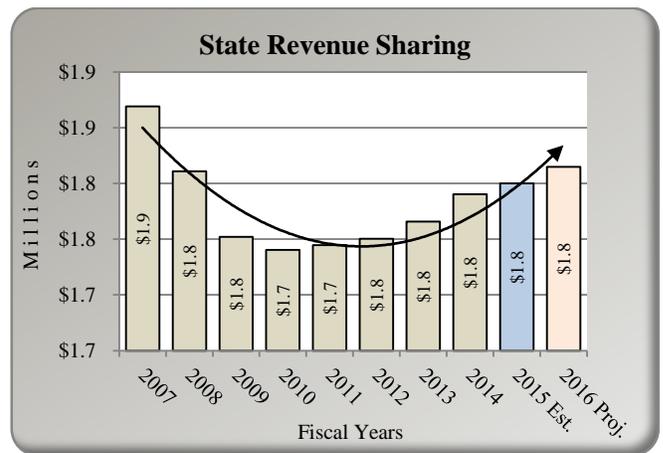


Intergovernmental revenues include the local Half Cent Sales Tax distribution, State Revenue Sharing allocation, boat registration fees, and alcoholic license fees.

Half Cent Sales Tax revenues are budgeted at \$4.7 million. With the economy improving, sales tax income has started to reverse the declines in the sales tax revenue generated from the housing and the construction industries during their boom years. Beginning in FY 2010-11, Half Cent Sales Tax revenues have gradually increased. The FY 2015-16 projection continues with this trend. However, projected FY 2015-16 revenues are still approximately \$900,000 less than the amount received in FY 2005-06, which was the highest ever received for the Half Cent Sales Tax revenue.



State Revenue Sharing is budgeted at \$1.815 million, which is flat on the 10-year trend line. State Revenue Sharing is funded through 1.3409% of the sales and use tax collections, the one-cent municipal fuel tax, and 12.5% of the state alternative fuel user decal fees.



Charges for Services are the revenues collected from services provided by the City to the community and other governmental agencies. These services include Police, Streets & Highways, Parks & Landscape Maintenance, and various General Government services.

Charges to Other Funds are the fees charged to enterprise funds for their prorated cost of the general government operations that support these services.

Fines and Forfeits are the revenues paid to the city for violation of various laws and ordinances. Red Light Camera revenues in the amount of \$306,000 are included in the FY 2015-16 budget.

Investment Income is the revenue derived from the investment of funds not needed to pay current operating expenditures. Investment income is budgeted at \$202,000 and moves in an optimistic positive direction for the years to come. For the City to protect its invested funds, the

investment portfolio strictly follows the City’s investment guidelines for safety, liquidity and yield. Unfortunately, the current market yield for fixed income investments remains very low.

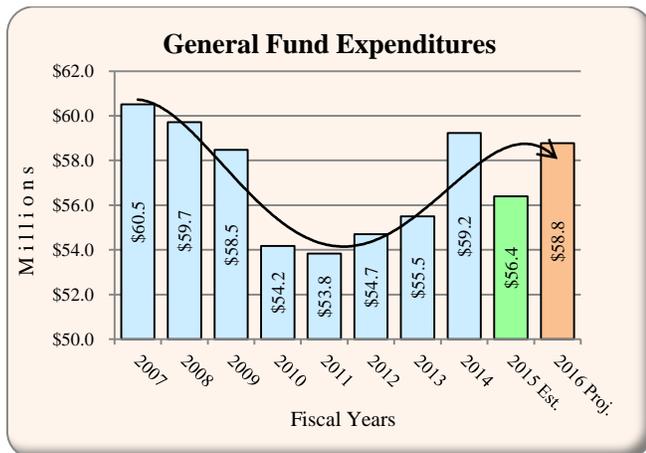


Miscellaneous Revenues include the revenue from leases of City properties and reimbursement for services. These revenues increase based on lease provisions that provide for CPI adjustments to the base rent.

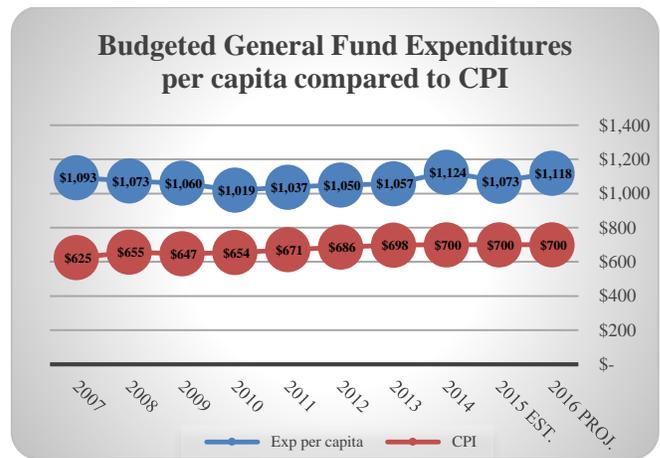
Other Financing Sources includes the reimbursements from City Special Revenue Funds, Gas Tax and Enterprise Funds for services provided by General Fund departments.

EXPENDITURES

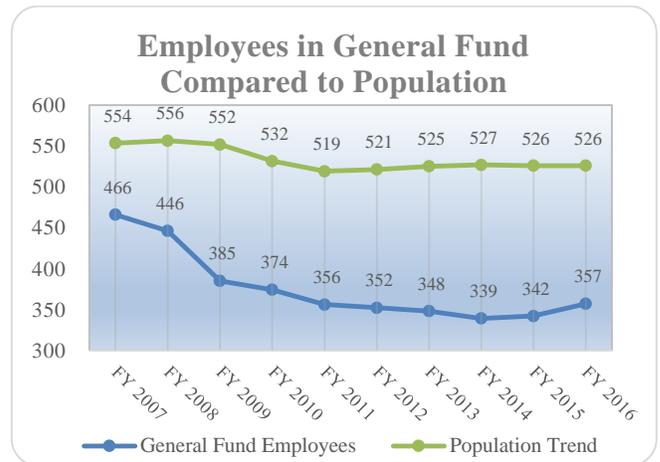
The General Fund contains the operating expenditures for the general government services, public safety, physical environment, human services, transportation, cultural and recreation, economic environment, and subsidies to the Parking Management fund and Municipal Auditoriums Fund. The graph below tracks the General Fund expenditures from FY 2006-07 through FY 2015-16 with the last bar graph representing the proposed FY 2015-16 budget.



The graph below depicts the budgeted general fund expenditures per capita for the ten years from 2007 to 2016 compared to the CPI for the same period.



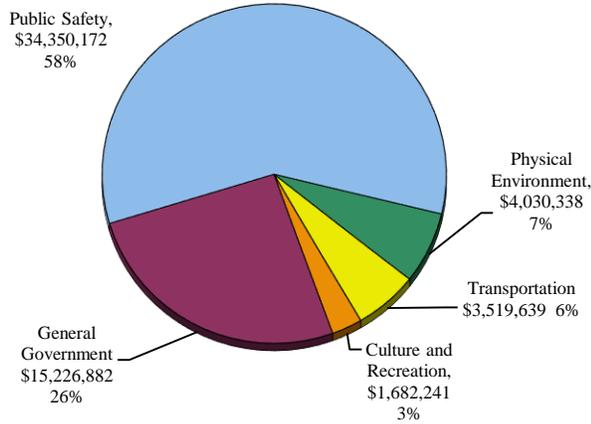
The graph below details the number of funded General Fund employees over the past ten budget years compared to the population. In the last ten years, General Fund employee positions have been reduced by 23%.



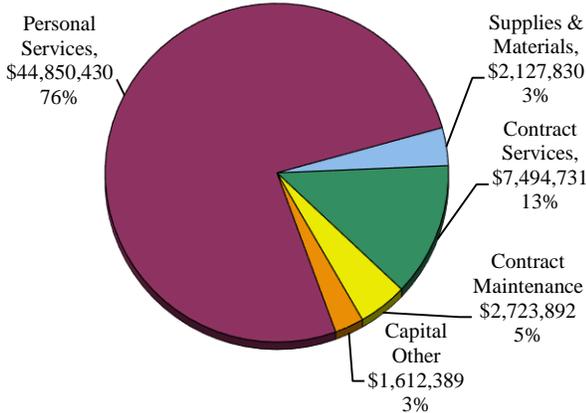
Public Safety continues to be the major emphasis of General Fund expenditures. In addition, personal services, including benefits, represent the major cost of providing General Fund services.

The first of the following graphs exhibits the relationship of public safety and other functional expenditures to total General Fund expenditures. The second graph depicts expenditures by type or object as a percentage of total General Fund expenditures. These two graphs clearly indicate that the City’s employees are its major resource in providing public safety to its citizens. Detailed budgets for each General Fund department can be found in the General Fund section of this document.

General Fund Expenditures by Function



General Fund Expenditures by Object



General Fund Operating Millage Levy

The debt service millage for FY 2015-16 is 0.3253 mills, a decrease of .0624 mills from last year's 0.3877 mills. The debt service millage for FY 2014-15 funds the balance remaining on the \$47 million General Obligation Bonds that were issued in 2007 to construct and equip the Police Headquarters, which serves as both an Emergency Operations Center and Disaster Recovery Site. During this current fiscal year the City issued Series 2015 General Obligation Refunding Bonds to take advantage of a lower interest rate of 3.14%, in order to retire the outstanding Series 2007 General Obligation Bonds mentioned above which had a higher rate of 4.8%. This refinance will result in a savings of approximately \$6.4 million – or nearly \$291,000 for every year through fiscal 2037.

DEBT SERVICE FUNDS

A comparison of debt service millage for last year and this year follows:

	FY 2014-15	FY 2015-16
2015 General Obligation Bonds		.1791m
2007 General Obligation Bonds	.3877m	.1462m
TOTAL	.3877m	.3253m

The table on the following page shows the estimated millage rate for debt service based on projected net assessed valuations through 2020:

	2015 G.O. Bonds	2007 G.O. Bonds
2015-16 Proposed millage	.1791	.1462m
2016-17 Estimated millage	.1721	.1401m
2017-18 Estimated millage	.3012	
2018-19 Estimated millage	.2893	
2019-20 Estimated millage	.2782	

Including the General Obligation Bonds, the City of Sarasota's total outstanding long-term liabilities on September 30, 2015 are \$112,083,898, which can be summarized as follows:

	In Thousands	
	9/30/14	9/30/15
General Obligation Bonds	\$40,701	\$38,799
Special Obligation Bonds & Debt	23,704	21,333
Loans Payable	1,700	810
Special Assessment Debt	388	257
Proprietary Revenue Supported Debt	54,355	50,885
	\$120,848	\$112,084

	Per Capita	
	9/30/14	9/30/15
General Obligation Bonds	\$772	\$738
Special Obligation Bonds & Debt	450	406
Loans Payable	32	15
Special Assessment Debt	7	5
Proprietary Revenue Supported Debt	1,032	968
	\$2,294	\$2132

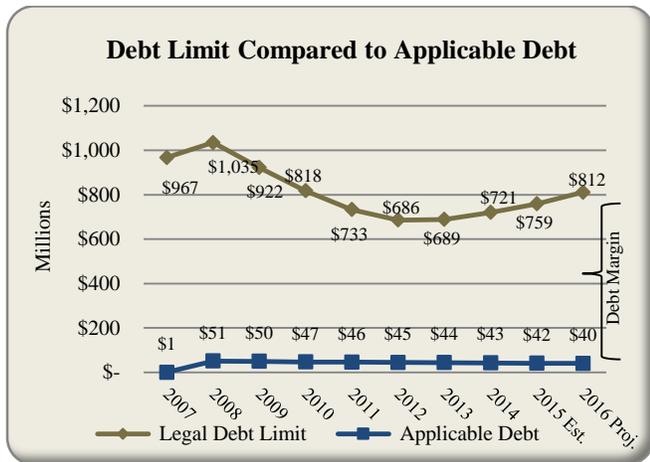
The level of outstanding debt is monitored by comparing it with the population and by comparing debt service levels with current revenues. As detailed in the table above, debt per capita is decreasing due to planned pay down of debt and reduction in borrowing.

The City Charter provides for a legal debt limit that caps the amount of outstanding long-term liabilities to 10% of the assessed property value within the City. The legal debt margin

is defined as the difference between the legal debt limit and net total outstanding long-term liabilities. "Net long-term liabilities" or "Applicable Debt" is defined as long-term liabilities less any deductions allowable by law.

Allowable deductions include any debt supported by specific revenue streams and any funds segregated for the retirement of long-term liabilities.

As of September 30, 2016 the legal debt margin of the City will be \$771,345,458 and the following chart compares it to debt margins of the previous several years and estimated for next year.



The chart below exhibits the next several years' debt service requirements.

Debt Service Requirements for the Next 10 Years



In the aggregate, Debt Service Fund Balance is expected to decline by 32.63% from \$5,404,466 to \$3,640,728. This is primarily attributable to the planned usage of debt service reserves to make principal and interest payments on the Series 1992 Special Obligation Bonds, and retiring the 2007 General Obligation Bonds.

Total payments including interest to amortize these long-term liabilities are \$165,245,941 (\$112,083,898 - principal and \$53,162,043 - interest). The total payments necessary to amortize annually all outstanding long-term liabilities is detailed in the table on the following page.

Debt Service on Outstanding Long-term Liabilities

Original Issue	Issued Amount	Fund Budgeted In	Purpose of Issue		2015-16	2016-17	2017-18	2018-19	2020-Remaining Life	Total Outstanding
GOVERNMENTAL FUNDS (Included in the Debt Service Funds Section)										
Loans Payable:										
2001B First Florida			Surface Parking	P	130,000	-	-	-	-	130,000
	1,270,000	Debt Service	St. Armands	I	7,150	-	-	-	-	7,150
2003 First Florida		General Fund	Parking Garage	P	260,000	270,000	280,000	-	-	810,000
	5,150,000	and CRA	and Equipment	I	32,074	22,000	11,200	-	-	65,274
Glenn Oaks Wall			Wall	P	5,663	5,906	6,160	6,425	103,081	127,235
	199,390	Debt Service	Glenn Oaks	I	5,471	5,228	4,974	4,708	31,161	51,542
Special Obligation Bonds:										
1992 Series - Refunding			Parking and	P	472,234	469,989	-	-	-	942,223
	19,555,000	CRA	Downtown Imp	I	1,807,766	1,955,011	-	-	-	3,762,777
2009 Series - Refunding		CRA & Penny	Strategic Parking/P	P	1,766,714	1,866,329	957,608	1,012,561	7,417,786	13,020,998
	21,066,000	Sales Tax	Park/Rec Center	I	471,774	403,322	348,042	309,584	918,064	2,450,787
2010 Series - Economic		CRA & Penny		P	230,000	235,000	240,000	250,000	6,415,000	7,370,000
Development	8,260,000	Sales Tax	Stadium	I	284,361	277,294	270,076	262,629	2,636,689	3,731,049
General Obligation Bonds:										
2007 Series			Police	P	1,050,000	1,090,000	-	-	-	2,140,000
	46,305,000	Debt Service	Headquarters	I	89,638	46,325	-	-	-	135,963
2008 Series			Golden Gate	P	169,354	176,009	182,926	190,116	2,085,037	2,803,442
	5,800,000	Debt Service	Streetscape	I	110,175	103,520	96,603	89,413	430,723	830,434
2015 Series - Refunding			Police	P	50,000	50,000	1,195,000	1,240,000	31,320,000	33,855,000
	33,855,000	Debt Service	Headquarters	I	1,346,544	1,345,544	1,344,044	1,296,244	12,010,121	17,342,497
PROPRIETARY FUNDS - (Included in the Enterprise Funds Section)										
2010A Series		Water & Sewer	System	P	740,000	535,000	550,000	565,000	580,000	2,970,000
	8,865,000	Funds	Improvements	I	82,075	63,575	50,200	35,075	18,125	249,050
2010B Series		Water & Sewer	System	P	-	-	-	-	25,255,000	25,255,000
	25,255,000	Funds	Improvements	I	938,184	938,184	938,184	938,184	14,116,347	17,869,082
2011 Series		Water & Sewer	System	P	1,145,000	1,205,000	1,265,000	1,325,000	12,990,000	17,930,000
	21,885,000	Funds	Improvements	I	856,294	799,044	738,794	675,544	2,975,256	6,044,931
2015 Series- Refunding		Water & Sewer	System	P	425,000	435,000	445,000	460,000	2,965,000	4,730,000
	4,730,000	Funds	Improvements	I	109,263	99,446	89,397	79,118	244,283	621,507
Total Principal					6,443,965	6,338,233	5,121,694	5,049,102	89,130,904	112,083,898
Total Interest					6,140,769	6,058,493	3,891,513	3,690,499	33,380,769	53,162,043
Total Outstanding Principal & Interest					\$ 12,584,734	\$ 12,396,726	\$ 9,013,207	\$ 8,739,601	\$ 122,511,673	\$ 165,245,941

SPECIAL REVENUE FUNDS

COMMUNITY REDEVELOPMENT AGENCY (CRA)

The July 1, 2015 Preliminary Certified Taxable Value for the downtown “Redevelopment Area” totals \$1,890,543,697 which is \$133 million or 7.57% more than last year. Similarly, the July 1, 2015 Preliminary Certified Taxable Value for the Newtown “Redevelopment Area” totals \$116,441,457 which is \$9.5 million or 8.92% more than last year.

The following table lists the valuations provided by the Sarasota County Property Appraiser for selective prior years, and the respective base year:

Fiscal Year	Newtown Certified Taxable Value	Percent Change from Prior Year	Downtown Certified Taxable Value	Percent Change From Prior Year
2015-16	*116,441,457	8.92%	1,890,543,697	7.57%
2014-15	106,529,738	5.38%	1,759,446,032	5.38%
2013-14	101,087,986	7.0%	1,669,686,321	3.43%
2012-13	94,478,726	(1.96%)	1,614,304,810	(0.03%)
2011-12	96,370,154	(27.38%)	1,614,830,316	(10.14%)
2010-11	132,706,722	(9.45%)	1,797,110,609	(12.86%)
2009-10	146,555,834	(16.75%)	2,062,230,542	(11.71%)
2008-09	176,044,120	BASE	2,335,711,730	(5.29%)
2007-08			2,466,050,612	10.71%
2006-07			2,227,494,068	28.35%
2005-06			1,735,418,465	20.48%
1986-87			411,676,160	BASE

* July 1, 2015 Certified Taxable Value

Based upon this valuation, the current 3.1728 mills will generate revenues of \$4,277,891 from the City. This is \$415,528 more than the previous year. Sarasota County’s millage rate of 3.0941mills will generate in addition to the City’s contribution, \$4,347,503, which is \$418,923 more than last year. As a result, these revenues in the CRA will total \$8,625,394 or \$834,451 more than received last year. In addition to these revenues, the CRA is budgeted to receive \$32,000 in investment earnings, a \$136,828 contribution from the Downtown Improvement District designated towards specific capital expenditures.

The projected fund balance at 9/30/15 of \$2,002,432 plus the FY 2015-16 revenues will be sufficient to provide for the \$2,615,661 debt service payments for all outstanding debt of the CRA which includes the 1992 TIF Bonds; the First Florida Governmental Financing Commission loans of 2003 and the 2009 Build America Bonds plus funding other initiatives including Newtown Redevelopment.

The following table depicts the budgeted uses of the Community Redevelopment Trust Fund for FY 2015-16:

Total CRA Revenue	\$8,794,222
Expenditures	
Debt Service	2,114,383
Fruitville Road Improvements	2,159,535
Dr. Martin Luther King Jr. Way Streetscape	1,709,535
Fredd Glossie Atkins Plaza Improvements	150,000
Salvation Army	80,000
Newtown Redevelopment Plan	29,213
Downtown Redevelopment Plan	29,213
Downtown Master Plan Projects	
Downtown Transportation	14,561
Palm Ave. Garage-Parking Surface Seal	170,000
Public Initiatives	
TCEA Update	12,500
We are Downtown Marketing Campaign	31,000
CRA Legal – City Attorney	47,500
Contribution for Economic Dev. Coordinator	42,024
Administrative Costs (IT/Cost Allocation)	20,226
Interfund Transfers	
Services provided by the General Fund	2,616,746
Total Expenditures	9,226,436
Net Revenue over Expenditures	(\$432,214)

BUILDING SERVICES FUND

The Building Services Fund is used to track and accumulate services provided to the development community. Specifically, the costs to administer the Florida Building Code are accounted for in this fund in accordance with Florida Statutes so that its revenues will only support building/development activities.

Revenues for FY 2014-15 are projected to be \$3,360,500 or \$538,500 more than the adopted budget due to the number of building permits issued for the current year. The City has surpassed last year’s record number of permits with an anticipated total end of this year figure to exceed 8,000.

Building revenues are budgeted for FY 2015-16 at \$3,104,050, an increase of \$282,050 as compared to last year’s budget but not anticipated to be as high as this current fiscal years revenue. The graph on the following page shows budgeted building permit revenue over the past 10-year period.

Budgeted Permit Revenue



The following represents a lists of the major construction projects under construction or completed during FY 2014-15:

- State Street Garage – City Parking garage
- Sarasota Memorial Hospital Renovations
- 1 N Palm – One Palm/Mixed Use
- 1301 Main St – The Jewel Condominium
- 1343 4th St – Vanguard Lofts
- 188 Golden Gate – 188 Golden Gate Condominium
- 1750 Ringling Blvd – The Q
- 1750 12th St – City of Sarasota Water Reclamation Facility
- 1 N Tamiami Trail – Vue/Westin Hotel
- 2200 Bee Ridge Blvd – Coast Cadillac
- 280 Golden Gate Pt - Aqua
- 300 S Pineapple Ave - Sansara
- 242 S Washington Ave – 2 Story Office Building
- 101 S Gulfstream – Dolphin Towers
- 2121 N Tamiami Trail – Marietta Museum
- 1228 Dr. Martin Luther King – Ringling School of Art Library

FY 2015-16 budgeted expenditures of \$3,136,933 increased by \$457,012 from the prior year budget of \$2,679,921. The budgeted revenues and expenditures for FY 2015-16 result in expenses over revenues of \$32,883 to leave the projected fund balance at September 30, 2016 of \$4,288,057. Fund balance consists of \$1,200,000 reserved for the replacement of the permitting software application, \$94,092 reserved for training and \$2,993,965 of unassigned fund balance.

DEVELOPMENT APPLICATION SYSTEM

The Development Application System Fund accounts for funds collected and expenditures incurred in the review and approval of development applications. The City determined that the most practical method of defraying the costs of development review functions was through a schedule of fees based upon the type of development. For FY 2015-16 total revenues from billable fees of \$398,000 have been estimated and are projected to be disbursed, along with an additional spend-down of \$7,900 in fund balance, as follows:

Recovered Expenses

Operating Costs	
Office/Postage	8,900
Advertising	36,000
Special services	85,000
Duplicating and printing	6,000
Filing fees	1,000
Legal fees	45,000
Sub total	181,900
Transfer to cover staff costs	224,000
Total Recovered Expenses	\$405,900

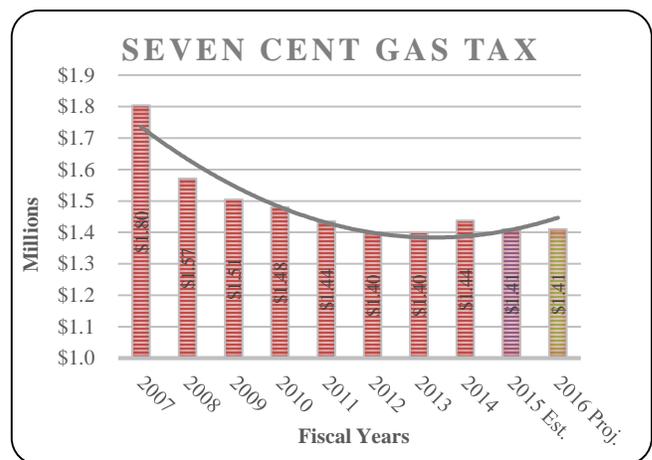
PUBLIC ART FUND

The Public Art Fund accounts for all revenues and expenditures to acquire and maintain public art. An important part of the City of Sarasota’s public art collection comes from the contributions provided by the developers of commercial projects. Developers of projects within certain downtown districts must either contribute to the public art fund or provide art that is visible for the public to enjoy. Due to the variability of developer contributions, revenues are not appropriated until the City Commission has approved a specific project.

The projected ending fund balance at September 30, 2015 of \$53,852 is available for maintenance or purchase of public art. Included in the fund balance is a reserve for the maintenance of Good Heart Plaza (\$27,500).

GAS TAX

The **Seven Cent Gas Tax** revenues are budgeted to be \$1,410,000 for FY 2014-15, with an equal amount budgeted in FY 2015-16. As exhibited in the graph below, this revenue had been in a steady decline since FY 2006-07 but appears to have leveled off in the most recent past years.



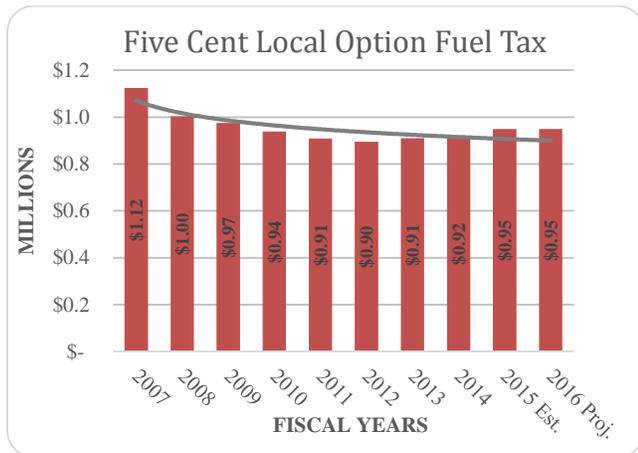
The estimated fund balance of \$672,299 as of September 30, 2015 results in total resources available for FY 2015-16 of

\$2,082,299 which funds \$1,600,581 in expenditures as follows:

Gas Tax Expenditures

Transfer to General Fund	\$780,000
Transfer to Solid Waste for Street Sweeping	200,000
Advanced Traffic Management Systems	100,000
Replacement of sidewalks	90,000
Traffic signalization	60,000
Traffic Signal Technician	51,686
Main Street-Orange & Lemon-sidewalks	50,000
Traffic Control & Overhead Signs	50,000
Transportation Planning	41,895
Traffic Signal Parts and Controller	35,000
Capital Equipment	27,000
Removal of Dead Trees	25,000
Street Light/Signal Maintenance	25,000
Replacement of Curbs and Gutters	20,000
Street Amenities (Furniture/Trash Receptacles)	15,000
Bridge and Large Culvert Maintenance	10,000
Traffic Control Pavement Markings	10,000
Traffic Loop Replacements	10,000
Total Gas Tax Expenditures	\$1,600,581

The Five-Cent Local Option Fuel Tax (LOFT) went into effect January 1, 2001. For FY 2015-16 the tax is estimated at \$950,000, which is \$20,000 higher than budgeted for FY 2014-15. As exhibited in the graph below, this revenue had been in a slow decline since FY 2006-07 but appears to be leveling off in FY 2015-16.



Combining the FY 2015-16 projected revenues of \$950,000 with the estimated fund balance of \$283,220 at September 30, 2015 provides total funds available of \$1,233,220 for funding the following projects:

LOFT Expenditures

Coon Key to Washington Blvd. MURT	\$220,000
Street Reconstruction	650,000
Total LOFT Expenditures	\$870,000

MULTIMODAL TRANSPORTATION IMPACT FEES

Per City Ordinance 14-5090 the Multimodal Transportation Impact Fee Fund was established effective October 1, 2015. The Multimodal Transportation Impact Fee is a one-time fee paid by new development to recoup the proportional cost of the development’s impact to the transportation system. These fees provide additional flexibility to fund capital infrastructure for transit, bicycle, and pedestrian facilities, in addition to roads.

FY 2015-16 projected revenues are \$100,000, to be used to fund the following project:

Transit Corridor Improvements –	
John Ringling Causeway	\$100,000

TOURIST DEVELOPMENT TAX

The original two cents Tourist Development Tax has been in effect since November 1, 1988. In addition, the Board of County Commissioners of Sarasota County increased the Tourist Development Tax an additional one cent to a total of three cents, effective April 1, 1997. Effective May 1, 2007, the Board of County Commissioners of Sarasota County increased the Tourist Development Tax an additional one cent for a total of four cents. The City's allocation of the original two cents Tourist Development Tax for FY 2015-16 is estimated at \$330,000. These funds will be reserved for Lido Beach Shoreline Protection.

Since inception and through September 30, 2015, the City has been allocated a total \$13,703,803 of Tourist Development Tax revenues. Through the same date, the City will have expended approximately \$10,559,455 of that amount, which leaves an estimated carryover of \$2,840,348 to FY 2015-16. This carryover amount, along with the FY 2015-16 allocation of \$330,000 and the estimated fund balance at September 30, 2015 of \$727,165 provides \$3,897,513 of matching funds for further protection of Lido Beach’s shoreline.

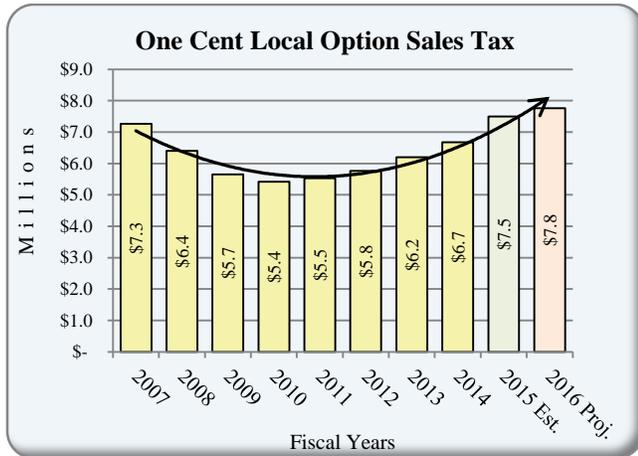
For FY 2014-15, the Van Wezel Performing Arts Hall received \$85,224 of Tourist Development Tax funds. It is anticipated the Van Wezel will receive approximately \$96,590 for FY 2015-16.

PENNY SALES TAX

The original Penny Sales Tax went into effect September 1, 1989. The City bonded a large portion of this ten-year revenue source to initiate major improvements including roadways, park improvements and office space. On November 4, 1997, the voters of Sarasota County approved the extension (Phase II) of the penny sales tax for an additional ten years. On November 6, 2007, voters approved a Sarasota County Referendum to continue the One-Cent Sales Tax (Phase III) through December 31, 2024. The penny sales tax revenue for FY 2015-16 is budgeted at \$7,762,500,

which is significantly higher than the current FY 2014-15 estimate of \$6,400,000.

As detailed in the following graph these revenues experienced a high point in FY 2004-05 and FY 2005-06. Revenues declined sharply with the downturn in the economy. However, since FY 2010-11, revenues have been increasing steadily.



For FY 2015-16 total revenues of \$7,862,500, which includes \$100,000 of investment earnings, funds \$7,977,422 of expenditures as listed below:

Penny Sales Tax Expenditures

Mobility Improvements	\$750,000
Roundabout at Ringling Blvd. and Pine Pl.	400,000
Upgrade City-wide connections to 10GB	300,000
Wireless Access Points – City Facilities	140,000
Server Upgrades	100,000
Storage Expansion	100,000
City IT backup and Disaster Plan System	150,000
Street Reconstruction	1,200,000
Lido Beach Pavilion Improvements	250,000
Bayfront Comm. Ctr./Municipal Aud. Reconstruction	665,000
Payne Park Auditorium Reconstruction	50,000
Neighborhood Action Strategies	50,000
Police Vehicle Replacements	450,000
Police Radios (loan repayment)	150,000
Landscape and Street Improvements	50,000
Sidewalk Construction	175,000
City Wide Traffic Calming	50,000
Street Tree Planting	15,000
Canopy Tree Program	65,000
Multi-Use Recreational Trails	750,000
Parks and Recreation Facilities Upgrade	841,000
Subtotal	6,701,000
Debt Service–Payne Park Phase II (Land Acquisition)	425,475
Debt Service–Robert L Taylor Complex	850,947
Total Penny Sales Tax Expenditures	\$7,977,422

HOUSING AND COMMUNITY DEVELOPMENT

The Office of Housing and Community Development (OHCD) is a joint effort of the City of Sarasota and Sarasota County Government. The Office administers state and federal housing and community development programs both in the City and the County. The City of Sarasota’s Community Development Block Grant entitlement for FY 2015-16 is \$481,136, and is estimated that \$15,000 in program income will be received. The following projects are included for funding:

Administration	\$83,227
Program Delivery/ Underwriting	105,000
Housing Rehabilitation Loan Program	27,326
Summer Youth Program	24,000
Homeless Activities	25,000
Myrtle Street Improvements	221,583
Fair Housing Activities	10,000
Total	\$496,136

In 1992, the Federal government created a new housing initiative entitled the HOME Partnership Program under the purview of the U.S. Department of Housing and Urban Development (HUD). Under the program, cities and counties are eligible to receive federal funding for affordable housing initiatives. Because neither the City nor County qualified to receive direct funding, they formed a new entity entitled the Sarasota Consortium. The City of Sarasota was designated as the lead agency or recipient of funds for the Consortium. The FY 2015-16 HUD-HOME Program funding is \$654,139 and an estimated \$175,000 in program income.

The following projects are included for funding:

Administration	\$82,913
City CHDO Project Costs	98,121
Home Rehabilitation	648,105
Total	\$829,139

During FY 2015-16, OHCD will administer \$1,909,233 in State Housing Initiative Partnership (SHIP) funds, plus an estimated \$300,000 in program income. These funds will be spent within Sarasota County both inside and outside the City.

Uses of these funds for FY 2015-16 are as follows:

Administration	\$ 240,706
Special Needs Housing	525,000
Rehabilitation Program	418,527
Tax Credit Projects	225,000
Housing Partnership	800,000
Total	\$2,209,233

COUNTY OCCUPATIONAL LICENSE TAX

Effective December 12, 1991, the Sarasota Board of County Commissioners adopted an ordinance implementing an

occupational license tax in Sarasota County. The ordinance allocated proceeds from this tax to each municipality based upon the respective ratio of their population to the total County population. Effective October 1, 1994, as authorized under State Statutes, the Sarasota County Commission decided to distribute these funds using the alternative formula. This formula allocates the applicable taxes to each municipality using the previous formula, but allows each municipality to receive only the pro-rata share of taxes collected within its boundaries.

For FY 2015-16 this revenue is estimated at \$9,000 plus a fund balance carryover of \$24,797 of which the following is budgeted:

Sarasota Co. Economic Dev. Corp.	\$12,000
Administrative expenses	316
Total	\$12,316

These revenues and expenditures produce a projected fund balance of \$21,418 as of September 30, 2016.

CITIZENS WITH DISABILITIES

Section 33-83 of the Code of the City of Sarasota requires that revenue collected from fines imposed for illegal parking in parking spaces provided for citizens with disabilities shall be accounted for separately and used for projects or facilities of benefit to citizens with disabilities. Currently, the fine for illegally parking in a citizen with disabilities parking space is \$250, of which \$167 is allocated to this fund, and \$83 is allocated to the Parking Management Fund.

Revenue for FY 2015-16 is budgeted at \$25,000. Expenditures in this fund include support staff expenses (\$1,000) as well as closed captioning expenses (\$30,000). This leaves an estimated fund balance of \$140,324 available for future appropriation. It has been the internal policy of the administration to bring all other expenditures of this fund to the Commission for approval before the expenditure is authorized.

NEIGHBORHOOD GRANT PROGRAMS

In June 1997, the vehicle-impounding ordinance was enacted, providing for the impounding of vehicles used to facilitate prostitution or drug related crimes. Their owners can regain impounded vehicles after paying a fine. In December 1998, the Commission approved an equal division of the revenue generated from civil seizure fines to be used as grants to qualifying neighborhoods in the subsequent year and to defray costs of the Nuisance Abatement Board. In FY 2009-10 and FY 2010-11 the first \$50,000 was set aside for the Neighborhood Grant Program, with any excess transferred to the General Fund to defray expenses of the Nuisance Abatement Program, including legal costs. Due to dwindling fines being collected, commencing with the 2011-

12 budget, only \$25,000 was being set aside for Neighborhood Grants, with any excess transferred to the General Fund to defray the expenses of the Nuisance Abatement Program. For one year (FY2015-16) \$35,000 will be used for neighborhood grants.

Total revenues for FY 2015-16 are projected to be \$40,000. Consistent with the above recommended policy, the first \$35,000 is budgeted for the Neighborhood Grant Program and \$15,000 will be transferred to the General Fund.

Funding designated for the Neighborhood Grants Program (at least two grant cycles per fiscal year), with up to \$3,000 for neighborhoods under 1,000 households and up to \$5,000 for neighborhoods with over 1,000 households. If funding remains after the last grant cycle of the fiscal year, such funds may be used toward neighborhood leadership participation related to the annual Florida Neighborhoods Conference and Neighborhoods USA Conference, costs associated with the annual "National Night Out Against Crime" Event, and other neighborhood-related expenditures consistent with the intent of the Neighborhood Grant Program.

OFFICE OF TOURISM, TRADE AND ECONOMIC DEVELOPMENT (OTTED)

On December 31, 2006, Sarasota County's application was approved for certification as a Facility for Retained Spring Training Franchise by the Office of Tourism, Trade and Economic Development. In March 2007, the Florida Department of Revenue agreed to make Pro Sports payments in the amount of \$15 million over the next 30 years or \$41,667 a month. This \$41,667 that the City receives monthly is used to pay debt service on the 2010 Stadium Bonds.

In July of 2010, the Interlocal agreement between the City of Sarasota and Sarasota County for Major League Baseball Spring Training Use by the Baltimore Orioles obliged the City to transfer the accumulated OTTED funds and actual OTTED bond proceeds less the costs of issuance to Sarasota County. In November, the City Commission voted to authorize the early transmission of up to \$1.6 million of the accumulated OTTED funds to Sarasota County to fund ongoing construction at the Sports Complex. The \$8,153,523.81 of excess bond proceeds was transferred to the County for construction of the stadium facilities and environmental remediation of the site.

For FY 2015-16, grant revenue is estimated to be \$500,004. This same amount will be expended in a transfer to fund debt service payments.

DEPARTMENT OF JUSTICE COPS HIRING GRANT

On December 1, 2014, the City Commission accepted the Department of Justice, COPS hiring grant for the additional hiring of three officers. The City of Sarasota accepted the grant for the purpose of initiating and enhancing community policing activities, specifically the homeless community. The officers hired will be linked with a Homelessness Case Manager to assist homeless persons in receiving services.

The grant award amount is \$350,000. This grant funds 41% of three sworn police officers for three years with a fourth year retention requirement. The grant period is October 1, 2014 through September 30, 2017.

For FY 2014-15 estimated grant revenue is \$108,609 with a City match of \$157,552. Expenditures in the amount of \$266,161 will be expended. FY 2015-16 grant revenue is \$123,079 with a City match of \$178,543. FY 2015-16 expenditures will be \$301,622.

ST ARMANDS SPECIAL BUSINESS NEIGHBORHOOD IMPROVEMENT DISTRICT

The St Armands Special Business Neighborhood Improvement District (BID) was created under Section 163.511, Florida Statutes and empowered by City Ordinance No. 02-4382 adopted July 16, 2002. The boundaries of the BID are made up of all parcels of real property located within the CT Zone District in the vicinity of St Armands Circle. The BID is a dependent taxing authority with the power to levy up to two mills for the purpose of purchasing supplemental services (maintenance, security, sanitation, promotions, special services and capital improvements). The taxes are collected and disbursed by the City, but all funds are used for the BID at the direction of the Board of Directors.

In September 2013, the property owners in the St. Armands Special business Neighborhood Improvement District voted to extend the District for an additional 10 years, through FY 2022-23.

The Estimated Taxable Value, as of July 1, 2015, for the St. Armands Business Improvement District, from the Sarasota County Property Appraiser, is \$125,052,140, which is a 5.12% percent increase from the prior year value of \$118,965,902. By a unanimous vote of the BID Board of Directors, the BID plans to levy 2.0 mills, which will generate approximately \$240,100 Ad Valorem Tax revenue plus \$2,500 from Special Events and \$800 miscellaneous revenue for FY 2015-16. Total expenditures are budgeted as follows:

Description	Amount
General & administrative expenses	\$2,000
Administrative cost allocation to City	3,062
Permits & Licenses	175

Music system expense	2,000
Enhanced Land Maintenance	20,000
Promotional Activities	85,000
Event Fees	2,500
Legal Fees	500
Contingency	128,613
Total Expenditures	\$243,400

GOLDEN GATE POINT STREETScape SPECIAL DISTRICT

The Golden Gate Point Streetscape Special District (GGP) was created under Section 189.4041, Florida Statutes and empowered by City Ordinance No. 05-4624 adopted September 6, 2005. The boundaries of GGP are made up of all parcels of real property located on Golden Gate Point. GGP is a dependent taxing authority with the power to levy millage to construct and maintain enhancements and improvements within the public rights of way on Golden Gate Point including, but not limited to, brick pavers, sidewalks, striped perpendicular parking, the undergrounding of all utilities and provision of landscaping enhancements. To accomplish this streetscape project, in March 2008, the GGP borrowed \$5.8 million at 3.93% payable over twenty years. In FY 2009-10, excess debt proceeds of \$2 million were repaid, reducing the total amount of outstanding debt by the same. The annual debt service on this debt is approximately \$280,000.

The taxable value, as of June 1, 2015, for GGP, from the Sarasota County Property Appraiser, is \$202,247,434 which is an increase of 4.39% from the prior year value of \$193,748,185. Based upon this higher valuation, the millage necessary to cover the annual debt service on the previously mentioned borrowing is 1.3958 mills. In addition, maintenance costs for the completed project are estimated to be \$100,000 for FY 2015-16. An additional millage levy of 0.5119 mills is necessary to cover these costs. The combined millage for paying the debt service on the previously mentioned borrowing and covering the estimated maintenance costs is 1.9077 mills, is slightly lower than the previous fiscal year's millage of 1.9913 mills.

DOWNTOWN IMPROVEMENT DISTRICT

The Sarasota Downtown Improvement District (DID) was created November 2008, by City ordinance adopted by the Sarasota City Commission at the request of an ad hoc committee of downtown commercial property owners. The DID has a variety of goals, powers and authority granted in the ordinance to improve the Downtown Core of the City of Sarasota and is governed by a board of five members, who are non-residential property owners subject to ad valorem taxation within the District and are appointed by the City Commission.

The estimated taxable value as of July 1, 2015 for the DID from the Sarasota County Property Appraiser, is

\$195,708,503. Based upon the levy of 2.0000 mills for FY 2015-16, property tax revenues are budgeted to be \$372,346. Total available funds (revenues) are budgeted as follows:

Description	Amount
Part-time Administrative Assistant	\$28,922
5 % of Neighborhood Chief Planner	5,800
Administrative cost allocation to City	4,463
Miscellaneous operating expenses	4,270
Advertising	15,000
Consulting services	27,850
Enhanced land maintenance	63,520
Transfer to support CIP Program	136,828
Capital improvements Contingency	83,667
Total	\$372,346

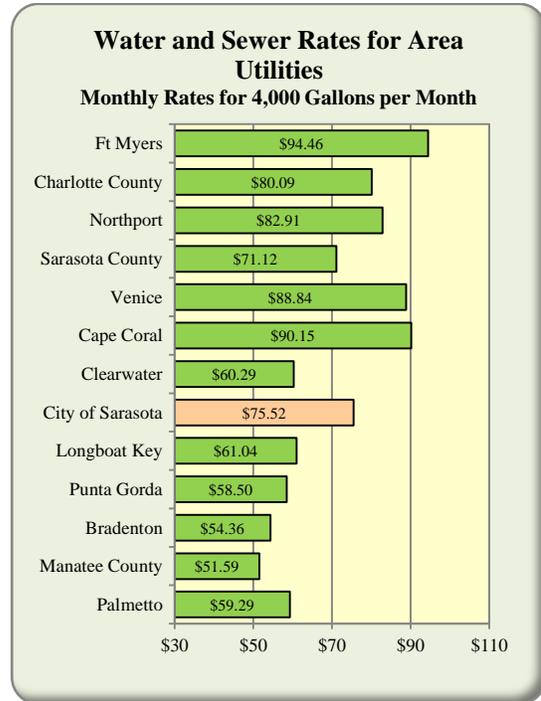
ENTERPRISE FUNDS

WATER AND SEWER

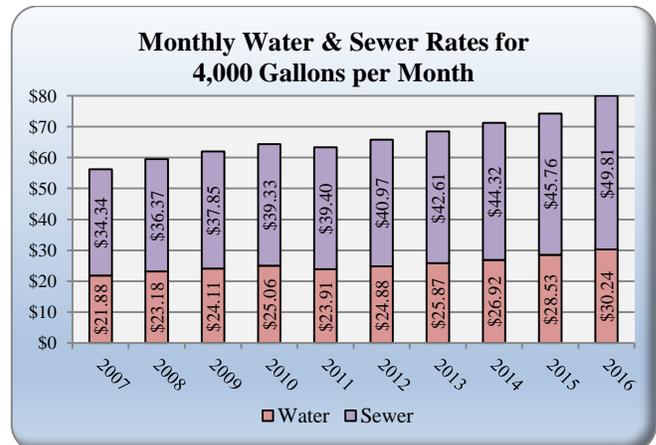
The Water and Sewer Utility System (Utility) recently revised its Capital Improvement Program to incorporate needed infrastructure improvement projects along with adding in a number of utility projects to support street improvements and roundabout projects. In total the Utility’s Capital Improvement Program totals over \$61,041,000 over the next five years. This program is necessary at this level to ensure the City continues to address issues within its aging infrastructure. Along with the increased Capital Improvement Program, the Utility is required to have certain staffing levels, repay outstanding indebtedness, perform a variety of maintenance issues (valves, hydrants, lines, station, etc.), and provide customer service and billing functions regardless of the amount of active accounts or water demands. Fundamentally, all of the Utility’s operating cost requirements are fixed, with the only variable expenses being electricity and chemicals.

As such, in March 2014 the City retained the services of Burton & Associates to conduct a utility rate study (Study) that would determine the level of annual water, sewer, and reclaimed water revenue required to satisfy all requirements of the Utility over a multi-year forecast period from which a two-year water, sewer, and reclaimed water rate revenue adjustment plan was developed. The Study concluded that a two-year plan of water, sewer, and reclaimed water rate revenue adjustments of 6% a year for FY 2014-15 and FY 2015-16 are necessary for the Utility to fund its operating, capital, debt service coverage, and reserve requirements during this time period. Additionally, the study concluded that similar annual rate increases would guarantee that no additional borrowings would be necessary for at least 10 years adhering to the City Commission directive of no new debt for the Utility, assuming no major inflationary increases or additional major capital projects.

Total revenues for the FY 2015-16 at \$46,730,592 include the effect of the 6% rate increase. After this increase, the City’s water and sewer rates continue to be very competitive at \$30.24 for water and \$49.81 for sewer, which total \$80.05, for 4,000 gallons, excluding excise taxes.



The goal of the administration continues to be smoothing out the rate hikes and keeping them as low as possible, yet sufficient to sustain the capital infrastructure of the utility, while satisfying the required bond covenants as to coverage and not incurring any new debt.



Expenses for the FY 2015-16 at \$46,159,144 are projected to be lower than the adopted budgeted for FY 2014-15 by approximately \$6.4 million, primarily due to fluctuations in the Utility’s Capital Improvement Program. Funding the Utility’s Capital Improvement Program on a strictly cash basis creates fluctuations from year to year as larger projects

will have to be planned out until adequate funds are available. In addition, with the decrease in fuel costs over the last year many of the Utilities variable costs such as power, chemicals and petro based supplies have remained in control, this combined with a lower requirement for the Capital Improvement Program have crated the decrease in expenses. This year the City’s Equipment Replacement Program totals \$646,000 which includes replacement of the City’s Sewer Inspection Vehicle estimated at a cost of \$250,000.

BOBBY JONES GOLF COMPLEX

Bobby Jones Golf Club (BJGC) is Sarasota's own piece of paradise in paradise. The 45-hole, 324 acre green space is the only golf course located entirely within the City limits of Sarasota. This historic gem, initially designed by Donald Ross in 1926 and dedicated by Bobby Tyre Jones, Jr. on February 13, 1927, has grown to include two 18-hole championship courses and a 9-hole executive course. Additional amenities offered include a 12-station driving range, three putting greens, a pitching area, continuous concrete cart paths, a quaint golf shop and a full service restaurant/bar. Other activities available include organized men's and women's golf leagues and numerous tournaments/outings. Walking is permitted all year.

Over 102,000 golfers annually escape to this southwest Florida paradise and comingle with numerous species of animals, birds, reptiles, fish, trees and plants while engaging in the ever popular and always humbling game of golf. Volunteers perform many activities supporting the golf course and log an average of 575 hours a month while Community Service workers contribute another 300 hours a month. Promoting youth golf at BJGC continues to be a high priority. This often overlooked age group is the future of golf. Local school and college golf teams use the BJGC facility as their home course as fees are waived for match play and practice. The Florida Junior Golf Association tournament and the BJGC Junior tournament are held annually. With two teaching golf pro, three week-long youth golf clinics are offered each summer.

Providing the best possible golfing conditions for the best possible recreational value while maintaining self-sufficiency (no General Fund subsidy), is always the primary goal of BJGC management, staff, volunteers and vendors. Success is measured by being voted First Place over fifteen times in the Herald Tribune Readers' Choice Award for Best Public/Semi Private Golf Course and a finalist four times since 1994. BJGC was also the finalist for “Best Place to Play Golf” in Sarasota Magazine’s Best of 2013 issue.

BJGC partners with contracted vendors for the restaurant/bar services and the course maintenance.

Over the past ten years it has been the goal to gradually discontinue the Annual Fee Holder (AFH) program, 2013 marked the final year of the AFH program for the British and American courses. The Gillespie Course will not be affected. A replacement pre-pay golf program was introduced in the FY 2013-14 that is advantageous to both the golfer and the club.

Considering the recovering economy, limited discretionary golfer dollars, and fierce pricing competition from area golf courses, no greens fees increases have been implement since 2012. Estimated revenues for FY 2014-15 are \$2,554,630 or 2.73%, higher than compared to actual revenues in FY 2013-14. Estimated expenses for FY 2014-15 are \$3,339,269 or 14.8% higher than compared to actual expenses in FY2013-14. BJGC is projected to finish with a fund balance of \$129,404 at September 30, 2015.

Budgeted revenues for FY 2015-16 are \$2,784,580. This is an increase of \$229,950 over the estimated FY2014-15 revenue. This will be achieved by a rate increase for green and cart fees. Budgeted expenses for FY 2015-16 are \$2,864,964, \$474,305 lower than the FY 2014-15 estimated expenses, which is primarily due to reduced planned capital expenses. For FY 2015-16, projected fund balance at September 30, 2016 is \$49,020.

The Bobby Jones Golf Complex will be addressing operating and capital course needs identified by the “2015 Bobby Jones Golf Club Study Committee” in December 2015. This Committee, appointed by the City Commission will make recommendations as to a future Bobby Jones Golf Master Plan. Expected recommendations are to include greens restoration, Clubhouse and Golf Programs.

Bobby Jones Golf Course Profit/Loss



VAN WEZEL PERFORMING ARTS HALL

The Van Wezel Performing Arts Hall, owned and operated by the City of Sarasota, is considered the "Jewel in Sarasota's Arts Crown". The Hall is unique from the standpoint that it provides the physical plant and its facilities for community

programming. Additionally as a presenter, the Van Wezel takes financial risks to bring a broad variety of programming to the City and the community.

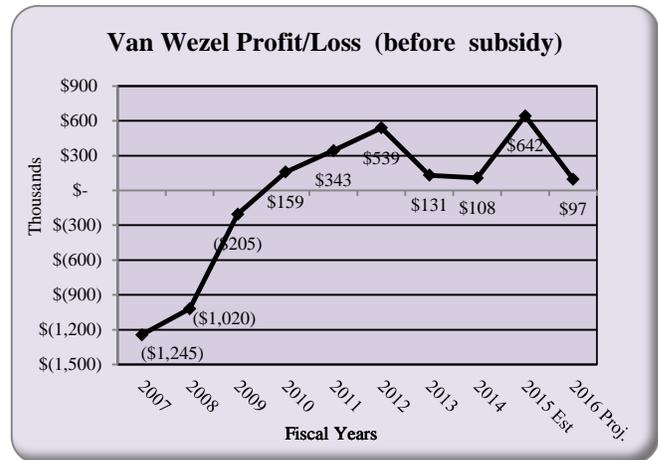
The Van Wezel presents a broad spectrum of local, regional, national and international performing artists in order to meet the varied cultural needs of all of Southwest Florida's residents and to further Sarasota's national and international reputation as the cultural capital of Florida. In addition, the Van Wezel is utilized by other City-based non-profit organizations such as the Sarasota Orchestra, Ringling Town Hall Series and the Sarasota Concert Association. The Van Wezel continues to make prime dates available to these groups, sometimes years in advance, to allow the community groups to plan their programs. The rates for the hall are tiered so that groups wanting to use the hall during the week pay less than those wanting the prime-time weekends. The mid-week rate is still less than the fixed cost of operating the hall for a day.

The Van Wezel has a significant economic impact on the City. The 1,300 plus annual visiting artists who come from all over the world to work at the Van Wezel stay in hotel rooms, eat at local restaurants and significantly enhance the retail economy within the City. Patrons who come to the Van Wezel often have a meal before or after the performance at one of the many City restaurants. As in years past, more than half of the attendees come from outside the Sarasota City limits, further illustrating the breadth of the Hall's influence. This includes patrons from other Florida locations, various states and intercontinental residence. The economic impact of the Van Wezel operation in the community has been estimated at \$57 million per year. For 4 consecutive years, the Van Wezel has been ranked the Number 1 Performing Arts Hall in North America in its category (2,00 seats) by "Venues today" the industry journal and Number 3 internationally.

The Van Wezel has a rich programming mix. Programming is focused on shows that have the best risk-reward ratio, and will hopefully draw more audience members to the Hall. Subscription campaigns have been instituted for the Broadway Series, Classical Series and Variety Series. The Van Wezel also offers 4 free Friday Fest concerts in the summer. The music ranges from Oldies, to Country, to Motown and to a Latin mix.

The Van Wezel is funded through a combination of ticket sales, other earned income such as concessions and rentals, contributed income, grants and sponsorships. For the last few fiscal years, no City subsidy has been needed to successfully operate the Hall.

The following graph reflects the actual profit or loss (before an operating subsidy) for Van Wezel for the past 10-year period.



For the FY 2014-15, the Hall's revenues are anticipated to be well above budget by approximately \$1,090,996. The expenses for FY 2014-15 will be over the budget \$449,686 to accommodate the increase in performance fees needed for the increased ticket sales. The Hall is expected to finish \$641,310 better than originally budgeted.

In FY 2015-16, sources of contributed income will also be under economic pressure. Various grants have been either cut or reduced and economic pressure will adversely impact current corporate sponsors and the Van Wezel Foundation. While keeping these conditions in mind, the Hall will continue to seek contributed income increases through sponsorships, ongoing discussions with the Van Wezel Foundation, and foundations that specifically support educational and community events that the Van Wezel provides.

Total budgeted revenues for FY 2015-16 of \$12,076,313 are approximately \$2,057,891 higher than budgeted for FY 2014-15. Comparatively, expenses for FY 2015-16 of \$11,979,302 are \$1,962,006 higher than last year's budget.

The FY 2015-16 Fiscal Year will be the sixth year in a row that the Hall has not received a subsidy from the General Fund. The aforementioned revenues and expenses establish a projected fund balance at September 30, 2016, of \$2,828,702.

The Van Wezel Capital Surcharge Fund, which is funded from a \$1.00 per ticket capital surcharge and additional transfers from the Van Wezel Operating fund, has \$1,472,297 available for FY 2015-16 for capital projects. Planned capital improvements for FY2014-15 included renovations of restrooms, replacement of carpeting, a new marquee sign and a new orchestra shell. In FY 2015-16 planned projects include the completion of restroom renovations, dressing room updates, lobby updates and refurbishing the main entrance portico area.

SOLID WASTE MANAGEMENT

The Solid Waste Management Division of the Public Works Department, plans, develops and implements a system of solid waste collection throughout the City that provides a level of service which protects public health and the environment while meeting the requirements of Local, State and Federal regulations.

Household Waste and Recycling

In FY 2015-16, the following level of service is provided for:

Residential - 1 collection per week of a City supplied 90 gallon cart. Collection is performed with semi-automated trucks.

Commercial - Collection services range from 1 to 6 times per week. Container sizes range from the 90 gallon cart up to a 20 yard compactor.

Public areas - Collection services are performed daily for street receptacles in the downtown area, Bayfront Park, St. Armands Circle, Southside Village and Dr. Martin Luther King Jr. Way business district. In addition, disposal costs for parks, special events, and community clean-up are funded by this operation.

The City contracts with a private contractor to provide transfer services of the solid waste collected within the City and have an interlocal agreement with Sarasota County for landfill disposal. In addition to solid waste collection, the City requires mandatory recycling. The City contracts with a private contractor to provide one time per week the collection and disposal of recyclable materials, yard waste, white goods and bulk trash.

Street Sweeping

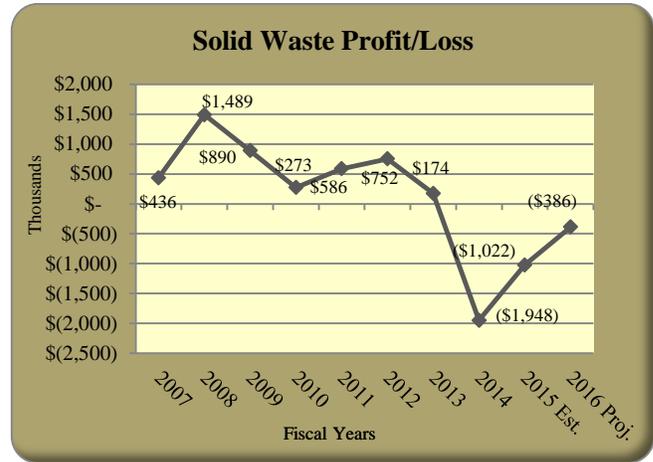
This operation removes the accumulation of litter and debris from the City’s paved streets by mechanically sweeping streets on a scheduled basis that provides for the downtown commercial streets to be swept three times per week and the residential streets to be swept quarterly. This proposed budget maintains the same level of service as established in the FY 2015-16 budget.

In addition to the scheduled sweeping of streets, work also includes sweeping of parking lots, sweeping after vehicle accidents, street construction and special events such as parades and festivals.

Revenues for FY 2014-15 are projected to be \$10,406,034 which is \$76,834 more than the amended budget of \$10,329,200. Expenses for FY 2014-15 of \$11,428,374 are projected to be lower than the amended budget of \$11,442,311 by approximately \$13,937 due mainly to the decrease of landfill charges associated with fewer tons of garbage being collected.

The following graph reflects the actual profit or loss for the Solid Waste Management operation for the past 10-year

period. The profit shown in 2008 was the result of significant cost cutting measures and the postponement of capital replacements. FY 2015-16 shows a budgeted loss which is covered by fund balance, leaving a sufficient balance for equipment replacement reserves.



Revenues for the FY 2015-16 are projected to be \$10,907,250 which is \$501,216 higher than those estimated for FY 2014-15. Expenses for FY 2015-16 are projected to total \$11,293,563 or \$134,811 less than those estimated for 2014-15.

These revenues and expenses contribute to an estimated fund balance at September 30, 2016 of \$2,085,931. In addition, the operation maintains an equipment replacement reserve which provides funding for large vehicle replacements. Several equipment purchases will be made in FY 2014-15, leaving a projected reserve balance of \$506,103 at September 30, 2016.

MUNICIPAL AUDITORIUMS

The operation includes the Municipal Auditorium, Payne Park Auditorium and the Bayfront Community Center. In order to facilitate management review, separate cost centers are maintained to report each auditorium’s operating results separately.

The historic Municipal Auditorium is located at the northern gateway to downtown Sarasota. It has been on the National Register of Historic Places since February 24, 1995. The FY 2014-15 budget of the Municipal Auditorium emphasizes promoting use of the Auditorium for a wide variety of activities, including 6 City sponsored vintage fairs. The Auditorium’s main source of revenue is generated through the rental income for the use of the facility. In FY 2015-16, it is projected that approximately \$233,010 will be generated by leasing the facility to organizations and individuals for a myriad of events including antique, coin, jewelry, stamp and orchid shows, educational programs, proms, fundraisers, etc. In addition to rentals, the auditorium sponsors 6 events which will generate approximately \$61,350 for the fiscal year. Additionally, the Auditorium staff operates the in-house concession stand creating another \$21,650 in revenues.

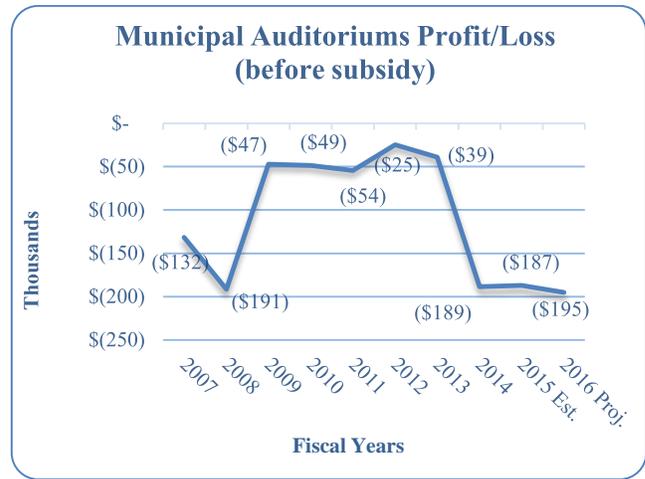
The Bayfront Community Center came under the management of the City of Sarasota, effective October 1, 2011. This arrangement was part of the Inter-Local Agreement between City and Sarasota County. The Bayfront Community Center is an addition that was added to the back of the Municipal Auditorium in the 1940's.

The Municipal Auditorium and the Bayfront Community Center have a combined revenue budget for FY 2015-16 of \$316,010, which is an increase of \$12,700 over those estimated for 2014-15. Expenses for FY 2015-16 are budgeted at \$450,417 which is a decrease of \$7,683 from the FY 2014-15 estimated expense.

The Payne Park Auditorium is maintained as a separate cost center within this operation. The Payne Park Auditorium is the perfect community venue nestled within the City of Sarasota's Payne Park and offers 5,000 square feet of rental space. The facility was constructed in 1962 and has continued to service the needs of the community since its inception. A typical month's events include dances, rehearsals, catered luncheons and meetings. For FY 2014-15 the estimated revenues and expenses are \$29,965 and \$62,414, respectively. For FY 2015-16 the projected revenues and expenses are \$39,375 and \$100,137 respectively. The increase in revenue and expenses for the Payne Park Auditorium for FY 2015-16 is due to additional personnel needed to assume the maintenance management that is needed for these historical buildings.

Based upon the above revenues and expenses for the three facilities, the General Fund will be required to subsidize the Municipal Auditoriums for FY 2015-16 in the amount of \$195,169.

The following graph reflects the actual profit or loss (before operating subsidies) for all auditoriums combined for the past 10-year period. FY 2014-15 is estimating a loss of \$187,239, requiring a subsidy of \$161,839 and FY 2015-16 has a budgeted loss that will require an additional subsidy of \$195,169 leaving a fund balance of \$18,531 at September 30, 2016.



PARKING MANAGEMENT

The mission of the Parking Management Division, adopted by the parking Advisory Committee, is Smart, Safe and Sustainable Parking. This mission means that parking customers find the public parking system easy to use, and trouble free.

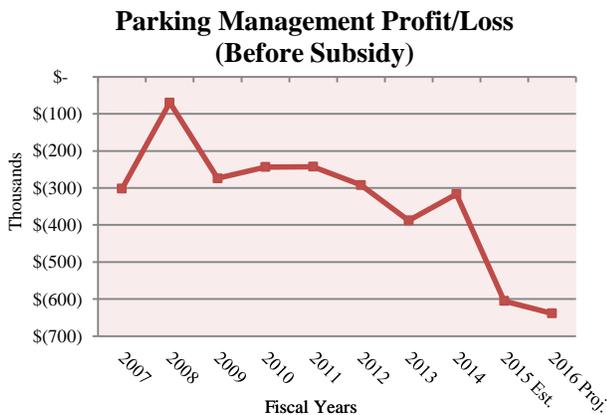
The Parking Management Division is responsible for the oversight and maintenance of the Palm Avenue Parking garage, portions of the 2nd Street/Whole Foods parking garage, and the newly constructed State Street garage which became operational on July 1, 2015. The Parking Management Division also manages 17 public parking lots and enforcement of the City codes and regulations pertaining to public parking citywide, which consists of approximately 4,345 time-restricted parking spaces and thousands of additional curb and alleyway parking areas. The Parking Management Division plays an integral role in monitoring and managing the components of Parking & Transportation within the City limits.

FY 2014-15 revenues were budgeted to total \$585,720, and expenses projected to be \$1,308,016 producing a \$722,296 decrease in fund balance. Estimated FY 2014-15 revenues are projected at \$ 628,004 and expenses at \$1,233,184 for decrease in fund balance of \$605,180. This has been offset with a budgeted general fund subsidy of \$500,000 for FY 2014-15.

For FY 2015-16, revenues are projected to total \$943,030, which is \$315,026 higher than FY2014-15 estimated revenue. This is due to the addition of paid parking program in the Palm and State Street garages during special events and high traffic periods. Also being added in FY2015-16 is a flat fee for charging electric vehicles within the City garages, and an increase in parking fees. Expenses are budgeted at \$1,581,644, which is \$348,460 higher than FY2014-15 estimated expenses. The increase in expenses is needed for additional operational costs due to the State Street Garage construction completion and additional personnel needed for increased enforcement. With the additional revenue and

expenses, there is still a need for a General Fund subsidy. Net revenue and expenses produce a \$638,614 decrease in fund balance. The fund balance is projected to be \$1,782 at September 30, 2016 after a General Fund subsidy of \$420,000 in Fiscal year 2015-16.

The graph below reflects the actual profit or loss for the Parking Management Fund for the past 10-year period. The downward spiral in profitability in FY 2008-09 began as a result of added Parking Fund cost allocations that were not previously applied until FY 2004-05, and then were increased substantially. Citation revenues have increased over the past 5 years but additional expenses have been incurred with the additional operation of the Parking Garages.



INTERNAL SERVICE FUNDS

VEHICLE AND EQUIPMENT MAINTENANCE

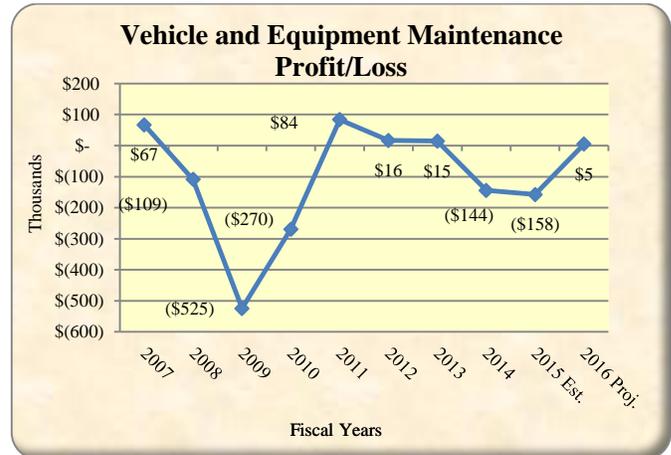
This operation is responsible for the repair and maintenance of all City vehicles. The department operates in the most cost effective manner and as an Internal Service Fund all costs are passed through to user departments. In addition to the repair facility the department also operates a 24/7 fully automated fuel station on site.

Revenues for FY 2015-16 are budgeted at \$2,885,450, which is \$261,574 higher than estimated for FY 2014-15. This is primarily attributed to the anticipation of fuel cost to fluctuate from their current rate, which could translate into higher fuel sales. Labor rates are projected to remain at \$100/hr. for vehicle maintenance and \$125/hr. for heavy equipment, which are comparable to local dealerships and other specialty shop rates.

Expenses for FY 2015-16 are budgeted at \$2,880,541 which is \$98,825 higher than those estimated for FY 2014-15, but \$190,941 lower than FY2014-15 budget. The estimated increase for FY 2015/16 is primarily due to an anticipated

increase in outside maintenance services along with the potential rise in fuel costs while being offset slightly by zero debt service.

The estimated fund balance at September 30, 2015 is projected at (\$424,026). For FY 2015-16 revenues are projected to be \$2,885,450, expenses are projected to be \$2,880,541 which changes the estimated fund balance at September 30, 2016 to (\$419,119).



INFORMATION TECHNOLOGY

The Information Technology (IT) Department provides the hardware and software information systems and technologies that enable City departments to accomplish their respective missions. These systems provide department personnel with operationally relevant information, support strategic planning, promote effective resource management, enhance customer service and facilitate internal and external communications.

The FY 2015-16 budgeted revenues of \$2,102,000 are \$247,000 higher than those estimated for FY 2014-15. The increase is due to additional City department user fees. The FY 2015-16 expense budget of \$2,316,128 is an increase of \$106,070 from the FY 2014-15 estimated budget. This increase is due to the hiring of additional personnel and a decrease in capital improvements. In FY 2015-16 IT Infrastructure projects have been included in the Capital Improvement Plan with a funding source of Penny 3 Sales Tax. Based upon the revenues and expenses, the fund balance at September 30, 2016 is anticipated to be \$173,205.

EQUIPMENT REPLACEMENT FUND

This Internal Service Fund provides the mechanism to enable the City to replace vehicles and certain other capital items, based on a predetermined schedule. The initial funds were borrowed to purchase vehicles required in the operating budgets. These departments, instead of budgeting capital purchases, have budgeted lease payments. The lease

payments generate revenues in the fund sufficient to build a reserve for the replacement of the already purchased vehicles in the future.

For FY 2015-16 replacement equipment will be purchased for City Hall (\$25,000), Police (\$28,000), Streets and Highway Maintenance (\$180,000) Parks and Landscape Maintenance (\$135,000), and Robert L. Taylor Community Complex (\$6,150). The reserve at the end of FY 2015-16 is projected to be \$1,937,287.

The process of establishing this fund took time to be totally self-supporting and out of debt, but has been the answer to the City's future capital needs for vehicles and certain other capital items.

SELF-INSURANCE FUNDS

The purpose of the self-insurance funds is to account for the costs of the City's six self-insurance programs. The actual fund balance for all self-insurance funds at September 30, 2014 was \$6,006,864. The fund balance is projected to be at \$6,470,372 and \$4,507,300 at September 30, 2015 and September 30, 2016, respectively, as follows:

Self-Insurance Fund	9/30/15	9/30/16
Workers' Compensation	\$2,431,054	\$1,186,964
Fleet Liability	1,710,277	1,326,727
Law Enforcement Death Benefit	439,123	449,673
Group Medical and Dental	1,224,156	894,957
Police Liability	614,200	587,138
General Liability	51,562	61,841
Total	\$6,470,372	\$4,507,300

The Law Enforcement Death Benefit Fund maintains an adequate fund balance. In addition, the current rate structure is adequate and does not require modification.

The Police Liability Fund claims experience is holding steady from the previous year. It is anticipated that these expenses will continue to level off in FY 2015-16.

For FY 2008-09, \$300,000 was transferred from the Workers' Compensation Self-Insurance Fund to the General Liability and Other Claims self-insurance fund for initial funding. In FY 2009-10 this annual transfer was reevaluated and was reduced to \$100,000. For FY 2015-16 claim expense is expected to double. The annual transfer for FY 2015-16 will be increased to \$250,000.

The Workers' Compensation Self-Insurance Fund has benefited from a favorable claims experience in previous years. During the FY 2011-12, claims increased which appeared to be a cyclical response after several lower years. In FY 2014-15, claims expenses have remained the same as the previous year. In addition to the \$250,000 transfer to the General Liability and Other Claims self-insurance fund, the

Group Medical and Dental self-insurance fund will also receive a \$350,000 transfer from the Workers Compensation Fund.

The Fleet Liability Self-Insurance Fund has benefited from favorable claims experience over the past several years. As a result, premiums were reduced in FY 2010-11. Premiums have remained at this reduced rate from FY 2010-11 through FY 2014-15. FY 2014-15 claims and judgments are estimated to be slightly higher than the previous year and the fund balance at September 30, 2015 is estimated to be 1,710,277.

The Group Medical and Dental Fund, beginning with FY 2006-07, cover only active employees, not retirees. Effective October 1, 2006 an Other Post-Employment Benefits (OPEB) Trust Fund was created for retirees and will be discussed later.

The City's medical plan design focuses on wellness and preventative care with the use of the wellness incentive program for outcome measures and annual Health Risk Assessments. In 2015, the City's wellness measure continued throughout the benefit plan year by offering wellness programs for retirees and employees to engage in preventative and wellness programs that earn Health Reimbursement Account dollars. This wellness program paired with the Employee Health Center encourages preventative, wellness and lifestyle programs that assist in mitigating larger claim costs in the future. The City of Sarasota's Employee Health Center has an on-going operation costs of approximately \$1 Million dollars per year which is shared by Group Medical and Dental, Workers' Compensation, and OPEB funds.

The Health Center's utilization (number of available appointments vs. number of fulfilled appointments) is approximately 90% averaged over a one year time frame. Cost savings to the medical/dental fund is a result of the primary care appointments and medication dispensed through the Health Center. Worker's compensation injuries being triaged through the Health Center have also had a savings impact on the Worker's Compensation Self Insurance Fund.

Fiscal year 2014-15 claims experience for the active employee fund is rebounding from a previous year of very catastrophic claim experience (considered claims over \$50,000). Fiscal year 2013-2014 was the highest claim cost in the active medical fund in its history. Fiscal year 2013-2014 claims concluded above seven and a half million dollars. As stated, Fiscal year 2014-2015 is rebounding from this high cost year and is trending in a more consistent and typical cost. Plan design changes were implemented in the benefit plan year starting in January 2015 which resulted in a more balanced cost sharing approach between employees and the City. In addition to the plan changes, employee

premium costs increased by 10%. This combined with the City's increased contribution rate has had an impact on controlling costs in this fund and assist in maintaining a fund balance as required.

TRUST FUNDS

OTHER POST EMPLOYMENT BENEFITS TRUST FUND

Effective October 1, 2006, the City established an Other Post Employee Benefits Trust Fund as recommended by the actuary hired to determine the other post-employment benefit (OPEB) liability as required by Governmental Accounting Standards Board Statement Numbers 43 and 45. OPEB includes all benefits to retirees except pension. The largest of the post-employment benefits is medical and dental insurance.

The City provides retirees the opportunity to participate in medical and dental coverage provided by the City as outlined by Florida State Statute 112.08.01. The City Commission provides direction to City staff in setting and adjusting the cost charged to the retirees for these benefits. The total cost of the City's plan designs, two choices in 2015, are determined by an Actuary employed by the City. In 2014, as planning for benefit plan year 2015 was occurring, City staff was tasked with recommending solutions for large unfunded future liabilities for the OPEB Trust Fund and escalating retiree claim costs. Plan design changes and increased plan premium charges were recommended and direction was provided by the City Commission to implement these changes. In addition to this direction, in future plan years, Medicare Advantage and Supplement plan support and choices will be provided to eligible retirees. As mentioned previously, the City has an Employee Health Center, which is available for use by our retiree members in the effort to reduce both future OPEB liabilities and claims costs. In addition, pursuant to Commission direction, this benefit will continue to be available to retirees on the City's health coverage. Currently 42% of eligible retirees utilized the services provide through the free Employee Health Center.

After reducing contributions to the OPEB trust fund for FY 2014-15, as recommended to balance the General Fund budget, revenues are estimated at \$9.4 million, which includes an estimated gain on investments of \$2 million. These revenues less expenses of approximately \$9.1 million will increase the projected fund balance at September 30, 2015 to \$39.2 million. This past recommended reduction in FY 2014-15 budget was made in anticipation of changes being made to OPEB that will be both fiscally sustainable for the City and provide an important benefit for the City's retirees. As noted earlier, these changes were enacted in benefit year effective January 1, 2015.

Budgeted revenues for FY 2015-16 are \$9.2 million and budgeted expenses of \$8.6 million, are expected to increase the fund balance at September 30, 2016 to \$39.7 million.

Regarding future funding requirements for OPEB, as well as health care costs, other strategies are continually being explored to help reduce this liability. Many factors contribute to the magnitude of the future annual funding requirement. First, health insurance premiums nationwide continue to increase, federally mandated benefits also add benefits and costs to health care coverage, in addition raising medical provider costs and pharmacy costs continue to escalate with future trending predicting this continue at about an 8% inflation rate per year. Second, current tax legislation, along with possible future legislative mandates, limits the City's ability to derive the revenues necessary for future funding. Consequently, it will be a challenge to sustain the necessary funding for OPEB and health care costs in general over a long period of time without making additional modifications or adjustments in future years.

DEFINED CONTRIBUTION PLAN – GENERAL EMPLOYEES

Effective September 7, 2011, the City of Sarasota established a Defined Contribution 401(a) Retirement Plan to benefit General Employees hired on or after that date. Participation of these employees in the Defined Benefit Retirement Plan, as modified by the City Commission, was not allowed. Existing represented and non-represented general employees were given several options for participation in the two Retirement Plans. Option 1 was continuing in the Defined Benefit Retirement Plan, as modified by the City Commission. Option 2 was to leave their value in the Defined Benefit Retirement Plan intact and participate in the new Defined Contribution 401(a) Retirement Plan for future years of service. Option 3 was to convert their value in the Defined Benefit Retirement Plan to the new Defined Contribution 401(a) Retirement Plan and participate in the new Defined Contribution 401(a) Retirement Plan for future years of service.

As discussed during the implementation of the new Defined Contribution 401(a) Retirement Plan, the maximum City contribution would be 8 percent of a participating employee's compensation. In addition, an extra 2 percent was budgeted for any administrative costs that would be absorbed by the City. Such expenses could include, but not be limited to, fiduciary risk consulting services, insurance, legal fees, travel, and advertising. This fund was established not only to account for both the City and employee contributions that would accrue to the employees, but also to account for the additional 2 percent which would be budgeted annually for the aforementioned administrative costs. For FY 2014-15, the 2% designated for administrative costs is estimated at \$94,000. With expenses of approximately \$42,294, this will

increase the projected fund balance at September 30, 2015 to \$359,647.

Revenues and expenses for FY 2015-16 are projected at \$94,300 and \$46,325 respectively, leaving a projected fund balance at September 30, 2016 of \$407,622.

CAPITAL IMPROVEMENT PROGRAM

The five year FY 2016-2020 Capital Improvement Plan (CIP) for the City of Sarasota totals \$145,116,000. The \$30,046,000 Capital Improvement Plan for FY 2015-16 provides for the accomplishment of major infrastructure improvements as follows:

Economic Development and Growth

- Fruitville Road Improvements - \$2,159,000 Tax Increment Financing
- Dr. Martin Luther King Jr. Way Streetscape Improvements - \$1,709,000 Tax Increment Financing

Critical Infrastructure Items

- 10th St Boat Basin Dredge - \$562,000 Local Grant
- Street Reconstruction - \$1,200,000 Penny Sales Tax; \$650,000 \$.05 Local Option Fuel Tax
- Curb & Gutter Replacement Program - \$20,000 Gas Tax
- Sidewalk Replacement - \$90,000 Gas Tax
- Sidewalk Construction - \$175,000 Penny Sales Tax
- 14th & US 41 Mobility Project - \$750,000 Penny Sales Tax
- Myrtle Street-Osprey to US 41 - \$207,000 City CDBG, \$838,000 County CDBG, \$800,000 other County funding
- John Ringling Bridge Transit Improvements - \$100,000 Multi Model Impact Fees
- Traffic Signalization City Wide - \$60,000 Gas Tax
- Ringling & Pine Place Roundabout - \$400,000 Penny Sales Tax \$400,000 State Grant
- Main Street Sidewalk Repair - \$50,000 Gas Tax
- Upgrade City-wide connections to 10GB - \$300,000 Penny Sales Tax
- City-wide Wireless Access Points - \$140,000 Penny Sales Tax
- Information Technology Backup and Disaster Plan System - \$150,000 Penny Sales Tax
- Information Technology Enterprise Storage Expansion - \$100,000 Penny Sales Tax
- Information Technology Enterprise Server Upgrades - \$100,000 Penny Sales Tax

Quality of Life

- Parks & Recreation Facilities Upgrades - \$841,000 Penny Sales Tax
- Lido Beach Pavilion Improvements - \$250,000 Penny Sales Tax
- Siesta Drive Streetscape/Roundabout - \$500,000 Developer \$170,000 Utilities
- Multi-Use-Recreational Trails - \$750,000 Penny Sales Tax

- Coon Key to Washington Blvd MURT - \$220,000 \$.05 Local Option Fuel Tax
- Palm Ave Parking Garage Surface Seal - \$170,000 Tax Increment Financing
- Neighborhood Improvements - \$50,000 Penny Sales Tax
- Street Tree Planting - \$15,000 Penny Sales Tax
- Landscape and Streetscape Improvements - \$50,000 Penny Sales Tax
- Fredd "Glossie" Atkins Plaza Improvements - \$289,000 (pending grant plan revision and spending deadline) CDBG \$150,000 Tax Incremental Financing
- Green Canopy Program - \$65,000 Penny Sales Tax
- City Wide Traffic Calming - \$50,000 Penny Sales Tax
- Lido Beach Erosion Control - \$330,000 Tourist Tax

City Owned Facilities

- Payne Park Auditorium Reconstruction Improvements - \$50,000 Penny Sales Tax
- Bayfront Community Center/Municipal Auditorium Reconstruction Improvements - \$665,000 Penny Sales tax
- EVO Garbage Trucks - \$400,000 Solid Waste
- Van Wezel –Main Entrance Portico Area - \$75,000 Van Wezel Capital Fund
- Van Wezel –Lobby Update - \$150,000 Van Wezel Capital Fund
- Van Wezel – Update to Men’s Public Restroom - \$150,000 Van Wezel Capital Fund
- Van Wezel – Dressing Room Update - \$100,000 Van Wezel Capital Fund
- Asphalt Patch Truck - \$100,000 Equipment Replacement Fund
- Sterling Fork/Container Truck - \$125,000 Solid Waste

Water and Sewer Projects

- Water Supply Facilities-Distribution System - \$3,380,000 User Fees
- Water Treatment Plant - \$775,000 User Fees
- Waste Water Collection - \$3,000,000 User Fees
- Lift Stations - \$2,920,000 User Fees
- Waste Water Treatment Plant - \$1,950,000 User Fees
- Reclaimed Water System Expansion - \$700,000 User Fees
- Two Dump Trucks - \$186,000 User Fees
- Wheel Loader - \$210,000 User Fees
- TV Inspection System Truck- \$250,000 User Fees

The Capital Improvement Program contains Capital Improvement Elements intended to accomplish the goals of the Comprehensive Plan. They have been designated in this plan by the letters L-O-S and are found under economic development and growth, critical infrastructure items, quality of life, city owned facilities, water and sewer administration, water supply facilities plan and sewer collection facilities plan.



City of Sarasota Strategic Plan



Quality of Life Budget and Finance Economic Development and Growth Infrastructure

FY 2014-2015-2016

FY 14, FY 15, FY 16 Strategic Plan with Strategic Goals, Strategies, and Objectives

Accepted by the City Commisison September 24, 2013

GOAL: Economic Development and Growth

To support new growth, sustain existing enterprises, and prepare the City for economic recovery.

STRATEGY: NORTH SARASOTA

Improve the economy and quality of life in North Sarasota's Tamiami Cultural District* and Newtown area by developing the area as a vibrant district that also serves as a connector between the University/Airport node and Theatre/Downtown node. *Generally includes the properties adjacent to U.S. 41 between 10th Street and University Parkway.

Objective 1: Marian Anderson Place Site

Develop a large, vacant parcel in the Newtown neighborhood into a positive community asset by working with the FDEP to achieve environmental remediation of the 13.1 acre site (originally used as a landfill) and actively seek redevelopment opportunities upon same.

Objective 2: North Water Tower Park Master Plan

Improve the Community's access to, and appreciation of, the 20 acre North Water Tower Park (established 2003) by developing a Master Plan that addresses the need for an improved interface with the Bayou Oaks neighborhood, and improved vehicular access from major corridors.

Objective 3: Partnership Policing on the North Trail

Use Partnership Policing's 'Problem Solving Model' (1. Identify current problems; 2. Analyze components of the problem; 3. Develop a response, and; 4. Assess its effectiveness) to reduce the presence and perception of crime along the North Trail.

Objective 4: Growth of USF Sarasota-Manatee, Ringling College of Art and Design, and New College of FL

Coordinate with the three prominent academic communities to support their respective plans for growth adjacent to the Tamiami Trail in North Sarasota, including increasing student housing along the trail, coordinating on opportunities for multi-modal transportation, and providing support for intersection improvements near their campuses.

Objective 5: Newtown Redevelopment Plan

Audit the Newtown Redevelopment Plan, adopted in 2008, to identify which of the City/Community plan elements were achieved, and which are still outstanding, and develop a renewed plan that reflects five years of progress, and plans for future efforts.

STRATEGY: DOWNTOWN: HOMELESS/TRANSIENT

Develop a coordinated approach to addressing and resolving transient-community issues that results in reducing the current level of urban homelessness, and disruptive behavioral issues.

Objective 1: Street People Response/ Contracted Services Coordination

Work with professionals experienced in reducing community homelessness to analyze Sarasota's issues of homelessness, including issues associated with urban transients or 'Street People', and engage the community in developing targeted solutions.

Objective 2: Ordinances Addressing Disruptive Urban Behaviors

Review, revise, and introduce community ordinances that address disruptive urban behaviors, with the goal of reducing behaviors such as loitering, solicitation, panhandling, open alcoholic beverages, etc.

Objective 3: Alternative Court Program ('Homeless Court')

Develop a program that allows misdemeanor violations associated with homelessness to be dismissed, pending successful participation in a rehabilitative program.

Objective 4: Salvation Army Street Teams

Complete the current program (March 1, 2013 - March 1, 2014) of providing mutually beneficial work opportunities to individuals in need by participating in the Salvation Army/City of Sarasota Street Team program, utilizing local Salvation Army residents as contributors to the cleanliness and safety of the area via daily employment in 'Street Teams', and review to consider additional future funding.

STRATEGY: DOWNTOWN: MASTER PLAN 2020

Continue progress towards meeting the City's adopted 2020 goal of establishing Downtown (10th St to the north, railroad tracks to the east, Mound St to the south, and Sarasota Bay to the west) as a "lively, diverse center of the Community" including successful "walk-to-town neighborhoods".

Objective 1: Audit the Downtown Master Plan 2020

Present an audit of the Downtown Master Plan 2020 to the Community and Commission, indicating progress made on the objectives, projects, and initiatives.

Objective 2: State Street Mixed Use Parking Garage

Complete construction of the State Street public parking structure and mixed-use facility in 2015.

Objective 3: Rosemary Catalyst Project

Develop a plan to create a 'catalyst project' on the City-owned 1440 Boulevard of the Arts 0.8 acre parcel, and commence construction in 2016.

Objective 4: Rosemary On-Street Parking

Identify and implement all reasonable opportunities to add additional on-street public parking in the Rosemary district of Downtown.

Objective 5: Roundabout at Main and Orange Avenue

Complete design and construction of a roundabout at Main Street and Orange Avenue to replace a signalized 4-way intersection.

Objective 6: Streetscape improvements to First Street

Complete the design and engineering work to improve First Street between U.S. 41 and Pineapple Ave.

Objective 7: City-Owned Parcels at U.S. 301 and Payne Park

Seek Commission direction regarding the best community use for two City owned parcels at U.S. 301 and Payne Park, and proceed as directed.

Objective 8: Extend/Expand the CRA

Consider extending the Downtown CRA (currently expiring in 2016), as well as a possible extension beyond its current boundaries.

Objective 9: Gillespie Park Master Plan

Complete a Gillespie Park Master Plan that builds on the park's natural assets and its value to the walk-to-town Gillespie neighborhood community.

Objective 10: Fruitville Road improvements

Pursue improvements to 3rd Street/Fruitville Road that will result in improved connectivity between Downtown and the Rosemary and Gillespie Park neighborhoods.

GOAL: Quality of Life

To preserve and promote the parts of our City that make a unique and desirable community to live in.

STRATEGY: SARASOTA ZONING CODE AND COMPREHENSIVE PLAN

Review, revise and repackage the City's Zoning Code into a modern, all-inclusive form-based document by 2016, and make all corresponding changes to the Comprehensive Plan.

Objective 1: Review and Revise the City's Zoning Code Document

Create an in-house Urban Design Studio to revise/rewrite the City's zoning code document into a format that is easy to interpret and apply, and that incorporates form-based zoning code philosophies, the City's Engineering Design standards (including progressive urban stormwater drainage techniques), the City's landscape standards and Green Space Policy, transportation planning and concurrency issues, and addresses opportunities for fulfilling the City's affordable housing needs.

Objective 2: Revise the City's Comprehensive Plan (City Plan 2030)

Propose and process changes as needed to ensure consistency between the City's revised zoning codes and the City's Comprehensive Plan.

Objective 3: Review/Recommend an Optimal Mix of Commercial Businesses

Use the services of the City's Downtown Economic Development Professional to inventory the business types in each of the City's three major commercial districts (St. Armand's, Southside Village and Downtown), and to contract with a professional 'urban-commercial' consultant to 1) assess an ideal mix and 2) present to the Commission/ Community a recommendation for an optimal balance of types of businesses. The resulting recommendation may be reflected in the City's Zoning Code or Comprehensive Plan, or adopted as an Administrative Policy.

STRATEGY: LIDO BEACH, POOL, AND PAVILION

Increase the popularity, use, and sustainability of Lido Beach and its amenities.

Objective 1: Protect the Lido Beach Shoreline

Protection of Lido Beach is included in the City's Adopted Capital Improvement Plan, and progress made on the Shoreline protection efforts will be delivered periodically to the City Commission and every May as part of annual adoption of the CIP.

Objective 2: Improvements to the Lido Pool and Pavilion

Seek community and Commission direction with regard to the preferred course of action that will result in improved facilities for dining, recreation and/or commercial activities at the Lido Beach facilities.

Objective 3: Lido Beach Marketing

Utilize the services of the City's marketing/information professional (working with Sarasota County's VisitSarasota.Org) to undertake a marketing campaign with the goal of increasing the use and appreciation of the beach and its facilities.

STRATEGY: PARTNERSHIP POLICING PROGRAM

Establish a modern partnership policing program in the City of Sarasota by implementing the following key elements of partnership policing:

- Education for the Community and the City organization;
- Emphasis on community relationship building; and
- Utilizing problem solving models to identify effective solutions to harmful community problems.

Objective 1: Educate the Community

SPD will take the lead in educating the Community on the collaborative role of crime prevention and law enforcement in sustaining a safe and clean environment.

Objective 2: Build Relationships

SPD will work to pro-actively build relationships between the City's law enforcement employees and the City community.

Objective 3: Problem Solving Models

SPD will use critical problem solving (the "S.A.R.A. model": Scan→Analyze→Respond→Assess) to identify and remedy community problems by identifying specific solutions to specific problems.

Objective 4: Evaluate Success of the Partnership Policing Efforts

Continually measure and review the department's success in implementing the Partnership Policing philosophy.

Objective 5: Communicate Commitment to Partnership Policing

Use the Partnership Policing Communications Coordinator to reflect the mission and goals of Partnership Policing in all City communications.

GOAL: Budget and Finance

To balance the City's budget with consideration given to citizen satisfaction, City-adopted priorities, and Organizational health.

STRATEGY: CONSOLIDATED EFFORTS

Continue to work within the City organization and the regional community to identify and implement mutually beneficial functional partnerships when possible.

Objective 1: Law Enforcement Collaborations

Continue to collaborate with the Sarasota County Sherriff's Department in an effort to identify opportunities for cooperative efforts and report on same to the Commission for direction.

Objective 2: Building Services Collaborations

Examine and report on the cost/benefit of partnering with the County or other regional agencies to provide any of the City's building services on a collaborative basis.

Objective 3: Shared Purchasing Efforts

Examine and report on the cost/benefit of combining purchasing efforts for goods and services between municipal organizations, for instance, cooperative purchases of vehicle fuel.

Objective 4: Local Employee Training

Explore cost/benefit of sharing employee training activities between local government agencies so that multiple agencies can simultaneously take advantage of training classes.

STRATEGY: WORKFORCE

Seek stabilizing opportunities that will result in the City organization's workforce having greater job satisfaction, resulting in long-term performance and commitment of valuable workforce members.

Objective 1: Promoting Organizational Excellence

Promote the value of the City Organization by developing and delivering a new Administrative standard for employee effectiveness; an expectation for employees to be positive, well-informed representatives about all aspects of the City organization and its many initiatives, in order to further represent the City with excellence and pride.

Objective 2: The College of Municipal Knowledge (Wellness/Performance)

Develop a half day, once-monthly schedule to provide employees with training, speakers, video presentations and team building exercises, to reinforce the new administrative expectation, and to promote excellence in all aspects of employees' lives.

Objective 3: Employee Advancement

Reinstate programs that reward and encourage employee growth and performance, such as Tuition Reimbursement and Career Ladder.

Objective 4: Employee Appreciation

Create opportunities to thank and appreciate employees for their dedicated service to the City of Sarasota.

STRATEGY: FISCAL SUSTAINABILITY

Evaluate the organization on an annual basis to identify programs, benefits, services and other aspects of the municipality that are not sustainable, and design solutions to resolve same.

Objective 1: Management Rights in Employment Agreements

Review and revise all employment agreements to address limitations of management rights that prohibit greater efficiencies and operational improvements.

Objective 2: Employee Medical Plan Structure

Review current employee medical plan structure to include options for Health Reimbursement or Health Savings Accounts and/ or other alternative plans linked to receiving health services via the Health Center.

Objective 3: Reduce OPEB liabilities

Implement opportunities to reduce the City's OPEB liability, including such options as utilizing Medicare Advantage options, and alternative plan options/incentives coordinated with the Affordable Care Act.

Objective 4: Sustainable Public Parking Program

Review the City-Wide Parking Plan (est. Fall 2013) and implement plan in a manner that allows for a self-sustaining Public Parking program that is consistent with the City's planning and transportation initiatives.

GOAL: Infrastructure

To enable improvements to the City's infrastructure including roadways, public parking, stormwater facilities, parks, streetscapes, and signage.

STRATEGY: MOBILITY

Continue to provide options and opportunities to make travelling through the City more attractive, efficient, and secure for pedestrians, bicyclists, public transportation users, and vehicle operators.

Objective 1: City-wide Mobility and Bicycle/Pedestrian Plan

Adopt a community-vetted, revised City-wide Mobility Plan including a revised Bicycle and Pedestrian Plan.

Objective 2: Myrtle Street Improvements

Myrtle Street Improvements are included in the City's Adopted Capital Improvement Plan, and progress made on the improvement projects will be delivered periodically to the City Commission and every May as part of annual adoption of the CIP.

Objective 3: 10th Street and 14th Street Roundabouts

10th and 14th Street roundabouts are included in the City's Adopted Capital Improvement Plan, and progress made on the roundabout projects will be delivered periodically to the City Commission and every May as part of annual adoption of the CIP.

Objective 4: Ten Future Roundabouts

Eight (8) of the ten originally identified round-a-bouts in the Fiscal Year 2014 - Fiscal Year 2016 Strategic Plan are included in the City's Adopted Capital Improvement Plan, and progress made on these eight (8) roundabout projects will be delivered periodically to the City Commission and every May as part of annual adoption of the CIP (U.S. 41 and Myrtle; Dr. MLK; Fruitville; Gulfstream; Main; Ringling; and Orange Ave roundabouts, and the Ringling Blvd and Orange Ave roundabouts).

Objective 5: Legacy Trail

Collaborate with Sarasota County and Friends of the Legacy Trail to prepare for future financial, planning, and infrastructure needs as required to connect Payne Park to the County boundary of the Legacy Trail, approximately 1.25 miles.

STRATEGY: SUSTAINABILITY AND ENVIRONMENTAL STEWARDSHIP

Continue to work within the City organization and the regional community to promote sustainability and environmental stewardship.

Objective 1: Low Impact Development/Light Imprint Design

During design development of City projects (vertical construction, and/or roadway projects), consideration must be given to including elements of Low Impact Development.

Objective 2: Regional Program for Property Assessed Clean Energy (PACE)

Collaborate with Sarasota County and local municipalities to allow City property owners to make environmentally beneficial improvements to their property.

Objective 3: Transmission and Treatment of Verna Wellfield Water

To eliminate the bayfront saltwater intake station, improve the taste and water quality of drinking water, and establish new pipelines to a (future) membrane filtration plant.

Objective 4: Deep Injection Well to Reduce Discharges into Sarasota Bay

Design and construct a deep injection well and accompanying pump station in order to divert water treatment discharge ("concentrate") and reclaimed water into the non-potable aquifer zone rather than directly into Sarasota Bay, where it is currently discharged.

Objective 5: Seek RESTORE Act Funding for Environmental Projects

Represent the City's interests in seeking funding via the RESTORE Act, (Clean Water Act administrative fines resulting from Deep-water Horizon oil spill to be used for Resources and Ecosystems Sustainability, Tourist Opportunity and Revived Economies projects). If funding is awarded, the City will purchase 4.1 acres (9 parcels) of land along Whitaker Bayou to enable the County to undertake their expansive Whitaker Bayou Greenway Park and Watershed Restoration Project.

STRATEGY: INFRASTRUCTURE RENEWAL PLANS

Develop or update comprehensive inventories of assets and develop or update plans to sustainably manage the City's land, utility, building, and equipment assets.

Objective 1: Major Lighting Systems

Create an inventory of the City's major lighting systems and establish a replacement and repair prioritization funding schedule.

Objective 2: Park Equipment and Outbuildings

Create an inventory of the equipment and outbuildings associated with the City-owned parks and recreation areas and establish a replacement and repair prioritization funding schedule.

Objective 3: Road Resurfacing

Update the City's inventory of roadways including road condition, and adjust the resurfacing schedule and associated budgets accordingly to restore roadways on an optimal schedule.

Objective 4: Sidewalks

Create an inventory of the City's public sidewalks and establish a replacement and repair prioritization funding schedule.

Objective 5: Utility Pipelines

Develop a comprehensive GIS inventory of water, wastewater, and reclaimed water pipelines, and establish a replacement and repair prioritization funding schedule.

Objective 6: Bobby Jones Golf Course

Complete a Golf Course Master Plan that identifies the most successful configuration for the course and facilities that will result in long term sustainability of the operation, and establish a Capital Improvement Project funding schedule to implement improvements as further directed by the Commission.

Objective 7: Sign Reduction Program

Refine the right-of-way by systematically reducing non-regulatory signage that is determined to be unwarranted or excessive.

Objective 8: Payne Park Master Plan

Engage a community consultant to assist the City in updating the Payne Park Master Plan to create a documented plan that satisfies the goals and needs of users; makes recommendations regarding the Auditorium; acknowledges the opportunity to further evaluate zoning codes surrounding the park to better integrate and connect residential neighborhoods to the Park; as well as anticipating the role the park will play as the potential northern terminus of a future Legacy Trail extension.

Objective 9: Cultural Park Master Plan

The City Manager will act as the City Liaison and will work with the community group "Bayfront 20:20" to collaborate on creating guiding principles for the City's Cultural park site, within the framework and direction provided by the Commission.

City of Sarasota....At a Glance

HISTORY and GEOGRAPHY The City of Sarasota is located in Sarasota County on the Southwest coast of Florida, and is approximately 24 square miles in area, situated on the Gulf of Mexico. Historians believe the area has been inhabited for some 15,000 years, (first recorded on Spanish maps as Zarazote) but the modern history of the City of Sarasota has its roots in the early to mid-19th century, when pioneering families travelled from Scotland and the northern United States to enjoy Sarasota's welcoming climate and agricultural and fishing opportunities. Incorporated as a town in 1902, Sarasota was re-platted in 1912 to be formally incorporated as a City.



Rainbow Over Sarasota Bay
October 2015 by Photographer Norman Schimmel

LOCAL GOVERNMENT The City’s Charter provides that the City will operate under a Commission-Manager form of government. The Commission consists of five persons elected to four-year terms on a nonpartisan basis; two commissioners are elected at-large while three are elected from defined single member districts. Each year the Commission elects one member to serve as ceremonial mayor and one as vice-mayor. The most recent City Charter was revised and re-adopted in 2011, following a Community review of the existing Charter and recommendations for changes.

ORGANIZATIONAL STRUCTURE The City Commission appoints three Charter Officials: the City Manager, the City Auditor/Clerk and the City Attorney. As further delineated in the table of organization presented in the front of this publication, eight major departments of the City report directly to the City Manager, who is tasked with carrying out the vision for the Community, as dictated by the Commission. In 1996, the City consolidated its fire/rescue and public safety communications operations with Sarasota County. The City also manages several enterprise operations including a water/wastewater utility, a championship golf course, a renowned performing arts hall, a solid waste collection service, two municipal auditoriums, and parking management.

COMMUNITY HONORS In the past several years, numerous publications and organizations that document quality of life trends have repeatedly placed the City of Sarasota among the best in the country. In 2000, Money Magazine ranked Sarasota as the “Best Small City in America”. More recent accolades include:



National recognition as **Florida’s Digital Capital** - for having the strongest combined e-commerce, social media and web presence within the state of Florida (Google 2014 eCITIES of America).



National recognition as the metropolitan area with the **highest ranking of well-being** in the Country (April 2015, Gallup Healthways).



National recognition as the **best Florida City to live in** - and ranked 35th best City to live in nationwide (August 2015, Livability.Com).

CLIMATE The weather in Sarasota is moderated by the Gulf of Mexico. Temperatures are tropical for the most part, with an average year round temperature of 73 degrees. Rainfall averages just over 54 inches per year. It occurs year round but is heaviest during the summer afternoons in July, August and September. The mild climate is primarily the result of the proximity to the Gulf of Mexico and the prevailing tropical weather patterns.

Month:	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Year
Record high °F	89	88	90	94	95	100	100	99	97	95	90	89	100
Avg. high °F	72	74	77	82	87	90	91	91	90	85	80	74	83
Avg. low °F	51	53	57	60	65	74	73	73	72	65	59	53	63
Record low °F	23	24	30	38	46	52	62	60	59	44	29	20	20
Rain in Inches	2.9	2.7	3.4	1.9	2.9	7.4	8.7	9.4	7.3	2.9	2.4	2.5	54.1

HEALTH CARE Sarasota Memorial Hospital is the second largest employer in Sarasota County and second largest acute care public hospital in Florida. It has been ranked as one of Health Grade’s America’s 50 Best Hospitals consecutively since 2007. The 806 bed, regional not-for-profit acute care facility is staffed by approximately 4,000 staff members, over 800 physicians and more than 1,000 volunteers. In September of 2013, after five years of construction, the hospital completed a multi-million dollar campus rejuvenation. The hospital is a full-service

facility with specialized expertise in heart, vascular, neuroscience and cancer services, outpatient services and long term care among its many programs. In July 2014 *U.S. News and World Reports* identified Sarasota Memorial as the “#1 Hospital in Southern Florida for Overall Care”. SMH.com

TRANSPORTATION The City is served by a variety of transportation facilities including an interstate highway, rail freight service, interstate bus transportation and a large airport. The City is situated off interstate 75, the major trucking corridor for the Southeastern United States. In addition, two U.S. highways- U.S. 41 (known locally as Tamiami Trail) and U.S. 301 (known locally as Washington Boulevard), also traverse the City area. The Sarasota Bradenton International Airport serves over 1.3 million passengers per year with flights provided by major domestic and commuter airlines, and the airport has international Port of Entry status, allowing federal customs inspection of baggage, air cargo and private aircraft. Port Manatee, a fifteen-minute drive up the coast from Sarasota, is ranked among the top deep-water seaports in Florida in terms of annual cargo tonnage. It is the closest U.S. deepwater seaport to the Panama Canal and has an on-site railroad which connects to national rail lines. The Port of Tampa, a fifty-minute drive north of Sarasota, is the largest and most diversified seaport in Florida. India, Japan and Australia are among the Port’s Top Ten international shipping Partners. The Port features not only cargo transportation, but Cruise ships, and intermodal delivery. srq-airport.com/ [CAFR report](http://CAFR-report); PortManatee.com; TampaPort.com

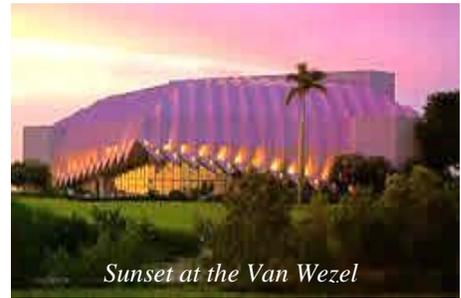
EDUCATION The School Board of Sarasota County, the largest public employer in Sarasota, provides a countywide public school system for over 42,000 K-12 students offering a wide range of programs that include emphasis on the basics, gifted and handicapped programs. Made up of nine high schools, nine middle schools, twenty-four elementary schools, six special schools, eleven charter schools and two alternative schools, the school system’s students consistently score above national averages in the American College Testing Program and on the Scholastic Aptitude Tests. The University of South Florida (USF) – Sarasota/Manatee Campus offers undergraduate and graduate level curriculums to more than 4,500 students in over 30 academic programs. New College of USF is Florida’s designated Liberal Arts Honors College, with 834 students in 2015. New College was fifteenth in *Forbe’s* “Top 100 Best Buy Colleges for 2015”, has been named one of the Country’s best colleges for six consecutive year by the Princeton Review (#2 ranking in 2014), and had produced 56 Fulbright Scholars in the last ten years.



Ringling College of Art and Design is a private, not-for-profit, four-year college for over 1400 students seeking degrees in the fields of visual arts and design. The College occupies over 200 buildings on 48 acres north of Downtown Sarasota.

RECREATION The City’s recreational setting appeals to persons of all ages. The City provides access to a number of beautiful beaches, among them Lido Beach, which also offers a public pool for use year round. The City’s popular Payne Park is a destination for bikers, joggers and families, especially in response to a recent playground installation at the north end of the park. Older children are able to enjoy Payne Park’s skateboard facility, also located on the north side of the park that is often referred to as ‘Sarasota’s Central Park’. The Robert L. Taylor Community Complex, (opened 2011), offers residents and visitors the use of a world-class recreational facility. Amenities include basketball courts, audio-visual rooms, community classrooms, water recreation areas, weight and exercise facilities, an outdoor walking track and colorful playground amenities. The facility hosts sports leagues, community events, and is available for private rentals.

CULTURAL ACTIVITIES The City of Sarasota is an urbane community, offering a wide variety of cultural entertainment. There are six professional theatres, an opera company, a ballet company, a symphony orchestra and more than 30 museums and art galleries. The Ringling Museum of Art displays one of the world’s finest baroque art collections. The Van Wezel Hall for the Performing Arts, owned and managed by the City, hosts internationally known theatre, ballet and musical groups. In July 2014 the Hall earned the No. 1 ranking as best Performing Arts Hall in North America in the 2,000 seat category in *Venues Today*.

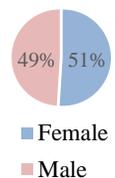
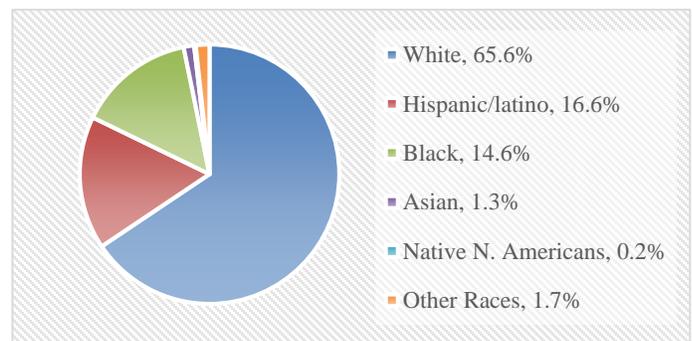


TOURISM The Sarasota area, world famous for the purity of its quartz-white sand, is a major resort area that hosts over one million tourists each year. Tourism revenue contributes significantly to the stability of the local economy. The tourist accommodations including restaurants, hotels and motels, travel facilities, recreation, entertainment and other tourism services, constitutes a major source of employment in the City and the surrounding area.

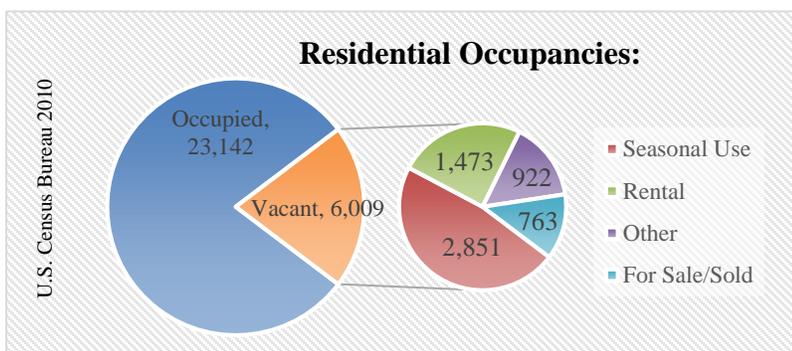
DEMOGRAPHICS

Population:

	City of Sarasota	Sarasota County	State of Florida
2014	52,584	387,140	19,507,369
2013	52,689	385,292	19,259,543
2012	52,517	383,664	19,074,434
2011	52,114	381,319	18,905,048
2010	51,917	379,448	18,801,310
2009	53,160	389,320	18,750,483
2008	55,174	393,608	18,807,219
2007	55,644	387,461	18,680,367
2006	55,364	379,386	18,349,132
2005	54,848	367,867	17,918,227
2004	54,639	358,307	17,516,732
2003	54,434	348,761	17,071,508
2002	53,939	339,684	16,674,608
2000	52,715	325,957	15,982,378
1990	50,961	277,776	12,937,926
1980	48,868	202,251	9,746,324
1970	40,237	120,413	6,789,443
1960	34,083	76,895	4,951,560
1950	18,896	28,827	2,759,914



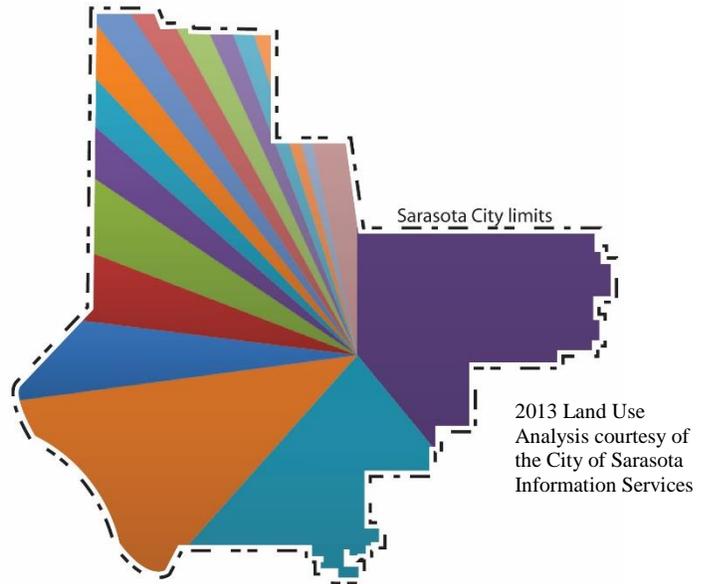
1950-2010 Data: U.S. Census Bureau
 2011-2014 Data: Office of Economic and Demographic Research, State of Florida



DEMOGRAPHICS (Continued)

Existing Land Use Inventory:

LAND USE	% OF CITY LAND
RESIDENTIAL USES Single and Multi-Family Houses Apartments, Condominiums Mobile Homes, Nursing Homes, etc	39.0%
PUBLIC RIGHT OF WAY Streets, Roads, Highways Sidewalks, Alleys	22.5%
OUTDOOR SPACE Parks and Recreational Areas incl Golf	11.3%
EDUCATION Grade Schools and High Schools College and Graduate Universities	4.1%
VACANT PARCELS	3.9%
COMMERCIAL Shopping: Retail, Grocery, etc Customer Services: Laundry, Repair, etc	3.6%
INDUSTRIAL	2.0%
OFFICE SPACE	1.5%
BOATING Service, Sales, Fuel, Wash, Storage	1.4%
RELIGIOUS USES	1.3%
VENUES AND ENTERTAINMENT	1.3%
CLUBS/ORGANIZATIONS	1.2%
AUTOMOTIVE Service, Sales, Fuel, Wash, Rental	1.0%
HEALTHCARE	0.9%
UTILITY/ UTILITY PROVIDERS	0.8%
HOTELS/LODGING	0.8%
ADDITIONAL USES Government Buildings (0.76%), Restaurants/Food Service (0.38%), Personal Storage Units (0.33%), Cemeteries, Funeral Homes (0.27%), Financial Institutions (0.24%)	3.3%



Our Furry Residents

The City isn't only a great place for people to live; we also have a healthy population of popular pets. The City of Sarasota adopted an Ordinance in July 2007 known as the "Doggy Dining" law. Thirteen City restaurants now allow furry companions to dine with their humans, and some even offer 'Canine Menus' with daily specials. Dogs are also popular attendees at the City's weekly Farmers Market, where they can be seen trotting from fruit stand to vegetable stand (many Farmer's Market booths stock dog biscuits).



ECONOMY · SARASOTA COUNTY

Year	Personal Income Per Capita	Total Labor Force	% Unemployed
2013	\$56,651	176,427	5.8%
2012	\$55,422	166,427	7.1%
2011	\$53,769	162,993	7.0%
2010	\$52,331	161,109	10.9%
2009	\$51,347	161,633	12.2%
2008	\$57,179	167,473	11.2%
2007	\$55,239	170,395	7.0%
2006	\$53,815	170,674	4.4%
2005	\$49,385	171,109	3.1%
2004	\$47,117	167,939	3.4%
2003	\$42,660	166,782	4.0%
2002	\$41,996	160,814	4.6%
2001	\$40,713	157,957	4.8%
2000	\$40,098	150,087	3.9%

Income Data: B.E.A. Dept. of Commerce, Labor Data: U.S. Dept. of Labor, B.L.S.

Top Ten Private Sector Employers	Full Time Employees
PGT Industries (PGTI) Window, Door manufacturer	1,440
Publix Grocery Stores	1,335
Venice Medical Center	1,200
FCCI Insurance	720
Sun Hydraulics Corporation Hydraulic Valve manufacturer	702
Goodwill Industries	682
Sunset Automotive Group	650
Tervis Tumbler Drink ware Manufacturer	619
Doctors Hospital of Sarasota	437
Pines of Sarasota Assisted Living Facility	342

Employer Data: Economic Dev. Corporation of Sarasota

ECONOMY · CITY OF SARASOTA

Value of Construction Permitted by City of Sarasota		
Year	Residential	Commercial
2014	\$83,115,656	\$278,990,721
2013	\$61,788,621	\$65,813,388
2012	\$48,445,075	\$62,445,074
2011	\$90,452,719	\$98,051,994
2010	\$47,437,471	\$118,905,336
2009	\$48,061,451	\$83,496,049
2008	\$66,629,582	\$146,716,999
2007	\$63,891,036	\$74,042,316
2006	\$74,967,784	\$77,132,883
2005	\$170,361,903	\$76,077,002
2004	\$280,634,806	\$96,873,125
2003	\$57,335,987	\$65,180,478
2002	\$87,670,772	\$60,357,005
2001	\$146,714,872	\$75,378,546
2000	\$65,302,055	\$59,935,047
1999	\$92,099,352	\$96,448,484
1998	\$39,294,245	\$43,550,443
1997	\$26,895,140	\$74,777,293
1996	\$65,443,359	\$34,147,871
1995	\$35,704,647	\$32,224,572
1994	\$20,422,455	\$25,269,547

2015 Principal Taxpayers	FY 15 Taxable Value
Florida Power and Light Co. (Electric Utility)	\$45.9 M
Westfield / Southgate Shopping (Retail)	\$41.6 M
Plymouth Harbor Inc. (Retirement Condominium)	\$38.9 M
Lido, Slab LLC (Lodging and Development)	\$33.5 M
Hotel Assoc. of Sarasota LTD (Lodging)	\$33.3 M
Logan Acquisitions Corp. (Lodging and Development)	\$32.7 M
Health Care Reit INC (Health Care)	\$26.2 M
Quay Venture LLC (Real Estate Development)	\$22.5 M
Lido Sand LLC (Ritz Lido Key)	\$22.4 M
Echo Paradise LLC (Paradise Plaza)	\$22.1 M

Community Responsibilities:



Per Capita Share of Municipal Expenditures and Revenues for City of Sarasota

(Offered in comparison with other popular coastal communities):

Per Capita share:	of Municipal Revenues	of Municipal Expenditures
City of Sarasota	\$5,194	\$3,926
Naples	\$6,840	\$5,634
Key West	\$5,640	\$4,625
Sanibel	\$7,349	\$6,607
St. Augustine	\$5,322	\$4,753
Daytona Beach	\$3,756	\$3,523
West Palm Beach	\$4,379	\$3,506

Florida Bureau of Economic and Business Research, Pub. 2012

GOVERNMENT SERVICES

POLICE STATISTICS

Sworn Police Officers	163
Full Time Civilian Staff	48
School Resource Officers	3
Avg Emergency Response	2.8 min
Average Response Time	5.3 min

WATER STATISTICS

Miles of water lines	275 mi
# of service connections	19,370
Millions of gal. pumped	12 M/day
Average daily pumping	6.3M /day
Wells for water collection	51

PUBLIC WORKS STATISTICS

Waste Collected	48,106 tons
Traffic Signals/Street Lights	101/7,213
Residential Streets in City	194 miles
Thoroughfares in City	46 miles
Vehicular Bridges	19

WASTE WATER STATISTICS

Storm sewer in City	30 miles
Sanitary sewers in City	326 miles
Mil gal. treated daily (avg)	6.15 M avg
Mil gal. treated daily (peak)	12.0 M
Max. capacity daily trtmnt	26 Million

FINANCIAL CONTROL: Tax Structure

AD VALOREM MILLAGE RATE: The City of Sarasota is only one of several taxing authorities for which property owners are assessed property taxes. Each year, the Sarasota County Property Appraiser's Office determines the "assessed value" of each parcel in the county. Parcel owners subsequently receive two notices – the "Notice of Proposed Taxes", or "TRIM notice", and the "Notice of Ad Valorem Taxes and Non-Ad Valorem Assessments". The first notice is designed to inform property owners of the proposed millage rates, assessment amounts and exemptions, if any, that each taxing authority proposes to levy, plus the time and location of public hearings required to be conducted by each authority. The second notice is the actual amount of taxes that the property owner is liable for.

The table below illustrates the millage rates and amount of taxes based on the average taxable value, as determined by the Sarasota County Property Appraiser. The City of Sarasota's portion of the total ad valorem tax bill in 2015 was 20.8%.

Tax Year	City of Sarasota Millages:			County Millage*	School District	Total Millage	Averages	
	General Fund	Debt Service	Total Millage				Taxable Value*	Amount Taxes
2006	2.9022	0.0974	2.9996	5.9759	7.2100	16.1855	\$187,634	\$3,037
2007	2.7771	0.3891	3.1662	5.5138	7.1230	15.8030	\$242,730	\$3,836
2008	2.7771	0.3291	3.1062	5.5195	7.0450	15.6707	\$249,954	\$3,917
2009	2.7771	0.3752	3.1523	5.6591	7.4270	16.2384	\$241,851	\$3,927
2010	2.7771	0.4212	3.1983	5.6495	7.9010	16.7488	\$211,836	\$3,548
2011	2.9249	0.4298	3.3547	5.5169	7.6350	16.5066	\$186,726	\$3,082
2012	2.9249	0.4276	3.3525	5.5697	7.8160	16.7382	\$181,198	\$3,033
2013	3.1728	0.4089	3.5817	5.5587	7.9700	17.1104	\$207,281	\$3,547
2014	3.1728	0.3877	3.5605	5.5427	7.7770	16.8802	\$210,747	\$3,557
2015	3.1728	0.3253	3.4981	5.4919	7.7630	16.7530	\$233,905	\$3,919

* Includes General Revenue, Mosquito Control, Sarasota Memorial Hospital, West Coast Inland Navigation District, Southwest Florida Water Management District, Bond Debt Service and Emergency Medical Services.

** Average Taxable Value is the average of the values for citywide single family homes (attached and detached).

TAXABLE PROPERTY: The table below lists the assessed and taxable value of property in the City of Sarasota for the last ten years (in thousands), as provided by the Sarasota County Property Appraiser.

Year	Real Property			Personal Property	Less: Tax-Exempt Property	Total Taxable Value
	Residential Property	Commercial Property	Industrial Property			
2006	\$7,344,535	\$1,853,708	\$1,816,967	\$536,491	\$3,956,378	\$7,595,324
2007	\$10,085,057	\$2,224,421	\$2,151,796	\$553,933	\$5,299,090	\$9,716,116
2008	\$9,998,951	\$2,462,680	\$2,272,040	\$616,266	\$5,014,413	\$10,335,525
2009	\$8,778,639	\$2,111,301	\$2,179,937	\$592,967	\$4,445,580	\$9,217,263
2010	\$7,130,741	\$2,160,428	\$2,163,206	\$550,731	\$3,826,384	\$8,178,722
2011	\$6,277,260	\$1,870,758	\$2,040,278	\$482,382	\$3,348,454	\$7,322,223
2012	\$5,808,393	\$1,726,992	\$1,974,827	\$485,377	\$3,152,931	\$6,842,658
2013	\$5,896,420	\$1,792,974	\$1,929,774	\$455,505	\$3,199,822	\$6,874,851
2014	\$6,552,218	\$1,770,405	\$1,814,817	\$412,080	\$3,356,200	\$7,193,320

TAXABLE PROPERTY (Continued) The Sarasota County Tax Collector collects property taxes on behalf of each taxing authority within the county boundaries. By May 31 of each year for which taxes are levied, all taxes have been collected and remitted to the taxing authorities. Delinquent taxes are raised by public auction or tax certificates and the proceeds are remitted to the appropriate taxing authority shortly after the certificates are sold. Because of this arrangement there are no material unremitted tax revenues for each fiscal year on September 30. The major dates in this process are:

- Jul 1 Assessment roll validated
- Sep 21 Millage resolution approved
- Oct 1 Beginning of City’s fiscal year for which tax is to be levied
- Nov 1 Tax bills mailed to property owners
- Nov 1 Property taxes due
- Apr 1 Taxes delinquent
- May 31 Tax certificates sold by the County

OTHER TAX RATES Additional tax rates that can affect Sarasota residents and business owners are as follows:

- 6% Utilities Franchise Tax
- 10% Utilities Excise Tax
- 7% Sales Tax

FINANCIAL STRUCTURE The accounting of the operations of the City are organized on the basis of fund and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures, or expenses, as appropriate. Government resources are allocated to, and accounted for, in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The following funds and account groups are used in accounting for the financial operations of the City. The specific funds that are subject to appropriation in the annual budget are enumerated below. In addition to these funds,

other funds are included in the audited financial statements. These other funds are those that are either appropriated as revenues are collected (i.e., bond proceeds or grant agreements) or that the City Commission requires specific appropriation. Refer to the matrix in the Summary of All Funds section of this document to see the relationship between funds/department/programs by function.

GOVERNMENTAL FUNDS

General Fund The General Fund is used to account for all governmental functions not required to be recorded separately by laws or governmental policy. Most of the essential governmental services such as public safety, transportation, recreation, landscape maintenance, neighborhood services and general administration are provided by the General Fund.

Special Revenue Funds Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expendable trusts and major capital projects) that are legally restricted to expenditures for specified purposes. Special Revenue Funds include the:

Building Services Fund - To track and account for residential and commercial building permitting and inspection services provided to the development community. Specifically, these activities are accounted for in this fund so that its revenues will only support the permitting and inspection activities

Development Application System Fund - To account for funds collected and expenditures incurred in the review and approval of development applications. The City determined that the most practical method of defraying the costs of development review functions was through a schedule of fees based upon the type of development.

St. Armand’s Special Business Neighborhood Improvement District (BID) Fund - To account for the revenue derived from the levy of up to 2.0 mills on property made up of all parcels

of real property located within the CT (Commercial Tourist) Zone District in the vicinity of St. Armands Circle. The BID is based on state and local law that permits property owners and merchants to band together to use the City's tax collection powers to "assess" themselves. The taxes are collected by the City and returned in their entirety to the BID to be used for purchasing supplemental services and capital improvements at the discretion of the Board of Directors.

Golden Gate Point Streetscape Special District Fund - To account for the revenue derived from the levy of millage on property made up of all parcels of real property located on Golden Gate Point. The district is based on state and local law that permits property owners and merchants to band together to use the City's tax collection powers to "assess" themselves. The taxes are collected by the City and returned in their entirety to the district to be used to construct and maintain enhancements and improvements within the public rights of way on Golden Gate Point.

Downtown Improvement District (DID) Fund – To account for the revenue derived from the levy of millage on non-residential property located within the Downtown Core of the City of Sarasota. The DID has a variety of goals, powers and authority granted by ordinance to improve the Downtown Core of the City of Sarasota and is governed by a board appointed by the City Commission consisting of five non-residential property owners within the District subject to the ad valorem taxation.

Public Art Fund - To account for all revenues and expenditures to acquire and maintain public art in the City.

Neighborhood Grant Program Fund - To account for all revenues and expenditures subsequent to neighborhood grants to reduce crime, fund neighborhood leadership participation and to support local neighborhood events.

Penny Sales Tax (1989-1999) Fund - To account for the revenue received from a one percent sales surtax approved by the voters of Sarasota County on June 27, 1989 for a period of ten years beginning September 1, 1989. The distribution formula for the tax is authorized by an Interlocal Agreement between Sarasota County, the School Board of Sarasota County and each municipality within the County. The School Board receives 25% of the revenues collected and the remainder is allocated according to the official population figures and is adjusted annually. Florida State Statutes provide that the Local Government Infrastructure Surtax may be used to finance, plan and construct infrastructure defined as any fixed capital expenditure or fixed capital costs associated with the construction, reconstruction, or improvement of public facilities which have a life expectancy of 5 or more years and any land acquisition, land improvement, design and engineering costs related thereto.

Penny Sales Tax (1999-2009) Fund - To account for revenue received from the continuation of the existing one percent sales surtax approved by the voters of Sarasota County on November 4, 1997, for a period of ten years beginning September 1, 1999.

Penny Sales Tax (2009-2024) Fund - To account for the revenue received from the continuation of the existing one percent sales surtax approved by the voters of Sarasota County on November 6, 2007 for a period of fifteen years beginning September 1, 2009.

Housing and Community Development Fund
To account for revenue received from the Department of Housing and Urban Development and certain other designated revenues to be used for various housing initiatives and public works improvements.

Multi-Modal Transportation Impact Fee – To account for revenue received from the Multi-Modal Transportation Impact Fee implemented by ordinance No. 14-5090 adopted by the City Commission. The proceeds of this fee are to be

used solely for the purpose of acquisition, expansion, and development of the public facilities of the City's transportation system, identified in the Capital Improvement Plan.

Gas Tax Fund - To account for the revenue received from the levy of seven cents on every gallon of motor fuel and special fuel sold in Sarasota County. In accordance with Florida State Statute 336.025, gas tax monies must be used exclusively for transportation expenditures.

Local Option Fuel Tax Fund - To account for revenue received from a \$0.05 per gallon local option fuel tax implemented by ordinance No. 2000-029 effective January 1, 2001, pursuant to Section 36.025(1)(b) 3, Florida Statutes. The fuel tax can only be used for Capital Projects that are part of a Capital Improvement Element (CIE) of an Adopted Comprehensive Plan. The Statute states that "expenditures for the construction of new roads or the reconstruction or resurfacing of existing paved roads shall be deemed to increase capacity and such projects shall be included in the capital improvements element of an adopted comprehensive plan". This fuel tax cannot fund routine maintenance of roads. An inter-local agreement, signed by the City of Sarasota on June 12, 2000 and Sarasota County on June 13, 2000, sets the allocation formula for the revenue, between the Cities and the unincorporated area of Sarasota County based on the ratio of population.

Community Redevelopment Fund - To account for the tax increment revenues received by the Community Redevelopment Agency based on the land areas within the City where development and redevelopment are critical to growth of the City.

Tourist Development Tax Fund - To account for the City's portion of revenue from a three percent Tourist Development Tax, approved at two percent by the electors of Sarasota County effective November 1, 1988, and raised to three percent effective April 1, 1997. It is the City's policy to use its allocation of funds for beach management, restoration and preservation, for the stimulation and growth of performing and

visual Arts and to promote activities that will attract tourism.

Citizens with Disabilities Fund - To account for the revenue received from the \$250 fine imposed by Section 33-167 of the Code of the City of Sarasota for illegal parking in parking spaces designated for disabled persons.

County Occupational License Tax Fund - To account for the revenue received from the County Occupational License Tax implemented by ordinance No. 91-084 adopted by the Board of County Commissioners. The proceeds of this tax are allocated and remitted to each municipality based upon the respective ratio of their population to the total County population. Only the tax collected within each municipality will be allocated in this manner. Any tax collected outside each municipality will be allocated to the County only.

Stadium Grant Fund - To account for the monthly grant receipts received from the Florida Department of Revenue for Pro Sports payments for a Facility for Retained Spring Training. The grant revenue is used to fund the debt service on the 2010 Stadium Bonds.

DOJ-COPS Grant - To account for the grant receipts from a Department of Justice (DOJ) Community Oriented Policing Services (COPS) grant received to fund the hiring of 3 full-time entry level Police Officer positions for a period of 36 months.

Debt Service Funds Debt Service Funds are used to account for the accumulation of resources for the payment of general long-term debt principal, interest, and related costs. Debt Service Funds include the:

2007 G.O. Bonds - To account for the accumulation of resources for the payment of principal and interest on the 2007 General Obligation Bonds issued to fund the construction of a new headquarters building for the Sarasota Police Department.

2015 G.O. Bonds - To account for the accumulation of resources for the payment of principal and interest on the 2015 General Obligation Refunding Bonds issued to advance refund 2007 General Obligation Bonds maturing on or after 7/1/2018.

St. Armands Special Assessment Bonds - To account for the accumulation of resources for the payment of principal and interest on funds borrowed for the acquisition of land for a parking lot.

Golden Gate Point Streetscape 2008 G.O. Bonds - To account for the accumulation of resources for the payment of principal and interest on the 2008 General Obligation Bonds issued to construct and maintain enhancements and improvements within the public rights of way on Golden Gate Point.

2003 First Florida Governmental Financing Commission Loan Agreement – To account for the accumulation of resources for the payment of principal and interest on funds borrowed for the construction of a parking garage and the acquisition of equipment for energy efficiency.

1992 Special Obligation Refunding Bonds To account for the accumulation of resources for the payment of principal and interest on the 1992 Special Obligation Refunding Bonds.

2009 Build America Bonds – To account for the accumulation of resources for the payment of principal and interest on the funds borrowed for acquisition of land abutting Payne Park, construction of portions of the Palm Avenue garage and construction of the Robert L. Taylor Community Complex.

2010 Build America Bonds – To account for funds received for the purpose of financing a portion of the cost of the reconstruction of the Ed Smith Stadium Complex.

Glen Oaks Assessment – To account for the accumulation of resources for the payment of

principal and interest on the funds borrowed for the construction of a privacy wall in the Glen Oaks development.

Capital Project Funds Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Proprietary Funds). Project length budgets are adopted for these funds therefore annual budgets are not adopted.

PROPRIETARY FUNDS

Enterprise Funds Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises -- where the intent of the governing body is that the cost (expenses, including depreciation) of providing goods or services to the general public on a continuing basis is financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes. Enterprise Funds include:

Water and Sewer Funds - To account for the provision of water and sewer services to the residents of the City. All activities necessary to provide such services are accounted for in these funds, including administration, operations, maintenance, financing and related debt service and billing and collection.

Bobby Jones Golf Course Fund - To account for the revenues and expenses of operating a 36 hole municipal golf course and a 9 hole executive golf course.

Van Wezel Performing Arts Hall Fund - To account for revenues and expenses of a cultural center, which provides a wide variety of entertainment including performances by nationally known theater, ballet and musical groups.

Van Wezel Equipment Surcharge Fund - To account for the necessary replacement of equipment or major repairs for the Van Wezel facility. The surcharge is levied at the rate of \$1.00 per ticket sold.

Solid Waste Management Fund - To account for the provision of sanitation services to the residents and businesses of the City.

Municipal Auditoriums Fund - To account for the operation of the City's Municipal and Payne Park Auditoriums.

Parking Management Fund - To account for the operations of the City's on-street parking, surface parking lots and parking garages.

Internal Service Funds Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governments, on a cost-reimbursement basis. Internal Service Funds include:

Vehicle and Equipment Maintenance Fund - To account for the costs of operating a maintenance facility used to service all City motor vehicles, including heavy equipment trucks and Police Department vehicles.

Information Technology Fund - To account for the costs of operating an information technology department used by other City departments.

Equipment Replacement Fund - To account for the capital funding and costs for replacing motor vehicles and other equipment

Self-Insurance Fund - To account for the costs of operating the self-insurance programs which include group medical and dental, worker's compensation, fleet liability, police liability, general liability and law enforcement death benefits.

FIDUCIARY FUNDS

Trust Funds Trust funds are used to account for assets held by the government in a trustee capacity. They are accounted for in essentially the same manner as enterprise funds since capital maintenance is critical. Trust Funds include:

Other Post Employment Benefits Trust Fund To account for the costs of providing medical, prescription and dental coverage, extended life insurance coverage and benefits under the Employee Assistance Program available to current and future retirees and their dependents.

Defined Contribution Plan - General Employees - To account for both the City and employee contributions that would accrue to the employees, and also to account for the additional 2 percent City contribution that is budgeted annually for administrative costs.

BASIS OF FINANCIAL ACCOUNTING

Governmental Funds are accounted for in accordance with generally accepted accounting principles (GAAP) using the modified accrual basis, with revenues recorded when measurable and available, and expenditures recorded when the services or goods are received and the liabilities incurred.

All proprietary funds are accounted for in accordance with generally accepted accounting principles (GAAP) using the accrual basis of accounting. Revenues are recognized when they are earned, and expenses are recognized when they are incurred. Revenue received from the advance sale of tickets and rental at the Van Wezel Performing Arts Hall, prepaid memberships and locker rentals at Bobby Jones Golf Course, and advance collection fees by the Water and Sewer Fund are deferred until earned.

BASIS OF BUDGETARY ACCOUNTING

The annual budgets for the Governmental Funds are prepared and monitored in accordance with generally accepted accounting principles

(GAAP) using the modified accrual basis of accounting. By reference to the above basis of financial accounting, the basis of budgetary accounting and financial accounting are identical.

The annual budgets for Proprietary Funds are prepared and monitored in accordance with generally accepted accounting principles (GAAP) using the full accrual basis of accounting with certain modifications. These

budgetary basis of accounting modifications, which are reconciling items from the above basis of financial accounting, are:

1. Expenditures for principal payments on outstanding debt are budgeted as expenses.
2. Expenditures for capitalizable fixed assets are budgeted as expenses.

Depreciation expense is not a budgeted expense.

BUDGETARY CONTROL

THE FINANCIAL PLAN (BUDGET) This document represents a multi-faceted financial plan for the City of Sarasota for the fiscal year from October 1, 2015 to September 30, 2016. The document serves as a statement of policy, a financial plan, an operations guide and a communications device. The financial plan is based upon the projection of revenues and the allocation of these resources to expenditures that optimally achieve the City Commission's Citywide Priorities. Although only a one year financial plan is adopted by the City Commission, the impact of this financial plan on the ensuing two years is reflected in the "Three Year Projections" section of this Adopted Financial Plan.

STRUCTURE The budget is structured consistently with the financial structure that was previously discussed. More specifically, different fund types are used to account for certain resources. Each fund is broken down by department and further by object of the expenditure and project, if applicable. In addition, expenditures are organized by major sections or functions that are the underlying purpose of the expenditures. Functions include: General Government
Public Safety
Physical Environment
Cultural and Recreation
Transportation
Economic Environment
Human Services

The functions listed can exist in all accounting funds including the General Fund, Special Revenue Funds, Enterprise Funds and Internal Service Funds.

CAPITAL IMPROVEMENT PLAN The City's five year Capital Improvement Plan (CIP) is included in this document. The CIP details projects or items having a useful life greater than five years and meeting one of the following criteria:

- (1) Level of Service Project as required by the 1985 Growth Management Act,
- (2) Real property acquisition,
- (3) Construction of new facilities or addition to existing facilities costing a minimum of \$50,000,
- (4) Remodeling/repair of the interior/exterior of any facility exceeding \$50,000,
- (5) New infrastructure project (defined as road, bridge, traffic signal system, street lighting system, information technology system, water distribution system, storm drainage system, or sewer system) costing a minimum of \$50,000,
- (6) Repair to existing infrastructure costing a minimum of \$50,000,
- (7) New vehicles and equipment having a singular cost in excess of \$50,000.

The CIP details the necessary capital outlays by year and the sources of funding for these outlays by year; by project, by project type and in total. In addition, an individual project may affect the operating budget either currently or in the future.

For example, the construction of a new facility may require not only increased debt service charges to finance the construction, but will also require additional expenditures in the operating budget. This may increase property taxes or user fees. Ongoing costs, like these, are specifically identified by each project and in total in the CIP.

The CIP is developed during, and as an integral part of, the annual budget process. Consistency with the City's Comprehensive Plan is assured by the involvement of both the Neighborhood & Development Services Department and the Planning Board.

During the budget cycle, each department head receives a copy of the CIP as adopted during the preceding budget year. Each department is requested to review the CIP and to inform the budget office of any modifications or additions that are necessary. The CIP Priority Evaluation Committee numerically ranks each project by evaluating and prioritizing each CIP request. Projects are evaluated in eight categories focusing on not only financial considerations, but also other factors including the impact on quality of life and compatibility with adopted plans such as the City Comprehensive Plan and the Citywide Priorities established by the City Commission. The prioritized CIP requests are reviewed by the City Manager and then forwarded to the Department of Financial Administration for the determination of available funding.

STRATEGIC PLANNING The annual financial plan includes the integration of the City's long-term and short-term City Commission priorities. The Sarasota City Commission participated in a retreat in January 2013 during which four City of Sarasota City Commission Priorities were identified and numerous Measurable Objectives were defined for each priority. The priorities and objectives identified at the retreat ultimately lead to the acceptance of a three year Strategic Plan (Fiscal Years 2014 through 2016) made up of Strategies that are intended to realize the Commission's priorities of Quality of Life, Budget and Finance,

Infrastructure, and Economic Development and Growth. In addition to providing the essential City services required of them, each of the City's Departments may be responsible for as many as 15 of these measurable objectives; tasks that, when completed, will greatly further the priorities and goals the Commission has identified for the City. The Strategic Plan generates the necessary links to ensure continuity and maximization of effort to achieve the City Commission priorities. As part of their annual budget requests, Departments identify those priorities and objectives for which their contributing efforts may be accounted.

SERVICE LEVEL BUDGETING The Current Service Level / Continuation Budget reflects all costs necessary to maintain City services at the same level as approved in the prior year. This would include additional costs or personnel necessary to maintain that level of service. Any new or expanded services would initially be requested through a budget request designated as an Issue. Issues that can be funded by existing revenues, are considered necessary by the City Manager, and are consistent with established policy are incorporated into the departmental budget as part of the continuing budget (Request column in the individual departmental/cost center budgets). Issues that require City Commission action regarding a change in policy or a source of funding are reflected in the Issue column in the individual departmental/cost center budgets. A description of each Issue is presented in this document within the Fund Section to which the respective Issue would make a financial impact.

The basic unit of budgeting is at the department/function level. Department budgets are further delineated to specific service units or cost centers. Departmental performance measures are regularly monitored so that the departments' level of service can be evaluated, and budgetary recommendations be made accordingly. Significant increases or decreases in trend information inform the Commission's decisions regarding funding and staffing, and

communicate the quantitative measures to the Citizens who benefit from the Departments’ efforts.

DEVELOPING THE BUDGET Prior to September 1, the City Manager submits to the City Commission the proposed budget for the fiscal year beginning October 1. After conceptual approval by the Commission, two public hearings are held to get input from the Public. After these hearings, but prior to October 1, the budget is enacted by resolution. To exhibit this process in more detail, the budget calendar can be found following this section.

BUDGET AMENDMENTS Although during the year budgetary control is maintained at the line item or object of expenditure level, the legal level of control is maintained at the fund level. Amendments to the budget can be either a transfer or an increase. Any transfer of budgeted funds between line items within the same department, can be accomplished with the appropriate administrative approval. If a transfer of budgeted funds is between two departments, the City Commission must approve the transfer.

An actual increase in budgeted appropriations requires City Commission approval. During the year assurances are made that the individual departments do not exceed their appropriations through a computerized budget monitoring system.

ANNUAL AND PROJECT LENGTH BUDGETS The annual budget includes an original appropriation resolution, a budget adjustment for encumbrances outstanding at the end of the previous year and other budget amendments adopted by the City Commission. Unexpended appropriations for these funds lapse at the end of each fiscal year. Project length budgets are adopted for the Capital Project Funds and are generally adopted at the time the applicable financing is obtained. Appropriations in these funds remain open and carry over to succeeding years until planned expenditures are made, or until they are amended or canceled. Because these funds involve multi-year projects, comparison on an annual basis does not provide meaningful information.

FINANCIAL POLICIES

Operating Budget Policies

- The City will comply with all Federal, State or local legal requirements pertaining to the operating budget, including the adoption of a balanced budget. A balanced budget is achieved when the amounts available from taxation and other sources, including amounts carried over from prior fiscal years, equals the total appropriations for expenditures and reserves.
- The City will employ a structured budget preparation and formulation process that will be used by all entities receiving funding from the City. The process employed will ensure adequate citizen input and participation.
- The City will employ a structured expenditure and revenue forecasting system to allow for effective financial planning. Multi-year projections will be utilized in developing the operating budget.
- Essential services will receive first priority for funding. The City will attempt to maintain current service levels for all essential services.
- The City will identify low priority services for reduction or elimination, if necessary, before essential services.
- The City will consider the establishment of user fees as an alternative to service reductions or elimination.

- In all actions to balance the budget, the City will attempt to avoid layoffs of permanent employees. If possible, personnel reductions will be scheduled to come primarily from attrition.
- The City will pay for all current expenditures with current revenues. Long-term debt will not be used for funding current expenditures.
- The City will avoid budgetary procedures that balance current expenditures at the expense of meeting future years' expenses, such as postponing necessary expenditures, accruing future years' revenues or rolling over short-term debt.
- The budget will provide for adequate maintenance and repair of capital plant and equipment and for their orderly replacement.
- The City will establish an equipment replacement fund and will charge the user fund annually for replacement of the equipment. The amount of the charge will provide funds for the projected future cost of replacing the equipment.
- The budget will provide sufficient funding to cover annual debt retirement costs.
- The City will consider technological and capital investment programs which are cost effective and which will reduce operating costs as high funding priorities.
- The City will maintain a budgetary control system to ensure adherence to the budget and will use a budget/encumbrance control system to ensure proper budgetary control.
- The City administration will prepare regular reports comparing actual revenues and expenditures to budgeted amounts.
- Where possible, the City will integrate service levels and performance measures within the budget.
- At least annually a public auction will be held of surplus and obsolete property.
- The goal of all enterprise fund operations is to be self-supporting and to pay administrative and other appropriate service charges to the General Fund for administrative support.
- The total number of employment positions (FTE's) approved in the annual operating budget may not be exceeded without prior approval of the City Commission.
- The City will coordinate the CIP budget and the operating budget in terms of operating costs associated with CIP items.
- The City will annually seek the Distinguished Budget Presentation Award offered by the Government Finance Officers Association (GFOA).

Fund Balance and Reserve Policies

- The City will establish an unassigned fund balance in the General Fund for emergency purposes and/or liquidity purposes of 2 to 3 months of general fund expenditures to indicate that it is in sound financial condition.
- A revenue stabilization fund will be established to minimize the impact of varying economic conditions on the City's budget.
- The City will establish insurance reserves for self-insurance liabilities. Such reserves will be reviewed annually for adequacy.
- Unassigned fund balance will only be used for expenditures that are either non-recurring in nature or that have a benefit period longer than one operating period. City Commission approval is necessary for this type of expenditure.

- All fund balances for budgeted funds will be presented in the annual budget.

Revenue Policies

- The City will take active measures to encourage economic development, thereby developing a diversified and stable revenue system to shelter it from short-run fluctuations in any one revenue source.
- The City will establish user charges and fees at a level closely related to the full cost of providing the services (i.e. direct, indirect and capital costs), taking into consideration similar charges/fees being levied by other organizations.
- The City will recalculate the full cost of activities supported by user fees to identify the impact of inflation and other cost increases, and will revise user fees upon approval of the Commission.
- The targeting of specific revenues for special programs or projects is discouraged, as it promotes fiscal inflexibility. However, intergovernmental grant assistance will be targeted as much as possible toward capital improvements.
- The City will aggressively seek Federal and State grants, and evaluate future local fiscal impacts.

Debt Policies

- The City will issue bonds only for capital improvements including infrastructure and equipment with a life in excess of four years.
- Whenever possible, the City will use special assessment, revenue, or self-supporting bonds instead of general obligation bonds.
- The City will limit general obligation bonds

to no greater than ten (10) percent of the non-exempt assessed valuation of the real property of the City.

- The term of any bonds shall not exceed the useful life of the expenditure being financed.
- The City will not issue notes or bonds to subsidize or finance current operations.
- The City will publish and distribute an official statement for each bond issue.
- If cost effective, the City will purchase private bond insurance at the time of issuance.
- General obligation debt will not be used to finance the activities of enterprise funds whether of a capital or operating nature.
- The City will defease existing bond issues if the resulting savings is significant.
- The City will maintain an adequate debt service fund regarding each bond issue.
- The City will seek to maintain high bond ratings in order that borrowing costs are minimized and access to credit is preserved.

Cash Management / Investment Policies

- The City will deposit all cash receipts within twenty-four hours of receipt.
- The City will collect revenues aggressively, including past due bills of any type and will utilize an outside collection agency to accomplish this.
- The City will maintain a prudent cash management and investment program in order to meet daily cash requirements, increase funds available for investment, and earn maximum rates of return on invested funds commensurate with appropriate security.

- The City will follow its adopted investment/portfolio policy when handling public funds.
- The Financial Administration Department/ Investment Manager will present a quarterly report on investments to the City's Investment Committee.
- Where permitted by law, the City will pool cash from each eligible fund for investment purposes.

(GAAP) promulgated by the Government Accounting Standards Board (GASB).

Accounting, Auditing & Financial Reporting Policies

- An independent audit will be performed annually, including the issuance of a management letter.
- The City administration will promptly evaluate the audit management letter recommendations, determine the proper actions in response to these recommendations and complete, within established time frames, all actions that correct or otherwise resolve the matters included in the management letter.
- The City will produce financial reports in accordance with Generally Accepted Accounting Principles (GAAP).
- The City Commission will be provided monthly with budget reports comparing actual versus budgeted revenue and expense activity.
- The City will annually seek the Certificate of Achievement for Excellence in Financial Reporting award offered by the Government Finance Officers Association (GFOA).
- The City will maintain the highest level of accounting practices consistent with generally accepted accounting principles

Capital Improvement Plan Policies

- The City will adopt the first year of a multi-year plan for capital improvements, update it annually and make every attempt to complete all capital improvements in accordance with the plan.
- The City will coordinate the development of the CIP budget with the development of the operating budget to ensure future operating expenditures and revenues associated with new capital improvement will be projected and incorporated into the current and future operating budgets.
- The City will determine the least costly financing method available for all new capital improvement projects.
- All projects in the Comprehensive Improvement Element (CIE) of the City's Comprehensive Plan will be included in the Capital Improvement Plan.
- The Capital Improvement Plan Committee will review and evaluate each proposed and ongoing project, based on criteria established by the City Commission, prior to any project being included in the CIP.
- The City will maintain its physical assets at a level adequate to protect the City's capital investment and minimize future maintenance and replacement costs.



City of Sarasota Calendar of Budget Activities 2015

Presented by the Finance Department, Budget Division, City of Sarasota



October 2014						
SU	M	T	W	TH	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

November 2014						
SU	M	T	W	TH	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23/30	24	25	26	27	28	29

December 2014						
SU	M	T	W	TH	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

January 2015						
SU	M	T	W	TH	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

February 2015						
SU	M	T	W	TH	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28

March 2015						
SU	M	T	W	TH	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

JANUARY 2015

- 5 Clerk distributes budget instructions to City Boards
- 14 Public Works transmits CIP packages to Departments

FEBRUARY 2015

- 6 Staff Budget orientation in Commission Chambers
- 11 CIP/CIE due to Public Works
- 23 Clerk to submit City Board Budgets to Deputy City Manager with copy to Finance

MARCH 2015

- 10 Finance to transmit budget packages to Departments
- 16 Clerk presents City Board Budgets at Commission Meeting
- 30 Priority evaluation and coordination of CIP/CIE (determine conformance with City goals/objectives) by Public Works/Departments

APRIL 2015

- 7 Public Works to submit CIP/CIE to NDS to review for compliance with Comprehensive Plan
- 10 All Departments complete budget packages due to Finance. Packages must include mission statements, descriptions of operations, priorities and operational focus including strategies, objectives and indicators/measures.
- 11 – 28 Finance analysis of all departments' budget requests for consistency with instructions and appropriateness.
- 13 Commission Workshop to review financial projections for 2014-15 and 2015-16
- 21 NDS to provide statement that CIP/CIE agrees with Comprehensive Plan
- 29 – May 28 City Manager to review departmental budgets with key personnel/directors.

MAY 2015

- 27 Commission Workshop: CIE, CIP, and Special Revenue

JUNE 2015

- 3 Commission Workshop: Internal and Debt Service Funds
- 10 Commission Workshop: Enterprise Funds
- 11 Finance to provide Sarasota County School Board with proposed Capital Improvement Plan
- 29 Commission Workshop: General Fund

JULY 2015

- 20 City Commission to provide action on certification of millage to County Property Appraiser

SEPTEMBER 2015

- 8 City Commission 1st Public Hearing on Budget and CIP
- 21 City Commission Final Public Hearing on Budget/CIP.
- 23 Finance to provide Sarasota County School Board with adopted Capital Improvement Program

April 2015						
SU	M	T	W	TH	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

May 2015						
SU	M	T	W	TH	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24/31	25	26	27	28	29	30

June 2015						
SU	M	T	W	TH	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

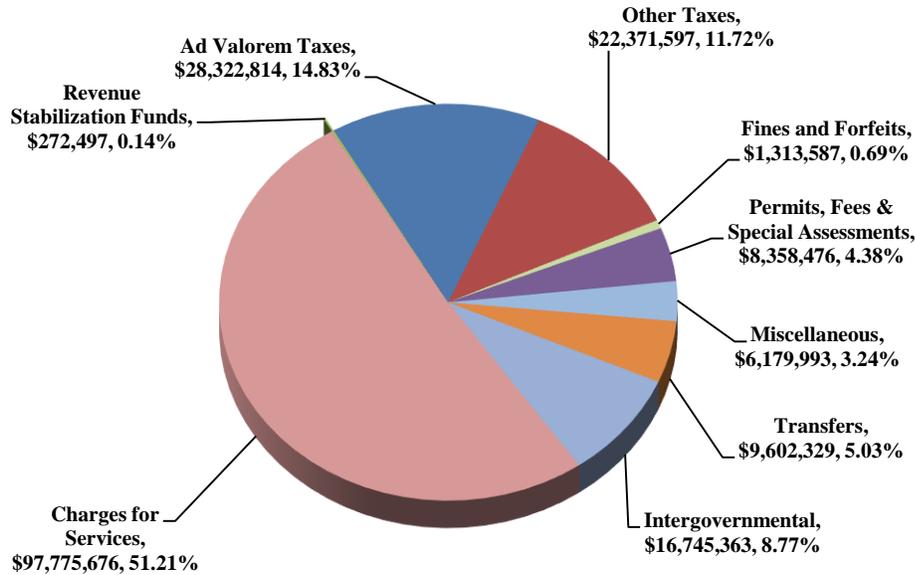
July 2015						
SU	M	T	W	TH	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

August 2015						
SU	M	T	W	TH	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23/30	24/31	25	26	27	28	29

September 2015						
SU	M	T	W	TH	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

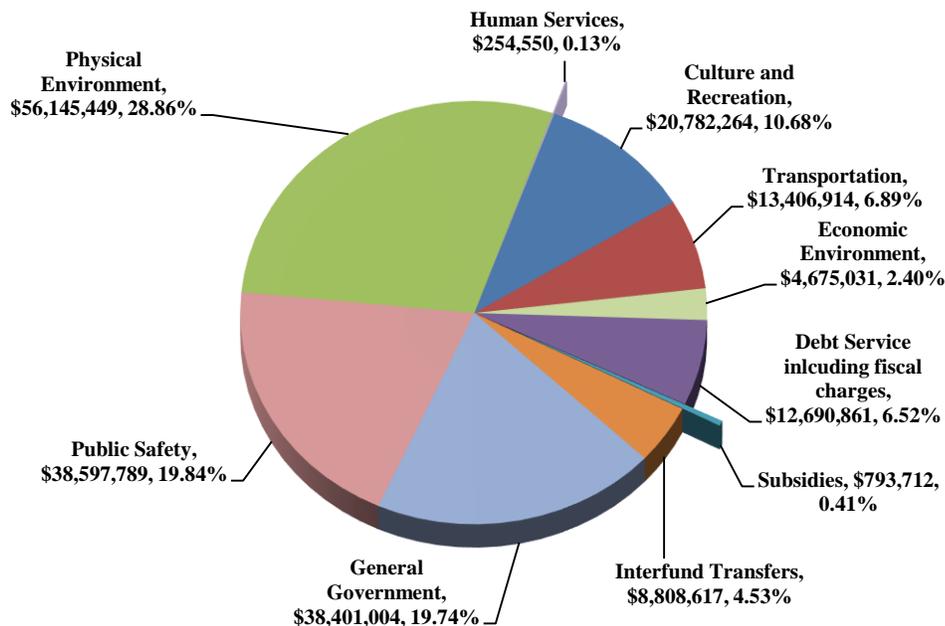
SUMMARY OF FUNDS

REVENUES



The above chart demonstrates revenues by major source as a percentage of total revenues on a City wide basis. Ad Valorem Taxes represent only 14.83% of total revenues, whereas Charges for Services account for just over half (51.21%) of total revenues. Charges for Services, Ad Valorem Taxes and Intergovernmental Revenues account for 74.81% of all revenues.

EXPENDITURES



The above chart presents expenditures by major function as a percentage of total expenditures on a City wide basis. The two largest functional areas are public safety and physical environment which account for 19.84% and 28.86%, respectively, of total expenditures. This exhibits the City Commission's commitment to providing public safety and maintaining the physical environment mainly through programs in Solid Waste Management, Water/Wastewater Utilities and Landscape Maintenance.

Fund Structure by Department/Program and Function

Department/Program	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Trust Funds
Bobby Jones Golf Complex			CR		
Building Services		PS			
Children's Fountain	CR				
City Attorney	GG				
City Auditor and Clerk	GG				
City Commission	GG				
Citizen's with Disabilities		HS			
City Manager's Office	GG				
Code Compliance	PS				
Community Redevelopment		EE			
Engineering Services	T				
Defined Contribution Plan Admin.					GG
Development Applications		EE			
Downtown Improvement District		EE			
Equipment Replacement				GG/T/PE/CR/PS	
Facilities Management	GG				
Financial Administration	GG				
Golden Gate Point Spec. Imp. District		EE			
Homelessness Response	HS				
Housing & Community Development		EE/GG			
Human Resources	GG				
Independent Police Advisory Panel	PS				
Information Technology				GG	
Lido Beach Pool and Pavilion	CR				
Municipal Auditoriums			CR		
Neighborhood & Development Services	GG				
Neighborhood Grants		EE			
Office of Public Information	GG				
Other Post Employment Benefits					GG
Parking Management			T		
Parks & Landscape Maintenance	PE	PE			
Police Department	PS	PS			
Public Art		CR			
Robert L. Taylor Community Complex	CR				
Self-Insurance				GG	
Skateboard Park	CR				
Solid Waste Management			PE		
Special Events	GG				
St. Armands Business Imp. District		EE			
Street & Highway Maintenance	T	T			
Sustainability	PE				
Unclassified	GG				
Urban Design Studio	GG				
Van Wezel Performing Arts Hall			CR		
Vehicle & Equipment Maintenance				GG	
Water & Sewer Utilities			PE		
BASIS OF ACCOUNTING	Modified Accrual	Modified Accrual	Accrual	Accrual	Accrual
BASIS OF BUDGETING	Modified Accrual	Modified Accrual	Accrual	Accrual	Accrual

GG = General Government
 PE = Physical Environment
 PS = Public Safety

HS = Human Services
 T = Transportation

CR = Culture and Recreation
 EE= Economic Environment

FOOTNOTE: “Combining Budget Statements” on the following pages of this section; The ending fund balances in the ACTUAL column for 2013-14 will *not* become the beginning fund balances for either the 2014-15 or the 2015-16 BUDGET columns. The beginning fund balances in the 2014-15 budget were estimated prior to the end of the 2013-14 fiscal year. Furthermore, the budgeted beginning fund balances are funds that are *available* for appropriation, and, thereby, do not include funds that have been either designated, encumbered, or estimated to be spent by the end of the preceding year.

Sometimes this creates an apparent disparity in the level of ending fund balance, especially in funds with large re-appropriations. However, the comparison of actual revenues and expenditures to those budgeted on a combined basis is maintained.

	Totals		
	2015-16 Budget	2014-15 Budget	2013-14 Actual
BEGINNING FUND BALANCE	\$ 5,114,721	\$ 6,190,269	\$ 6,598,545
REVENUES			
Ad Valorem Taxes	2,809,182	3,101,000	3,116,836
Special Assessments	119,134	116,134	106,385
Interest Income	21,800	19,100	46,391
Transfers in	3,890,809	5,083,624	5,293,584
Total Revenue	<u>6,840,925</u>	<u>8,319,858</u>	<u>8,563,196</u>
Estimated Funds Available	<u>11,955,646</u>	<u>14,510,127</u>	<u>15,161,741</u>
EXPENDITURES			
Principal Payments	4,133,965	4,558,963	4,377,523
Interest Payments	4,154,953	4,522,448	4,533,496
Fiscal Charges	26,000	24,250	15,587
Total Expenditures	<u>8,314,918</u>	<u>9,105,661</u>	<u>8,926,606</u>
ENDING FUND BALANCE	\$ 3,640,728	\$ 5,404,466	\$ 6,235,135

To clarify the exact relationship of respective beginning and ending fund balances please refer to the individual revenue and expenditure summaries within the detail sections of this document. In these ‘non-combined’ Budget Statements the Projected Ending Balances of the previous fiscal year (“Estimated 2014-15) are shown as the Available Fund Balance of the current (“Budget 2015-16”) fiscal year.

	Actual 2013-14	Amended Budget 2014-15	Estimate 2014-15	Budget 2015-16
Available Fund Balance	\$ 345,238	\$ 370,026	\$ 370,026	\$ 345,525
Revenues				
Transfer from Operating Fund	\$ 5,766,926	\$ 5,764,425	\$ 5,764,425	\$ 4,369,943
Interest Income	24,917	5,000	29,000	10,000
Total Revenues	<u>5,791,843</u>	<u>5,769,425</u>	<u>5,793,425</u>	<u>4,379,943</u>
Expenditures				
Interest	\$ 2,347,631	\$ 2,218,425	\$ 2,211,131	\$ 1,985,816
Principal	3,390,000	3,520,000	3,520,000	2,310,000
Other expenses	7,900	29,000	9,000	80,127
Transfer to (From) Other Funds	21,524	76,795	77,795	1,750
Total Expenditures	<u>5,767,055</u>	<u>5,844,220</u>	<u>5,817,926</u>	<u>4,377,693</u>
Projected Ending Balance	\$ 370,026	\$ 295,231	\$ 345,525	\$ 347,775

SUMMARY OF ALL FUNDS
COMBINING BUDGET STATEMENT

	GENERAL FUND	SPECIAL REVENUE FUNDS	DEBT SERVICE FUNDS
BEGINNING FUND BALANCE/RESERVES	\$ 17,591,707	\$ 15,525,001	\$ 5,114,721
REVENUES			
Taxes	32,433,392	15,451,837	2,809,182
Permits, Fees & Special Assessments	5,117,792	3,121,550	119,134
Intergovernmental	7,802,112	8,871,861	-
Charges for services	6,508,778	448,500	-
Fines and forfeits	610,525	65,000	-
Miscellaneous	1,492,196	672,536	21,800
Interfund transfers	4,571,980	324,371	3,890,809
RESOURCES - revenue stabilization funds	272,497	-	-
TOTAL REVENUES/RESOURCES	58,809,272	28,955,655	6,840,925
Estimated Funds Available	76,400,979	44,480,656	11,955,646
EXPENDITURES			
General government	14,209,620	1,670,210	-
Public safety	34,350,172	4,038,555	-
Physical environment	4,030,338	130,000	-
Transportation	3,519,639	8,125,631	-
Economic environment	-	4,675,031	-
Human services	223,550	31,000	-
Culture and recreation	1,682,241	3,036,000	-
Debt service	-	-	8,314,918
Transfers/Subsidies to other funds	793,712	-	-
Interfund transfers	-	7,956,964	-
TOTAL EXPENDITURES	58,809,272	29,663,391	8,314,918
ENDING FUND BALANCE/RESERVES	<u>\$ 17,591,707</u>	<u>\$ 14,817,265</u>	<u>\$ 3,640,728</u>

Note: Changes in fund balance for all funds are discussed in the **In Depth Analysis** section of this Financial Plan.

ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	TRUST FUNDS	Totals		
			2015-16 BUDGET	2014-15 BUDGET	2013-14 ACTUAL
\$ 21,531,701	\$ 8,166,373	\$ 39,520,973	\$ 107,450,476	\$ 107,003,651	\$ 183,000,098
-	-	-	50,694,411	47,679,511	47,098,966
-	-	-	8,358,476	8,389,884	12,904,902
71,390	-	-	16,745,363	15,140,073	11,917,349
72,060,455	12,304,055	6,453,888	97,775,676	91,731,750	92,681,328
638,062	-	-	1,313,587	1,240,077	1,365,319
1,053,677	116,484	2,823,300	6,179,993	8,804,303	11,675,751
815,169	-	-	9,602,329	11,853,985	11,750,859
-	-	-	272,497	-	-
<u>74,638,753</u>	<u>12,420,539</u>	<u>9,277,188</u>	<u>190,942,332</u>	<u>184,839,583</u>	<u>189,394,474</u>
<u>96,170,454</u>	<u>20,586,912</u>	<u>48,798,161</u>	<u>298,392,808</u>	<u>291,843,234</u>	<u>372,394,572</u>
-	13,858,025	8,663,149	38,401,004	37,126,961	44,147,697
-	209,062	-	38,597,789	37,587,537	37,128,220
51,850,111	135,000	-	56,145,449	61,070,719	50,750,869
1,581,644	180,000	-	13,406,914	11,840,243	9,879,106
-	-	-	4,675,031	4,540,439	7,439,637
-	-	-	254,550	26,500	26,500
16,057,873	6,150	-	20,782,264	16,955,681	16,465,346
4,375,943	-	-	12,690,861	14,914,618	19,507,249
-	-	-	793,712	661,839	737,612
851,653	-	-	8,808,617	11,192,146	5,621,184
<u>74,717,224</u>	<u>14,388,237</u>	<u>8,663,149</u>	<u>194,556,191</u>	<u>195,916,683</u>	<u>191,703,420</u>
<u>\$ 21,453,230</u>	<u>\$ 6,198,675</u>	<u>\$ 40,135,012</u>	<u>\$ 103,836,617</u>	<u>\$ 95,926,551</u>	<u>\$ 180,691,152</u>

SPECIAL REVENUE FUNDS
COMBINING BUDGET STATEMENT

	Public Art	Building Services	Development Application System	St. Armands Business Improvement District	Golden Gate Point Streetscape Spec. District
BEGINNING FUND BALANCE	\$ 53,852	\$ 4,320,940	\$ 404,304	\$ 136,224	\$ 45,048
REVENUES					
Ad valorem tax-City	-	-	-	240,100	100,000
Ad valorem tax-County	-	-	-	-	-
Tourist development tax	-	-	-	-	-
Gas tax	-	-	-	-	-
Penny sales tax	-	-	-	-	-
Other taxes	-	-	-	-	-
Licenses and permits	-	3,031,550	-	-	-
Entitlement funds	-	-	-	-	-
Grants	-	-	-	-	-
Contributions-government	-	-	-	-	-
Charges for services	-	53,500	395,000	-	-
Fines	-	-	-	-	-
Miscellaneous	-	10,000	3,000	3,300	-
Interfund transfers	-	9,000	-	-	-
Total Revenues	-	3,104,050	398,000	243,400	100,000
Estimated Funds Available	53,852	7,424,990	802,304	379,624	145,048
EXPENDITURES					
General government	-	-	-	-	-
Public safety	-	3,136,933	-	-	-
Physical environment	-	-	-	-	-
Transportation	-	-	-	-	-
Economic environment	-	-	181,900	243,400	100,000
Human services	-	-	-	-	-
Culture and recreation	-	-	-	-	-
Debt service	-	-	-	-	-
Interfund transfers	-	-	224,000	-	-
Total Expenditures	-	3,136,933	405,900	243,400	100,000
ENDING FUND BALANCE	\$ 53,852	\$ 4,288,057	\$ 396,404	\$ 136,224	\$ 45,048

Note: Changes in fund balance for all funds are discussed in the **In Depth Analysis** section of this Financial Plan.

<u>Downtown Improvement District</u>	<u>Penny Sales Tax</u>	<u>Housing & Community Development</u>	<u>Multi-Modal Transportation Impact Fee</u>	<u>Gas Tax</u>	<u>\$0.05 Local Option Fuel Tax</u>
\$ 10,974	\$ 6,046,327	\$ 591,231	\$ -	\$ 672,299	\$ 283,220
372,346	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	1,410,000	950,000
-	7,762,500	-	-	-	-
-	-	-	-	-	-
-	-	-	90,000	-	-
-	-	3,044,508	-	-	-
-	-	105,362	-	-	-
-	-	751,405	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	110,000	504,156	10,000	-	-
-	-	-	-	-	-
<u>372,346</u>	<u>7,872,500</u>	<u>4,405,431</u>	<u>100,000</u>	<u>1,410,000</u>	<u>950,000</u>
<u>383,320</u>	<u>13,918,827</u>	<u>4,996,662</u>	<u>100,000</u>	<u>2,082,299</u>	<u>1,233,220</u>
-	790,000	812,168	-	-	-
-	600,000	-	-	-	-
-	130,000	-	-	-	-
-	2,575,000	-	100,000	527,000	870,000
235,518	50,000	3,593,263	-	-	-
-	-	-	-	-	-
-	2,556,000	-	-	-	-
-	-	-	-	-	-
136,828	1,276,422	-	-	1,073,581	-
<u>372,346</u>	<u>7,977,422</u>	<u>4,405,431</u>	<u>100,000</u>	<u>1,600,581</u>	<u>870,000</u>
<u>\$ 10,974</u>	<u>\$ 5,941,405</u>	<u>\$ 591,231</u>	<u>\$ -</u>	<u>\$ 481,718</u>	<u>\$ 363,220</u>

SPECIAL REVENUE FUNDS
COMBINING BUDGET STATEMENT
(Continued)

	Community Redevelopment Agency	Tourist Development	Citizens with Disabilities	County Occupational License
BEGINNING FUND BALANCE	\$ 2,002,432	\$ 727,165	\$ 146,324	\$ 24,797
REVENUES				
Ad valorem tax-City	4,277,891	-	-	-
Ad valorem tax-County	4,347,503	-	-	-
Tourist development tax	-	330,000	-	-
Gas Tax	-	-	-	-
Penny sales tax	-	-	-	-
Other taxes	-	-	-	9,000
License and permits	-	-	-	-
Entitlement funds	-	-	-	-
Grants	-	-	-	-
Contributions-government	-	-	-	-
Charges for services	-	-	-	-
Fines	-	-	25,000	-
Miscellaneous	32,000	-	-	-
Interfund transfers	136,828	-	-	-
Total Revenues	<u>8,794,222</u>	<u>330,000</u>	<u>25,000</u>	<u>9,000</u>
Estimated Funds Available	<u>10,796,654</u>	<u>1,057,165</u>	<u>171,324</u>	<u>33,797</u>
EXPENDITURES				
General government	67,726	-	-	316
Public safety	-	-	-	-
Physical environment	-	-	-	-
Transportation	4,053,631	-	-	-
Economic environment	223,950	-	-	12,000
Human services	-	-	31,000	-
Culture and recreation	150,000	330,000	-	-
Debt service	-	-	-	-
Interfund transfers	4,731,129	-	-	-
Total Expenditures	<u>9,226,436</u>	<u>330,000</u>	<u>31,000</u>	<u>12,316</u>
ENDING FUND BALANCE	<u>\$ 1,570,218</u>	<u>\$ 727,165</u>	<u>\$ 140,324</u>	<u>\$ 21,481</u>

Neighborhood Grant Programs	Stadium Grant	DOJ- COPS Grant	Totals		
			2015-16 BUDGET	2014-15 BUDGET	2013-14 ACTUAL
\$ 59,864	\$ -	\$ -	\$ 15,525,001	\$ 10,340,441	\$ 55,450,231
-	-	-	4,990,337	4,520,649	4,254,011
-	-	-	4,347,503	3,913,535	3,676,070
-	-	-	330,000	50,000	178,251
-	-	-	2,360,000	2,340,000	2,358,159
-	-	-	7,762,500	6,400,000	6,676,725
-	-	-	9,000	9,000	14,578
-	-	-	3,121,550	3,057,000	3,849,555
-	-	-	3,044,508	2,899,281	2,562,369
-	500,004	123,079	728,445	500,004	1,128,630
-	-	-	751,405	591,719	834,162
-	-	-	448,500	261,000	430,910
40,000	-	-	65,000	55,000	84,315
-	80	-	672,536	3,247,038	3,400,570
-	-	178,543	324,371	145,828	145,828
40,000	500,084	301,622	28,955,655	27,990,054	29,594,133
99,864	500,084	301,622	44,480,656	38,330,495	85,044,364
-	-	-	1,670,210	808,255	1,108,559
-	-	301,622	4,038,555	3,279,921	3,007,102
-	-	-	130,000	185,000	921,543
-	-	-	8,125,631	6,983,585	5,650,907
35,000	-	-	4,675,031	4,540,439	7,439,637
-	-	-	31,000	26,500	26,500
-	-	-	3,036,000	731,222	1,946,337
-	-	-	-	-	4,793,580
15,000	500,004	-	7,956,964	10,303,097	4,469,580
50,000	500,004	301,622	29,663,391	26,858,019	29,363,745
\$ 49,864	\$ 80	\$ -	\$ 14,817,265	\$ 11,472,476	\$ 55,680,619

GOVERNMENTAL DEBT SERVICE FUNDS
COMBINING BUDGET STATEMENT

	Self-funded Debt				
	2007 General Obligation	2015 General Obligation	St. Armand's Special Assessment	Golden Gate Streetscape General Obligation	Glen Oaks Assessment Debt
BEGINNING FUND BALANCE	\$ 384,802	\$ -	\$ 30,440	\$ 219,434	\$ (1,729)
REVENUES					
Ad Valorem Taxes	1,139,638	1,396,544	-	273,000	-
Special Assessments	-	-	108,000	-	11,134
Interest Income	1,000	5,000	800	1,000	-
Transfers in	-	-	-	-	-
Total Revenue	<u>1,140,638</u>	<u>1,401,544</u>	<u>108,800</u>	<u>274,000</u>	<u>11,134</u>
Estimated Funds Available	<u>1,525,440</u>	<u>1,401,544</u>	<u>139,240</u>	<u>493,434</u>	<u>9,405</u>
EXPENDITURES					
Principal Payments	1,050,000	50,000	130,000	169,354	5,663
Interest Payments	89,638	1,346,544	7,150	110,175	5,471
Fiscal Charges	1,000	3,000	1,000	3,000	-
Total Expenditures	<u>1,140,638</u>	<u>1,399,544</u>	<u>138,150</u>	<u>282,529</u>	<u>11,134</u>
ENDING FUND BALANCE	<u>\$ 384,802</u>	<u>\$ 2,000</u>	<u>\$ 1,090</u>	<u>\$ 210,905</u>	<u>\$ (1,729)</u>

Note: Changes in fund balance for all funds are discussed in the **In Depth Analysis** section of this Financial Plan.

Debt Funded from other Sources				Totals		
1992 Special Obligation Refunding	2003 First Florida Debt Service	2009 Build America	2010 Build America	2015-16 BUDGET	2014-15 BUDGET	2013-14 ACTUAL
\$ 3,873,258	\$ 89,822	\$ 5,073	\$ 513,621	\$ 5,114,721	\$ 6,190,269	\$ 6,598,545
-	-	-	-	2,809,182	3,101,000	3,116,836
-	-	-	-	119,134	116,134	106,385
10,000	1,000	1,000	2,000	21,800	19,100	46,391
853,000	295,075	2,242,730	500,004	3,890,809	5,083,624	5,293,584
863,000	296,075	2,243,730	502,004	6,840,925	8,319,858	8,563,196
4,736,258	385,897	2,248,803	1,015,625	11,955,646	14,510,127	15,161,741
472,234	260,000	1,766,714	230,000	4,133,965	4,558,963	4,377,523
1,807,766	32,074	471,774	284,361	4,154,953	4,522,448	4,533,496
3,000	6,000	3,000	6,000	26,000	24,250	15,587
2,283,000	298,074	2,241,488	520,361	8,314,918	9,105,661	8,926,606
\$ 2,453,258	\$ 87,823	\$ 7,315	\$ 495,264	\$ 3,640,728	\$ 5,404,466	\$ 6,235,135

ENTERPRISE FUNDS
COMBINING BUDGET STATEMENT

	Water & Sewer Utilities	Bobby Jones Golf Course	Van Wezel Performing Arts Hall	Van Wezel Surcharge Fund
BEGINNING				
FUND BALANCE	\$ 14,582,469	\$ 129,404	\$ 2,731,691	\$ 1,245,863
REVENUES				
Charges for service	46,378,893	2,755,630	11,497,833	218,934
Fines and Forfeitures	-	-	-	-
Intergovernmental	-	-	71,390	-
Miscellaneous	351,699	28,950	507,090	7,500
Interfund transfers	-	-	-	-
Total Revenues	<u>46,730,592</u>	<u>2,784,580</u>	<u>12,076,313</u>	<u>226,434</u>
Estimated Funds Available	<u>61,313,061</u>	<u>2,913,984</u>	<u>14,808,004</u>	<u>1,472,297</u>
EXPENDITURES				
Physical environment	41,661,270	-	-	-
Culture and recreation	-	2,864,964	11,979,302	663,053
Transportation	-	-	-	-
Debt service	4,375,943	-	-	-
Interfund transfer	121,931	-	-	-
Total Expenditures	<u>46,159,144</u>	<u>2,864,964</u>	<u>11,979,302</u>	<u>663,053</u>
ENDING FUND BALANCE	<u>\$ 15,153,917</u>	<u>\$ 49,020</u>	<u>\$ 2,828,702</u>	<u>\$ 809,244</u>

Note: Changes in fund balance for all funds are discussed in the **In Depth Analysis** section of this Financial Plan.

Solid Waste Management	Municipal Auditoriums	Parking Management Division	Totals		
			2015-16 BUDGET	2014-15 BUDGET	2013-14 ACTUAL
\$ 2,603,347	\$ 18,531	\$ 220,396	\$ 20,285,838	\$ 29,489,163	\$ 52,962,835
10,580,750	355,385	273,030	71,849,021	\$ 66,126,148	62,890,277
-	-	638,062	638,062	503,052	568,718
-	-	-	71,390	34,000	35,259
126,500	-	31,938	1,046,177	974,239	1,765,742
200,000	195,169	420,000	815,169	661,839	1,321,130
<u>10,907,250</u>	<u>550,554</u>	<u>1,363,030</u>	<u>74,419,819</u>	<u>68,299,278</u>	<u>66,581,126</u>
<u>13,510,597</u>	<u>569,085</u>	<u>1,583,426</u>	<u>94,705,657</u>	<u>97,788,441</u>	<u>119,543,961</u>
10,188,841	-	-	51,850,111	57,360,630	46,790,763
-	550,554	-	15,394,820	14,672,034	13,071,194
-	-	1,581,644	1,581,644	1,308,016	971,004
-	-	-	4,375,943	5,767,425	5,745,531
729,722	-	-	851,653	889,049	901,604
<u>10,918,563</u>	<u>550,554</u>	<u>1,581,644</u>	<u>74,054,171</u>	<u>79,997,154</u>	<u>67,480,096</u>
<u>\$ 2,592,034</u>	<u>\$ 18,531</u>	<u>\$ 1,782</u>	<u>\$ 20,651,486</u>	<u>\$ 17,791,287</u>	<u>\$ 52,063,865</u>

**INTERNAL SERVICE FUNDS
COMBINING BUDGET STATEMENT**

	<u>Vehicle and Equipment Maintenance</u>	<u>Information Technology</u>	<u>Equipment Replacement</u>
BEGINNING FUND BALANCE	\$ (424,026)	\$ 387,333	\$ 1,732,694
REVENUES			
Charges for Services	2,837,600	2,100,000	571,000
Miscellaneous	47,850	2,000	15,000
Total Revenue	<u>2,885,450</u>	<u>2,102,000</u>	<u>586,000</u>
Estimated Funds Available	<u>2,461,424</u>	<u>2,489,333</u>	<u>2,318,694</u>
EXPENDITURES			
General Government	2,880,541	2,316,128	32,257
Public Safety	-	-	28,000
Physical Environment	-	-	135,000
Transportation	-	-	180,000
Culture and Recreation	-	-	6,150
Debt Service	-	-	-
Interfund Transfer	-	-	-
Total Expenditures	<u>2,880,541</u>	<u>2,316,128</u>	<u>381,407</u>
ENDING FUND BALANCE	<u>\$ (419,117)</u>	<u>\$ 173,205</u>	<u>\$ 1,937,287</u>

Note: Changes in fund balance for all funds are discussed in the **In Depth Analysis** section of this Financial Plan.

Self Insurance	Totals		
	2015-16 BUDGET	2014-15 BUDGET	2013-14 ACTUAL
<u>\$ 6,470,372</u>	<u>\$ 8,166,373</u>	<u>\$ 7,381,034</u>	<u>\$ 13,959,766</u>
6,795,455	12,304,055	12,432,833	11,847,073
<u>51,634</u>	<u>116,484</u>	<u>1,472,166</u>	<u>1,763,385</u>
<u>6,847,089</u>	<u>12,420,539</u>	<u>13,904,999</u>	<u>13,610,458</u>
<u>13,317,461</u>	<u>20,586,912</u>	<u>21,286,033</u>	<u>27,570,224</u>
8,629,099	13,858,025	13,681,749	17,241,840
181,062	209,062	412,450	329,513
-	135,000	77,000	230,433
-	180,000	206,000	302,836
-	6,150	55,000	82,745
-	-	41,532	41,532
<u>-</u>	<u>-</u>	<u>-</u>	<u>250,000</u>
<u>8,810,161</u>	<u>14,388,237</u>	<u>14,473,731</u>	<u>18,478,899</u>
<u>\$ 4,507,300</u>	<u>\$ 6,198,675</u>	<u>\$ 6,812,302</u>	<u>\$ 9,091,325</u>

TRUST FUNDS
COMBINING BUDGET STATEMENT

	Other Post Employment Benefits Trust	Defined Contribution Plan - General Employees	Totals		
			2015-16 BUDGET	2014-15 BUDGET	2013-14 ACTUAL
BEGINNING FUND BALANCE	\$ 39,161,326	\$ 359,647	\$ 39,520,973	\$ 37,818,246	\$ 33,121,528
REVENUES					
Charges for Services	6,359,888	94,000	6,453,888	6,581,157	10,647,097
Interest	2,823,000	300	2,823,300	2,870,300	3,480,014
Total Revenue	9,182,888	94,300	9,277,188	9,451,457	14,127,111
Estimated Funds Available	48,344,214	453,947	48,798,161	47,269,703	47,248,639
EXPENDITURES					
General Government	8,616,824	46,325	8,663,149	8,608,181	8,076,691
Total Expenditures	8,616,824	46,325	8,663,149	8,608,181	8,076,691
ENDING FUND BALANCE	\$ 39,727,390	\$ 407,622	\$ 40,135,012	\$ 38,661,522	\$ 39,171,948

Note: Changes in fund balance for all funds are discussed in the **In Depth Analysis** section of this Financial Plan.



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CAPITAL IMPROVEMENT PROGRAM
SUMMARY BY FUNDING SOURCE AND PROJECT TYPE
FROM 2016 THROUGH 2020

<u>SOURCE OF FUNDING</u> (in thousands of dollars)	<u>Reappropriated</u> <u>Funds</u>	<u>2015-16</u> <u>Sources</u>	<u>2016-17</u> <u>Sources</u>
Grants/Other Governments	\$ 13,171	\$ 3,596	\$ 3,202
Gas Taxes	4,812	1,090	1,110
Penny Sales Tax - Phase 1 & 2	5,146	-	-
Penny Sales Tax - Phase 3	10,322	6,101	9,706
Bond Proceeds	6,187		
User Fees	17,515	13,541	16,010
Tourist Development Tax	-	330	3,430
General Fund/Equipment Replacement	273	100	185
Van Wezel Capital	-	475	-
Impact Fees	12,701	100	650
Tax Increment Financing	4,769	4,188	-
Solid Waste	2,983	525	400
Downtown Improvement District	5		
Hi Hat Proceeds	4,654	-	-
To Be Determined	-	-	3,221
TOTAL	<u>\$ 82,538</u>	<u>\$ 30,046</u>	<u>\$ 37,914</u>

<u>PROJECT TYPE</u> (in thousands of dollars)	<u>Reappropriated</u> <u>Funds</u>	<u>2015-16</u> <u>Uses</u>	<u>2016-17</u> <u>Uses</u>
Economic Development	\$ 4,073	\$ 3,868	\$ -
Critical Infrastructure Items	31,865	7,092	13,164
Quality of Life	15,888	3,900	9,875
City Owned Facilities	3,564	1,815	1,485
Water and Sewer Administration	-	646	140
Water Supply Facilities Plan	4,970	4,155	3,450
Sewer Collection Facilities Plan	22,178	8,570	9,800
TOTAL	<u>\$ 82,538</u>	<u>\$ 30,046</u>	<u>\$ 37,914</u>

<u>2017-18</u> <u>Sources</u>	<u>2018-19</u> <u>Sources</u>	<u>2019-20</u> <u>Sources</u>	<u>5 Year</u> <u>Total</u> <u>2016-20</u>
\$ 990	\$ 993	\$ 900	\$ 9,681
1,010	850	650	4,710
-	-	-	-
7,215	5,681	4,108	32,811
11,570	17,150	10,070	68,341
138	138	233	4,269
100	-	165	550
-	250	1,650	2,375
1,000	600	-	2,350
-	-	-	4,188
200	500	425	2,050
-	-	-	-
6,850	1,880	1,840	13,791
<u>\$ 29,073</u>	<u>\$ 28,042</u>	<u>\$ 20,041</u>	<u>\$145,116</u>

<u>2017-18</u> <u>Uses</u>	<u>2018-19</u> <u>Uses</u>	<u>2019-20</u> <u>Uses</u>	<u>5 Year</u> <u>Total</u> <u>2016-20</u>
\$ -	\$ -	\$ -	\$ 3,868
11,250	10,398	5,850	47,754
6,423	3,344	1,841	25,383
300	830	2,640	7,070
200	320	310	1,616
2,250	7,000	3,250	20,105
8,650	6,150	6,150	39,320
<u>\$ 29,073</u>	<u>\$ 28,042</u>	<u>\$ 20,041</u>	<u>\$145,116</u>

Multi-Year Funded Personnel Position Summary
Budgeted Positions - 10 Year Recap

General Fund	2006-07	2007-08	2008-09	2009-10	(1)	2011-12	2012-13	2013-14	(2)	2015-16
					Restated				Restated	
City Manager's Office	5.00	5.00	4.00	3.69	2.50	2.50	2.50	2.75	2.50	3.00
Commission Support	2.00	2.00	2.00	2.00	1.50	1.50	1.50	1.50	1.50	1.00
Office of Public Information	-	-	-	-	-	-	-	-	0.25	1.00
Human Resources	13.00	11.00	10.00	10.00	8.00	7.00	7.00	7.00	7.00	7.00
Financial Administration	24.00	22.12	20.00	19.00	17.00	17.00	17.00	17.00	18.00	19.00
Neigh. & Dev. Services	44.25	43.45	32.15	33.25	31.60	29.60	29.10	29.10	27.50	28.50
Landscape Maintenance	47.43	46.68	34.68	30.18	23.18	22.68	22.43	21.43	25.43	29.43
Street & Highway Maint.	24.73	23.98	21.98	18.98	17.98	17.98	17.73	16.38	16.38	18.38
Engineering Services	21.00	14.00	10.00	6.00	4.50	6.25	6.25	6.25	6.25	6.25
Facilities Management	7.00	5.88	5.00	5.00	5.00	5.00	5.00	5.00	5.00	6.00
City Auditor and Clerk (3)	15.00	15.00	14.00	14.00	14.00	14.00	14.00	15.00	15.00	14.00
Police-Uniform	200.00	196.00	176.00	176.00	176.00	176.00	175.00	166.00	158.00	160.00*
Police-General	59.00	57.00	53.00	53.00	53.00	46.00	44.00	42.00	47.00	48.00
Homelessness Response	-	-	-	-	-	-	-	-	2.00	2.00
Police-Independent Adv. Panel	-	-	-	-	1.00	1.00	0.50	0.70	0.70	0.70
Children's Fountain	1.10	1.10	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20
Skateboard Park	2.25	3.25	1.90	1.90	-	-	-	-	-	-
Special Events	-	-	-	0.83	0.50	0.70	0.80	0.80	0.80	2.00
Sustainability	-	-	-	-	-	0.75	-	-	-	1.00
Robt L. Taylor Comm. Complex	-	-	-	-	-	4.00	5.00	6.00	7.00	8.00
Urban Design Studio	-	-	-	-	-	-	-	2.00	2.00	2.00
Total General Fund	465.76	446.46	384.91	374.03	355.96	352.16	348.01	339.11	342.51	357.46

Note: Effective October 1, 2008, the number of departments was reduced by 5 due to a reorganization which followed a 12% reduction in staff. The realignment of Department personnel consistent with this reorganization is reflected retroactively.

Water & Sewer Funds

Utilities Office	14.00	14.00	14.00	11.00	10.00	9.00	9.00	9.00	10.00	11.00
Water Administration	7.00	7.25	6.25	5.75	5.50	5.50	5.75	6.00	6.00	5.25
Source of Supply	3.00	4.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Water Treatment Plant	14.30	14.40	14.00	12.50	12.50	12.50	12.50	12.50	11.50	11.50
RR&I Water and Distribution	34.50	27.50	33.50	30.50	30.50	28.50	30.00	30.00	30.00	29.00
Construction Services	12.00	14.00	10.00	9.00	8.00	7.00	7.00	7.00	8.00	13.00
Wastewater Administration	2.50	2.75	2.75	3.25	4.25	4.25	3.00	3.25	2.25	3.00
RR&I W/W and Collection	29.50	23.50	28.50	29.50	27.50	28.50	28.00	28.00	28.00	28.00
Lift Stations	11.60	18.30	16.00	15.00	15.00	14.00	15.00	15.00	14.00	14.00
Wastewater Treatment Plant	22.10	24.30	21.00	19.50	18.50	19.50	19.50	19.50	21.50	21.50
Utilities Stockroom	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Total Water & Sewer	151.50	151.00	150.00	140.00	135.75	132.75	133.75	134.25	135.25	140.25

(1) In 2011/12 Contract Full Time positions previously funded with other than full-time salary dollars were added to the Table of Organization and 2010/11 has been restated for comparison purposes.

(2) 2014/15 totals restated to reflect positions added during the year including 3 Sworn Officers funded with a COPS grant.

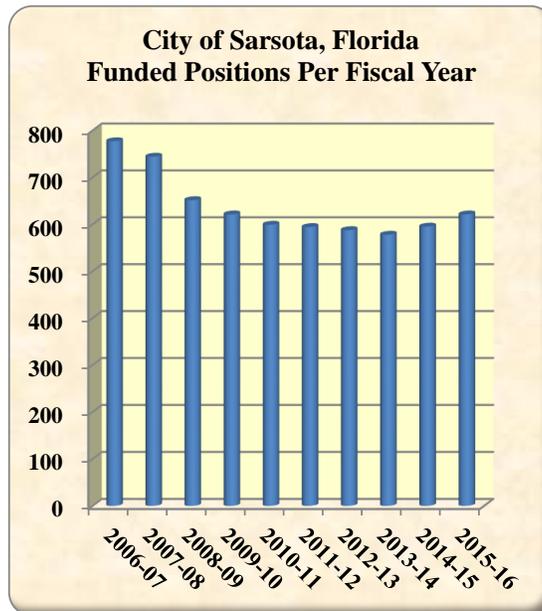
(3) Pension Administration positions (3) reporting to the CAC, funded by non-City funds, are not included in this summary.

* Additional 3 Officers funded by COPS grant are reflected on next page under heading "All Other Funds"

Multi-Year Funded Personnel Position Summary
Budgeted Positions - 10 Year Recap

<u>All Other Funds</u>	2006-07	2007-08	2008-09	2009-10	(1) Restated		2012-13	2013-14	(2) Restated	
					2010-11	2011-12			2014-15	2015-16
Bobby Jones Golf Course	10.00	10.00	8.75	8.50	7.80	7.80	7.80	7.80	7.80	7.80
Van Wezel	25.00	22.00	14.42	13.00	12.00	12.00	13.00	14.00	15.00	16.00
Sports Stadium	4.65	4.65	2.15	0.57	-	-	-	-	-	-
Solid Waste Management	27.34	27.34	26.34	25.84	22.59	23.59	23.84	24.09	24.09	23.34
Street Sweeping	3.00	3.00	3.00	3.00	3.00	2.00	2.00	2.35	2.35	1.35
Municipal Auditoriums	6.00	6.00	4.00	3.00	3.50	3.30	3.20	3.20	3.20	4.00
Parking Management	7.00	9.00	8.10	6.31	6.00	9.00	8.00	8.00	10.00	12.00
Vehicle & Equipment Maint.	17.00	16.00	12.00	11.00	10.00	9.00	9.00	9.00	8.00	8.00
Information Technology	17.00	14.00	11.00	10.00	12.00	12.00	12.00	12.00	13.00	15.00
Housing/Comm Develop.	17.00	15.00	11.00	10.00	13.00	13.00	13.00	10.00	7.80	7.00
Building Services	25.75	19.55	15.75	15.75	17.40	17.40	13.90	13.90	24.20	26.00
COPS (a) Sworn Officers	-	-	-	-	-	-	-	-	3.00	3.00
Total	159.74	146.54	116.51	106.97	107.29	109.09	105.74	104.34	118.44	123.49
Total City Wide	777.00	744.00	651.42	621.00	599.00	594.00	587.50	577.70	596.20	621.20

- (1) In 2011/12 Contract Full Time positions previously funded with other than full-time salary dollars were added to the Table of Organization and 2010/11 has been restated for comparison purposes.
- (2) 2014/15 totals restated to reflect positions added during the year including 3 Sworn Officers funded with a COPS grant.
- (a) COPS - Community Oriented Policing Services Grant



See following page for reconciliation between 2014-15 and 2015-16

Multi-Year Funded Personnel Position Summary
Budgeted Positions - Reconciliation to prior year

Eliminating the effect of transfers between departments, the net increase to the Table of Organization for FY2015-16 is 25 positions, as follows:

<u>Department</u>	<u>Title</u>	<u>Continuation</u>
General Fund: Police	Criminalist I	1.00
Police	Volunteer Coordinator (from Part-time to Full-time)	1.00
Police	Detective (Crimes Against Children)	1.00
Police	Officer (Homeless Outreach Team)	1.00
Financial Administration	Procurement Specialist III	1.00
Parks and Recreation	Director	1.00
Landscape Maintenance	Irrigation Technician	1.00
Landscape Maintenance	Arborist II	2.00
Neighborhood Dev Services	Code Compliance Inspector	1.00
Special Events	Administrative Assistant (6 months)	1.00
Robert L. Taylor Complex	Maintenance Mechanic I (from Part-time to Full-time)	1.00
Streets & Highways	Maintenance Mechanic II	1.00
Streets & Highways	Traffic Signal Technician I (funded w/ a tsf from Gas Tax)	1.00
Other Funds: Van Wezel Performing Arts Hall	Accountant I (reducing current part-time to help fund)	1.00
Water/Sewer Utilities	Utilities Capital Manager (92% charged out to projects)	1.00
Water/Sewer Utilities	Engineering Technician III	2.00
Water/Sewer Utilities	Engineering Assistant	1.00
Water/Sewer Utilities	Reliability Maintenance Planner I	1.00
Municipal Auditoriums	Crew Leader I	1.00
Parking Management	Revenue Collection Specialist	1.00
Parking Management	Parking Enforcement Specialist	1.00
Building Services	Multi-License Building Inspector	1.00
Information Technology	Administrative Assistant	1.00
	Total	<u><u>25.00</u></u>

Funded Staffing Levels by Fund and Department 2015-2016

GENERAL FUND			
<u>CITY MANAGER'S OFFICE</u>			
City Manager	1.00		
Executive Assistant	1.00		
Deputy City Manager	1.00		
Total	3.00		
<u>URBAN DESIGN STUDIO</u>			
General Mgr Urban Design Studio	1.00		
Principal Urban Designer	1.00		
Total	2.00		
<u>COMMISSION (SUPPORT)</u>			
Administrative Assistant	1.00		
Total	1.00		
<u>PUBLIC INFORMATION OFFICE</u>			
Sr. Communications Manager	1.00		
Total	1.00		
<u>SUSTAINABILITY</u>			
Manager, Sustainability	1.00		
Total	1.00		
<u>FINANCIAL ADMINISTRATION</u>			
Director, Finance	1.00		
Manager, Budget	1.00		
Chief Finance Management Analyst	1.00		
Deputy Director, Finance	1.00		
Manager, Accounting & Payroll Systems	1.00		
Supervisor, Accounting & Payroll Systems	1.00		
Assistant to Finance Director	1.00		
Accounting System Administrator	1.00		
Payables Administrator II	1.00		
Payroll Administrator II	1.00		
Procurement Specialist III	3.00		
Procurement Specialist II	1.00		
Purchasing Manager	1.00		
Asst Manager Purchasing	1.00		
Manager, Assets	1.00		
Sr Procurement Specialist	1.00		
Grants Coordinator	1.00		
Total	19.00		
<u>CITY AUDITOR AND CLERK</u>			
City Auditor & Clerk	1.00		
Administrative Assistant	1.00		
Administrative Specialist III	1.00		
Deputy City Auditor & Clerk	1.00		
Public Broadcasting Coordinator	1.00		
Mgr Public Broadcasting	1.00		
Manager, City Records	1.00		
Records & Information Specialist II	1.00		
Development Applications Coordinator	1.00		
Deputy City Auditor & Clerk Admin Op	1.00		
Sr Internal Auditor	2.00		
Mgr Internal Audit	1.00		
Commission Reporter	1.00		
Total	14.00		
		<u>HUMAN RESOURCES</u>	
		Administrative Assistant	1.00
		Director, Human Resources	1.00
		Manager, Human Resources	1.00
		Risk Manager	1.00
		Human Resource Specialist II	1.00
		Human Resource Coordinator	1.00
		Sr Human Resource Generalist	1.00
		Total	7.00
		<u>NEIGHBORHOOD & DEVELOPMENT SERVICES</u>	
		Administrative Specialist III	1.00
		Administrative Specialist II	2.50
		Administrative Assistant	1.70
		Administrative Supervisor	0.20
		Coordinator, Department Budget	0.80
		Senior Planner	1.50
		Planner	1.00
		Senior Planning Technician	1.00
		Chief Planner	2.00
		General Manager-Planning & Development	0.25
		Director, Neighborhood & Development Svc	0.50
		Gen Mgr-Neighborhood & Dev Svc Integrat	0.70
		Code Compliance Tech Inspector	2.00
		Arborist Ordinance Compliance	0.10
		Code Compliance Specialist	1.00
		Code Compliance Inspector	2.00
		Senior Zoning Analyst	0.20
		Local Business Tax Receipt Specialist	1.00
		Coordinator, Code Compliance	1.00
		Neighborhood Coordinator	2.00
		Economic Development Coordinator	1.00
		General Mgr N Sarasota Redevelopment	1.00
		Gen Mgr-Capital Projects Eng & City Eng	1.00
		Engineering Technician III	1.00
		Engineering Technician II	1.00
		Zoning Analyst	0.20
		Assistant City Engineer	0.85
		Total	28.50
		<u>ENGINEERING SERVICES-GENERAL</u>	
		Accountant II	1.00
		Mgr Public Svcs PE	0.75
		Engineering Technician II	0.50
		Capital Projects Engineer	1.00
		Coordinator, Capital Projects	3.00
		Total	6.25
		<u>HOMELESSNESS RESPONSE</u>	
		Sr. Case Worker	1.00
		Dir, Special Initiative on Chronic Homelessness	1.00
		Total	2.00

Funded Staffing Levels by Fund and Department 2015-2016

GENERAL FUND (Continued)			
<u>SPECIAL EVENTS</u>			
Administrative Supervisor	0.70	Facilities Maintenance Tech	2.00
Administrative Assistant	1.00	Utility Mechanic I	3.00
Manager, Auditoriums	0.30	Manager, Facilities	1.00
Total	2.00	Total	6.00
<u>POLICE - GENERAL</u>		<u>FACILITIES MANAGEMENT</u>	
Accounting Specialist	1.00	Administrator, Independent Police Panels	0.70
Accreditation Manager	1.00	Total	0.70
Administrative Assistant	3.00	<u>INDEPENDENT POLICE ADVISORY PANELS</u>	
Administrative Specialist I	1.00	<u>PARKS AND LANDSCAPE MAINTENANCE</u>	
Administrative Specialist II	1.00	Accounting Specialist	0.60
Administrative Specialist III	2.00	General Mgr-Landscape, Parks & Env Svcs	0.50
Administrative Supervisor	3.00	Crew Leader I	2.00
Civilian Investigator	1.00	Crew Leader II	1.00
Community Service Aide Supervisor	1.00	Landscape Maintenance Tech I	7.00
Coordinator, Special Events	1.00	Landscape Maintenance Tech II	8.00
Coordinator, Alarm Enforcement	1.00	Irrigation Technician	2.00
Coordinator, Department Budget	1.00	Spray Technician	2.00
Criminalist I	1.00	Director, Public Works	0.33
Criminalist II	2.00	Director, Parks and Rec	1.00
Criminalist III	1.00	Reliability Maintenance Planner I	1.00
Criminal Intelligence Analyst	1.00	Arborist	1.00
Emergency Manager	1.00	Arborist II	2.00
Maintenance Technician III	2.00	Supervisor	1.00
Manager, Criminalistics	1.00	Total	29.43
Mgr, Information Technology SPD	1.00	<u>ROBERT L. TAYLOR COMMUNITY COMPLEX</u>	
Manager, Support Services	1.00	Administrative Specialist III	1.00
Mgr Property & Evidence	1.00	Supervisor Recreation Facilities	3.00
Network Analyst II	1.00	Mgr Robert L Taylor Complex	1.00
Partnership Policing Communications Coord.	1.00	Recreation Specialist	1.00
Payroll Specialist I	1.00	Maintenance Mechanic I	1.00
Payroll Specialist II	1.00	Maintenance Mechanic II	1.00
Police Records Supervisor	1.00	Total	8.00
Property & Evidence Specialist	2.00	<u>CHILDREN'S FOUNTAIN</u>	
Recruiter & Background Investigator	1.00	Administrative Assistant	0.10
Senior Records Technician	6.00	Manager, Golf Course	0.10
Senior Case Manager	1.00	Total	0.20
Technical Support Tech II	1.00	<u>STREET AND HIGHWAY MAINTENANCE</u>	
Terminal Agency Coordinator	1.00	Accounting Specialist	0.40
Victim Advocate	1.00	Mgr Public Svcs PE	0.25
Victim Advocate Coordinator	1.00	Supervisor	0.90
Total	48.00	Maintenance Mechanic II	7.75
<u>POLICE - UNIFORM</u>		Crew Leader II	3.00
Police Chief	1.00	Traffic Signal Tech I	1.00
Deputy Police Chief	1.00	Traffic Signal Tech II	4.00
Police Captain	3.00	Process Improvement Analyst	0.25
Police Lieutenant	8.00	Engineering Technician II	0.50
Police Sergeant	23.00	Director, Public Works	0.33
Police Officer 1st Class, Permanent	124.00	Total	18.38
Total	160.00		

Funded Staffing Levels by Fund and Department 2015-2016

SPECIAL REVENUE FUNDS		
<p><u>HOUSING & COMMUNITY DEVELOPMENT</u></p> <p>Accountant I 1.00</p> <p>Accounts Receivable/Payable Specialist 1.00</p> <p>Administrative Specialist I 1.00</p> <p>Supervisor, CD 1.00</p> <p>General Mgr Housing & Comm Development 1.00</p> <p>Housing Asst Program Specialist 1.00</p> <p>Manager, Housing & Community Dev 1.00</p> <p style="text-align: right;">Total 7.00</p> <p><u>DEPARTMENT OF JUSTICE COPS GRANT</u></p> <p>Police Officer 1st Class, Permanent 3.00</p> <p style="text-align: right;">Total 3.00</p> <p><u>BUILDING SERVICES</u></p> <p>Administrative Assistant 1.30</p> <p>Administrative Specialist I 1.00</p> <p>Administrative Specialist II 3.00</p> <p>Administrative Supervisor 0.80</p> <p>Coordinator Dept. Budget 0.20</p>	<p><u>BUILDING SERVICES (continued)</u></p> <p>General Manager-Planning & Development 0.75</p> <p>Director, Neighborhood & Development Svc 0.50</p> <p>Gen Mgr-Neighborhood & Dev Svc Integrat 0.30</p> <p>Inspection Specialist 1.00</p> <p>Coord Permitting 1.00</p> <p>Arborist Ordinance Compliance 0.90</p> <p>Building Inspector (Multi License) 6.00</p> <p>Building Official 1.00</p> <p>Deputy Building Official 1.00</p> <p>Manager, Permits & Licensing 1.00</p> <p>Plans Examiner 2.00</p> <p>Commercial Plans Examiner 1.00</p> <p>Senior Planner 0.50</p> <p>Zoning Analyst 0.80</p> <p>Senior Zoning Analyst 0.80</p> <p>Rehab Construction Specialist 1.00</p> <p>Assistant City Engineer 0.15</p> <p style="text-align: right;">Total 26.00</p>	
ENTERPRISE FUNDS		
WATER & WASTEWATER UTILITIES		
<p><u>UTILITIES BILLING OFFICE</u></p> <p>Senior Customer Service Representative 3.00</p> <p>Customer Service Representative 2.00</p> <p>Administrative Supervisor 1.00</p> <p>Field Service Rep 3.00</p> <p>Coord Meter Services 1.00</p> <p>Supervisor, Utility Billing Office 1.00</p> <p style="text-align: right;">Total 11.00</p> <p><u>WATER ADMINISTRATION</u></p> <p>Accounting Specialist 1.00</p> <p>Administrative Specialist I 1.00</p> <p>Administrative Assistant 1.00</p> <p>Mgr, PW Finance & Administration 1.00</p> <p>Process Improvement Analyst 0.25</p> <p>Personnel Payroll Specialist 1.00</p> <p style="text-align: right;">Total 5.25</p> <p><u>WASTEWATER ADMINISTRATION</u></p> <p>Accountant I 1.00</p> <p>Coordinator, Capital Projects 1.00</p> <p>General Mgr, Utilities Field Operations 1.00</p> <p style="text-align: right;">Total 3.00</p>	<p><u>WASTEWATER TREATMENT FACILITY</u></p> <p>Supervisor 2.00</p> <p>Crew Leader II 1.00</p> <p>Control Systems Tech II 1.00</p> <p>Laboratory Technician II 1.00</p> <p>Utilities Chemist 1.00</p> <p>Utilities Reliability Engineer 0.50</p> <p>Treatment Plant Opr (Apprentice) 1.00</p> <p>Treatment Plant Operator C 2.00</p> <p>Treatment Plant Operator B 2.00</p> <p>Treatment Plant Operator A 2.00</p> <p>Shift Supvr, Treatment Plant Operator A 2.00</p> <p>Director, Utilities 1.00</p> <p>Mgr, Compliance & Operations 1.00</p> <p style="text-align: right;">Total 17.50</p> <p><u>CONSTRUCTION SERVICES-WATER UTILITIES</u></p> <p>Engineering Assistant 1.00</p> <p>Engineering Technician III 5.00</p> <p>Capital Projects Engineer 1.00</p> <p>Coordinator Infrastructure 1.00</p> <p>Senior Utilities Engineer 2.00</p> <p>Mgr, Capital Projects 1.00</p> <p>Utilities Engineer 2.00</p> <p>Mgr, PW Technical Services 1.00</p> <p style="text-align: right;">Total 13.00</p>	

Funded Staffing Levels by Fund and Department 2015-2016

ENTERPRISE FUNDS (Continued)			
WATER & WASTEWATER UTILITIES (Continued)			
<u>WATER TREATMENT FACILITY</u>		<u>SOURCE OF SUPPLY-WATER</u>	
Supervisor	1.00	Supervisor	1.00
Utilities Chemist	1.00	Control Systems Technician I	1.00
Utilities Reliability Engineer	0.50	Treatment Plant Operator B	1.00
Shift Suprvr, Treatment Plant Operator B	1.00		<u>3.00</u>
Treatment Plant Operator A	1.00	<u>WASTEWATER COLLECTION</u>	
Treatment Plant Operator C	2.00	Supervisor	1.00
Treatment Plant Operator B	2.00	Mgr Distribution & Collections	1.00
Shift Supvr, Treatment Plant Operator A	3.00		<u>2.00</u>
	<u>Total</u> 11.50		<u>Total</u> 2.00
<u>COMPOST FACILITY</u>		<u>DISTRIBUTION SYSTEM</u>	
Crew Leader I	1.00	Administrative Specialist III	1.00
Inventory Technician	1.00	Supervisor	1.00
Utility Mechanic I	1.00	Crew Leader I	2.00
Utility Mechanic II	1.00	Crew Leader II	1.00
	<u>Total</u> 4.00	Utility Mechanic I	1.00
<u>RENEWAL, REPLACEMENT & IMP - WATER</u>		Utility Mechanic II	2.00
Control Systems Technician I	2.00	Utility Mechanic III	1.00
Control Systems Technician II	1.00	Engineering Technician III	3.00
Reliability Maintenance Planner I	1.00	Engineering Technician II	1.00
Utility Mechanic I	2.00		<u>Total</u> 13.00
Utility Mechanic II	5.00	<u>LIFT STATIONS</u>	
Utility Mechanic III	5.00	Crew Leader I	1.00
	<u>Total</u> 16.00	Crew Leader II	1.00
<u>RENEWAL, REPLACEMENT & IMP - SEWER</u>		Control Systems Technician I	3.00
Crew Leader I	1.00	Control Systems Technician II	1.00
Crew Leader II	4.00	Utility Mechanic II	3.00
Control Systems Technician I	1.00	Utility Mechanic III	3.00
Utility Mechanic I	8.00	Engineering Technician III	1.00
Utility Mechanic II	6.00	Reliability Maintenance Planner II	1.00
Utility Mechanic III	5.00		<u>Total</u> 14.00
Coord., Facilities Projects	1.00	<u>WATER UTILITIES STOCKROOM</u>	
	<u>Total</u> 26.00	Supervisor, Materials & Stores	1.00
			<u>Total</u> 1.00
ENTERPRISE FUNDS (Continued)			
OTHER ENTERPRISE FUNDS			
<u>BOBBY JONES GOLF CLUB</u>		<u>PARKING MANAGEMENT</u>	
Administrative Specialist II	1.00	Parking Attendant	2.00
Administrative Assistant	0.90	Parking Enforcement Specialist	6.00
Manager, Golf Course	0.90	Revenue Collections Specialist	1.00
Assistant Mgr, Golf Course	1.00	Mgr Parking	1.00
Golf Course Operations Attendant	1.00	Supv Parking Garages	1.00
Golf Course Shop Attendant	2.00	Supv Parking Services	1.00
Golf Course Office Mgr (Frozen)	1.00		<u>Total</u> 12.00
	<u>Total</u> 7.80		

Funded Staffing Levels by Fund and Department 2015-2016

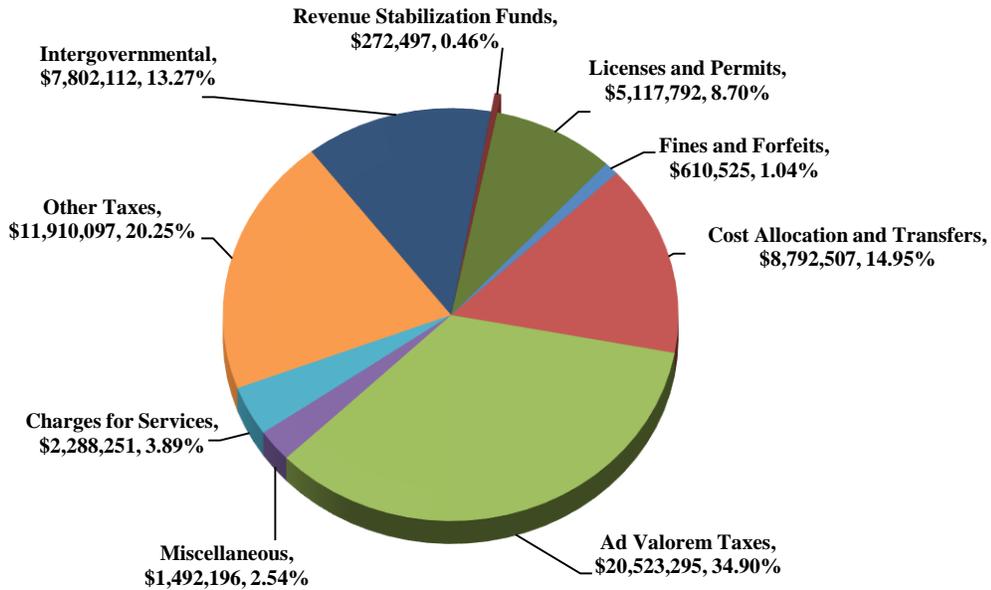
ENTERPRISE FUNDS (Continued)			
OTHER ENTERPRISE FUNDS			
<u>SOLID WASTE MANAGEMENT</u>		<u>MUNICIPAL AUDITORIUM</u>	
Senior Customer Service Representative	1.00	Administrative Supervisor	0.30
Administrative Coordinator	1.00	Crew Leader I	1.00
Accounting Specialist	1.00	Manager, Auditoriums	0.70
Code Compliance Inspector	1.00	Maintenance Technician II	2.00
General Mgr-Landscape, Parks & Env Svcs	0.50	Total	<u>4.00</u>
Supervisor	1.00		
Refuse Equipment Operator, FA	6.00	<u>VAN WEZEL PERFORMING ARTS HALL</u>	
Refuse Equipment Operator, SA	8.00	Accountant I	1.00
Maintenance Mechanic II	1.00	Administrative Assistant	1.00
Crew Leader I	1.00	Maintenance Technician III	1.00
Crew Leader II	1.00	Executive Director, Van Wezel	1.00
Process Improvement Analyst	0.50	General Mgr Van Wezel PAH	1.00
Director, Public Works	0.34	House Manager	1.00
Total	<u>23.34</u>	Asst Box Office Mgr VWPAH	1.00
<u>STREET SWEEPING</u>		Manager, Marketing & Audience Development	1.00
Maintenance Mechanic I	1.00	Manager, Technical Production	1.00
Maintenance Mechanic II	0.25	Marketing Associate VW	1.00
Supervisor	0.10	Mgr, Education & Community Programs	1.00
Total	<u>1.35</u>	Mgr Box Office VWPAH	1.00
		Asst Marketing Mgr	1.00
		Supv Facilities Maint	1.00
		Mgr Booking House Operations, VWPAH	1.00
		Graphic Artist	1.00
		Total	<u>16.00</u>
INTERNAL SERVICE FUNDS			
<u>INFORMATION TECHNOLOGY</u>		<u>VEHICLE & EQUIPMENT MAINTENANCE</u>	
Administrative Assistant	1.00	Administrative Coordinator	1.00
Director, Information Technology	1.00	Equipment Mechanic III	5.00
Computer Support Specialist	4.00	Crew Leader I	1.00
Computer Systems Administrator	1.00	Mgr Maintenance Svc	1.00
Coord Web Communications	1.00	Total	<u>8.00</u>
Network System & Data Comm Analyst	1.00		
Application Support Specialist	1.00		
GIS Analyst	1.00		
Mgr Information & Communication Tech	1.00		
Mgr Professional Business Services	1.00		
Database Manager	1.00		
Security Analyst	1.00		
Total	<u>15.00</u>	Grand Total All Funds - All Positions	<u><u>621.20</u></u>



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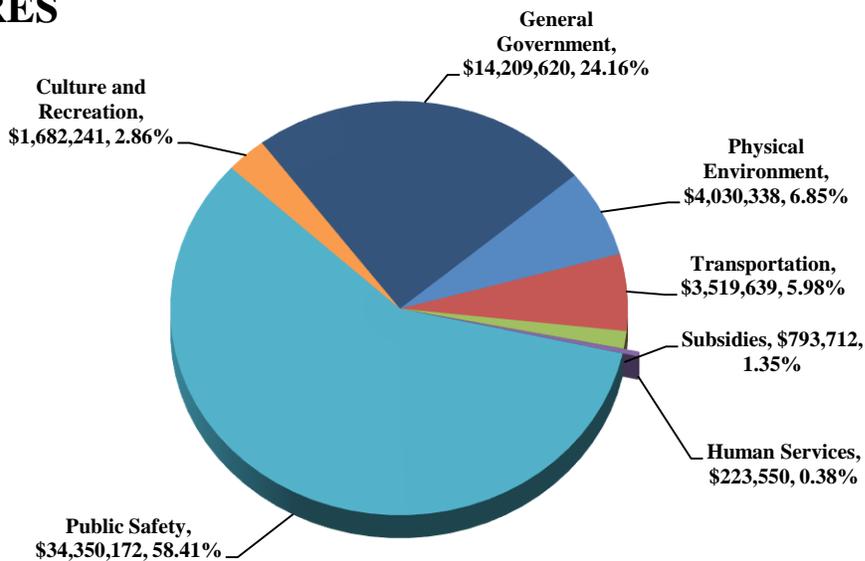
GENERAL FUND

REVENUES



The above chart presents General Fund revenues by major source as a percentage of total General Fund revenues. Ad Valorem Taxes represent only 34.90% of General Fund revenues and, in fact, are lower than the annual cost of Public Safety by \$13,826,877. The other revenue sources exhibited above make up this \$13,826,877 as well as provide funding for other General Fund expenditures.

EXPENDITURES



The above chart demonstrates General Fund expenditures by major function as a percentage of total General Fund expenditures. The largest functional area is Public Safety which accounts for 58.41% of total expenditures. Historically, the City Commission's major emphasis has been to provide for the safety of the City's taxpayers.



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General Fund

The General Fund is used to account for all governmental functions not required to be recorded separately by laws or governmental policy. Most essential governmental services such as public safety, transportation, recreation, landscape maintenance, neighborhood services, and general administration are provided by the General Fund.

	ACTUAL 2013-14	BUDGET 2014-15	AMENDED BUDGET 2014-15	ESTIMATE OF ACTUAL 2014-15	BUDGET 2015-16
BEGINNING FUND BALANCE	\$ 19,623,108	\$ 15,154,314	\$ 15,943,154	\$ 15,943,154	\$ 16,457,736
REVENUES:					
TAXES	30,500,406	31,258,862	31,258,862	31,265,862	32,433,392
LICENSES AND PERMITS	5,272,892	5,216,750	5,216,750	4,960,414	5,117,792
INTERGOVERNMENTAL	7,356,929	7,201,534	7,201,534	7,657,065	7,802,112
CHARGES FOR SERVICES	2,260,861	2,104,019	2,104,019	2,199,716	2,288,251
CHARGES TO OTHER FUNDS	4,403,460	4,226,593	4,226,593	4,428,888	4,220,527
FINES AND FORFEITS	712,286	682,025	682,025	624,082	610,525
INVESTMENT EARNINGS	113,249	250,000	250,000	175,000	202,000
MISCELLANEOUS	1,450,101	1,271,460	1,286,892	1,395,421	1,290,196
OTHER FINANCING SOURCES	5,223,835	4,662,694	4,662,694	4,805,599	4,571,980
OTHER:					
REVENUE STABILIZATION FUNDS	-	-	-	-	272,497
TOTAL REVENUES/RESOURCES	57,294,019	56,873,937	56,889,369	57,512,047	58,809,272
EXPENDITURES:					
GENERAL GOVERNMENT	17,720,607	14,025,743	14,104,402	14,248,471	14,209,620
PUBLIC SAFETY	33,791,605	33,898,199	33,971,892	33,434,103	34,350,172
PHYSICAL ENVIRONMENT	2,808,130	3,448,089	3,526,789	3,256,918	4,030,338
TRANSPORTATION	2,954,359	3,342,642	3,349,213	3,178,387	3,519,639
CULTURE AND RECREATION	1,222,480	1,497,425	1,509,050	1,323,419	1,682,241
HUMAN SERVICES	-	-	223,000	82,630	223,550
TRANSFERS/SUBSIDIES	737,612	661,839	873,537	873,537	793,712
TOTAL EXPENDITURES	59,234,793	56,873,937	57,557,883	56,397,465	58,809,272
PROJECTED ENDING BALANCE	17,682,334	15,154,314	15,274,640	17,057,736	16,457,736
BUDGET REAPPROPRIATIONS	(567,611)	-	-	(600,000)	-
NON-SPENDABLE FUND BALANCE	(332,712)	-	-	-	-
REVENUE STABILIZATION FUND	(1,406,468)	-	-	-	-
ENDING FUND BALANCE-UNASSIGNED	\$ 15,375,543	\$ 15,154,314	\$ 15,274,640	\$ 16,457,736	\$ 16,457,736

PERCENT OF UNASSIGNED FUND BALANCE TO OPERATING EXPENSES	27.98%
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REVENUE STABILIZATION FUND BALANCE-COMMITTED	\$ 1,133,971
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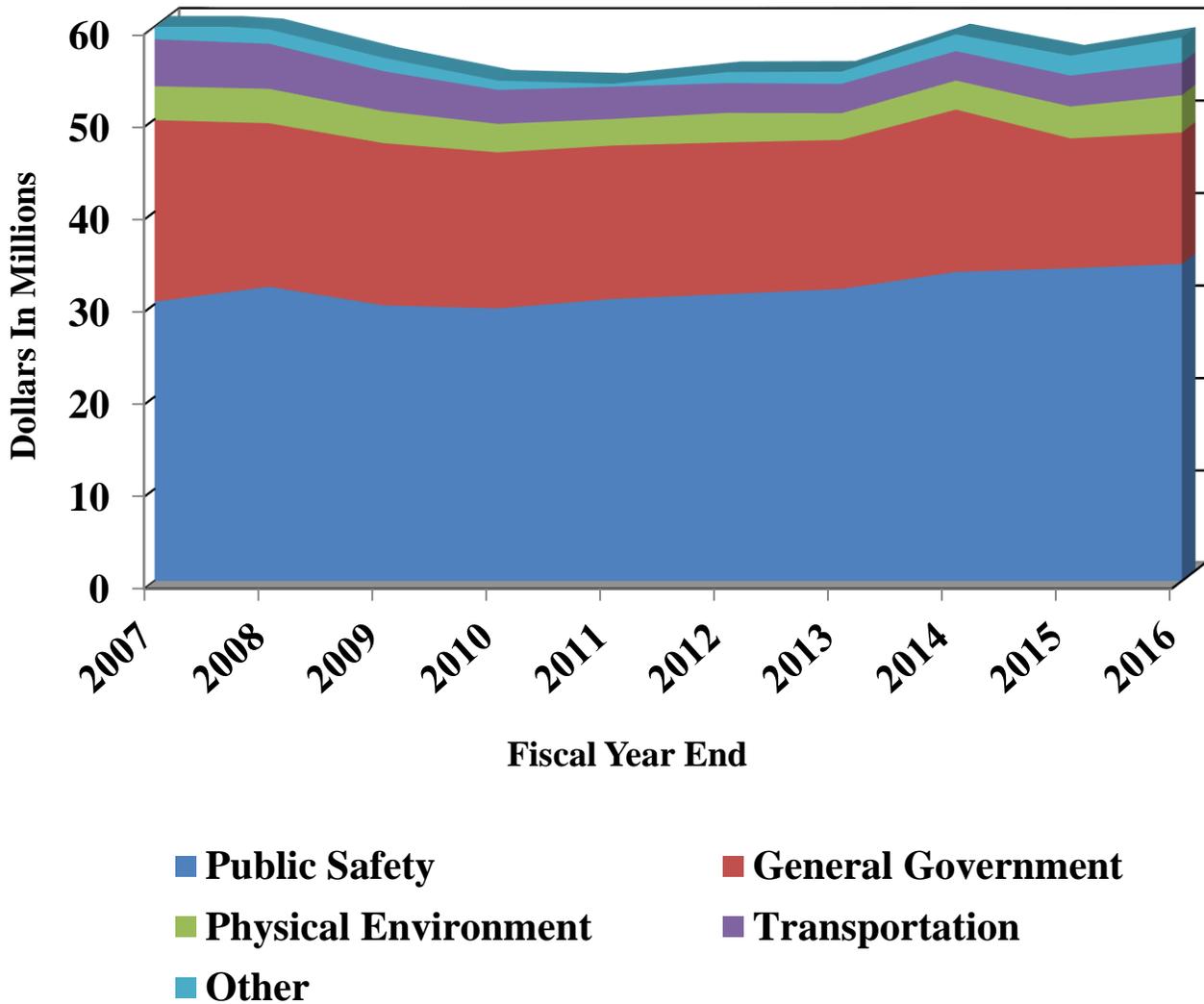
SCHEDULE OF REVENUES

	ACTUAL 2013-14	BUDGET 2014-15	AMENDED BUDGET 2014-15	ESTIMATE OF ACTUAL 2014-15	CONTINUATION BUDGET 2015-16	ISSUES 2015-16	BUDGET 2015-16	% CHANGE
TAXES								
AD VALOREM TAXES	\$ 18,461,429	\$ 19,343,487	\$ 19,343,487	\$ 19,353,487	\$ 20,523,295	\$ -	\$ 20,523,295	6.10%
POLICE & FIRE PENSION FUNDING	1,087,377	1,046,000	1,046,000	1,046,000	1,087,378	-	1,087,378	3.96%
UTILITIES EXCISE								
ELECTRIC	5,301,244	5,500,000	5,500,000	5,300,000	5,200,000	-	5,200,000	-5.45%
COMMUNICATION	3,181,803	2,850,000	2,850,000	2,980,000	2,900,000	-	2,900,000	1.75%
WATER	1,476,211	1,553,225	1,553,225	1,553,225	1,646,419	-	1,646,419	6.00%
NATURAL GAS	107,347	110,000	110,000	125,000	125,000	-	125,000	13.64%
FUEL OIL & PROPANE GAS	48,854	40,000	40,000	50,000	50,000	-	50,000	25.00%
LOCAL BUSINESS TAX	836,141	816,150	816,150	858,150	901,300	-	901,300	10.43%
TOTAL TAXES	30,500,406	31,258,862	31,258,862	31,265,862	32,433,392	-	32,433,392	3.76%
LICENSE AND PERMITS								
BUILDING PERMITS	338,771	199,475	199,475	346,847	298,175	-	298,175	49.48%
OTHER LICENSES & PERMITS	134,054	192,117	192,117	201,567	199,617	-	199,617	3.90%
ELECTRIC FRANCHISE FEE	4,673,079	4,713,158	4,713,158	4,300,000	4,500,000	-	4,500,000	-4.52%
GAS FRANCHISE FEE	126,988	112,000	112,000	112,000	120,000	-	120,000	7.14%
TOTAL LICENSES	5,272,892	5,216,750	5,216,750	4,960,414	5,117,792	-	5,117,792	-1.90%
INTERGOVERNMENTAL								
STATE REVENUE SHARING	1,790,313	1,765,000	1,765,000	1,800,000	1,815,000	-	1,815,000	2.83%
MOBILE HOME LICENSES	41,372	20,000	20,000	20,000	20,000	-	20,000	0.00%
ALCOHOLIC BEVERAGE LICENSES	106,448	105,000	105,000	105,000	110,000	-	110,000	4.76%
SALES TAX	4,135,414	4,192,697	4,192,697	4,600,000	4,700,000	-	4,700,000	12.10%
MISCELLANEOUS GRANTS	23,667	10,000	10,000	10,000	10,000	-	10,000	0.00%
FIRE PENSION SUPPLEMENT	270,122	282,000	282,000	282,000	270,122	-	270,122	-4.21%
INTERLOCAL AGREEMENTS W/ COUNTY	637,376	437,376	437,376	449,604	459,557	-	459,557	5.07%
OTHER INTERGOVERNMENTAL	352,217	389,461	389,461	390,461	417,433	-	417,433	7.18%
TOTAL INTERGOVERNMENTAL	7,356,929	7,201,534	7,201,534	7,657,065	7,802,112	-	7,802,112	8.34%
CHARGES FOR SERVICES								
GENERAL GOVERNMENT	840,585	581,976	581,976	706,926	731,981	10,807	742,788	27.63%
PUBLIC SAFETY	516,563	588,570	588,570	544,248	550,055	-	550,055	-6.54%
PHYSICAL ENVIRONMENT	49,080	46,008	46,008	53,170	46,500	-	46,500	1.07%
ROAD AND BRIDGE	255,274	250,000	250,000	250,000	250,000	-	250,000	0.00%
TRANSPORTATION	278,569	303,823	303,823	284,222	284,222	-	284,222	-6.45%
CULTURE AND RECREATION	320,790	333,642	333,642	361,150	414,686	-	414,686	24.29%
TOTAL CHARGES FOR SERVICES	2,260,861	2,104,019	2,104,019	2,199,716	2,277,444	10,807	2,288,251	8.76%
CHARGES TO OTHER FUNDS								
COST ALLOCATION	4,403,460	4,226,593	4,226,593	4,428,888	4,220,527	-	4,220,527	-0.14%
TOTAL CHARGES TO OTHER FUNDS	4,403,460	4,226,593	4,226,593	4,428,888	4,220,527	-	4,220,527	-0.14%
FINES AND FORFEITS								
COURT FINES	117,728	100,000	100,000	100,000	100,000	-	100,000	0.00%
RED LIGHT CITATIONS	391,789	375,000	375,000	331,557	306,000	-	306,000	-18.40%
OTHER MISCELLANEOUS FINES	202,769	207,025	207,025	192,525	204,525	-	204,525	-1.21%
TOTAL FINES AND FORFEITS	712,286	682,025	682,025	624,082	610,525	-	610,525	-10.48%
INVESTMENT INCOME								
INVESTMENT INCOME	113,249	250,000	250,000	175,000	202,000	-	202,000	-19.20%
TOTAL INVESTMENT INCOME	113,249	250,000	250,000	175,000	202,000	-	202,000	-19.20%
MISCELLANEOUS								
RENTS AND ROYALTIES	1,069,453	1,163,985	1,163,985	1,211,198	1,170,798	-	1,170,798	0.59%
MISCELLANEOUS REVENUES	380,648	107,475	122,907	184,223	119,398	-	119,398	11.09%
TOTAL MISCELLANEOUS	1,450,101	1,271,460	1,286,892	1,395,421	1,290,196	-	1,290,196	1.47%
OTHER FINANCING SOURCES								
FROM COMMUNITY DEVELOPMENT AREA ^A	2,649,746	2,616,746	2,616,746	2,616,746	2,616,746	-	2,616,746	0.00%
FROM GAS TAX FUND	1,033,242	926,899	926,899	926,899	821,895	51,686	873,581	-5.75%
FROM OTHER SPECIAL REVENUE FUNDS	334,809	230,000	230,000	317,262	230,000	-	230,000	0.00%
FROM ENTERPRISE FUNDS	872,856	889,049	889,049	619,692	851,653	-	851,653	-4.21%
FROM INTERNAL SERVICE FUNDS	250,000	-	-	250,000	-	-	-	N/A
MISCELLANEOUS TRANSFERS	83,182	-	-	75,000	-	-	-	N/A
TOTAL INTERFUND TRANSFERS	5,223,835	4,662,694	4,662,694	4,805,599	4,520,294	51,686	4,571,980	-1.95%
TOTAL REVENUES	57,294,019	56,873,937	56,889,369	57,512,047	58,474,282	62,493	58,536,775	2.92%
USE OF REVENUE STABILIZATION FUND								
TOTAL REVENUE/RESOURCES	\$57,294,019	\$56,873,937	\$56,889,369	\$57,512,047	\$58,746,779	\$62,493	\$58,809,272	

SCHEDULE OF EXPENDITURES

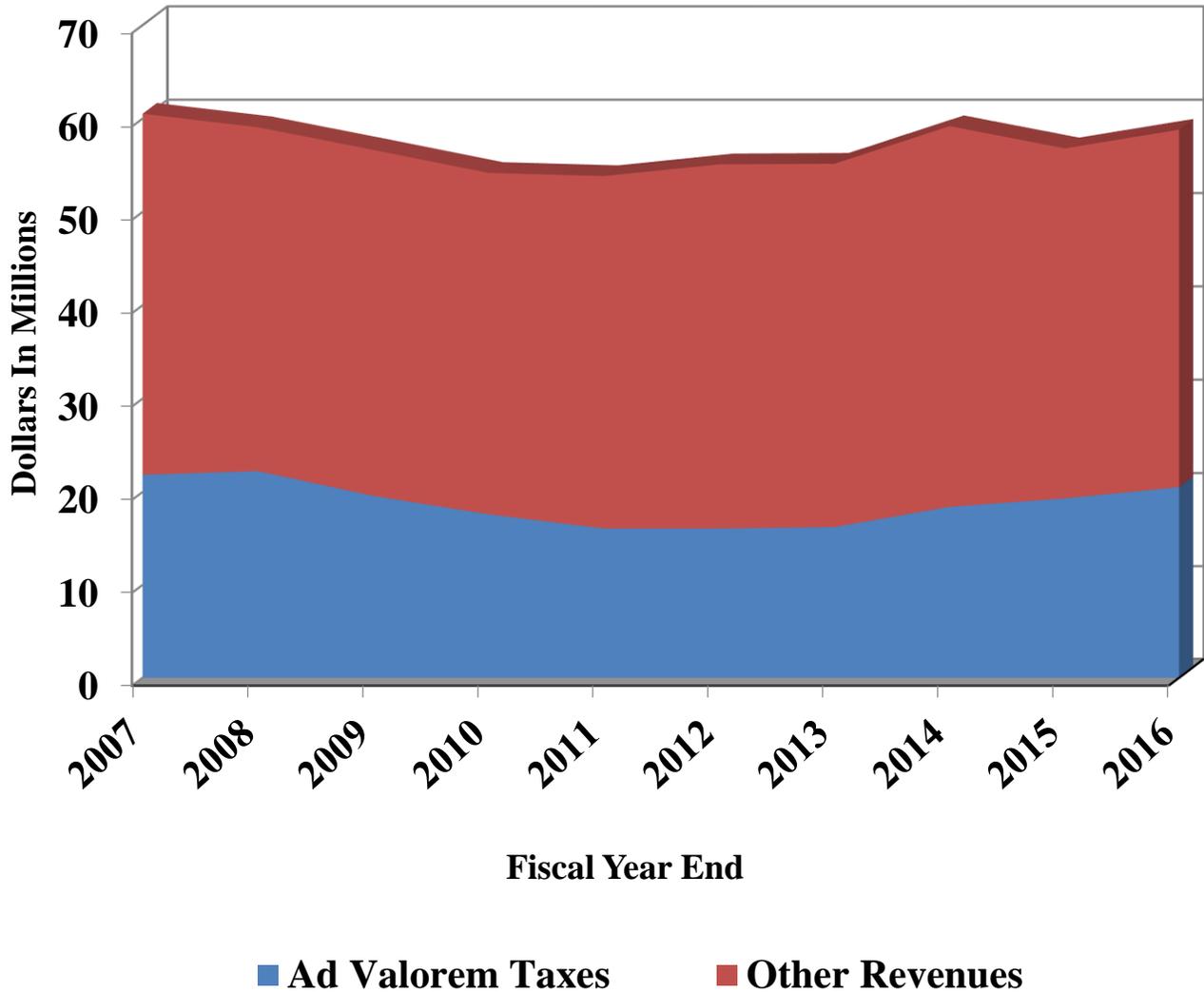
	ACTUAL 2013-14	BUDGET 2014-15	AMENDED BUDGET 2014-15	ESTIMATE OF ACTUAL 2014-15	BUDGET 2015-16	ISSUES 2015-16	CONTINUATION BUDGET 2015-16	% CHANGE
GENERAL GOVERNMENT								
CITY COMMISSION	206,338	225,964	225,964	222,463	349,547	-	349,547	54.69%
COMMISSION SUPPORT	117,132	126,327	126,327	128,800	-	-	-	-100.00%
CITY MANAGER'S OFFICE	590,921	535,485	537,437	553,815	604,531	-	604,531	12.89%
PUBLIC INFORMATION OFFICE	-	32,895	32,895	34,239	138,917	-	138,917	322.30%
URBAN DESIGN STUDIO	246,451	300,000	300,000	305,456	287,499	19,648	307,147	2.38%
FACILITIES MANAGEMENT	700,003	766,175	849,275	804,881	876,831	-	876,831	14.44%
HUMAN RESOURCES	1,090,988	880,059	917,507	898,343	925,694	46,384	972,078	10.46%
NEIGHBORHOOD & DEV SVCS	2,169,203	2,022,155	2,045,862	1,976,592	2,117,726	-	2,117,726	4.73%
FINANCIAL ADMIN	1,758,149	1,909,210	1,989,081	1,950,379	1,969,040	69,116	2,038,156	6.75%
CITY AUDITOR & CLERK-MAIN	1,721,677	1,990,256	2,001,375	2,009,545	1,963,271	23,500	1,986,771	-0.18%
CITY AUDITOR & CLERK-ELECTION	-	105,692	120,692	92,893	-	-	-	-100.00%
CITY ATTORNEY	1,466,259	1,100,659	1,100,659	1,249,859	1,300,659	-	1,300,659	18.17%
SPECIAL EVENTS	93,031	115,090	115,090	101,519	123,123	40,410	163,533	42.09%
UNCLASSIFIED								
Add. cost for level \$ funding of GE pension plan	1,904	275,000	275,000	275,000	250,000	-	250,000	-9.09%
Attrition savings/Salary adjustments	-	(230,000)	(230,000)	-	(99,717)	-	(99,717)	56.64%
OPEB cont. for Retiree Medical & Life	3,775,810	151,764	151,764	151,764	743,000	-	743,000	389.58%
Additional OPEB Contribution	2,491,759	2,389,099	2,389,099	2,389,099	1,161,501	-	1,161,501	-51.38%
Ins-Misc Property and Other	151,487	180,313	180,313	158,909	171,108	-	171,108	-5.11%
Information Technology Charges	763,052	742,005	742,005	742,005	836,852	-	836,852	12.78%
City Contingency Fund	23,795	211,000	9,787	-	100,000	-	100,000	-52.61%
Sarasota Co. Economic Dev Corp	40,517	43,645	43,645	40,683	41,000	-	41,000	-6.06%
Other	312,131	152,950	180,625	162,227	149,980	-	149,980	-1.94%
TOTAL GENERAL GOVERNMENT	17,720,607	14,025,743	14,104,402	14,248,471	14,010,562	199,058	14,209,620	1.31%
PUBLIC SAFETY								
POLICE DEPARTMENT	29,105,661	29,445,964	29,519,397	28,992,148	29,750,623	318,174	30,068,797	2.12%
INDEPENDENT POLICE ADVISORY PANELS	53,729	54,814	54,814	55,342	59,525	-	59,525	8.59%
FIRE PENSION SUBSIDY	2,861,997	2,603,895	2,603,895	2,603,895	2,287,075	-	2,287,075	-12.17%
FIRE STATE INS PREMIUM PASS-THRU	813,198	781,000	781,000	781,000	813,199	-	813,199	4.12%
POLICE STATE INS PREMIUM PASS-THRU	544,301	547,000	547,000	547,000	544,301	-	544,301	-0.49%
CODE COMPLIANCE	412,719	465,526	465,786	454,718	491,449	85,826	577,275	24.00%
TOTAL PUBLIC SAFETY	33,791,605	33,898,199	33,971,892	33,434,103	33,946,172	404,000	34,350,172	1.33%
PHYSICAL ENVIRONMENT								
SUSTAINABILITY	-	-	-	-	105,079	-	105,079	N/A
PARKS & LANDSCAPE MAINT.	2,808,130	3,448,089	3,526,789	3,256,918	3,632,116	293,143	3,925,259	13.84%
TOTAL PHYSICAL ENVIRONMENT	2,808,130	3,448,089	3,526,789	3,256,918	3,737,195	293,143	4,030,338	16.89%
TRANSPORTATION								
STREETS & HIGHWAY	2,595,018	2,958,945	2,965,516	2,737,849	2,984,691	133,686	3,118,377	5.39%
ENGINEERING SERVICES	359,341	383,697	383,697	440,538	401,262	-	401,262	4.58%
TOTAL TRANSPORTATION	2,954,359	3,342,642	3,349,213	3,178,387	3,385,953	133,686	3,519,639	5.30%
HUMAN SERVICES								
HOMELESSNESS RESPONSE	-	-	223,000	82,630	223,550	-	223,550	N/A
TOTAL HUMAN SERVICES	-	-	223,000	82,630	223,550	-	223,550	
CULTURE AND RECREATION								
CHILDRENS' FOUNTAIN	61,451	72,817	72,817	73,667	122,145	-	122,145	67.74%
SKATEBOARD PARK	2,502	18,064	18,064	17,129	18,702	-	18,702	3.53%
LIDO BEACH	153,920	206,049	206,049	173,925	169,790	-	169,790	-17.60%
ROBERT L. TAYLOR COMMUNITY COMPLE	1,004,607	1,200,495	1,212,120	1,058,698	1,250,051	121,553	1,371,604	14.25%
TOTAL CULTURE AND RECREATION	1,222,480	1,497,425	1,509,050	1,323,419	1,560,688	121,553	1,682,241	12.34%
TRANSFERS/SUBSIDIES								
MATCH FOR GRANTS	-	-	211,698	211,698	178,543	-	178,543	N/A
MUNICIPAL AUDITORIUMS	193,097	161,839	161,839	161,839	195,169	-	195,169	20.59%
PARKING MANAGEMENT	544,515	500,000	500,000	500,000	420,000	-	420,000	-16.00%
TOTAL TRANSFERS/SUBSIDIES	737,612	661,839	873,537	873,537	793,712	-	793,712	19.93%
TOTAL EXPENDITURES	\$ 59,234,793	\$ 56,873,937	\$ 57,557,883	\$56,397,465	\$57,657,832	\$ 1,151,440	\$ 58,809,272	3.40%

General Fund Comparison of Expenditures By Function



The composition of expenditures in the General Fund is pictorially presented above. The largest portion relates to public safety.

General Fund Comparison of Expenditures Funded by Ad Valorem Taxes and those Funded By Other Revenues



The comparison of expenditures funded by Ad Valorem taxes and other revenues in the General Fund demonstrates that property taxes cover only a small portion of total expenditures in the General Fund.



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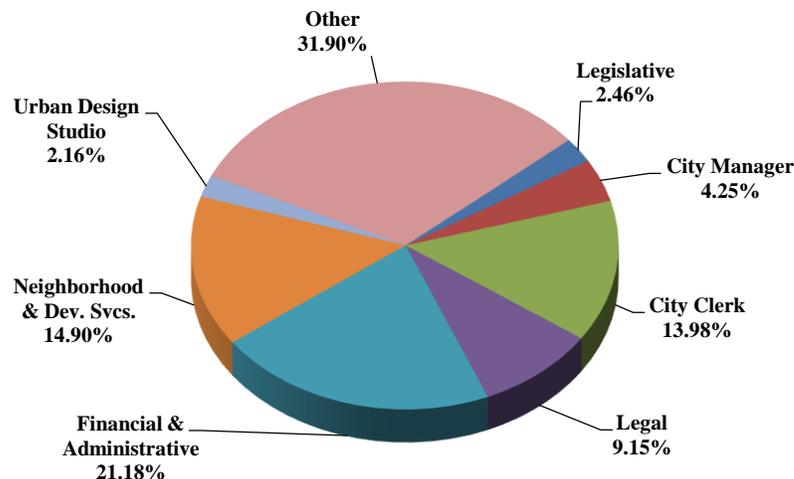
GENERAL GOVERNMENT

The General Government function accounts for administrative, legislative, financial and support services to all programs and funds of the City. The activities within the General Government function are those activities that are legislative in nature, that are necessary to implement legislation, and that are supportive of activities within the City.

	2013-14 <u>Budget</u>	2014-15 <u>Budget</u>	2015-16 <u>Budget</u>	<u>% Increase (Decrease)</u>
City Commission	\$224,644	\$225,964	\$349,547 *	54.69%
Commission Support	118,260	126,327	- *	N/A
City Manager's Office	634,007	535,485	604,531	12.89%
Public Information Office	-	32,895	138,917 **	N/A
Facilities Management	752,701	766,175	876,831	14.44%
Neighborhood & Dev Services	2,241,441	2,022,155	2,117,726	4.73%
Human Resources	960,003	880,059	972,078	10.46%
Financial Administration	1,700,712	1,909,210	2,038,156	6.75%
Urban Design Studio	300,000	300,000	307,147	2.38%
City Auditor and Clerk	1,897,946	2,095,948	1,986,771	-5.21%
City Attorney	1,042,159	1,100,659	1,300,659	18.17%
Special Events	101,895	115,090	163,533	42.09%
Unclassified	<u>7,574,668</u>	<u>3,915,776</u>	<u>3,353,724</u>	-14.35%
 General Government Total	 <u>\$17,548,436</u>	 <u>\$14,025,743</u>	 <u>\$14,209,620</u>	 1.31%
 General Government % to Total General Fund	 <u>29.66%</u>	 <u>24.66%</u>	 <u>24.17%</u>	

* The City Commission and Commission Support budgets were combined in 2015/16.

** The Public Information Office is now reported 100% in the General Fund vs. 25% in 2014/15.



City Commission

Mission Statement

To enforce all laws and regulations with respect to municipal affairs, subject only to the limitations and restrictions of the City of Sarasota Charter and the Florida State Constitution.

Description of Operations

The five-member citizen-elected City Commission is comprised of two members serving the public ‘at-large’, and three members who are individually elected to represent one of three City voting districts. The Commissioners elect one of their members annually to serve as a ceremonial Mayor, and one member is chosen to serve as Vice-Mayor. The Commission appoints three Charter Officials (the City Manager, the City Attorney and the City Auditor and Clerk); appoints all the Advisory Board and Committee members; and assembles as a body at a minimum of 22 annual public meetings (“City Commission Meetings”) to deliberate and vote on the efforts and initiatives of City Administration and staff, to accept and address public commentary and issues of community concern, and to establish organizational goals, municipal codes and regulations that preserve and promote the quality of life for all Sarasotans. The Commission’s scheduling, correspondence, and other administrative tasks are assisted by one full time Administrative Specialist.

Cost Center Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	175,571	169,939	261,552	0	261,552
Operating Expenditures	30,768	54,825	74,495	0	74,495
Capital Expenditures	0	1,200	13,500	0	13,500
Totals	\$206,339	\$225,964	\$349,547	0	\$349,547

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	1.00	0.00	1.00

City Manager

Mission Statement

To continually improve the citizens' quality of life through the provision of value-driven, quality public services and facilities that reflect the expectations of residents, visitors, and the business community.

Description of Operations

The City Manager is the Chief Executive Officer of the City, overseeing over 600 employees in eight departments. The Manager also establishes and maintains external relationships with other governmental agencies, community organizations, business leaders, civic groups, and citizens, to ensure that the needs of the community are fully realized met. Each year the City Manager prepares and presents an Annual Budget and policy recommendations/implementations for the City Commission to consider. Major emphasis is placed upon the City Manager's annual goal settings which drives the budget process for the following year. The Manager's Office includes a Deputy City Manager, and one administrative specialist.

Cost Center Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	564,857	500,208	554,966	0	554,966
Operating Expenditures	26,065	35,277	41,065	0	41,065
Capital Expenditures	0	0	8,500	0	8,500
Totals	\$590,922	\$535,485	\$604,531	0	\$604,531

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	3.00	0.00	3.00

Office of Public Information

Mission Statement

To communicate the mission and initiatives of the City organization to the public it serves.

Description of Operations

The City's Public Information Officer (PIO) is responsible for public outreach initiatives that communicate the efforts and happenings of the 700+ member City organization. The PIO works alongside the Sarasota Police Department's Community Policing Communications Coordinator to maximize information delivery. The PIO manages the City's communication network including the City Facebook, Twitter, YouTube, Flickr, and Instagram Accounts, as well as traditional media releases such as Press Releases, News Conferences, Guest Editorials, On-Camera Interviews, and briefings, with the local news community. The PIO produces a weekly email newsletter that is disseminated to City subscribers and includes detailed updates and information on all matter of City business and activities. Communications counsel and media training is made available for City Commissioners, Charter Officials, Department Heads and staff members, and emergency communications is provided during natural and/or manmade disasters.

Cost Center Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Transfers	0	0	104,184	0	104,184
Totals	0	0	\$104,184	0	\$104,184

Cost Center Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	0	31,565	131,881	0	131,881
Operating Expenditures	0	1,330	7,036	0	7,036
Totals	0	\$32,895	\$138,917	0	\$138,917

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	1.00	0.00	1.00

Facilities Management

Department Summary

The services provided by Facilities Management are directed towards achieving sustainability in the maintenance and operation of all facilities. Facilities Management provides both contractual oversight and in-house assistance with all Capital Improvement Projects for City Hall and the Federal Building. In addition, the department provides or coordinates building security, fire safety, janitorial services, maintenance and repair activities including structural repairs, painting, air conditioning, heating, plumbing and electrical work, and setup and cleanup for public scheduled meetings.

Department Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Rents and Royalties	223,206	222,484	225,009	0	225,009
Totals	\$223,206	\$222,484	\$225,009	\$0	\$225,009

Department Expenditures by Cost Center	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
026615 Capital	60,302	0	0	0	0
026616 Municipal Facilities	388,172	463,686	564,584	0	564,584
026619 Federal Building	251,455	302,489	312,247	0	312,247
Totals	\$700,004	\$766,175	\$876,831	\$0	\$876,831

Department Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	288,573	318,790	402,526	0	402,526
Operating Expenditures	334,103	447,385	469,205	0	469,205
Capital Expenditures	77,328	0	5,100	0	5,100
Totals	\$700,004	\$766,175	\$876,831	\$0	\$876,831

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	6.00	0.00	6.00

Facilities Management Capital

Mission Statement

To complete Capital Improvement Projects that sustain and improve City Hall, the City Hall Annex, and the Federal Building.

Description of Operations

This cost center has been established to account for significant capital projects and facility enhancements made to City Hall, the City Hall Annex, and the Federal Building – all funded by the General Fund. Facilities Management - Capital costs are accounted separately from the operating cost centers of Facilities Management - Municipal Facilities, and Facilities Management - Federal Building as the varying number and size of capital projects from year to year make comparisons of department summaries less useful.

Cost Center Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Capital Expenditures	60,302	0	0	0	0
Totals	\$60,302	0	0	0	0

Personnel Summary		FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions		0.00	0.00	0.00

Facilities Management Municipal Facilities

Mission Statement

To maintain multiple City-owned facilities and provide a safe and clean environment to support City employees in their efforts to provide quality services to the public.

Description of Operations

This cost center is responsible for providing and maintaining all facility management functions for City Hall, the Annex Building and miscellaneous City facilities including the Newtown Redevelopment Office, the Central Records Facility, various water and sewer facility structures, and the Public Works Administration Center located on 12th Street. The activities provided include building security, fire safety and janitorial services. In addition, all major repairs to ensure the structural and operational integrity of the buildings, are coordinated through this division. Labor is also provided by this division for the preparation and cleanup of building renovations, set-up and cleanup for public meetings, and securing the property following City Commission meetings.

Operational Goals

- To supplement in-house janitorial services with contracted services to reduce operating costs
- To manage all repairs, inspections, and capital improvement projects of Municipal Facilities
- To ensure the safety of building users by administering the card-access program, monitoring and proctoring evening public meetings, and maintaining generators, elevators, and fire safety equipment
- To manage a Service Request program to receive, track, and complete all requests for building services

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
Facility service requests completed	1,226	852	1,341	1,390
Contracted janitorial cost per sq. ft.	\$1.31	\$1.35	\$1.16	\$1.45
Projects completed on schedule	90%	84%	95%	97%
Facility square feet maintained	173,522	180,902	210,871	210,871
Meetings proctored by Staff	70	75	80	85

Cost Center Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Rents and Royalties	38,947	38,947	38,947	0	38,947
Totals	\$38,947	\$38,947	\$38,947	0	\$38,947

Cost Center Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	136,710	167,491	251,213	0	251,213
Operating Expenditures	234,436	296,195	309,971	0	309,971
Capital Expenditures	17,026	0	3,400	0	3,400
Totals	\$388,172	\$463,686	\$564,584	0	\$564,584

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	3.56	0.00	3.56

Facilities Management Federal Building

Mission Statement

To maintain the City-owned Federal Building to provide a safe and clean environment to support City employees, and leasing tenants in their efforts to provide quality services to the public.

Description of Operations

This cost center is responsible for providing and maintaining all facility management functions for the historically designated Federal Building. Built in 1934 as the City's first post office, the building was purchased by the City of Sarasota in October 2002 and after a renovation and restoration was completed in July 2003 several City departments relocated to the newly finished facility. Now the building is shared between municipal operations and leased space (including offices for the Sarasota Bay National Estuary Program (SBNEP) and the Congressman for Florida's 13th congressional district). Facilities Management activities include building security, fire safety and janitorial services. In addition, all major repairs to ensure the structural and operational integrity of the buildings, are coordinated through this division. Labor is also provided by this division for the preparation and cleanup of building renovations, set-up and cleanup for public meetings, and securing the property following public community meetings.

Operational Goals

- To supplement in-house janitorial services with contracted services to reduce operating costs
- To manage all repairs, inspections, and capital improvement projects in the Federal Building
- To ensure the safety of building users by administering the card-access program, monitoring and proctoring evening public meetings, and maintaining generators, elevators, and fire safety equipment
- To manage a Service Request program to receive, track, and complete all requests for building services

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
Facility service requests completed	68	165	124	130
Contracted janitorial cost per sq. ft.	\$1.31	\$1.35	\$1.20	\$1.25
Projects completed on schedule	90%	84%	95%	97%
Facility square feet maintained	22,324	22,324	22,324	22,324
Meetings proctored by Staff	22	24	28	30

Cost Center Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Rents and Royalties	184,259	183,537	186,062	0	186,062
Totals	\$184,259	\$183,537	\$186,062	0	\$186,062

Cost Center Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	151,861	151,299	151,313	0	151,313
Operating Expenditures	99,594	151,190	159,234	0	159,234
Capital Expenditures	0	0	1,700	0	1,700
Totals	\$251,455	\$302,489	\$312,247	0	\$312,247

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	2.44	0.00	2.44

Neighborhood and Development Services

Department Summary

The Neighborhood and Development Services Department protects the health, safety and general welfare of citizens by enforcing the building, zoning, housing, and City codes, and by working with the community and various public agencies to preserve and shape safe, vital, and well-planned urban environments. The Department oversees the operations of the Newtown Redevelopment Office, Planning and Development functions, Downtown Redevelopment efforts, and Local Business Tax Receipting administration. N.D.S. also oversees the operations of the City's Code Compliance function (see Public Safety Fund), and the Building Construction/Inspection function (see Special Revenue Funds).

Department Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Other Taxes	836,141	816,150	901,300	0	901,300
Licenses and Permits	338,771	263,225	373,175	0	373,175
Intergovernmental	117,376	117,376	139,557	0	139,557
Charges for Services	423,168	282,500	407,500	0	407,500
Fines and Forfeitures	179,484	182,000	192,500	0	192,500
Other Miscellaneous Revenues	328	0	0	0	0
Other Licenses and Permits	6,788	3,367	6,617	0	6,617
Transfers	725,404	725,404	767,299	0	767,299
Intergovernmental Services	41,895	41,895	0	0	0
Totals	\$2,669,355	\$2,431,917	\$2,787,948	\$0	\$2,787,948

Department Expenditures by Cost Center	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
033631 Newtown Redevelopment	442,345	497,671	495,894	0	495,894
033632 Planning & Development	1,085,886	790,022	845,147	0	845,147
033634 Downtown Redevelopment	554,829	626,900	682,846	0	682,846
033654 Local Business Tax	86,142	107,562	93,839	0	93,839
033655 Code Compliance	412,721	465,526	491,449	85,826	577,275
Totals	\$2,581,923	\$2,487,681	\$2,609,175	\$85,826	\$2,695,001

Department Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	2,411,492	2,207,482	2,347,508	64,016	2,411,524
Operating Expenditures	153,476	260,649	225,317	1,660	226,977
Capital Expenditures	16,955	19,550	36,350	20,150	56,500
Totals	\$2,581,923	\$2,487,681	\$2,609,175	\$85,826	\$2,695,001

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	27.50	1.00	28.50

Neighborhood and Development Services Newtown Redevelopment Office

Mission Statement

To collaborate with the Newtown-North Sarasota community residents, businesses and other stakeholders to promote activities that will strengthen Newtown-North Sarasota.

Description of Operations

The Newtown-North Sarasota Redevelopment Office staff focuses on implementing public/private projects and initiatives, as directed by City Commission and as outlined in the Newtown Community Redevelopment Area plan. Staff provides support to the Newtown CRA Advisory Board in the evaluation and subsequent recommendation of requests for Tax Increment Financing (TIF). Upon TIF funding approval by CRA Board and City Commission, Newtown Redevelopment staff oversees all phases of the implementation process, including procurement, monitoring, fiscal oversight and ongoing community engagement to ensure successful completion.

Operational Goals

- To perform the administrative duties needed to assemble the Newtown Community Redevelopment Advisory Board (NCRAAB), and to prepare and present funding requests for redevelopment projects to the Board.
- Build Community consensus and long-term relationships with organizations and individuals by hosting community meetings and engaging the community in stakeholder decisions about local projects and initiatives.
- Co-operate the HIVE (Newtown's Business Resource Center) with the goal of providing technical assistance and resources that help local entrepreneurship.
- Coordinate and implement TIF funded Newtown redevelopment projects

Cost Center Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Transfers	458,105	497,671	495,894	0	495,894
Totals	\$458,105	\$497,671	\$495,894	0	\$495,894

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
Funding Requests presented to CRA	4	3	4	4
North Sarasota Community mtgs hosted	40	40	40	40
Completed Newtown Redevel. Projects	4	7	4	4
Newtown Entrepreneurs using The HIVE	120	102	125	120
Newtown CRA Advisory Board Meetings	6	4	6	6

Cost Center Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	426,466	468,555	445,175	0	445,175
Operating Expenditures	15,879	29,116	45,619	0	45,619
Capital Expenditures	0	0	5,100	0	5,100
Totals	\$442,345	\$497,671	\$495,894	0	\$495,894

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	5.15	0.00	5.15

Neighborhood and Development Services Planning and Development

Mission Statement

To work with the community and various public agencies to preserve and shape a safe, vital, and well-planned urban environment.

Description of Operations

The Planning and Development division manages existing and future development within the City of Sarasota. Matters pertaining to zoning, the comprehensive plan, historic preservation, concurrency, land use, public art, development plans, neighborhood sustainability, and multi-modal transportation planning fall within the purview of this operation. These responsibilities ensure that development in Sarasota occurs in a logical, safe, attractive, and fair manner. By developing and administering extensive codes and long range plans that identify how the built environment is to be constructed, maintained, and preserved, the Planning and Development division maintains quality commercial and residential neighborhoods throughout the City. Further, Staff liaises with multiple regional and local planning agencies to assure Sarasota's place within a regional network of municipalities - linked by transportation corridors, and overlapping with activity.

Operational Goals

- To review submitted plans for concurrency with the zoning code (including signage), the Sarasota (Long Range) Plan, FEMA regulations, and the Tree Protection ordinance.
- To oversee the implementation of Neighborhood Action Strategies; plans that sustain and improve quality of life in eight of the City's transitional neighborhoods (Park East, Gillespie Park, Rosemary District, Bayou Oaks, Central Coconut, Arlington Park, Alta Vista, and Poinsettia Park).
- To administer a grant program that manages one or more grant cycles a year, providing small municipal grants to neighborhood (residential and business) applicants.
- To oversee the City's Public Art program, including the acquisition and inventory of art, and oversight of the City's Public Art Committee.
- To assist in the application of historically significant sites and archeologically significant sites for Historic designations, to approve applications for moving permits, to process demolition requests, to issue Certificates of Appropriateness when historic structures or sites are to be altered, and to provide oversight of the City's Historic Preservation Board.
- To oversee the City's Board of Adjustment, and the corresponding appeals processes.
- To oversee the City's CRS rating with FEMA (The Community Rating System encourages community floodplain management to exceed minimum standards, which results in reductions in flood insurance rates for policyholders in addition to enhancing public safety, reducing loss, and protecting the environment).
- To address the needs of all 'walk-in' customers who visit the Planning office in the City Hall Annex building.

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
FEMA CRS rating from 1 to 10	6	6	6	6
Neighborhood grants awarded	30	28	30	30
Board of Adjustment petitions processed	11	11	11	11
Tree inspections per FTE/month	50	50	50	50
Tree inspections w/i 48 hrs of request	99%	99%	99%	99%
Zoning plans reviewed per FTE/month	375	205	383	391

Zoning plans reviewed w/i 12 days of rcpt	95%	95%	95%	95%
BOA petitions prepared w/i 15 days of rcpt	100%	100%	100%	100%
Certificates of Appropriateness issued	38	47	50	30
Zoning plan submissions reviewed	4,500	3,700	4,600	4,701
Alcohol license applications reviewed	91	98	100	100
Walk in Zoning Customers served	1,145	1,696	1,300	1,300

Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
Revenue Summary	Actual	Budget	Request	Issues	Total
Licenses and Permits	32,399	26,000	31,000	0	31,000
Charges for Services	416,543	275,000	400,000	0	400,000
Transfers	0	0	41,895	0	41,895
Intragovernmental Services	41,895	41,895	0	0	0
Other Licenses and Permits	6,225	3,000	6,000	0	6,000
Totals	\$497,062	\$345,895	\$478,895	0	\$478,895

Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
Expenditures by Category	Actual	Budget	Request	Issues	Total
Personnel	993,655	667,771	737,215	0	737,215
Operating Expenditures	75,276	116,751	97,732	0	97,732
Capital Expenditures	16,955	5,500	10,200	0	10,200
Totals	\$1,085,886	\$790,022	\$845,147	0	\$845,147

Personnel Summary	FY 2016	FY 2016	FY 2016
	Budget	Issues	Total
Full Time Equivalent positions	7.50	0.00	7.50

Neighborhood and Development Services Downtown Redevelopment Office

Mission Statement

To actively promote and engage in the redevelopment of Downtown's Community Redevelopment Agency Area, as detailed in the Downtown Master Plan 2020 (also known as the Community Redevelopment Plan).

Description of Operations

The Downtown Redevelopment function oversees the strategic expenditure of TIF funds towards Downtown projects and initiatives, including those involving public/private partnerships, to enact economic and physical improvements to the CRA (TIF-funded) area in Downtown Sarasota. In order to carry out these expenditures project proposals are reviewed by the CRA Advisory Board (CRAAB) and the Community Redevelopment Agency (CRA) (the City Commission). Once approved for funding, projects and initiatives are carried through the procurement, design development, and pre-construction phases by Redevelopment staff, with special attention paid to meeting and exceeding community expectations for fiscal oversight, project schedule(s), coordination with concurrent Downtown activities/projects, and meeting all requirements for funding and process transparency, while providing budget/project updates to the Administration, the CRAAB, the CRA/ Commission, and other stakeholder groups on a continual basis.

Operational Goals

- Oversee active CRA projects from development to pre-construction (and longer, as needed).
- Develop and present project proposals, funding schedules, annual budgets, scope of service proposals, project contracts, project updates, and all other on-going (non-construction) issues to the relevant City boards and agencies, as well as community stakeholders (public groups and individuals).
- Oversee meetings of the Community Redevelopment Area Advisory Board.

Performance Measures	FY 2013	FY 2014	FY 2015	FY 2016
Description	Actual	Actual	Estimate	Estimate
CRA Advisory Board Mtgs proctored by Staff	6	5	4	4
CRA projects in design development	5	5	3	3
CRA projects under construction	8	7	7	3
Proposal presentations made to CRA/CRAAB	7	7	7	7
Status Updates Provided to CRA/CRAAB	8	8	9	7
Procurement documents prepared	5	5	5	3
Bids awarded and contracts in development	4	5	5	3
Community meetings hosted re CRA projects	8	8	8	8

Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
Revenue Summary	Actual	Budget	Request	Issues	Total
Licenses and Permits	284,434	162,575	240,875	0	240,875
Intergovernmental Service	117,376	117,376	139,557	0	139,557
Transfers	267,299	227,733	229,510	0	229,510
Totals	\$669,109	\$507,684	\$609,942	0	\$609,942

Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
Expenditures by Category	Actual	Budget	Request	Issues	Total
Personnel	536,886	600,876	654,291	0	654,291
Operating Expenditures	17,943	25,024	27,005	0	27,005
Capital Expenditures	0	1,000	1,550	0	1,550
Totals	\$554,829	\$626,900	\$682,846	0	\$682,846

Personnel Summary	FY 2016	FY 2016	FY 2016
	Budget	Issues	Total
Full Time Equivalent positions	6.50	0.00	6.50

Neighborhood and Development Services Local Business Tax

Mission Statement

To ensure all businesses located in the City of Sarasota are in compliance with local business tax requirements.

Description of Operations

The local business tax receipting function issues business tax receipts to all businesses located within the City and ensures they are operating properly within their respective zone. The local business tax receipt office has a substantial accounting responsibility and must make sure all fees are appropriately assessed and collected.

Operational Goals

- To issue business tax receipts (previously ‘occupational licenses’) to customers via walk-in and mail-in service.
- To perform inspections of licensed businesses to ensure compliance.

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
Occupational licenses inspections	128	98	140	155
Licenses issued w/i 3 days of app	99%	99%	99%	99%
Occupational licenses issued	5,573	5,210	5,700	5,850
Walk in customers served	926	946	950	1,000

Cost Center Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Licenses and Permits	367	300	475	0	475
Charges for Services	6,625	7,500	7,500	0	7,500
Other Miscellaneous Revenues	328	0	0	0	0
Other Taxes	836,141	816,150	901,300	0	901,300
Other Licenses and Permits	563	367	617	0	617
Totals	\$844,024	\$824,317	\$909,892	0	\$909,892

Cost Center Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	77,494	85,995	84,789	0	84,789
Operating Expenditures	8,648	19,367	9,050	0	9,050
Capital Expenditures	0	2,200	0	0	0
Totals	\$86,142	\$107,562	\$93,839	0	\$93,839

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	1.65	0.00	1.65

Neighborhood and Development Services Code Compliance

Mission Statement

To preserve, improve, and stabilize all City neighborhoods.

Description of Operations

Certified Code Compliance inspectors inspect properties throughout the City of Sarasota to ensure property owners and occupants are complying with the City's various codes that govern zoning, housing, commercial maintenance, safety, aesthetics, and other physical aspects affecting quality of life. The office compels compliance by issuing orders, and prosecuting cases before the Code Compliance Magistrate.

Operational Goals

- To conduct inspections (requested, scheduled, and unscheduled), achieve code compliance within established time frames, and to impose fines and record liens as needed.
- To maintain Code Compliance inspectors' certifications by meeting continuing education requirements as required by the Florida Association of Code Enforcement.

Performance Measures	FY 2013	FY 2014	FY 2015	FY 2016
Description	Actual	Actual	Estimate	Estimate
Code Compliance Inspections conducted	5,563	5,454	5,725	5,800
Code Compliance Inspectors certified	80%	75%	100%	100%
Code Inspections per inspector per month	92	91	95	97
Code complaints addressed w/i 3 days	82%	80%	78%	80%
Code compliance notices and citations issued	933	1,026	1,125	1,250
Special Magistrate cases heard	1,004	821	1,150	1,275
Lots mowed by City contractor	87	126	95	95
Demolitions by City contractor	2	1	1	1
Code Complaints responded to	2,010	2,370	2,250	2,350
Walk in customers served	351	253	425	435

Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
Revenue Summary	Actual	Budget	Request	Issues	Total
Licenses and Permits	21,571	74,350	100,825	0	100,825
Fines and Forfeitures	179,484	182,000	192,500	0	192,500
Totals	\$201,055	\$256,350	\$293,325	0	\$293,325

Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
Expenditures by Category	Actual	Budget	Request	Issues	Total
Personnel	376,991	384,285	426,038	64,016	490,054
Operating Expenditures	35,730	70,391	45,911	1,660	47,571
Capital Expenditures	0	10,850	19,500	20,150	39,650
Totals	\$412,721	\$465,526	\$491,449	\$85,826	\$577,275

Personnel Summary	FY 2016	FY 2016	FY 2016
	Budget	Issues	Total
Full Time Equivalent positions	6.70	1.00	7.70

Neighborhood and Development Services Code Compliance

Issue: Additional Code Compliance Inspector

Description of Issue

The City is divided up into 2 zones. The first zone is north Sarasota which encompasses approximately 3 square miles. This zone is covered by two inspectors. During fiscal year 2014, these two inspectors addressed a total of 429 complaints and 290 code cases.

The rest of the City encompasses approximately 10 square miles and is covered by two inspectors and a code compliance supervisor. These two inspectors addressed 1,069 complaints and 283 code cases in addition to 325 complaints and 78 code cases addressed by the supervisor in addition to his administrative duties.

Given the limited number of staff available a proactive approach to code compliance is not possible. In order to provide better service to the citizens and not rely so heavily on complaints to deal with enforcement issues, we would like an additional code compliance inspector. An additional inspector would allow for neighborhood sweeps and staff to find and address issues. In addition, inspectors have been focusing on residential areas of the city given the foreclosure crisis. Several of the main commercial areas (Main Street and St. Armand's Circle) have requested enhanced code enforcement efforts. With the existing staff levels, we would not be able to provide this enhanced level of service. A code Compliance Inspector with salary and roll up has an annual cost of \$64,016 and start-up costs of just over \$21,000.

Expenditures	FY 2016
Personnel	
Salaries and Wages	46,777
Medical and Dental	8,190
401(a) Contribution	4,678
Life Insurance	59
Social Security	3,578
Workers' Compensation	734
Personnel Total	\$64,016
Operating	
Computer Equipment less than \$500	175
Equipment less than \$500	325
Cellular Phone Charges	160
Motor Vehicle Supplies and Parts	500
Motor Vehicle Maintenance	500
Operating Total	\$1,660
Capital	
PC and Related Hardware	1,650
Motor Vehicles	18,500
Capital Total	\$20,150
Expenditure Total	\$85,826
Net Cost of Issue	\$85,826

Human Resources

Department Summary

The City's Human Resources Department develops and administers the processes needed to attract a qualified workforce; ensure its continuing development; and maximize employee retention through a balanced and competitive package of wages, benefits, and workplace enrichment programs. The Department is arranged into five cost centers: Human Resources Management, Human Relations Board Support, Benefits, Safety Programs and Claims Administration.

Department Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Charges for Services	41	0	0	0	0
Other Miscellaneous Revenues	8	0	0	0	0
Intragovernmental Services	364,644	293,826	317,881	0	317,881
Totals	\$364,693	\$293,826	\$317,881	\$0	\$317,881

Department Expenditures by Cost Center	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
032644 Human Resources Mgmt.	707,291	565,386	584,872	46,384	631,256
032647 Human Rel. Board Support	19,051	24,068	22,952	0	22,952
032671 Benefits	139,513	128,414	133,733	0	133,733
032672 Safety Programs	169,618	90,892	98,699	0	98,699
032673 Claims Administration	55,514	71,299	85,438	0	85,438
Totals	\$1,090,987	\$880,059	\$925,694	\$46,384	\$972,078

Department Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	754,512	671,183	707,811	16,384	724,195
Operating Expenditures	336,475	207,035	212,783	30,000	242,783
Capital Expenditures	0	1,841	5,100	0	5,100
Totals	\$1,090,987	\$880,059	\$925,694	\$46,384	\$972,078

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	7.00	0.00	7.00

Human Resources Human Resource Management

Mission Statement

To ensure that the City attracts and retains a diverse, high caliber workforce by promoting competitive wages and excellent working conditions, and by supporting/providing an array of programs that develop workplace skills and personal well-being.

Description of Operations

Human Resources Management oversees employee services throughout the course of an employee's tenure including hiring, orientation, training, recognizing, rewarding, and promoting. This division creates and maintain all employee personnel records and monitors the performance evaluation process, the discipline process, unemployment hearings, and provides counsel on issues relating to employee and labor relations. Management participates in labor negotiations with the City's union employees (PBA and Teamsters) to establish employment contracts, and provides guidance regarding the establishment of all non-union employee contracts.

Operational Goals

- Accept new employee requisitions and assist Departments in the employee hiring processes including strategically advertising and recruiting for personnel to provide qualified candidates to City departments in an expeditious manner.
- Perform all hiring as an Equal Opportunity Employer to create a workforce that is inclusive of all potential applicants.
- Provide new employee orientations that familiarize incoming employees with the City organization.
- Administer the City's compensation 'step' program, career management efforts, and career ladder processes.
- Oversee employee recognition programs, employee reward programs, and employee events.
- Deliver a comprehensive employee training schedule that supports all employees achieving 40 hours of training a year (including mandatory sexual harassment training), and survey employees re: the quality of training.
- Conduct organizational assessments as needed, such as position evaluations, compensation studies, salary surveys, internal equity reviews, internal surveys, and position hierarchy reviews.
- Conduct labor negotiations with the Teamsters Union, and the Police Benevolent Association and liaise with outside labor counsel.

Performance Measures	FY 2013	FY 2014	FY 2015	FY 2016
Description	Actual	Actual	Estimate	Estimate
Position requisitions processed	102	107	115	125
Employment applications processed	4,278	4,466	5,200	5,000
Total applicants hired	144	92	153	155
Employees attending City-wide orientation	123	94	145	147
Voluntary turnover rate	3.0%	3.5%	4.0%	4.2%
Employees attending City-wide training	401	295	450	475
Student hours taught in house	1,327	850	1,400	1,350
Student hours per H.R. FTE employee	173	115	203	903
Female Applicants	44%	36%	45%	50%
Minority Applicants	55%	31%	50%	52%
Trainings rated 'satisfactory' or better	96%	90%	96%	95%
Employees who received special recognition	61	62	64	75
Compensation surveys completed	2	2	3	3
Position evaluations performed	22	8	12	7

Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
Expenditures by Category	Actual	Budget	Request	Issues	Total
Personnel	376,551	369,023	385,519	16,384	401,903
Operating Expenditures	330,740	195,022	195,553	30,000	225,553
Capital Expenditures	0	1,341	3,800	0	3,800
Totals	\$707,291	\$565,386	\$584,872	\$46,384	\$631,256

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	3.95	0.00	3.95

Human Resources
Human Resources Management
Issue: **Administrative Specialist I**

Description of Issue

Part-time employee support necessary for distribution and controlling door access with key fobs throughout the City departments and support for Human Resources administrative duties.

Expenditures	FY 2016
Personnel	
Part Time Salaries	15,000
Social Security	1,148
Workers' Compensation	236
Personnel Total	\$16,384
Expenditures Total	\$16,384
Net Cost of Issue	\$16,384

Human Resources
Human Resources Management
Issue: **Increased Legal Services for Employment Matters**

Description of Issue

Additional funding needed for current litigation on the retiree medical suit and ongoing PBA negotiations requiring more legal support for the coming months. Also, additional dollars for employment based discrimination complaints if they occur.

Expenditures	FY 2016
Operating	
Legal-Employment Matters	30,000
Operating Total	\$30,000
Expenditures Total	\$30,000
Net Cost of Issue	\$30,000

Human Resources

Human Relations Board Support

Mission Statement

To provide a forum and deliberative process to address citizens' complaints regarding discrimination, and to assure that the City is in compliance with Equal Opportunity obligations.

Description of Operations

This function provides the administrative support for the City of Sarasota's Human Relations Board as it hears and adjudicates discrimination complaints. The Human Relations Board was established to promote and encourage fair treatment and equal opportunity for all persons and to promote mutual understanding and respect among all economic, social, racial, religious and ethnic groups and their members by providing outreach efforts on the City's non-discrimination ordinance. The Board hears complaints alleging violation of the Charter of the City of Sarasota which prohibits discrimination on the basis of age, color, disability, gender, marital status, national origin, race, religion, sexual orientation or veterans' status in the areas of housing, employment, and public accommodation. The function also acts as the City's Equal Opportunity office to ensure full compliance with the City's equal opportunity obligations.

Operational Goals

- Assist the Human Relations Board by performing the administrative duties needed to process complaints (including complaint intake, public meeting notices, Board Agendas, Board minutes, subpoenas, notification letters, correspondence with the parties involved, conciliation resources, hearing preparation, conciliation agreements, and right-to-sue letters) within 60 days of receipt of complaint.
- Educate businesses and individuals about the City's non-discrimination ordinance, the Human Relations board, and the complaint process.

Performance Measures	FY 2013	FY 2014	FY 2015	FY 2016
Description	Actual	Actual	Estimate	Estimate
Complaints filed with HR Board	3	2	5	4
Complaints not meeting Ordinance criteria	0	0	0	1
Compl. dismissed voluntarily/administratively	3	1	5	1
Complaints heard by the HR Board	0	1	1	1
Complaints resolved via conciliation	3	1	4	3
Complaints resolved via public hearing	0	0	0	1
Avg. days from filing complaint to resolution	60	60	60	60

Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
Expenditures by Category	Actual	Budget	Request	Issues	Total
Personnel	18,947	23,598	22,500	0	22,500
Operating Expenditures	104	470	452	0	452
Totals	\$19,051	\$24,068	\$22,952	\$0	\$22,952

Personnel Summary	FY 2016	FY 2016	FY 2016
Full Time Equivalent positions	Budget	Issues	Total
Full Time Equivalent positions	0.25	0.00	0.25

Human Resources Benefits

Mission Statement

To administer the employee and retiree benefit programs to ensure the needs of employees, retirees and dependents are being met in a cost-effective and legally compliant manner.

Description of Operations

Delivery of the City's benefits plan requires monitoring the City's health and dental plans, life insurance program, the on-site employee health center, flexible spending accounts, and the prescription drug plan because tracking benefit activity is critical to ensuring continued fund viability and legal compliance.

Operational Goals

- Administer a balanced benefit plan that is both cost effective and encourages employee retention.
- Recommend changes to plan designs or administration that make the plan sustainable, and acceptable to employees.
- Serve as an active advisor to the Benefits Focus Group.
- Track monthly costs of the City's medical plan and analyze significant variations.
- Ensure that the City is in compliance with the Federal Affordable Care Act.

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
New employees enrolled in plan	50	58	75	75
Plan members (active, retired, dependents)	2,086	2,074	2,161	2,154
City's annual premium per covered member	\$7,956	\$7,956	\$8,190	\$8,190
Avg. annual claims cost per covered member	\$6,901	\$5,471	\$6,341	\$6,450

Cost Center Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Intragovernmental Services	139,513	132,009	133,733	0	133,733
Totals	\$139,513	\$132,009	\$133,733	0	\$133,733

Cost Center Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	139,043	126,670	132,682	0	132,682
Operating Expenditures	470	1,744	1,051	0	1,051
Capital Expenditures	0	0	0	0	0
Totals	\$139,513	\$128,414	\$133,733	\$0	\$133,733

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	1.10	0.00	1.10

Human Resources Safety Programs

Mission Statement

To provide a safe and healthy environment for City employees and citizens and to minimize losses due to personal injury and/or property damage which cause personal suffering and reduce the City's capacity to effectively fulfill its obligation to the citizens of the City.

Description of Operations

Safety Programs administers the City of Sarasota's Safety Program through the education of employees, inspection of facilities, implementation of mandated state and federal safety and health procedures and practices and work in coordination with Emergency Management on workplace evacuation and safety drills. The three basic elements of the Safety Program are 1) the avoidance of injuries to employees, 2) the avoidance of injuries to the public and their property, and 3) the avoidance of damages to property and equipment. The avoidance of these elements results in substantial dollar savings for the City.

Operational Goals

- To process lost time and medical-only claims

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
Lost time claims-processed	7	13	10	8
Medical-only claims processed	61	60	65	60

Cost Center Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Intragovernmental Services	169,618	88,838	98,705	0	98,705
Totals	\$169,618	\$88,838	\$98,705	0	\$98,705

Cost Center Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	165,593	85,294	89,110	0	89,110
Operating Expenditures	4,025	5,598	8,289	0	8,289
Capital Expenditures	0	0	1,300	0	1,300
Totals	\$169,618	\$90,892	\$98,699	\$0	\$98,699

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	0.90	0.00	0.90

Human Resources Claims Administration

Mission Statement

To effectively administer claims filed against the City and to provide a safe and healthy environment for City employees and its citizens through aggressive investigation of losses and prudent settlement of claims.

Description of Operations

Claims administration investigates, monitors specific incident trends, and processes all claims drawing from the self-insurance funds, except medical and dental claims. The City utilizes all available resources, including legal representation, to defend against claims involving personal injury and/or property damage. The education of employees and the monitoring of state/federal statutes and court decisions all help to minimize the impact of claims. Claims that are paid are done so through the City's fleet, general liability, and workers' compensation self-insured funds.

Operational Goals

- Process vehicle accident claims.

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
At-fault vehicle accident claims paid	28	11	35	32
Total cost of claims paid	\$97,886	\$6,000	\$100,000	\$75,000
Average claim cost paid	\$3,495	\$545	\$2,857	\$2,344

Cost Center Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Intragovernmental Services	55,513	72,979	85,443	0	85,443
Totals	\$55,513	\$72,979	\$85,443	0	\$85,443

Cost Center Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	54,378	66,598	78,000	0	78,000
Operating Expenditures	1,136	4,201	7,438	0	7,438
Capital Expenditures	0	500	0	0	0
Totals	\$55,514	\$71,299	\$85,438	\$0	\$85,438

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	0.80	0.00	0.80

Financial Administration

Department Summary

The Financial Administration Department manages the fiscal affairs of the City of Sarasota including budgeting, financial reporting, managing cash and debt, procuring goods and services, accounting and accounts payable, land and property leasing, investing, grants management, and budgeting for special taxing and special assessment Districts. The Department organizes itself into seven different functional segments: Administration, Purchasing, Budget, Treasury, Records and Reporting, Accounts Payable, and Payroll.

Department Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Other Taxes	10,115,459	10,053,225	9,921,419	0	9,921,419
Licenses and Permits	4,800,067	4,825,158	4,620,000	0	4,620,000
Intergovernmental	5,657,220	5,652,697	6,221,000	0	6,221,000
Charges for Services	1,951	2,550	2,600	0	2,600
Other Miscellaneous Revenues	75,397	25,000	32,610	0	32,610
Totals	\$20,650,094	\$20,558,630	\$20,797,629	\$0	\$20,797,629

Department Expenditures by Cost Center	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
037611 Administration	338,990	415,591	428,615	0	428,615
037613 Purchasing	678,793	734,822	751,423	69,116	820,539
037663 Budget	238,516	242,202	246,916	0	246,916
037664 Treasury Operations	(1)	0	0	0	0
037666 Records and Reporting	300,437	307,001	321,961	0	321,961
037667 Accounts Payable	108,749	111,252	118,115	0	118,115
037669 Payroll	92,665	98,342	102,010	0	102,010
Totals	\$1,758,149	\$1,909,210	\$1,969,040	\$69,116	\$2,038,156

Department Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	1,598,702	1,691,707	1,768,269	61,114	1,829,383
Operating Expenditures	137,157	209,810	181,171	1,202	182,373
Capital Expenditures	22,290	7,693	19,600	6,800	26,400
Totals	\$1,758,149	\$1,909,210	\$1,969,040	\$69,116	\$2,038,156

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	18.00	1.00	19.00

Financial Administration Administration

Mission Statement

To provide policy direction, guidance and assistance to the operating programs within the Department of Financial Administration and to advise the City on administrative matters including the budget, purchasing, and the financial condition of all City operations.

Description of Operations

The Administration Program advises the City’s administration on the financial condition of all City operations and provides strategy, financial policy direction, guidance, and support to all City Departments. Administration staff prepares and provides a wide variety of financial information to citizens, the City Commission, the City Manager, Charter Officials, City departments, Boards and Committees, and other governmental agencies. Administration staff participates in special analyses and projects that ensure the administrative and financial integrity of the City. The Administration function also oversees the monthly invoicing of City-leased and pre-annexed properties, City-wide Grants Coordination (began in FY 2015), Debt management (including bonds, loans, post issuance compliance, and maintenance of a good bond rating for the City), Oversees the financial aspects of special assessment and taxation districts, and provides general Office Administration. In addition to oversight of each of the Financial Administration Department divisions, the Finance Director also oversees the operations and finances of the Information Technology Department to ensure that the provision of phone, web, server, and desktop services are financially sound and operationally sustainable.

Operational Goals

- Oversee the City’s debt handling (including issuing continuing disclosure reports) to ensure the City maintains a healthy bond rating.
- Undertake annual revenue forecasting.
- Oversee the financial aspects of specially assessed parcels throughout the terms of their debt.
- Manage the invoicing and collections of the City’s lessees’, and ‘in-lieu-of-’ tax payers.
- Work with City-wide Departments regarding Grant application, pre-award and post-award processes and procedures; as well as the management and auditing at State and Federal levels of awarded grant funding.
- Guide the Financial Administration Department towards award-winning recognitions for excellence in the areas of Budgeting, Purchasing, Popular and Comprehensive Financial Reporting as acknowledged by the Government Finance Officers Association of North America and Canada (GFOA), and the National Procurement Institute (NPI).

Performance Measures	FY 2013	FY 2014	FY 2015	FY 2016
Description	Actual	Actual	Estimate	Estimate
Bond Rating (Moody’s/Fitch)	Aa2/AA+	Aa2/AA+	Aa2/AA+	Aa2/AA+
Continuing disclosure reports issued	10	10	09	09
Budget to Actual forecasting accuracy	98%	98%	98%	98%
Specially assessed parcels in the City	271	269	267	265
Invoices billed and collected	1,080	1,087	1,085	1,112
Grants applied for by City (FY15 and after)	n/a	n/a	9	30
Awards won for excellence (GFOA &/or NPI)	2	3	4	4

Cost Center Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	329,988	393,009	413,177	0	413,177
Operating Expenditures	9,002	18,782	15,438	0	15,438
Capital Expenditures	0	3,800	0	0	0
Totals	\$338,990	\$415,591	\$428,615	0	\$428,615

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	3.80	0.00	3.80

Financial Administration Purchasing

Mission Statement

To maximize the purchasing power of public funds and to develop and administer ethical processes and procedures that ensure fair treatment for all City partners who provide goods and services.

Description of Operations

The Purchasing Program is responsible for the management of all procurement of goods and services obtained by the City, including construction and professional services. The program is also responsible for ensuring that the procurement methods utilized by the City provide for fair and equitable competition and comply with all Federal, State and local regulations. Major functions of the program include the review and approval of all purchase orders, the preparation of bid specifications, competitive sealed bidding, the development of Requests for Proposal (RFP), contract administration, oversight of City-wide travel requests, continued development of E-procurement, oversight of all City owned real estate, and the disposal of obsolete and surplus material. Purchasing also oversees operations of the City's mail/postage service center located in City Hall.

Operational Goals

- To host training sessions that teach Staff and Vendors how to properly follow Florida State and local procurement laws, rules, and regulations.
- To manage the purchase-order process used throughout the City to acquire goods and services.
- To assist departments in preparing Requests for Proposals (RFPs), Invitations to Bids (ITBs), Invitations to Negotiate (ITNs), and Requests for Quotes (RFQs), in order to identify interested and capable goods and service providers, and to assist in their subsequent rankings and provider selections.
- To administer contracts for goods and services as needed (including when the City utilizes cooperative contracting (aka "piggy-backing").
- To manage the City-wide procurement-card (aka "p-card") process (electronic payment by Departments for goods and services on an as-needed basis).
- To manage the City-wide travel policy and process all travel requests and reimbursement requests.
- To oversee all property leases (outside entities leasing City-owned land or buildings).
- To procure all property appraisals for City-owned or project parcels, on an as-needed basis.

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Projected
Procurement training sessions hosted	45	45	68	70
Solicitations (RFPS, ITBs, ITNs, RFQs)	85	82	97	95
Purchase-orders processed	3,250	3,330	3,097	3,100
Contracts administered	340	339	603	600
P-Card transactions processed	3,100	3,037	3,313	3,350
Travel requests processed	380	378	489	500
Property Leases managed	55	52	53	54
Property appraisals/surveys completed	20	18	10	12

Cost Center Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Charges for Services	33	250	100	0	100
Other Miscellaneous Revenues	71,789	25,000	27,610	0	27,610
Totals	\$71,822	\$25,250	\$27,710	0	\$27,710

Cost Center Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	587,964	591,722	619,071	61,114	680,185
Operating Expenditures	87,898	141,100	119,802	1,202	121,004
Capital Expenditures	2,931	2,000	12,550	6,800	19,350
Totals	\$678,793	\$734,822	\$751,423	\$69,116	\$820,539

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	7.00	1.00	8.00

Financial Administration

Purchasing

Issue: **Additional Procurement Specialist III**

Description of Issue

The workload in the Purchasing Division has increased to the point that staff is having difficulty keeping up with the demand. The number of six month contract extensions issued has doubled in FY2014 because staff is having difficulty preparing the solicitations in a timely manner. The following shows the steady increase in six month extensions: FY2012- 6 extensions, FY2013 – 7 extensions and FY2014 – 14 extensions. Purchasing also has seen an increase in solicitations over the past three years: FY2012 – 82 solicitations, FY2013 – 85 solicitations and FY2014 – 97 solicitations. The National Institute of Governmental Purchasing, Inc. (NIGP) recommends that a procurement specialist on average perform 19 competitive solicitations a year. City of Sarasota Procurement Specialists are performing on average 30 competitive solicitations per year.

The purchasing card (p-card) transactions have also increased along with the number of cards being used. There are currently 68 that have been issued. Transactions in FY2012 – 2,138 transactions, FY2013 – 3,095 transactions and FY2014 – 3,313 transactions.

One additional Procurement Specialist III is being requested in order to keep up with the growing demands on the Purchasing Division.

Expenditures	FY 2016
Personnel	
Salaries and Wages	44,839
Medical and Dental	8,190
401(a) Contribution	4,484
Life Insurance	59
Social Security	3,430
Workers' Compensation	112
Personnel Total	\$61,114
Operating	
PC Software less than \$500	275
Computer Equipment less than \$500	360
Furniture less than \$500	400
Dues and Memberships	167
Operating Total	\$1,202
Capital	
PC and Related Hardware	1,800
Office Furniture	5,000
Capital Total	\$6,800
Expenditures Total	\$69,116
Net Cost of Issue	\$69,116

Financial Administration Budget

Mission Statement

To develop and manage an annual city budget process that accurately reflects the City's financial position, provides appropriate information to interested parties, and supports sound financial decisions.

Description of Operations

The City's annual budget is developed with significant input from the City Commission, the City Manager, the City Auditor and Clerk, the Finance Director, department directors and members of the budget staff. The Budget Program manages the City's operating budget, which includes all personnel costs, operating expenses and capital. The Capital Improvement Plan (CIP), which includes significant multi-year capital expenditures for design, maintenance and construction projects, is reviewed for consistency with the Operating Budget. An annual budget calendar is established by Budget Staff and adopted by the City Commission to ensure the lengthy budget process is accomplished in a structured and timely manner. Departmental staff City-wide are trained to utilize Budgeting software, and department budget requests are reviewed for accuracy, reasonableness, and compliance with the City's

budgeting philosophy. Once an Annual Financial Plan is adopted and the respective fiscal year has begun, any significant deviations from the plan are prepared and processed as advertised ‘budget amendments’.

Operational Goals

- To develop and manage an annual City Budget process that includes departmental trainings, public workshops, public hearings, all resulting in the adoption of a final budget, budget resolutions, and City millage rates.
- To prepare and publish a comprehensive Adopted Budget Document and Summary Budget Brochure, made available for easy public viewing on the City’s website within one week of annual adoption.
- To submit each year’s City’s budget to the Government Finance Officers Association of North America for consideration of national merit as a distinguished budget presentation.
- To present for the Commission’s consideration any amendments to the Adopted Financial Plan that are proposed throughout the Fiscal Year, and to publically advertise said changes.

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Projected
Dept’l trainings, workshops, hearings	9	7	14	10
Budget posted online within 1 day of adoption	Yes	Yes	Yes	Yes
GFOA Awarded as “Distinguished Budget”	Yes	Yes	Yes	Yes
Budget amendments processed	20	20	21	24

Cost Center Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	222,290	220,250	228,254	0	228,254
Operating Expenditures	16,226	20,952	18,662	0	18,662
Capital Expenditures	0	\$1,000	0	0	0
Totals	\$238,516	\$242,202	\$246,916	0	\$246,916

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	1.80	0.00	1.80

Financial Administration Treasury Operations

Mission Statement

To effectively manage the City's financial resources through the timely and accurate collection, deposit, monitoring, transferring and investment of City funds.

Description of Operations

The Treasury Operations Program manages financial resources to ensure sufficient funds are available to pay the City's financial obligations by consistently monitoring the City's needs, receiving and depositing receipts in a timely manner, and transferring funds among appropriate accounts via electronic banking. Treasury functions also include managing the City's investment program, as outlined in the City’s Adopted Investment Policy, which was established by the City’s internal Investment Committee (City Manager, City Auditor and Clerk, Finance Director

and Deputy Finance Director) and is updated when needed to reflect best practices in municipal investing. Trading activity is managed by an outside investment manager and investment securities are limited by the adopted investment policy constraints. The Investment Committee reviews portfolio performance quarterly and issues an annual report. The Treasury Operations Program also addresses IRS arbitrage requirements (if the City earns more than allowed on its investments (of a construction fund or debt service fund), the City must rebate excess earnings to the Federal Government every five years) by filing the required arbitrage reports as needed.

Operational Goals

- To oversee the efforts of the City’s Investment Committee and the establishment and renewal of a City investment Policy.
- To publish investment reports on the City’s public website on a quarterly and annual basis.
- To strive for an annual rate of return on the City’s investments that exceeds the City’s benchmark rate of return.
- To submit Arbitrage Reports as required to meet IRS regulations.
- To promptly process City-wide cash deposits and reports to reflect accurate balances and maximize interest.

Performance Measures	FY 2013	FY 2014	FY 2015	FY 2016
Description	Actual	Actual	Estimate	Projected
Investment Committee Mtgs	4	5	4	5
Investment reports published	5	5	5	5
Rate of return exceeded benchmark by	0.02%	0.03%	0.02%	0.04%
Arbitrage reports submitted	2	2	3	3
Cash reports processed	750	750	750	765

Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
Expenditures by Category	Actual	Budget	Request	Issues	Total
Personnel	118,004	147,786	122,467	0	122,467
Operating Expenditures	8,132	83,113	83,222	0	83,222
Capital Expenditures	0	0	2,100	0	2,100
Transfer Expenditures	(126,137)	(230,899)	(207,789)	0	(207,789)
Totals	(\$1)	\$0	\$0	\$0	\$0

Personnel Summary	FY 2016	FY 2016	FY 2016
	Budget	Issues	Total
Full Time Equivalent positions	1.10	0.00	1.10

**Financial Administration
Financial Records and Reporting**

Mission Statement

To process and report all financial transactions and provide timely and useful financial information and analyses to assist management in making informed economic decisions.

Description of Operations

The Financial Records/Reporting Program maintains the City's financial management information system in accordance with generally accepted accounting principles, federal and state reporting requirements and finance related legal and contractual provisions. This includes the recording of all financial transactions and activity,

recording of journal entries and reconciliation of cash accounts. The program also prepares a variety of financial reports for management and external users. Typical reporting responsibilities involve the preparation of monthly financial status reports, the City's Comprehensive Annual Financial Report (CAFR), the City's Popular Annual Financial Reports, annual financial reports filed with the State's Chief Financial Officer and other special reports. The program is also responsible for maintaining the fixed asset management information system. This involves the costing, valuation and maintenance of property accounting records covering land, buildings, improvements, and equipment. A physical inventory and accountability of fixed assets is coordinated by the division on an annual basis.

Operational Goals

- To process all general ledger transactions, and to close the month-end general ledger by the fifth business day of the following month.
- To prepare a Comprehensive Financial Report annually (“CAFR”) that is awarded a Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association.
- To prepare a Popular Financial Report annually (“PAFR”) that is awarded a Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association.
- To obtain an unqualified opinion from an independent auditor who can report on the accuracy of the City’s financial reporting.

Performance Measures	FY 2013	FY 2014	FY 2015	FY 2016
Description	Actual	Actual	Estimate	Projected
General ledger transactions processed	361,935	360,475	365,000	365,000
General ledger closed by 5 th business day	75%	75%	75%	75%
CAFR award for Excellence in Reporting	Yes	Yes	Yes	Yes
PAFR award for Excellence in Reporting	Yes	Yes	Yes	Yes
Unqualified opinion received	Yes	Yes	Yes	Yes

Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
Expenditures by Category	Actual	Budget	Request	Issues	Total
Personnel	279,129	294,655	307,966	0	307,966
Operating Expenditures	7,839	11,453	10,695	0	10,695
Capital Expenditures	13,469	893	3,300	0	3,300
Totals	\$300,437	\$307,001	\$321,961	0	\$321,961

Personnel Summary	FY 2016	FY 2016	FY 2016
	Budget	Issues	Total
Full Time Equivalent positions	2.40	0.00	2.40

Financial Administration

Accounts Payable

Mission Statement

To create an efficient, cost effective payment system that is committed to continuous process improvement and customer-focused assistance in accordance with federal, state and City regulations.

Description of Operations

The Accounts Payable Program involves the accurate payment to contractors and other vendors, with all required supporting documentation and authorizations, in a timely and consistent manner, which is in accordance with City policy and procedures. This includes ensuring that planned and actual expenditures do not exceed budgeted expenditures. Staff provides City-wide training in regard to payment processes to ensure compliance with established policies.

Operational Goals

- To process payments to vendors and issue payment in accordance with City policies and procedures and to be a reliable client for vendors by ensuring payments are issued within 30 days of invoice date.
- To process payments as checks, and via the Automated Clearing House (ACH) option offered by the City, which reduces payment time by electronically depositing funds in lieu of mailing payments.

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Projected
Invoices processed	32,834	30,635	31,000	32,000
Invoices processed per FTE	29,580	27,848	28,182	29,000
Payment checks issued	9,822	8,825	9,000	9,500
ACH Payments processed	3,101	3,169	3,200	3,500
Invoices paid within 30 days	99%	99%	99%	99%

Cost Center Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	100,745	106,069	111,280	0	111,280
Operating Expenditures	3,954	5,183	5,185	0	5,185
Capital Expenditures	4,050	0	1,650	0	1,650
Totals	\$108,749	\$111,252	\$118,115	0	\$118,115

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	1.10	0.00	1.10

Financial Administration Payroll

Mission Statement

To timely and accurately compensate employees in accordance with City policies and federal, state and local laws, the processing of mandatory and voluntary payroll deductions and taxes, and to provide meaningful and accurate reports and responses to inquires relative to payroll data.

Description of Operations

The Payroll Program is responsible for accurately processing the City's biweekly payroll for approximately 700 employees in accordance with legal requirements. This involves the review and calculation of the bi-weekly payroll; printing of payroll checks and direct deposit statements and associated reports; archiving of reports on electronic media to eliminate the storage of paper-generated reports; preparation of payroll deposits and deductions

for electronic fund transfers to financial institutions; and the maintenance of employee records for elective deductions, IRS tax levies and child support garnishments to respective county and state agencies.

Operational Goals

- To process City-wide employee payments on a bi-weekly schedule, and to resolve all payment-related issues, documentation needs, and reporting requirements.
- To encourage utilization of an employee ‘direct deposit’ program that reduces paper waste, and processing time per pay period.

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Projected
City employees paid bi-weekly	689	689	690	690
Payments made by direct deposit	98%	98%	99%	99%

Cost Center Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Charges for Services	1,918	2,300	2,500	0	2,500
Totals	\$1,918	\$2,300	\$2,500	0	\$2,500

Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	78,587	86,002	88,521	0	88,521
Operating Expenditures	12,238	12,340	13,489	0	13,489
Capital Expenditures	1,840	0	0	0	0
Totals	\$92,665	\$98,342	\$102,010	0	\$102,010

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	0.80	0.00	0.80

Urban Design Studio

Mission Statement

To operate an in-house design studio from July 2013 to July 2016 for the purpose of updating the City’s existing zoning code and producing a Form Based Code to replace the City’s hybrid Euclidean Zoning/Form-Based Code.

Description of Operations

The three-member contracted Studio works with City Staff under the direction of the Office of the City Manager, in order to draft, present, and prepare for adoption a revised City of Sarasota Zoning Code that will fully implement a City-wide ‘form-based’ zoning code. In addition to the thirty-six month Zoning Code initiative, the Studio consultants are periodically asked to contribute to the review and design of City infrastructure including parks, roadways, and facilities (in design development and pre-construction) to ensure consistency with the future Zoning Code.

Cost Center Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	236,997	264,520	272,639	19,648	292,287
Operating Expenditures	8,864	30,480	14,860	0	14,860
Capital Expenditures	590	5,000	0	0	0
Totals	\$ 246,451	\$ 300,000	\$ 287,499	\$ 19,648	\$ 307,147

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	2.00	0.00	2.00

Urban Design Studio

Issue: Increase Part-time Planning Technician to Contract Position

Description of Issue

The public participation component of the form-based code work has been incredibly successful. As a result there has been an increased engagement from the general public and many requests for presentations, materials, and follow up information. The current part-time Planning Technician's GIS skills, professionalism and dedication to the work have enabled us to keep pace with the additional duties and role of the studio within the City and to keep our website up to date and informative. This request is to increase this position from part-time to full-time employment for the remainder of the contracted period for the Urban Design Studio.

Expenditures	FY 2016
Personnel	
Salaries and Wages	34,913
Part-time Salaries	-24,000
Medical and Dental	8,190
Social Security	835
Workers’ Compensation	-290
Personnel Total	\$19,648
Expenditures Total	\$19,648
Net Cost of Issue	\$19,648

City Auditor and Clerk

Department Summary

The City Auditor and Clerk is appointed by the City Commission as one of the City's three Charter Officials. Included in the responsibilities of the City Auditor and Clerk are to provide Commission Services, Development Application Services, Clerking Activities, Special Master Services (for Code Compliance Hearings), Election Services, Internal Auditing, Central Record Services, Television and Video Services, and manage the Domestic Partnership Registry, as further detailed on the following pages.

Department Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Charges for Services	3,729	3,100	1,000	0	1,000
Fines and Forfeitures	500	0	0	0	0
Other Miscellaneous Revenues	3,099	0	0	0	0
Intergovernmental Services	5,158	0	3,000	0	3,000
Totals	\$12,486	\$3,100	\$4,000	\$0	\$4,000

Department Expenditures by Cost Center	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
042681 Commission Services	293,282	296,390	315,047	0	315,047
042682 Development Applications	130,691	135,517	145,203	0	145,203
042684 Clerk Activities	385,082	448,499	478,824	0	478,824
042685 Special Master	34,650	40,400	40,400	0	40,400
042686 Election Expenses	(15)	105,692	0	0	0
042688 Audit Program	240,007	278,213	300,209	23,500	323,709
042691 Central Records	105,207	141,051	145,276	0	145,276
042692 Information Management	84,862	95,519	100,484	0	100,484
042694 Communications	439,072	549,417	436,328	0	436,328
042695 Sister Cities	8,282	0	0	0	0
042696 Duplicating	43	0	0	0	0
042697 Domestic P'ship Registry	520	5,250	1,500	0	1,500
Totals	\$1,721,683	\$2,095,948	\$1,963,271	\$23,500	\$1,986,771

Department Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	1,423,615	1,556,327	1,485,756	0	1,485,756
Operating Expenditures	238,779	484,621	418,615	23,500	442,115
Capital Expenditures	59,289	55,000	58,900	0	58,900
Totals	\$1,721,683	\$2,095,948	\$1,963,271	\$23,500	\$1,986,771

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	14.00	0.00	14.00

City Auditor and Clerk Commission Services

Mission Statement

To enhance, automate, and streamline various processes and services relative to providing official records of minutes and indexing for City Commission, Community Redevelopment Agency, and other Board and Committee meetings and workshops.

Description of Operations

The Commission Services Division records City Commission, Community Redevelopment Agency, and other Board and Committee meetings and workshops for indexing and archiving purposes. The Commission Services Division provides training and support services for departmental users of the automated recording system for all advisory boards. The Division conducts inquiries of the automated indexing system to respond to requests for information or documentation from members of the public or other City departments.

Operational Goals

- Oversee the City’s Granicus System which allows for the automated recording of official City proceedings, and train Department new and continuing users on its functionality as needed.
- Record the audio and video of meetings of officially noticed meetings of the City Commission and the Community Redevelopment Agency (CRA), transcribe the recordings into written minutes, and make the minutes publicly available within 5 days of the original recording.

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
Average days from mtg to minutes	4.5	4.5	4.5	5.0
Commission Proceedings recorded/transcribed:				
- Regular Meeting	22	22	22	22
- Informal Meeting	0	0	1	4
- Special Meeting	20	18	20	20
- Workshop	9	11	11	11
- Off-site Community Meeting	2	2	2	0
CRA Proceedings recorded/transcribed:				
- Regular Meeting	9	9	7	9
- Workshop	0	0	0	5

Cost Center Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	292,382	295,490	314,147	0	314,147
Operating Expenditures	900	900	900	0	900
Totals	\$293,282	\$296,390	\$315,047	0	\$315,047

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	2.65	0.00	2.65

City Auditor and Clerk Development Applications

Mission Statement

To maintain an effective, accurate, and efficient process for managing the development approval application process in a timely manner and for maintaining real property-related transactions while assuring a high level of customer service to the public and City Staff.

Description of Operations

The Development Approval Applications Division within the Office of the City Auditor and Clerk receives and processes all development applications for community workshops, rezonings, conditional uses, street vacations, annexations, development agreements, adjustments to the Downtown Code, Comprehensive Plan Amendments, Zoning Text Amendments, off-site and shared parking agreements, site plans, historic designations, certificates of appropriateness, sidewalk café permits, street name change requests, traffic concurrency review and studies, zoning variance requests and appeals. This includes tracking fees associated with each application type as well as assuring that all legal advertising and noticing requirements are met when applications are set for public hearing before the Board of Adjustment, Planning Board or City Commission.

Operational Goals

- To process all Development Applications that are submitted to the City of Sarasota within one business day, and to formally record all real property transactions involving the City of Sarasota.

Performance Measures	FY 2013	FY 2014	FY 2015	FY 2016
Description	Actual	Actual	Estimate	Estimate
Processing Time for Development Applications	1 day	1 day	1 day	1 day
Applications processed	298	278	305	305
Property documents recorded	25	21	25	25

Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
Expenditures by Category	Actual	Budget	Request	Issues	Total
Personnel	130,399	130,937	140,623	0	140,623
Operating Expenditures	292	4,580	4,580	0	4,580
Totals	\$130,691	\$135,517	\$145,203	0	\$145,203

Personnel Summary	FY 2016	FY 2016	FY 2016
	Budget	Issues	Total
Full Time Equivalent positions	1.05	0.00	1.05

City Auditor and Clerk Clerk Activities

Mission Statement

To provide effective administrative, operational, and technical support services to the citizens of the City of Sarasota and to Staff of other City departments while achieving and maintaining high standards of quality, efficiency, and customer service.

Description of Operations

This Division provides the administrative support required to hold City Commission and Community Redevelopment Agency meetings and workshops including processing and distributing all agendas, supplemental materials and legally posted notices. This division is the primary liaison for all Commission Advisory Board and Committee appointments and reception events, and serves in a support capacity for the Manasota League of Cities and the Sister Cities organization. Additionally, this Division receives and processes all requests for public records and promotes all aspects of compliance with the Government in the Sunshine law. This division holds responsibility for the official records of the City, and authenticates, executes and records all written agreements, contracts, ordinances, resolutions, and various other legal documents on behalf of the City when required.

Operational Goals

- Expeditiously prepare and distribute all materials required to hold officially noticed Commission and Community Redevelopment Agency meetings, which are collectively referred to as Agenda Packets.
- Expeditiously satisfy all requests for public records received from the public via the City’s web page, in person, or by email.

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
Agenda packets distributed in a timely fashion	100%	100%	100%	100%
Agenda packets prepared and distributed	48	44	48	50
Records requests rcvd in person/via email	783	755	1164	1175
Records requests rcvd via web page	48	44	48	50

Cost Center Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Fines and Forfeitures	\$500	0	0	0	0
Intragovernmental Service	\$5,158	0	0	0	0
Other Miscellaneous Revenues	\$3,099	0	0	0	0
Totals	\$8,757	0	0	0	0

Cost Center Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	281,561	288,839	297,764	0	297,764
Operating Expenditures	85,672	141,660	163,060	0	163,060
Capital Expenditures	17,849	18,000	18,000	0	18,000
Totals	\$385,082	\$448,499	\$478,824	0	\$478,824

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	2.85	0.00	2.85

City Auditor and Clerk Special Master – Code Enforcement

Mission Statement

To carry out an effective code compliance program that provides consistent and fair enforcement of the City Codes and promotes and preserves a high standard of quality of life in the City's neighborhoods.

Description of Operations

The City provides a Special Magistrate to preside over Code Compliance Hearings in accordance with Section 2-309 of the City's Zoning Code. The Magistrate has the jurisdiction and authority to hear and decide alleged violations of stated provisions of the Code as may be amended from time to time. Per Section III-1101, Division 11, Article II, Zoning Code, the Special Magistrate also hears and decides appeals of any written order, decision, determination, or interpretation of the Director of the Neighborhood and Development Services Department in the event final action on an appeal cannot be obtained by the Board of Adjustment. The Special Magistrate hears and grants variances from the terms of the Land Development Regulations in the event final action on a petition for variance cannot be obtained by the Board of Adjustment.

Operational Goals

- Hold weekly code compliance hearings presided over by the Special Magistrate during which citizens' citations and appeals are reviewed, and decisions are rendered that appropriately and fairly enforce the City code, including assessing fines and costs, and rendering lien orders as needed to ensure compliance.

Performance Measures	FY 2013	FY 2014	FY 2015	FY 2016
Description	Actual	Actual	Estimate	Estimate
Magistrate orders issued	989	1,067	1,087	1,100
Fines and Costs imposed	\$222,580	\$179,483	\$250,000	\$192,500
Meetings held	42	40	43	45
Cases heard	989	1,087	1,000	1,100

Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
Expenditures by Category	Actual	Budget	Request	Issues	Total
Operating Expenditures	34,650	40,400	40,400	0	40,400
Totals	\$34,650	\$40,400	\$40,400	0	\$40,400

Personnel Summary	FY 2016	FY 2016	FY 2016
	Budget	Issues	Total
Full Time Equivalent positions	0.00	0.00	0.00

City Auditor and Clerk Election Expenses

Mission Statement

To provide effective administrative, operational and technical support services in the administration of City of Sarasota At-large and District Municipal Elections and run-offs, as well as any Special Elections called for by the City Commission.

Description of Operations

The City Auditor and Clerk serves as the election official for the City of Sarasota, administering all City Commission District and At-Large Municipal Elections, as well as any Special Elections called for by the City Commission. This includes serving as municipal filing officer for candidate qualifying, coordinating polling places, ensuring legal advertising requirements are met, accepting and tracking candidate campaign reports, coordinating printing and mailing of official sample ballots to registered voters within the City, coordinating appointment and payment of poll-workers, and working closely with the Sarasota County Supervisor of Elections.

Operational Goals

- Serve as the City’s Election Official and manage all City elections in compliance with State and local election requirements.

Performance Measures	FY 2013	FY 2014	FY 2015	FY 2016
Description	Actual	Actual	Estimate	Estimate
City Commission Municipal Elections held	2	0	2	0

Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
Expenditures by Category	Actual	Budget	Request	Issues	Total
Personnel	(15)	45,692	0	0	0
Operating Expenditures	0	60,000	0	0	0
Totals	(\$15)	\$105,692	0	0	0

Personnel Summary	FY 2016	FY 2016	FY 2016
	Budget	Issues	Total
Full Time Equivalent positions	0.00	0.00	0.00

**City Auditor and Clerk
Internal Auditing**

Mission Statement

To perform independent and objective assurance and consulting services that provide management with accurate, valuable and appropriate evaluations and recommendations which assist the City in utilizing public resources in a manner that is equitable, efficient, and effective.

Description of Operations

The City Auditor and Clerk is responsible for auditing the departments and divisions of the City as established by Sections 5 and 6, Article VI of the City Charter and by Sections 2-341 and 2-343, Division 2, Article VI, Chapter 2 of the City Code. Internal Audit provides assurance and consulting services in a program designed to add value and improve the City's operations, provide management with observations of the current system of internal controls, and offer recommendations for control enhancements. Assurance services (including financial compliance, information technology, audit engagements, and investigations) assess the design and use of internal controls in reducing/mitigating risks until they reach an acceptable level, and audits provide reasonable assurance that internal controls are functioning properly. Consulting services (include advice, facilitation, training, and analyses) are performed at the request of management and are intended to add value and improve governance, risk management,

and control processes. A three-year audit schedule is updated annually based on the findings of City-wide risk assessments, which are used to evaluate the risk level of all activities and functions across the City and includes input of the external auditors, Charter Officials, City Commissioners, and department personnel.

Operational Goals

- Update three-year audit plan based upon the results of annual risk assessments.
- Complete 6 to 10 internal audits per year, and issue corresponding audit reports.
- Issue reports to advise City Management on the status of unresolved audit items.
- Seek a high level of acceptance of audit recommendations by City Management.
- Perform internal investigations as directed.
- Perform research and undertake special projects as directed.
- Meet semi-annually with the City’s external auditors.

Performance Measures	FY 2013	FY 2014	FY 2015	FY 2016
Description	Actual	Actual	Estimate	Estimate
Three year audit plan updated	Yes	Yes	Yes	Yes
Audits performed and reports issued	1	4	6	8
Audit status reports issued	0	2	4	2
Audit recommendations accepted by City Mgmt	100%	95%	90%	100%
Internal investigations	0	0	1	0
Research requests/Special projects	1	3	3	4
Semi-Annual external auditor meetings	2	1	2	1

Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
Expenditures by Category	Actual	Budget	Request	Issues	Total
Personnel	232,418	268,163	288,624	0	288,624
Operating Expenditures	7,589	10,050	11,585	23,500	35,085
Capital Expenditures	0	0	0	0	0
Totals	\$240,007	\$278,213	\$300,209	\$23,500	\$323,709

Personnel Summary	FY 2016	FY 2016	FY 2016
	Budget	Issues	Total
Full Time Equivalent positions	3.20	0.00	3.20

City Auditor and Clerk
Internal Auditing
Issue: Quality Assurance Peer Review

Description of Issue

The Office of the City Auditor and Clerk is requesting funding in the Fiscal Year 2015-2016 Budget for a quality assurance review to be conducted of the Internal Audit Division. The estimated cost, based on quotes received from the Institute of Internal Auditors, is \$23,500.

The External Quality Assessment was first discussed during the City's Fiscal Year 2013-2014 Budget Meetings, at which time the City Commission decided that the assessment should be conducted one year from the time the Internal Audit Division became fully staffed. In July 2014, the Internal Audit Division achieved its full staffing complement and has completed a number of audit engagements to provide the review team a variety of work

Expenditures	FY 2016
Operating	
Special Services	23,500
Operating Total	\$23,500
Expenditures Total	\$23,500
Net Cost of Issue	\$23,500

City Auditor and Clerk Central Records

Mission Statement

To provide comprehensive records management services to all Departments within the City of Sarasota organization, in compliance with State Statutes and Regulations, resulting in the efficient, effective and economical management of public records and information.

Description of Operations

Central Records provides records management services to all City Departments in accordance with City Charter and State requirements. This includes providing: ongoing education and training on public records laws and topic-subject-specific retention schedules; departmental trainings on the City's records management software (GAIN) and electronic records management software (SIRE); scheduled records destruction services; microfilming, scanning, and digital storage of records with long term retention; and performing electronic recording and storage of all newly created official City documents.

Operational Goals

- To log, store, and expeditiously retrieve physical records as requested by the Staff and Public (file boxes, and file folders) from the City's Central Records storage facility located on the Public Works campus on 12th Street in Sarasota.
- To scan, upload, and data-manage electronic records currently retained or newly generated by the City (including official meeting minutes and agendas, and adopted resolutions and ordinances).

Performance Measures	FY 2013	FY 2014	FY 2015	FY 2016
Description	Actual	Actual	Estimate	Estimate
Boxes retrieved	25	28	26	25
Files retrieved	468	414	385	400
Average time to retrieve requested documents	10 mins	10 mins	10 mins	10 mins
Average time to refile requested documents	5 mins	5 mins	5 mins	5 mins
Meeting Agendas digitally uploaded	169	158	175	175
Meeting Minutes digitally uploaded	212	195	275	275
Ordinance and Resolutions digitally uploaded	80	105	85	85
Newly archived file boxes stored	3,400	3,600	3,500	3,500

Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
Expenditures by Category	Actual	Budget	Request	Issues	Total
Personnel	67,940	72,660	75,186	0	75,186
Operating Expenditures	37,267	46,391	50,190	0	50,190
Capital Expenditures	0	22,000	19,900	0	19,900
Totals	\$105,207	\$141,051	\$145,276	0	\$145,276

Personnel Summary	FY 2015	FY 2016	FY 2016
	Budget	Issues	Total
Full Time Equivalent positions	1.00	0.00	1.00

City Auditor and Clerk Information Management

Mission Statement

To facilitate the City of Sarasota's information management needs by maintaining the City's Administrative Regulations, fostering the City Code and Zoning Code supplementation process as well as contributing to the digital imaging of City records.

Description of Operations

Information Management oversees the recording, maintenance, and the electronic and physical distribution of Administrative Regulations, the City Code, and the City's Zoning Code. Information Management also facilitates the City-wide scanning, archiving, and sharing of Public records.

Operational Goals

- To process new and revised Administrative Regulations to ensure that all Departments have access to the most current updates.
- To process new Code changes to ensure that all Departments and the public at large have access to the most current electronic versions of the City Code, and Zoning Code.

Performance Measures	FY 2013	FY 2014	FY 2015	FY 2016
Description	Actual	Actual	Estimate	Estimate
Administrative Regulation updates processed	4	4	4	4
Code supplements processed	4	6	3	3

Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
Expenditures by Category	Actual	Budget	Request	Issues	Total
Personnel	79,858	84,538	87,888	0	87,888
Operating Expenditures	5,004	10,981	12,596	0	12,596
Totals	\$84,862	\$95,519	\$100,484	0	\$100,484

Personnel Summary	FY 2016	FY 2016	FY 2016
	Budget	Issues	Total
Full Time Equivalent positions	1.05	0.00	1.05

City Auditor and Clerk Communications

Mission Statement

To provide citizens with government transparency and openness while conveying City of Sarasota messages to the public, including information pertaining to emergency situations, policy changes, department projects, as well as general information impacting the quality of life of residents, business owners and visitors.

Description of Operations

To convey public information and messages, the Communications division conveys public information and messages via news releases, public service announcements, and the creation of original programming for the local public access television channel. This division also oversees the video/audio recording and broadcasting of City Commission and Planning Board meetings, and is responsible for the operations of the public Commission Chambers located in City Hall.

Operational Goals

- To prepare and disseminate public information via Press Releases and Public Service Announcements.
- To record City Commission Meetings and broadcast them on the local public access television channel.
- To prepare and broadcast videos following every Commission Meeting which inform the public of the agenda items discussed and the votes taken during the course of each meeting.
- To record Planning Board Meetings and broadcast them on the local public access television channel.
- To create and broadcast original programming including segments exploring City neighborhoods, discussing Commissioner Initiatives, and other relevant community news items.

Performance Measures	FY 2013	FY 2014	FY 2015	FY 2016
Description	Actual	Actual	Estimate	Estimate
Press Releases	14	19	26	26
Public Service Announcements	6	3	16	16
City Commission Meetings broadcast	48	45	48	50
City Commission Recap Segments	66	0	66	66
Planning Board Meetings broadcast	13	16	13	13
Original Programming broadcasts	38	29	39	39

Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
Expenditures by Category	Actual	Budget	Request	Issues	Total
Personnel	339,029	370,008	281,524	0	281,524
Operating Expenditures	58,603	164,409	133,804	0	133,804
Capital Expenditures	41,440	15,000	21,000	0	21,000
Totals	\$439,072	\$549,417	\$436,328	0	\$436,328

Personnel Summary	FY 2016	FY 2016	FY 2016
Full Time Equivalent positions	Budget	Issues	Total
Full Time Equivalent positions	2.20	0.00	2.20

City Auditor and Clerk Domestic Partnership Registry

Mission Statement

To assist persons who are not married under Florida law in obtaining certain legal rights through the establishment of a Domestic Partnership.

Description of Operations

On November 5, 2012, the City Commission approved the establishment of a Domestic Partnership Registry Program for the City. To the extent not superseded by federal, state, or other city law or ordinance, or contrary to rights conferred by contract or separate legal instrument, this program allows registered domestic partners certain rights pertaining to health care facility visitation, health care decisions, funeral/ burial decisions, correctional facility visitation, notification of family members, pre-need guardian designation, and participation in educational decisions for dependents. The Domestic partnership registry division provides and maintains all required application, affidavit, amendment, and termination forms; witnesses and authorizes all the affidavits; oversees submission of said documentation to the Sarasota County Clerk of Court; and provides the domestic partner identification cards and registration certificate.

Operational Goals

- To provide information, affidavits, and notary services to establish, and terminate, Domestic Partnerships in the City of Sarasota, and to coordinate the recording of legal documents with the County Clerk of Circuit Court.

Performance Measures	FY 2013	FY 2014	FY 2015	FY 2016
Description	Actual	Actual	Estimate	Estimate
Domestic Partnerships registered	53	186	10	10
Domestic Partnerships terminated	6	2	10	10

Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
Revenue Summary	Actual	Budget	Request	Issues	Total
Charges for Services	1,710	3,100	1,000	0	1,000
Totals	\$1,710	\$3,100	\$1,000	0	\$1,000

Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
Expenditures by Category	Actual	Budget	Request	Issues	Total
Operating Expenditures	520	5,250	1,500	0	1,500
Totals	\$520	\$5,250	\$1,500	0	\$1,500

Personnel Summary	FY 2016	FY 2016	FY 2016
	Budget	Issues	Total
Full Time Equivalent positions	0.00	0.00	0.00

City Attorney

Department Summary

The City Attorney is one of three Charter Officials appointed by the City Commission. As such, the City Attorney serves as legal advisor to the City Commission and all governmental proprietary operations of the City and its departments, divisions, offices, boards and committees. The City Attorney prepares and/or reviews all proposed ordinances and resolutions of the City. The City Attorney approves the form and legal correctness of all written contracts entered into by the City. The City Attorney prosecutes and defends all legal actions where the City is a party.

This document shows a roll-up of only General Fund expenses for the City Attorney and outside litigation expenses affecting the General Fund. Summary and detail reports follow which show both the General Fund and other fund expenses whether falling under the City Attorney's direction or not. The City Attorney is not a City employee, therefore, all services are provided on a contractual basis.

Department Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Operating Expenditures	1,466,261	1,100,659	1,300,659	0	1,300,659
Totals	\$1,466,261	\$1,100,659	\$1,300,659	0	\$1,300,659

City Attorney's Budget – General Fund

	<u>Actual</u> <u>FY 12-13</u>	<u>Actual</u> <u>FY 13-14</u>	<u>Original</u> <u>Budget</u> <u>FY 14-15</u>	<u>Amended</u> <u>Budget</u> <u>FY 14-15</u>	<u>Projected</u>	<u>Budget</u> <u>FY 15-16</u>
<u>RETAINERS</u>						
001-049-000-000442-000080	City Attorney	43,958	43,958	43,957	43,957	43,957
001-049-000-000442-000080	Asst. City Attorney	18,401	18,401	18,402	18,402	18,402
		<u>62,359</u>	<u>62,359</u>	<u>62,359</u>	<u>62,359</u>	<u>62,359</u>
<u>CITY-WIDE</u>						
001-049-000-000442-000049	Litigation (Non-Police)	236,566	287,232	350,000	350,000	215,000
001-049-000-015442-000049	Litigation-Outside	111,222	182,351	-	-	210,000
001-049-000-000442-000039	Support of Department Operations	156,165	254,626	170,000	170,000	200,000
001-049-000-000442-000079	Ordinance/Resolution - Drafting	92,349	145,437	100,000	100,000	125,000
001-049-000-000442-000081	Agreements Drafting	77,445	70,802	80,000	80,000	80,000
001-049-000-000442-000088	Lease/Contract Administration	12,094	1,112	2,000	2,000	500
001-049-000-000442-000083	Property Acquisitions/Sales	38,202	40,991	30,000	30,000	15,000
001-049-000-000442-000082	Opinions/Interpretations	20,382	38,939	25,000	25,000	20,000
<u>NEIGHBORHOOD & DEV SVCS</u>						
001-049-000-000442-000150	Land Use Codes/Projects	11,389	9,671	10,000	10,000	15,000
001-049-000-000442-000029	Neighborhood & Planning	58,299	54,409	65,000	65,000	40,000
001-049-000-000442-001370	Code Compliance Liens	38,171	47,211	20,000	20,000	30,000
<u>POLICE</u>						
001-049-000-000442-000070	Police Department Operations	56,764	81,886	55,000	55,000	70,000
001-049-000-000442-001371	Prosecutions (Ord. Violations)	36,174	3,718	5,000	5,000	2,000
001-049-000-005442-001372	F&C Police Labor Matters	30,896	44,666	20,000	20,000	20,000
001-049-000-000442-001373	Nuisance Abatement	13,644	5,082	10,000	10,000	8,000
001-049-000-000442-001374	Vehicle Impoundment	4,898	10,306	10,000	10,000	6,000
001-049-000-000442-001365	Red-Light Cameras	14,552	7,042	10,000	10,000	10,000
001-049-000-000442-001376	Trespass Appeals	-	3,451	2,000	2,000	2,000
<u>OTHER</u>						
001-049-000-000442-001375	Human Relations Board	3,578	16,003	10,000	10,000	20,000
001-049-000-000442-000032	Human Resources Department	44,444	33,802	15,000	15,000	20,000
001-049-000-000442-000037	Finance Department Operations	1,630	2,227	2,000	2,000	4,000
001-049-000-000442-000024	Purchasing	22,545	21,622	15,000	15,000	10,000
001-049-000-000442-000028	Engineering Dept. Operations	3,071	5,910	3,500	3,500	15,000
001-049-000-000442-000089	Collections	4,173	1,763	1,500	1,500	5,000
001-049-000-000442-000138	Public Works	21,230	13,240	10,000	10,000	25,000
001-049-000-000442-000097	Library Expense	127	34	-	-	-
<u>MISCELLANEOUS</u>						
001-049-000-000442-000084	General Expenses (Copies, Postage, Long Distance, Lexis, etc.)	17,263	20,367	17,300	17,300	20,000
	Totals	<u>1,189,632</u>	<u>1,466,259</u>	<u>1,100,659</u>	<u>1,100,659</u>	<u>1,249,859</u>
		<u>1,300,659</u>				

Legal Services Provided by All Funds For Budget Year FY2015-16						
	2012-13 Actual	2013-14 Actual	Original Budget 2014-15	Amended Budget 2014-15	Projected 2014-15	Requested Budget 2015-16
City Attorney (Including outside legal counsel for litigation)						
General Fund	\$1,189,632	\$1,466,259	\$1,100,659	\$1,100,659	\$1,249,859	\$1,300,659
Other Funds	469,813	349,712	403,600	467,789	439,364	402,500
Total	\$1,659,445	\$1,815,971	\$1,504,259	\$1,568,448	\$1,689,223	\$1,703,159
Outside Legal Counsel (Monitored by the City Attorney)						
General Fund	\$ 1,829	\$ 5,754	\$ 8,500	\$ 18,400	\$ 5,000	\$ 11,500
Other Funds	239,551	694,917	46,438	38,938	1,523,600	2,500
Total	\$ 241,380	\$ 700,671	\$ 54,938	\$ 57,338	\$1,528,600	\$ 14,000
Outside Legal Counsel (Not under the City Attorney's Direction)						
General Fund - Labor Matters	\$ 152,714	\$ 335,106	\$ 160,000	\$ 160,000	\$ 180,000	\$ 190,000
General Fund - Other Matters	34,165	34,650	40,400	49,199	49,199	40,400
Other Funds - Labor Matters	12,602	5,071	11,000	11,000	414	1,000
Other Funds - Other Matters	108,513	101,277	92,500	181,315	178,315	85,500
Total	\$ 307,994	\$ 476,104	\$ 303,900	\$ 401,514	\$ 407,928	\$ 316,900
Total General Fund						
	\$1,378,340	\$1,841,769	\$1,309,559	\$1,328,258	\$1,484,058	\$1,542,559
Total Other Funds						
	830,479	1,150,977	553,538	699,042	2,141,693	491,500
Grand Total						
	\$2,208,819	\$2,992,746	\$1,863,097	\$2,027,300	\$3,625,751	\$2,034,059

Special Events Office

Mission Statement

To administer a Special Event and Park Permit policy that authorizes permitted uses of public spaces for public and private events so parks and other shared spaces are not compromised by damage, inaccessibility, overcrowding, or other possible public safety or quality of life issues which could result from unregulated use.

Description of Operations

The Special Events Office processes permit applications for outdoor events including demonstrations, film shoots, public park events, events with amplified sound, weddings, marathons, parades, street festivals, and other events affecting public spaces that require compliance with established City Ordinances, Rules and Regulations. Permit processing can include coordinating multi-department/agency approvals and other logistical issues (including the City Manager, City Attorney, Building and Code Compliance, City Engineer, Risk Management, Parks and Recreation (City and County), Public Works, Sarasota Police Department, and Sarasota County Fire Rescue), as well as preparing estimates and invoices, and overseeing payment collections from permittees and account reimbursement for City service providers.

Operational Goals

- To expeditiously process outdoor special event and park permits for public users.

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
Special Event and Wedding Permits	99	109	111	120
Parade Permits	4	4	5	5
Sound and Park Permits	193	169	175	175
Demonstration Permits	n/a	219	240	264

Cost Center Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Charges for Services	68,137	85,142	124,286	10,807	135,093
Other Miscellaneous Revenues	295	0	\$788	0	\$788
Totals	\$68,432	\$85,142	\$125,074	\$10,807	\$135,881

Cost Center Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	87,903	112,540	118,152	38,927	157,079
Operating Expenditures	2,699	2,550	4,046	1,483	5,529
Capital Expenditures	2,430	0	925	0	925
Totals	\$93,032	\$115,090	\$123,123	\$40,410	\$163,533

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	1.00	1.00	2.00

Special Events
Issue: **Administrative Assistant**

Description of Issue

The Special Event Administrative Supervisor will be retiring in 2016, creating a vacant position. It is imperative that a new Administrative Assistant position be created and filled prior to the vacancy. This person will be trained to assume the responsibilities of processing applications for special events, film shoots, park permits, wedding permits and parades. Note: This is not a replacement position of the Administrative Supervisor. It will be necessary to have two full-time staff personnel to process and administer the large volume of applications received annually. To date, the following have been processed: 112 Special Events, 101 Sound Permits, 40 Park Permits 20 Film Shoot Permits and 9 Weddings. In addition, hundreds of Demonstration Notices have been processed.

Expenditures	FY 2016
Personnel	
Salaries and Wages	36,704
Medical and Dental	8,190
401(a) Contribution	3,670
Life Insurance	59
Social Security	2,808
Workers' Compensation	92
Interim Budget Reduction	-26,102
Personnel Total	\$25,421
Operating	
PC Hardware and Software Maintenance	682
Operating Total	\$682
Expenditures Total	\$26,103
Net Cost of Issue	\$26,103

Special Events
Issue: **Special Event Monitors**

Description of Issue

During the FY2015-16 Budget Workshops, the Commission directed staff to provide additional staffing to monitor Special Events coordination from start to finish of all events. This issue is addressed by adding additional part-time staffing with necessary operating expenses. The fee schedule for Special Events has also been adjusted to absorb the cost of this additional expense. It is anticipated that these part-time staff or "Special Event Monitors" will reduce the need to fund approximately \$3,500 in overtime in the Streets and Highway department.

Expenditures	FY 2016
Personnel	
Part-time Salaries	12,000
Social Security	918

Workers' Compensation	188
Clothing Allowance/Uniform Rental	400
Personnel Total	\$13,506
<hr/>	
Operating	
General Supplies	236
Equipment less than \$500	365
Motor Vehicle Supplies and Parts	\$200
Operating Total	\$801
Expenditures Total	\$14,307
<hr/>	
Revenues	FY 2016
<hr/>	
Charges for Services	
Special Event Fees	-10,807
Total Charges for Services	-\$10,807
Revenues Total	-\$10,807
Net Cost of Issue	\$3,500
<hr/>	

Unclassified Administration

Mission Statement

The Unclassified Administration cost center was established to account for certain General Fund expenditures that are not part of any particular City department's budget. The Unclassified Administration cost center includes such major items as: Hospitalization and Life Insurance for retired employees (except for those retired from enterprise and internal service fund departments), Information Technology service charges for departments within the General Fund, miscellaneous property insurance, and Public Officials' liability insurance. No personnel are assigned to this cost center.

Cost Center Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	6,269,473	2,585,863	2,054,784	0	2,054,784
Operating Expenditures	1,144,133	1,257,268	1,228,940	0	1,228,940
Capital Expenditures	1,633	0	0	0	0
Grants and Aids	144,322	72,645	70,000	0	70,000
Totals	\$7,559,561	\$3,915,776	\$3,353,724	0	\$3,353,724

Department Summary
Fund: General
Department: Unclassified

<u>Acct #</u>	Actual	Budget	Amended	Estimate	Budget
	2013-14	2014-15	Budget 2014-15	2014-15	2015-16
001205 Contribution to OPEB for Retirees	\$ 3,732,612	\$ 108,764	\$ 108,764	\$ 108,764	\$ 700,000
002205 Additional Partial Funding for OPEB	2,491,759	2,389,099	2,389,099	2,389,099	1,161,501
001206 Life Insurance for Retirees	43,198	43,000	43,000	43,000	43,000
001207 Increase in GE pension cost for level \$ funding	1,904	275,000	275,000	275,000	250,000
000298 Hiring delay/Attrition savings/Salary adjustments	-	(230,000)	(230,000)	-	(99,717)
000432 Insurance (Public Officials, Crime, Fidelity, etc.)	90,692	96,600	96,600	95,500	96,100
004432 Insurance (Misc Property)	59,901	83,713	83,713	63,409	75,008
000433 Taxes - Property/Other	-	-	-	-	1,000
000444 Information Services Charges	763,052	742,005	742,005	742,005	836,852
000437 Compensation Study	12,250	-	12,750	12,750	-
000437 Lobbying	42,750	42,800	42,800	40,837	40,000
000434 Accounting and Auditing	123,065	81,150	81,150	79,660	79,980
000680 PC and Related Hardware	1,633	-	-	-	-
000804 SCOPE-Sar Co Openly Plans for Excellence	29,000	29,000	29,000	29,000	29,000
000804 Contribution for Homeless Facility	103,433	-	13,925	-	-
001996 Homeward Bound Program	-	-	1,000	-	-
000805 Sarasota County Economic Development	40,517	43,645	43,645	40,683	41,000
000200 Contingency Account	23,795	211,000	9,787	-	100,000
Total	<u>\$ 7,559,561</u>	<u>\$ 3,915,776</u>	<u>\$ 3,742,238</u>	<u>\$ 3,919,707</u>	<u>\$ 3,353,724</u>

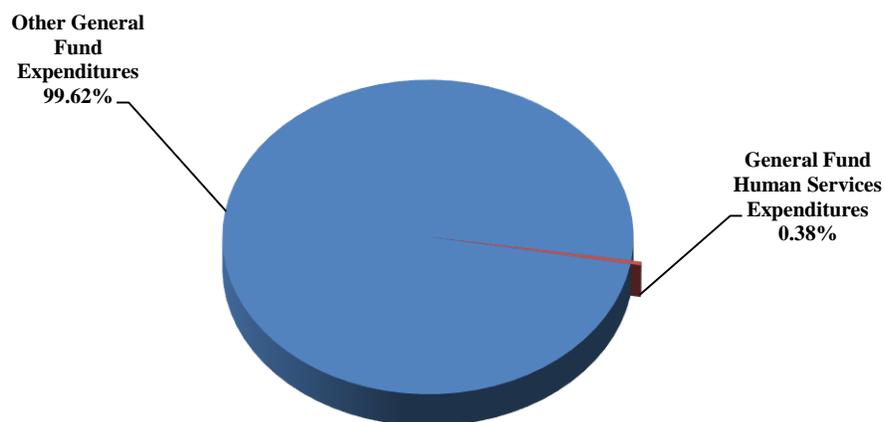


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HUMAN SERVICES

A newly established Department of Homelessness Response is used to capture the administrative costs borne by the General Fund in order to establish programs to oversee the City’s efforts to reduce and mitigate the incidence of Chronic Homelessness in the City. The Human Services function could also cover the costs of providing services for the care, treatment, and control of human illness, injury or handicap; and for the welfare of the community as a whole and its’ individuals. It could also include funding for mental health, physical health, and public assistance programs; however, the General Fund does not currently contain any of those costs.

	2013-14 Budget	2014-15 Budget	2015-16 Budget
Homelessness Response	\$ -	\$ -	\$ 223,550
Human Services Total	\$ -	\$ -	\$ 223,550
Human Services % to Total General Fund	0.00%	0.00%	0.38%



Homelessness Response

Mission Statement

To reduce and mitigate the incidence of Chronic Homelessness in the City of Sarasota, emphasizing the principles of Housing First.

Description of Operations

The Director acts as the principal spokesperson for the City of Sarasota on issues of Homelessness and Affordable Housing and is responsible for coordination with other units of government, non-profits, faith based service providers and foundations. The Department is charged with implementing the City Commission’s Eight-Point Plan to address Chronic Homelessness by carrying out the plan’s directives including developing a triage and assessment facility through which potential clients can be processed, developing housing resources (infrastructure plans that allow for the development of Permanent Supportive Housing), developing the social service infrastructure to support the residents of Permanent Supportive Housing units, and developing the funding sources (public and philanthropic) to contribute to achieving the directives.

Operational Goals

- While developing infrastructure and funding plans, continue in-person work with homeless individuals in the City.
- Develop a triage and assessment facility where homeless clients can be processed.
- Develop housing resources to provide homeless clients with Permanent Supportive Housing.

Performance Measures	FY 2013	FY 2014	FY 2015	FY 2016
Description	Actual	Actual	Estimate	Estimate
Street Contacts	0	0	0	400
Clients Processed	0	0	0	200
Clients housed	0	0	0	100

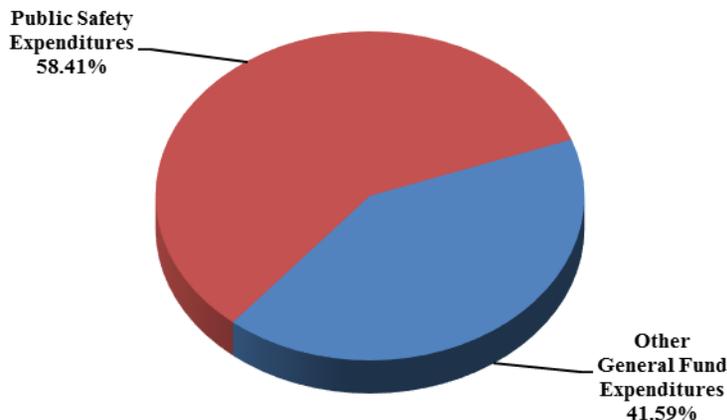
Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
Expenditures by Category	Actual	Budget	Request	Issues	Total
Personnel	0	0	223,550	0	223,550
Operating Expenditures	0	0	0	0	0
Totals	0	0	\$223,550	0	\$223,550

Personnel Summary	FY 2016	FY 2016	FY 2016
	Budget	Issues	Total
Full Time Equivalent positions	2.00	0.00	2.00

PUBLIC SAFETY

The Public Safety Program provides protection to the citizens of Sarasota. The Police activities protect people and property from criminal activity. The amounts and the graph below do not include Fire/Rescue, Fire Communications and Police Communications operations as they were consolidated with Sarasota County during fiscal year 1995-96. The Fire Subsidy amount is for the Fire Pension fund based on an interlocal agreement with Sarasota County effective October 1, 2003. The additional Police and Fire Retirement Benefits are payments to the Police and Fire pension funds of Insurance Premium Taxes received from the State. The Code Compliance division protects people and property by providing code enforcement services.

	2013-14 Budget	2014-15 Budget	2015-16 Budget	% Increase (Decrease)
Code Compliance	\$ 481,893	\$ 465,526	\$ 577,275	24.00%
Police	28,838,098	29,445,964	30,068,797	2.12%
Independent Police				
Advisory Panel	54,814	54,814	59,525	8.59%
Additional Police & Fire				
Retirement Benefits	1,234,000	1,328,000	1,357,500	2.22%
Fire Fighter Pension Contrib.	2,882,884	2,603,895	2,287,075	-12.17%
Public Safety Total	\$ 33,491,689	\$ 33,898,199	\$ 34,350,172	1.33%
 Public Safety % to Total General Fund	<u>56.60%</u>	<u>59.60%</u>	<u>58.41%</u>	



Neighborhood and Development Services Code Compliance

An excerpt from Neighborhood and Development Services

Mission Statement

To preserve, improve, and stabilize all City neighborhoods.

Description of Operations

Certified Code Compliance inspectors inspect properties throughout the City of Sarasota to ensure property owners and occupants are complying with the City's various codes that govern zoning, housing, commercial maintenance, safety, aesthetics, and other physical aspects affecting quality of life. The office compels compliance by issuing orders, and prosecuting cases before the Code Compliance Magistrate.

Operational Goals

- To conduct inspections (requested, scheduled, and unscheduled), achieve code compliance within established time frames, and to impose fines and record liens as needed.
- To maintain Code Compliance inspectors' certifications by meeting continuing education requirements as required by the Florida Association of Code Enforcement.

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
Code Compliance Inspections conducted	5,563	5,454	5,725	5,800
Code Compliance Inspectors certified	80%	75%	100%	100%
Code Inspections per inspector per month	92	91	95	97
Code complaints addressed w/i 3 days	82%	80%	78%	80%
Code compliance notices and citations issued	933	1,026	1,125	1,250
Special Magistrate cases heard	1,004	821	1,150	1,275
Lots mowed by City contractor	87	126	95	95
Demolitions by City contractor	2	1	1	1
Code Complaints responded to	2,010	2,370	2,250	2,350
Walk in customers served	351	253	425	435

Cost Center Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Licenses and Permits	21,571	74,350	100,825	0	100,825
Fines and Forfeitures	179,484	182,000	192,500	0	192,500
Totals	\$201,055	\$256,350	\$293,325	0	\$293,325

Cost Center Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	376,991	384,285	426,038	64,016	490,054
Operating Expenditures	35,730	70,391	45,911	1,660	47,571
Capital Expenditures	0	10,850	19,500	20,150	39,650
Totals	\$412,721	\$465,526	\$491,449	\$85,826	\$577,275

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	6.70	1.00	7.70

**Neighborhood and Development Services
Code Compliance**

Issue: Additional Code Compliance Inspector

An excerpt from Neighborhood and Development Services

Description of Issue

The City is divided up into 2 zones. The first zone is north Sarasota which encompasses approximately 3 square miles. This zone is covered by two inspectors. During fiscal year 2014, these two inspectors addressed a total of 429 complaints and 290 code cases.

The rest of the City encompasses approximately 10 square miles and is covered by two inspectors and a code compliance supervisor. These two inspectors addressed 1,069 complaints and 283 code cases in addition to 325 complaints and 78 code cases addressed by the supervisor in addition to his administrative duties.

Given the limited number of staff available a proactive approach to code compliance is not possible. In order to provide better service to the citizens and not rely so heavily on complaints to deal with enforcement issues, we would like an additional code compliance inspector. An additional inspector would allow for neighborhood sweeps and staff to find and address issues. In addition, inspectors have been focusing on residential areas of the city given the foreclosure crisis. Several of the main commercial areas (Main Street and St. Armand’s Circle) have requested enhanced code enforcement efforts. With the existing staff levels, we would not be able to provide this enhanced level of service.

A code Compliance Inspector with salary and roll up has an annual cost of \$64,016 and start-up costs of just over \$21,000.

Expenditures	FY 2016
Personnel	
Salaries and Wages	46,777
Medical and Dental	8,190
401(a) Contribution	4,678
Life Insurance	59
Social Security	3,578
Workers’ Compensation	734
Personnel Total	\$64,016
Operating	
Computer Equipment less than \$500	175
Equipment less than \$500	325
Cellular Phone Charges	160
Motor Vehicle Supplies and Parts	500
Motor Vehicle Maintenance	500
Operating Total	\$1,660
Capital	
PC and Related Hardware	1,650
Motor Vehicles	18,500
Capital Total	\$20,150
Expenditure Total	\$85,826
Net Cost of Issue	\$85,826

Police Department

Department Summary

The Sarasota Police Department is committed to maintaining the City as a safe and enjoyable place to live, work, and visit, by professionally protecting lives and property through the implementation of City-wide community policing principles and intelligence-led law enforcement strategies. The Police Department operate out of a downtown-adjacent headquarters building, as well as operating three Community substations (Gillespie Park Substation, Substation in the Newtown Redevelopment Office, and a Substation in Downtown's Second Street Parking Garage). The Department is organized into four divisions - the Office of the Chief of Police, the Patrol Division, the Criminal Investigations Division, and the Support Services Division.

Department Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Intergovernmental	\$23,667	\$10,000	\$10,000	0	\$10,000
Charges for Services	\$516,563	\$588,670	\$550,055	0	\$550,055
Fines and Forfeitures	\$532,303	\$500,025	\$418,025	0	\$418,025
Other Miscellaneous Revenues	\$56,998	\$6,100	\$24,800	0	\$24,800
Licenses and Permits	\$127,266	\$125,000	\$118,000	0	\$118,000
Transfers	\$1,123,149	\$1,018,340	\$1,018,340	0	\$1,018,340
Totals	\$2,379,946	\$2,248,135	\$2,139,220	0	\$2,139,220

Department Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	\$25,845,947	\$25,993,430	\$25,446,844	\$123,212	\$25,570,056
Operating Expenditures	\$3,097,672	\$3,266,438	\$3,935,068	\$189,417	\$4,124,485
Capital Expenditures	\$164,704	\$186,096	\$368,711	\$5,545	\$374,256
Transfer Expenditures	0	0	\$178,543	0	\$178,543
Totals	\$29,108,323	\$29,445,964	\$29,929,166	\$318,174	\$30,247,340

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	204.00	4.00	208.00

Police Department Chief of Police

Mission Statement

To lead the Department in the delivery of professional, dedicated partnership policing by establishing and maintaining nationally recognized professional standards, by fortifying the community's trust in the Department, by reinforcing an open communications network, and by continually managing operating and organizational strategies that provide the level of law enforcement service expected by Sarasota citizens.

Description of Operations

The Chief of Police is the executive officer of the Sarasota Police Department, directing policy, enforcement and the proper use of resources under the oversight of the City Manager. The Chief of Police maintains command

authority over all Police Department employees, both sworn and non-sworn. The Office of the Chief of Police oversees the Partnership Policing Communications Coordinator, Deputy Police Chief, the Intelligence and Crime Analysis Unit, the Office of Professional Standards, the Internal Affairs Unit, the Planning and Research Unit, Accreditation efforts, and the Crime Prevention Unit. As a result of the work of these groups, the City's Police Department achieves compliance with hundreds of professional standards that assures the City's Police force remains accredited; that the community has confidence all complaints and inquiries directed at Police Department members will be thoroughly investigated; that the Department is able to effectively communicate the City's partnership policing efforts and initiatives to reduce crime; that the Department is strategically addressing prolific and serious offenders through data analysis and crime intelligence; that the Department is taking a strategic role in responding to natural and manmade disasters; and that the Department is overseen by effective, ethical and experienced law enforcement administrators.

Operational Goals

- To further the goal of Partnership Policing by building community communications, creating community programs and initiatives, and operating a Citizens Police Academy to educate the community on their interactive role in law enforcement and prevention.
- To undertake Internal Affairs investigations as needed.
- To meet and exceed the standards of professional accreditation designated by the Commission for Florida Law Enforcement Accreditation.

Performance Measures	FY 2013	FY 2014	FY 2015	FY 2016
Description	Actual	Actual	Estimate	Estimate
Citizens' Police Academy graduates	25	50	22	50
Citizen complaints received	121	172	115	110
Internal Affairs investigations	121	172	115	110
Accreditation Standards met (205 min. rqmt)	221	224	202	202

Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
Revenue Summary	Actual	Budget	Request	Issues	Total
Charges for Services	0	200	0	0	0
Other Miscellaneous Revenues	0	0	0	0	0
Totals	\$0	\$200	\$0	\$0	\$0

Department Expenditures	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
by Cost Center	Actual	Budget	Request	Issues	Total
711099 Chief of Police	303,156	328,307	312,544	0	312,544
711110 Partnership Police Comm.	100,654	95,059	100,770	0	100,770
711112 Deputy Chief of Police	341,285	318,858	98,579	0	98,579
711113 Professional Standards	199,687	161,740	2,870	0	2,870
711115 Internal Affairs Section	313,511	304,500	301,709	0	301,709
711207 Intelligence/ Crime Analysis	391,085	353,156	358,888	0	358,888
711122 Planning and Research	183,218	162,437	159,731	0	159,731
711130 Accreditation Unit	16,428	35,108	84,206	0	84,206
711137 Crime Prevention	401,329	0	3,337	0	3,337
711420 Emergency Mgmt. Unit	29,424	103,079	122,642	0	122,642
Totals	\$2,279,777	\$1,862,244	\$1,545,276	\$0	\$1,545,276

Cost Center Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	2,192,304	1,782,210	1,424,135	0	1,424,135
Operating Expenditures	86,819	80,034	121,141	0	121,141
Capital Expenditures	654	0	0	0	0
Totals	\$2,279,777	\$1,862,244	\$1,545,276	\$0	\$1,545,276

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	13.00	0.00	13.00

Police Department Patrol Division

Mission Statement

To apply partnership policing principles to maintain the City as a safe place for people to live, work and enjoy their recreational pursuits.

Description of Operations

The sworn officers and civilians who make up this division are the most visible members of the partnership policing effort within the community. These employees are the first responders when citizens report a crime or are in need of assistance. They also actively seek ways to prevent, reduce, and resolve crime; to enforce vehicular, bicycle and pedestrian safety; to provide guidance and assistance for safe recreational boating; to offer canine drug detection/evidence-recovery and suspect-location services; to patrol populated areas on foot to build relationships with the community; to increase traffic safety at statistically dangerous intersections by using red-light cameras; to coordinate the efforts of trained citizen volunteers who help patrol the City, issue limited citations, and report crime; and to develop new methods for creating a safer community through targeted efforts such as implementing newborn baby car-seat programs, citizens with special needs registration programs, bike registration/home key registration efforts, supporting the Community's Neighborhood Watch network, providing sworn officers in local High Schools and middle schools to build relationships with the youth community and prevent juvenile crime, and direct liaising with the homeless and transient community. When special circumstances arise, patrol officers who have received specialized training may be temporarily relocated from their patrol duties to serve in certain capacities, such as on a SWAT team, an Explosive Materials response unit, as Underwater Search and Recovery divers, as Crisis Negotiators, or even representing the City in an Honor Guard formation. At the conclusion of the event, the officers return to their on-going posts.

Operational Goals

- To patrol the City and respond to calls for assistance, reports of criminal activity, and police-observed incidents.
- To patrol portions of the City on foot, thereby increasing personal Community interactions.
- To patrol vehicular operations on City roadways and cite drivers for safety violations and/or criminal activity.
- To patrol the Sarasota Bay and adjacent water and waterfront activities for boating safety and other issues requiring police response, including coordinating the removal of derelict watercraft.
- To provide K9 assistance when needed to supplement human policing activities.
- To implement safety and crime prevention programs and initiatives that educate citizens and offer additional opportunities for law enforcement interaction in the Community.
- To coordinate a Citizen Volunteer program to supplement police services in observing and reporting crime.

- To perform phone surveys of all citizens having interactions with Sarasota Police (performed by Citizen Volunteers), and to provide survey results to the Office of the Chief of Police for review and consideration.
- To respond to special circumstances by temporarily deploying trained personnel who can provide SWAT, Search (Dive) and Rescue, Crisis Negotiations, Explosive, Search Warrant, and Honor Guard services as needed.
- To administer a registration program whereby Citizens with cognitive disorders can be located by the Sarasota Police Department in the case of their wandering away from their expected locations.
- To pro-actively work within the Homeless population to try and assist people in locating shelter, community services, and family assistance that will reduce the negative experiences of, and impacts of, homelessness and transience.

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
Criminals Apprehended	6,329	7,935	7,419	6,680
Vehicles cited for moving violations	4,251	4,442	3,729	3,357
Boaters cited for boating violations	24	40	34	34
Apprehensions related to K9	20	11	20	20
Citizens recovered through Project Lifesaver	5	6	1	1
Sworn officers (incl COPS Grant)	170	159	156	163
Sworn foot patrol officers	10	10	10	10
Citizen volunteers	75	45	59	70
Citizen volunteered hours	17,217	13,000	15,790	17,000
Equiv. cost of volunteered hours	\$309,906	\$234,000	\$364,275	\$392,190
Citizens surveyed on police service	364	481	525	600
“Unsatisfactory service” survey results	5.5%	5%	4%	3.5%
“Satisfactory service” survey results	94.5%	95%	96%	96.5%
Crime prevention initiatives and programs	22	25	26	28
Annual foot patrol hours	9,748	5,672	6,455	6,455
Reported criminal incidents in Newtown CRA	7,189	7,153	7,941	6,616
K9 deployments for criminal activity	167	68	150	150
Burglaries Citywide (reported)	623	516	490	465
Robberies Citywide (reported)	133	122	113	109
Dive search and rescue deployments	4	1	2	2
Explosive Unit deployments	3	4	3	3
Emergency Response Team deployments	0	0	1	1
SWAT and Search Warrant deployments	10	9	10	10
Crisis Negotiation deployments	1	3	3	3
Project Lifesaver registered Citizens	83	71	68	75
Derelict boats removed from Sarasota Bay	9	11	12	12
Neighborhood meetings Attended	200	153	200	200
Honor Guard demonstrations (incl. funerals)	13	13	13	13
Homeless Outreach contacts	0	607	4,200	4,800

Cost Center Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Intergovernmental	23,667	10,000	10,000	0	10,000
Charges for Services	324,257	346,670	354,325	0	354,325
Fines and Forfeitures	117,800	100,025	100,025	0	100,025
Other Miscellaneous Revenues	23,731	4,800	4,000	0	4,000
Transfers	1,082,284	1,003,340	1,003,340	0	1,003,340
Totals	\$1,571,739	\$1,464,835	\$1,471,690	\$0	\$1,471,690

Department Expenditures by Cost Center	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
724000 Patrol Division	12,475,957	11,586,811	11,954,604	16,549	11,971,153
724999 Patrol Administration	568,328	1,563,078	1,688,503	0	1,688,503
724133 Homeless Outreach Team	158,303	228,593	214,378	112,041	326,419
724137 Citizen Volunteer Program	(59,216)	8,000	68,822	26,363	95,185
724140 Traffic Enforcement	824,481	701,996	589,634	5,545	595,179
724147 School Resource Officers	584,971	565,208	562,806	0	562,806
724148 Honor Guard	8,563	0	3,500	0	3,500
724153 Canine Unit	596,120	559,209	532,601	0	532,601
724156 S.W.A.T.	180,082	77,508	88,190	0	88,190
724159 Explosive Materials Unit	1,609	13,056	13,206	0	13,206
724162 Underwater Srch/Recovery	17,672	11,525	12,200	0	12,200
724165 Crisis Negotiation Unit	2,190	7,400	9,560	0	9,560
724167 Marine Patrol	182,451	205,554	244,142	0	244,142
724169 Emergency Response Team	6,947	13,400	14,153	0	14,153
724197 Crime Prevention	0	319,637	326,103	0	326,103
724195 TIF Funded	1,353,626	1,297,069	1,174,891	0	1,174,891
724197 Street Crimes	870,519	716,206	684,071	0	684,071
Totals	\$17,772,603	\$17,874,250	\$18,181,364	\$160,498	\$18,341,862

Cost Center Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	16,668,804	16,761,489	16,698,649	135,804	16,834,453
Operating Expenditures	1,062,548	1,088,861	1,206,961	19,149	1,226,110
Capital Expenditures	41,251	23,900	97,211	5,545	102,756
Transfer Expenditures	0	0	178,543	0	178,543
Totals	\$17,772,603	\$17,874,250	\$18,181,364	\$160,498	\$18,341,862

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	128.00	2.00	130.00

Police Department
Homeless Outreach Team
Issue: **Additional Officer for Homeless Outreach Team**

Description of Issue

This request is for an additional officer for the Homeless Outreach Team. The Homeless issues that the Sarasota Police Department deals with on a daily basis are a topic at every City Commission meeting. The Sarasota Police Department responds to calls involving transients several times a day. The City of Sarasota has hired a Case Manager and is planning on hiring a part time Case Manager due to the demand. Only one Officer deals with these issues full time. This Officer needs a full time partner that can help him make contacts not only on the streets but in the encampments that several call home. For officer safety reasons, this Officer should have another officer with him when he makes these engagements. There are approximately 462 homeless subjects within the City of Sarasota.

Expenditures	FY 2016
Personnel	
Salaries and Wages	56,468
Medical and Dental	8,190
Police Retirement-City Portion	42,029
Life Insurance	59
Social Security	819
Workers' Compensation	966
Uniform Allowance/Rental	250
Laundry/Dry Cleaning	160
Gun Allowance	250
Medical Exams	250
Personnel Total	\$109,441
Operating	
Motor Vehicle	1,600
Gasoline & Oil	1,000
Operating Total	\$2,600
Expenditures Total	\$112,041
Net Cost of Issue	\$112,041

Police Department
Patrol Division
Issue: **Computer Program for Drawing Traffic Collisions**

Description of Issue

Requesting funding for a new computer program for the drawing and reconstruction of traffic fatalities and serious injury crashes. Our current system is old and outdated. A demonstration of the Accident Reconstruction Animation Simulation (ARAS) 360HD drawing and 3/D animation program from FARO Technologies was seen in December 2014. The system is exceptional and can do in minutes what it would take hours to do with the computer assisted drawing (CAD) program we currently have. The animation is simple and the reconstruction reports are very detailed and professional. The system is a one-time cost and all the upgrades and maintenance are included. There is 24 hour

tech support. Also included in this price is training for two Officers. The training is done online so there is no travel expense associated with the training for the system.

Expenditures	FY 2016
Capital	
PC Software	5,545
Capital Total	\$5,545
Expenditures Total	\$5,545
Net Cost of Issue	\$5,545

Police Department
Citizen Volunteer Program
Issue: **Part-time Volunteer Coordinator increased to Full-Time**

Description of Issue

The Civilian Volunteer Coordinator position is a part time position overseeing 65 volunteers. At the present time 15 citizens are going through the background process or they have completed the process, and are waiting for the next volunteer training class. Pending a successful outcome this will bring volunteer staff to 80. The goal of reaching 100 volunteers by December of 2015 is very likely at the current pace of the on-going recruitment efforts. Our Volunteer Ambassador program is now expanding into St. Armand’s Circle with the anticipation of expanding into the Newtown Corridor during fiscal year 2016. The present Coordinator continues to grow our volunteer program through steadfast commitment and innovative recruitment and promotional ideas. In order to maintain the continued growth of this program which gave the City of Sarasota 13,335 volunteer hours during 2014, it is imperative that the Civilian Volunteer Coordinator become a full time position.

Expenditures	FY 2016
Personnel	
Salaries and Wages	38,495
Part Time Salaries	-24,970
Medical and Dental	8,190
401(a) Contribution	3,850
Life Insurance	59
Social Security	1,035
Workers’ Compensation	-296
Personnel Total	\$26,363
Expenditures Total	\$26,363
Net Cost of Issue	\$26,363

Police Department
Patrol Division
Issue: **Earphones for all Sworn Officers**

Description of Issue

During special events, officers assigned are unable to hear their radios when around amplified noise sound systems or large crowds. This does not allow for them to be able to hear calls for assistance from other officers or dispatched calls for service. This can lead to serious officer safety issues.

On the other end of the spectrum from being in areas of amplified or increased sound, there are numerous times the officers need to use these devices to be able to hear their radio in settings where they are trying to keep their locations concealed while on surveillance, during building searches or in the presence of wanted subjects.

Having the device only be heard by the officers increases officer safety as the sound from the radio can cause the officers location to be identified and/or allow a possible wanted and dangerous subject to hear confirmation of their warrant.

Expenditures	FY 2016
Operating	
Miscellaneous Supplies	16,549
Operating Total	\$16,549
Expenditures Total	\$16,549
Net Cost of Issue	\$16,549

Police Department
Criminal Investigations Division

Mission Statement

To preserve and protect well-being, property, and quality of life by investigating crimes, preparing support materials for criminal prosecution, and working towards a common goal of suppressing crime in Sarasota and surrounding communities.

Description of Operations

The Criminal Investigations Division conducts timely and thorough follow-up investigations of crimes using advanced investigative techniques and forensic equipment, with due consideration given to the rights of victims and suspects alike. The Division applies its efforts towards three areas of criminal activity; the Major Crimes/Special Victims Unit, the Crimes Against Property Unit, and the Narcotics Unit. Additionally, the Division operates a Criminalistics Unit, and provides a Victim Advocate to assist victims of crimes in navigating through their unexpected circumstances. The Division is supported by an Administrative staff that is responsible for tactical and strategic planning, organizing, budgeting, allocating of resources, and general management of the investigative staff.

The Crimes Against Property Unit investigates felony burglary, grand theft, dealing in stolen property, and white collar crimes (predominantly fraud), as well as arson investigations and Crimes Against the Elderly. The Crimes Against Children Unit operates within the Major Crimes/Special Victims Unit and investigates juvenile - on - juvenile crimes, crimes where juveniles are victims, especially when victims of adult sexual offenders, and investigates all missing and runaway juvenile cases within the City. The Crimes Against Persons Unit investigates felony crimes committed directly against individuals, including Homicide, Sexual Battery, Robbery (armed, strong arm, home invasion, or by sudden snatching), Aggravated Battery, Felony Battery, Aggravated Assault, and Suicides. The Street Crimes Unit is a problem-oriented policing unit that focuses on locating and apprehending wanted suspects throughout Sarasota. The Narcotics unit uses a Drug Market Initiative (DMI) strategy that is based on a program first implemented in High Point, North Carolina. The DMI process uses a statistically-driven approach to identify specific geographic areas where drug activity and violent crime is occurring. The goal of the initiative is to eliminate open-air drug market (street-level sales) and the key violent crimes associated with the drug sales. Integral to this approach is the partnership with various components of our Community. Nuisance Abatement efforts result in the seizing of assets of Community members who participate in drug or prostitution activity via their property ownership. The Victim Advocate provides services to the victims of traumatic crimes and their family members, and serves as a liaison between the Police Department, the State Attorney's Office, and various community groups dedicated to helping protect the rights of crime victims. The Criminalistics Unit is the forensic arm of the Police Department. They are responsible for the evaluation, collection, preservation and analysis of physical evidence gathered in the course of a criminal investigation, as well as entering prints and biological samples into local and national databases.

Operational Goals

- To investigate all crimes of property and persons and seek timely resolutions.
- To abate nuisance properties and adjudicate as needed to retard criminal activity associated with certain parcels or structures.
- To provide support to victims of criminal activity.

Performance Measures	FY 2013	FY 2014	FY 2015	FY 2016
Description	Actual	Actual	Estimate	Estimate
Clearance rate for investigations	34%	33%	35%	35%
Nuisance Abatement cases adjudicated	14%	100%	100%	100%
Victims assisted by Victim Advocate	333	344	404	415
Number of Detectives	11	10	10	11
Caseload per detective	134	115	117	134
Civil seizures	104	158	145	145
Civil seizure revenues	\$37,607	\$65,865	\$46,000	\$40,000
Criminal Investigations	1,479	1,194	1,200	1,470
Nuisance Abatement Cases	14	24	22	26

Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
Revenue Summary	Actual	Budget	Request	Issues	Total
Charges for Services	165	100	130	0	130
Other Miscellaneous Revenues	4,003	0	0	0	0
Transfers	0	0	15,000	0	15,000
Totals	\$4,168	\$100	\$15,130	\$0	\$15,130

Department Expenditures by Cost Center	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
729099 CID Administration	225,630	651,047	866,771	0	866,771
729175 Nuisance Abatement	917	0	3,049	0	3,049
729190 Crimes Against Property Unit	935,254	859,165	1,011,322	0	1,011,322
729193 Crimes Against Children Unit	310,613	268,163	228,778	116,798	345,576
729194 Victim Advocate	55,475	67,180	62,598	0	62,598
729199 Criminalistics Unit	358,336	395,845	411,395	17,148	428,543
729201 Crimes Against Persons Unit	659,588	758,711	539,109	0	539,109
729211 CID Assistant Commander	326,466	355,997	103,854	0	103,854
729913 Narcotics Unit	1,134,239	1,062,021	802,353	0	802,353
Totals	\$4,006,518	\$4,418,129	\$4,029,229	\$133,946	\$4,163,175

Cost Center Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	3,829,696	4,210,858	3,795,555	131,946	3,927,501
Operating Expenditures	176,822	203,271	230,174	2,000	232,174
Capital Expenditures	0	4,000	3,500	0	3,500
Totals	\$4,006,518	\$4,418,129	\$4,029,229	\$133,946	\$4,163,175

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	31.00	2.00	33.00

**Police Department
Criminalistics Unit
Issue: Additional Criminalist Technician I**

Description of Issue

This is a request for a full time Criminalist Technician I for the new budget year 2015-2016. In September of 2011, the Administrative Specialist position was eliminated due to budget constraints. The clerical duties of that position were then transferred to the manager and technicians. Those duties included scanning, distributing and filing all Criminalistics reports, receiving arrest booking sheets from the Sarasota Sheriff's Office and entering the information into our records system, filing fingerprint and palm print cards, answering the phone, fingerprinting and photographing applicants, and fingerprinting the general public. Fingerprinting the public was discontinued in January of 2012 due to staffing issues. In April of 2013, one of our full time technicians left to work for another agency. At that time, our part-time technician was promoted to a full time position and the part-time technician position was subsequently eliminated due to budget constraints.

Currently, the Criminalistics Unit is staffed with (1) Civilian Manager and (3) Full time Technicians. There has been money in the budget for a part-time Criminalistics technician for the last two budget years, but we have not been authorized to fill it. My request is to utilize that part-time budget and combine it with additional funds to allow for a fourth full time technician.

The responsibilities of the Criminalistics Unit include responding to various crime scenes, photography, collecting and preserving evidence, collecting video, processing items for latent prints and comparing latent prints. Our casework includes written and photo documentation, latent print evaluations and comparisons, preparing and transporting items for outside lab submissions, writing detailed reports and testifying in court. We also receive numerous photograph requests from officers, detectives and attorneys. In addition to these duties, the Criminalistics Unit is frequently tasked with photographing various ceremonies such as swearing-in of officers, promotions, awards and retirements. Add to this the various lab tours and public presentations provided throughout the year.

The technicians rotate a 24 hour call out between the three of them, with the manager filling in as needed. Our present back log on case work is approximately 1-2 months, which includes call outs and assignments. Here are some average annual totals for work accomplished over the last three years.

	ANNUAL TOTALS		
	<u>2012</u>	<u>2013</u>	<u>2014</u>
Assignments	1,047	3,417	2,947
Call Outs	312	321	288
Latent print comparisons	658	291	352
FDLE lab submissions	226	182	153
Digital lab	1,971	2,430	2,111
Video requests	41	55	67
Booking sheets	3,347	3,143	3,116

At this time we do receive assistance from a volunteer to enter information from the arrest booking sheets and filing fingerprints cards, but the unit members still perform the clerical duties that must be accomplished. A fourth full time technician in the unit would reduce our work backlog, but more importantly, the technicians would receive some relief from the fatiguing call-out schedule. A part-time technician position would be beneficial, but the duties would be limited since the technicians are PBA represented. A part-time technician would not be PBA (Police Benevolent Association) represented, nor could they work overtime, which is highly likely for this position since the technicians cover call-outs 24 hours a day. The manager position would also benefit from adding another technician. Instead of working so much on the daily assignments, it would allow the manager to focus more on administrative tasks such as updating equipment, supplies and manuals that will help improve current procedures for the unit.

Expenditures	FY 2016
Personnel	
Salaries and Wages	30,708
Part Time Salaries	-25,000
Medical and Dental	8,190
401(a) Contribution	3,071
Life Insurance	59
Social Security	436
Workers' Compensation	-316
Personnel Total	\$17,148
Expenditures Total	\$17,148
Net Cost of Issue	\$17,148

Police Department
Crimes Against Children Unit
Issue: Additional Detective for Crimes Against Children

Description of Issue

Currently there are two detectives in the Crimes Against Children (CAC) Section of the Major Crimes Unit at SPD. Of those two detectives, one is splitting her time in a federal task force headed by the FBI. Her responsibilities in the task force are to arrest child predators, subjects in possession of child pornography, and to work undercover in sting operations. Her participation on the task force enhances the Sarasota Police Department's ability to be proactive in apprehending these predators.

The other detective handles the child abuse cases and works with the Division of Family Services (DCF). She also handles all other crimes of juvenile victims as well as conducts all the sex offender checks, of which there were 102 in 2014. When these sex offenders are not registered this detective must complete a probable cause affidavit for each.

The fact that there are only two detectives specializing in these crimes is an extremely volatile situation for the City. With only two detectives it is impossible to keep up with their case load. We have a part-time civilian candidate going through the background process at this time. This person will be assigned to assist the two CAC detectives by tracking the sex offenders and missing/runaway juveniles. Even with the assistance of this new civilian investigator, these two detectives have a very heavy case load. In 2014 these two detectives worked 111 cases not including the missing/runaway cases, which were an additional 73 cases.

This issue is to request an additional detective for the Crimes Against Children section of Major Crimes, Criminal Investigation Division.

Expenditures	FY 2016
Personnel	
Salaries and Wages	58,899
Medical and Dental	8,190
Police Retirement-City Portion	43,839
Life Insurance	59
Social Security	854
Workers' Compensation	1,007
Uniform Allowance/Rental	250
Clothing Allowance	1,200
Gun Allowance	250
Medical Exams	250
Personnel Total	\$114,798
Operating	
Motor Vehicle	1,000
Gasoline & Oil	1,000
Operating Total	\$2,000
Expenditures Total	\$116,798
Net Cost of Issue	\$116,798

Police Department Support Services Division

Mission Statement

To ensure that Police Officers have the necessary equipment and support to provide high quality law enforcement services to Sarasota citizens.

Description of Operations

The Support Services Division is responsible for providing much of the non-operational support needed for the Police to effectively serve the community. Officers are provided with equipment, intelligence, administrative support, facilities, vehicles, vehicle maintenance, uniforms, data storage and database management, agency reporting, management of their on and off-duty special event activities, training and recruiting, computer support, fiscal services, and property and evidence management. To accomplish the provided level of support, the Division includes separate functions for Off-Duty/Special Event Assignments, a Quartermaster for equipment inventory, a Maintenance function for facility management, a Records Unit that oversees all police reports and provides background checks as requested, a Payroll and Personnel unit, the Management Information Systems or M.I.S. division, a Training, Background and Recruitment function, a Property and Evidence Unit, and a Fiscal unit. Additionally, this Division includes a function that registers and responds to commercial and residential security alarms and false alarms, and this Division provides funding to contract for school crossing guards who are stationed at 16 public school-adjacent intersections throughout the City (crossing guard services are contracted). In 2013, the Sarasota Police Department implemented the use of red-light cameras to increase traffic safety at statistically dangerous intersections. Pursuant to Florida State Law, all ensuing traffic citations must be reviewed by trained Department members, which is accomplished by Support Services staff.

Operational Goals

- To register Citywide residential and commercial security alarm systems to manage emergency notifications and false alarms.
- To review all red-light-camera traffic citations for accuracy, and process citations accordingly.
- To maintain ownership and inventory for all Police Department equipment and vehicles.
- To oversee all data management, server operations, and desktop/laptop performance and operations in a secure environment.
- To utilize adjustable cameras located strategically throughout the Community to supplement police services.
- To maintain accurate, retrievable, and secure records of all police incidents taking place in the City of Sarasota.

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
Alarms registered with the City	3,262	3,296	3,310	3,325
Alarm activations Citywide	1,791	1,830	1,850	1,860
Intersections with red light cameras	10	15	10	10
Equiv. patrol hrs saved at camera intersections	5,963	5,610	5,600	5,600
Reductions in accidents at camera intersections	3.25%	10.90%	8.86%	0%
Red Light Camera citations reviewed & issued	21,224	20,256	20,000	20,000
Police equipment inventoried	4,027	3,874	3,316	3,600
Police fleet vehicles managed	204	190	210	200
In-car, desktop, and laptop PCs maintained	247	250	250	275
Physical data servers maintained	68	52	40	35
Community mounted security cameras	74	74	74	74
Police incidents entered into Records database	59,436	60,436	67,000	71,000

Cost Center Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Charges for Services	192,121	241,700	195,600	0	195,600
Fines and Forfeitures	410,500	400,000	318,000	0	318,000
Other Miscellaneous Revenues	33,267	1,300	20,800	0	20,800
Other Licenses and Permits	127,266	125,000	118,000	0	118,000
Transfers	40,865	15,000	0	0	0
Totals	\$804,019	\$783,000	\$652,400	\$0	\$652,400

Department Expenditures by Cost Center	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
731099 Support Services Admin.	410,092	575,303	708,207	0	708,207
731101 Administrative Services	748,684	734,433	825,254	0	825,254
731146 School Crossing Guards	134,942	146,443	144,074	(20,838)	123,236
731168 Special Events/ Extra Duty	123,495	75,695	75,994	0	75,994
731202 Property and Evidence Unit	264,389	304,167	293,465	0	293,465
731215 Red Light Cameras	239,392	174,479	169,601	0	169,601
731220 Support Services Sergeant	80,678	79,387	84,244	0	84,244
731241 Records Unit	511,783	495,226	529,515	0	529,515
731250 Training Unit	354,682	237,749	389,739	14,800	404,539
731270 Backgrounds & Recruiting	40,240	58,350	137,389	0	137,389
731290 Armory	32,474	106,000	106,000	0	106,000
731411 Building Maintenance	672,268	614,425	782,146	0	782,146
731412 Quartermaster	54,642	94,166	67,040	0	67,040
731430 Fiscal Office	153,580	164,683	170,801	0	170,801
731441 Computer Operations	990,141	1,177,131	1,456,609	29,768	1,486,377
731452 Payroll and Personnel	160,803	168,229	169,624	0	169,624
731455 Alarm Enforcement	77,140	85,475	63,595	0	63,595
Totals	\$5,049,425	\$5,291,341	\$6,173,297	\$23,730	\$6,197,027

Cost Center Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	3,155,143	3,238,873	3,528,505	(144,538)	3,383,967
Operating Expenditures	1,771,483	1,894,272	2,376,792	168,268	2,545,060
Capital Expenditures	122,799	158,196	268,000	0	268,000
Totals	\$5,049,425	\$5,291,341	\$6,173,297	\$23,730	\$6,197,027

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	32.00	0.00	32.00

Police Department
School Crossing Guards
Issue: **Contract Out School Crossing Guards at City Intersections**

Description of Issue

Florida Statute 316.1895(3)(c), states "A municipality shall have the responsibility to maintain a school zone located in a municipality," placing the accountability of manning school crossing intersections under the jurisdiction of the Sarasota Police Department. In an effort to more efficiently and consistently manage these intersections SPD is seeking to contract the School Crossing Guards program. Doing so will provide for more uniform management of the program throughout Sarasota County, as the County has contracted their School Crossing Guard program as well. Subcontracting the program also results in reduction to Recruiting and Backgrounds costs for needed background checks, drug testing and polygraphs, and reduces risk to the City. Police Overtime may decrease (albeit slightly) as officers are utilized to act as School Crossing Guards when a shortage of guards exists, (however, distraction from duties as well as Police overtime occurs). The cost of School Crossing Guard uniforms, equipment, insurance and management will be absorbed by the contractor. Training, as required in Florida Statute 316.75 will also be provided by the contractor for all guards, removing the cost and responsibility for these items from the City.

Expenditures	FY 2016
Personnel	
Part-Time Salaries	-130,277
Social Security	-9,966
Workers' Compensation	-2,045
Uniform Allowance/Rental	-1,800
Laundry/Dry Cleaning	-450
Personnel Total	\$-144,538
Operating	
Special Services	130,000
General Supplies	-2,000
Polygraph Exams	-1,500
Drug Testing-Applicants	-500
Training, Travel & Conferences	-1,000
Motor Vehicle	-500
Gasoline & Oil	-800
Operating Total	\$123,700
Expenditures Total	\$123,700
Net Cost of Issue	\$-20,838

Police Department
Support Services
Issue: **Reinstatement of Online Law Training**

Description of Issue

Requesting the reinstatement of funding for the purpose of utilizing Police Law Institute's (PLI) Monthly Legal Update & Review. SPD used PLI's Law training program from at least 1997 to 2011 with great success and the entire Department was accustomed to it. The Monthly Legal Update & Review is a continuing series that covers

the latest U.S. and state appellate court decisions and new legislation enacted by the state legislature. Each monthly lesson describes the changes in the law and stresses what officers must do to remain legal.

The PLI provides:

- State-specific Legal Updates (includes interactive, scenario-based lesson and exam)
- Reference & Review lesson summary
- Reports detailing each officer’s training and competence
- Criminal Justice Standards & Training Commission (CJSTC) mandatory retraining requirements for all officers

SPD City Attorney has reviewed the PLI information and recommends the re-implementation and cost of the program. PLI has offered a 30% discount for the first year for our past commitment and in celebration of their 30th anniversary.

First year subscription for all sworn = \$14,787.50 (with 30% discount)

Subsequent annual subscription for all sworn = \$21,125.00

Expenditures	FY 2016
Operating	
Subscriptions	14,800
Operating Total	\$14,800
Expenditures Total	\$14,800
Net Cost of Issue	\$14,800

Police Department
Support Services
 Issue: **iPhones for all Sworn Officers**

Description of Issue

Issuing a smart phone to all sworn officers will improve communication, increase productivity and eliminate the concern for public record laws with personal phones. Additional benefits of all officers having a department smart-phone include the capability of taking photos for evidence, viewing emails, accessing maps and satellite imagery during critical incidents, searches, and other complex operations as well as facilitating call-outs of Special Response Units. iPhone Benefits:

- Improve communication
- Increase productivity
- Eliminate the concern for public record laws with personal phones
- Prevent personal loss
- Capture photos and video for evidence
- Call-out of Special Response Units
- Viewing emails
- Accessing maps and satellite imagery during critical incidents and searches
- “Find My iPhone App” which can be used to find a lost phone, or locate an officer if he/she is in trouble.

- Remotely wipe the device which is a CJIS requirement if you intend to run National Crime Information Center/Florida Crime Information Center (NCIC/FCIC) or Driver And Vehicle Information Database (DAVID) via your smartphone.
- Replace antiquated pagers
- Replace aging cameras, video recorders and flash cards

Expenditures	FY 2016
Operating	
Equipment Less than \$500	24,000
Cellular Phone Charges	5,768
Operating Total	\$29,768
Expenditures Total	\$29,768
Net Cost of Issue	\$29,768

Independent Police Advisory Panels

Mission Statement

To enhance police transparency and accountability to the community, and to foster public confidence and trust in the operations of the City of Sarasota Police Department.

Description of Operations

The Independent Police Advisory Panel is made up of five City resident-members who advise the City Commission on major policy aspects of policing within the City and other global policy matters. The panel meets quarterly, and these public meetings are also attended by the City of Sarasota’s three Charter Officials. A Police Complaints Committee also advises the Chief of Police on policies, practices, and procedures pertaining to the processing of complaints made against officers employed by the Police Department.

Operational Goals

- To hold quarterly advisory panel meetings that are open to the public wherein panel members take part in the review and analysis of police policies, protocols, initiatives, and other critical aspects of local police operations, and to make recommendation to the Police department and City Administration accordingly.
- To issue reports to the Public and Commission that outline the oversight provided by the panel, and the realization of panel recommendations on police operations.
- To review complaints received against police officers to continue to promote transparent accountability for community law enforcement.

Performance Measures	FY 2013	FY 2014	FY 2015	FY 2016
Description	Actual	Actual	Estimate	Estimate
Advisory Group meetings conducted	20	18	18	19
Complaints received against police officers	12	10	9	7
Reports issued to the Public	22	19	18	22

Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
Expenditures by Category	Actual	Budget	Request	Issues	Total
Personnel	53,238	52,014	56,675	0	56,675
Operating Expenditures	492	2,800	2,850	0	2,850
Totals	\$53,730	\$54,814	\$59,525	0	\$59,525

Personnel Summary	FY 2016	FY 2016	FY 2016
	Budget	Issues	Total
Full Time Equivalent positions	0.70	0.00	0.70

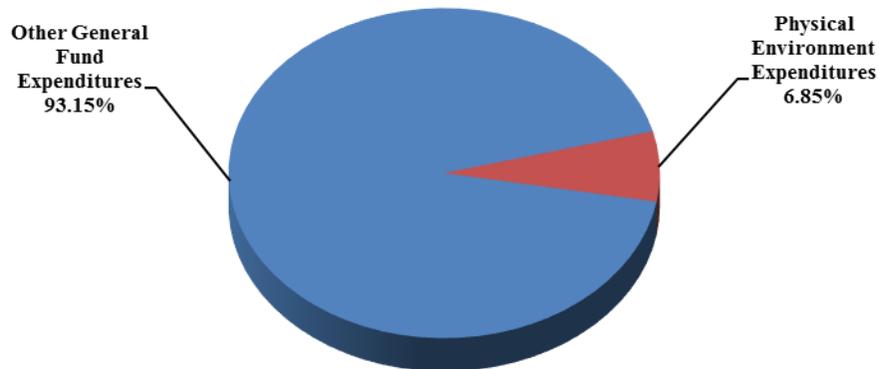


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PHYSICAL ENVIRONMENT

This program provides for maintenance of City owned landscaping and for sustainability efforts. It includes improving the physical appearance of the City through a preventative type program that operates through education and publicly visible advertisements. The City strives to be better stewards of natural, social and economic resources while taking into account the needs of future generations.

	<u>2013-14 Budget</u>	<u>2014-15 Budget</u>	<u>2015-16 Budget</u>	<u>% Increase (Decrease)</u>
Sustainability	\$ -	\$ -	\$ 105,079	N/A
Parks/Landscape Maintenance	<u>3,138,231</u>	<u>3,448,089</u>	<u>3,925,259</u>	13.84%
 Physical Environment Total	 <u><u>\$3,138,231</u></u>	 <u><u>\$ 3,448,089</u></u>	 <u><u>\$4,030,338</u></u>	 16.89%
 Physical Environment % to Total General Fund	 <u><u>5.30%</u></u>	 <u><u>6.06%</u></u>	 <u><u>6.85%</u></u>	



Sustainability

Mission Statement

To protect and improve the environmental health of the City of Sarasota by implementing projects and policies aimed at reducing negative environmental impacts community-wide and specifically from City operations.

Description of Operations

The City's Sustainability function works to explore and implement programs, projects, and policies that will promote Citywide sustainability including conducting greenhouse gas inventories of City and community-wide emissions, producing sustainability report cards on internal and community-wide metrics, providing public education on sustainability topics such as recycling and tree preservation, assisting in reviewing existing policy documents such as the City's comprehensive plan and City ordinances in order to integrate sustainability principles, participating in local, regional, and national networks to advance Sarasota's sustainability program and to stay up-to-date on best practices, managing Florida Power & Light's Renewable Energy Agreement and the City's performance-based contracts, facilitating an organizational "Green team", and, leading a climate change adaptation strategy process for the City-at-large.

Operational Goals

- To create and deliver public education presentations to neighborhood associations, community groups, and the City Organization on topics of Community Sustainability and Environmental Stewardship.
- To establish sustainability metrics for the community that can be recorded, reported, and monitored.
- To prepare and present public reports on community-wide and/or internal organization sustainability metrics.
- To contribute to national, regional, and local Sustainability networks (information and initiatives).
- To contribute to the creation of City policies and/or City Codes to ensure incorporation of/considerations for sustainability and environmental stewardship.

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
Public Education Presentations	---	---	5	10
Sustainability Metric Reports Produced	---	---	1	5
Collaborative mtgs with nat'l /regional/local networks	---	---	15	25
Policies/Codes contributed to	---	---	3	5

Cost Center Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Transfers	0	0	105,079	0	105,079
Totals	0	0	\$105,079	0	\$105,079

Cost Center Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	0	0	93,149	0	93,149
Operating Expenditures	0	0	11,930	0	11,930
Totals	0	0	\$105,079	0	\$105,079

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	1.00	0.00	1.00

Parks and Landscape Maintenance

Department Summary

The Parks and Landscape Maintenance Department is tasked with providing attractive, sustainable, and safe public parks, and sustaining/maintaining the landscaped areas of the City including right-of-way, the outdoor areas surrounding City facilities, and the aforementioned public parks. To accomplish this effort the Department organizes its services into three functions: Administration, Landscape Maintenance, and Maintenance of Parks and Miscellaneous Areas.

Department Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Intergovernmental	200,000	0	0	0	0
Charges for Services	29,745	29,745	29,745	0	29,745
Other Miscellaneous Revenues	5,076	5,625	6,200	0	6,200
Transfers	539,457	539,457	539,457	0	539,457
Intragovernmental Services	10,482	14,000	14,000	0	14,000
Totals	\$784,760	\$588,827	\$589,402	\$0	\$589,402
Department Expenditures by Cost Center	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
090701 Administration	300,223	395,834	425,046	0	425,046
090702 Landscape Maintenance	1,809,391	2,022,753	2,244,804	0	2,244,804
090704 Maint. of Parks/Misc. Areas	698,471	1,029,502	962,266	293,143	1,255,409
Totals	\$2,808,085	\$3,448,089	\$3,632,116	\$293,143	\$3,925,259

Department Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	1,343,259	1,661,339	1,727,037	278,932	2,005,969
Operating Expenditures	1,453,301	1,779,450	1,887,979	(14,289)	1,873,690
Capital Expenditures	11,525	7,300	17,100	28,500	45,600
Totals	\$2,808,085	\$3,448,089	\$3,632,116	\$293,143	\$3,925,259

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	25.43	4.00	29.43

Parks and Landscape Maintenance Administration

Mission Statement

To provide the managerial oversight and administrative support needed to allow the City's parks and landscape areas to be well maintained, and fiscally sustainable.

Description of Operations

The Administrative program provides support and management for the division employees and contractors who provide landscape and park facility maintenance and sustainability services Citywide. The program also provides administrative assistance to personnel and contract employees to ensure that all employees are well-trained in best management practices for sustainable Florida landscaping and that the division is compliant with all Federal, State and local regulations governing horticulture, arboriculture, and sustainability.

Operational Goals

- To schedule training for Landscape staff with the goal of each landscape employee receiving one full week of education and training per year.
- To complete requests for landscape maintenance services.
- To oversee contracts with service providers who contribute to the efforts of the Landscape Maintenance Department.

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
Total training hours	684	960	1,000	1,120
Landscape Service Requests Completed	718	572	600	700
Active competitive bid contracts	19	20	20	20

Cost Center Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Other Miscellaneous Revenues	708	1,000	700	0	700
Transfers	26,264	26,264	26,264	0	26,264
Totals	\$26,972	\$27,264	\$26,964	0	\$26,964

Cost Center Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	223,342	297,329	319,520	0	319,520
Operating Expenditures	76,881	97,705	103,826	0	103,826
Capital Expenditures	0	800	1,700	0	1,700
Totals	\$300,223	\$395,834	\$425,046	0	\$425,046

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	2.83	0.00	2.83

Parks and Landscape Maintenance Landscape Maintenance

Mission Statement

To improve the overall landscape quality of the City by maintaining safe and aesthetically pleasing medians, and streetscapes in accordance with best management practices.

Description of Operations

The Landscape Maintenance program strives to provide consistent landscape maintenance by City staff and contractual services in a manner that meets or exceeds Florida Friendly standards for plantings (including “Right plant, Right location”), the Downtown Green Space Policy, the Southwest Florida Water Management District and other best practices related to fertilization, water conservation, and pest and disease control. The division establishes and maintains maintenance schedules that provide an appropriate level of care to a given area. The scheduled maintenance includes turf mowing and edging, weed control and removal from planting areas either manually or sprayed applications, litter control, topdressing with mulch or shell in planting areas, prescriptive fertilizer applications, annual planting and replacement, assorted tree care from removal to pruning, plant material installation and exotic plant removal and management. The Landscape Maintenance division also maintains the associated irrigation systems in the right-of-way. In addition, landscape clean-up and repair work is performed when there are auto accidents, vandalism, construction damage, and following special events.

Operational Goals

- To provide landscape maintenance of ‘right-of-way’ areas within City limits including medians and streetscapes.
- To identify and carry out arboriculture maintenance needs including removing high-risk, dead, declining, or diseased trees; trimming and pruning trees to maintain safety, aesthetics, and sustainability; and planting new or replacement trees.

Performance Measures	FY 2013	FY 2014	FY 2015	FY 2016
Description	Actual	Actual	Estimate	Estimate
Acres maintained by City Staff	350	350	352	352
Total Trees/Palms maintained	Not known	Not known	400	400
Trees/Palms added during Fiscal Year	Not known	Not known	50	50
Trees/Palms removed during Fiscal Year	Not known	Not known	50	50
Acres maintained by Contract Staff	Not known	323	323	323

Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
Revenue Summary	Actual	Budget	Request	Issues	Total
Charges for Services	29,745	29,745	29,745	0	29,745
Other Miscellaneous Revenues	50	625	1,000	0	1,000
Transfers	404,676	404,676	404,676	0	404,676
Totals	\$434,471	\$435,046	\$435,421	0	\$435,421

Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
Expenditures by Category	Actual	Budget	Request	Issues	Total
Personnel	981,365	1,094,908	1,272,253	0	1,272,253
Operating Expenditures	823,976	925,045	961,951	0	961,951
Capital Expenditures	4,050	2,800	10,600	0	10,600
Totals	\$1,809,391	\$2,022,753	\$2,244,804	0	\$2,244,804

Personnel Summary	FY 2016	FY 2016	FY 2016
	Budget	Issues	Total
Full Time Equivalent positions	20.60	0.00	20.60

Parks and Landscape Maintenance Maintenance of Parks and Miscellaneous Areas

Mission Statement

To enhance and improve the quality of life within the City of Sarasota Parks, cemeteries, utilities and public spaces around City Facilities (including lift stations, well stations, parking lots, and historic cemeteries), by managing a comprehensive program that provides consistent maintenance principles in accordance with best management practices and Historical Society guidelines for cemetery maintenance.

Description of Operations

The Parks and Miscellaneous Areas Maintenance program strives to provide consistent landscape maintenance by City staff and contractual services in a manner that meets or exceeds Florida Friendly standards for plantings (including “Right plant, Right location”), the Downtown Green Space Policy, the Southwest Florida Water Management District and other best practices related to fertilization, water conservation, and pest and disease control. The division establishes and maintains maintenance schedules that provide an appropriate level of care to a given area. The scheduled landscape maintenance includes turf mowing and edging, weed control and removal either manually or sprayed applications, litter control, topdressing with mulch or shell in planting areas, prescriptive fertilizer applications, annual planting and replacement, assorted tree care from removal to pruning, plant material installation and exotic plant removal and management. If and when Parks or Facility areas are damaged due to vandalism, construction, or special events, this Division will work to remedy all damages within 72 hours. Additionally, this Division oversees the landscape and site responsibilities for City parking lots, three historic cemeteries located in the City of Sarasota: Galilee, Oakland-Woodlawn, and Rosemary).

Operational Goals

- To provide landscape maintenance at the City’s public parks and ‘miscellaneous’ areas within City limits (including parking lots, well and lift stations, areas around City buildings, and three historic cemeteries).
- To identify and carry out arboriculture maintenance needs including removing high-risk, dead, declining, or diseased trees; trimming and pruning trees to maintain safety, aesthetics, and sustainability; and planting new or replacement trees.

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
Acres maintained by City Staff	118	118	118	118
Acres mowed by contract staff	118	118	118	118
Trees/Palms maintained in public parks	---	---	150	200

Cost Center Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Intergovernmental	200,000	0	0	0	0
Other Miscellaneous Revenues	4,318	4,000	4,500	0	4,500
Transfers	108,517	108,517	108,517	0	108,517
Intragovernmental Services	10,482	14,000	14,000	0	14,000
Totals	\$323,317	\$126,517	\$127,017	0	\$127,017

Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
Expenditures by Category	Actual	Budget	Request	Issues	Total
Personnel	138,552	269,102	135,264	278,932	414,196
Operating Expenditures	552,444	756,700	822,202	(14,289)	807,913
Capital Expenditures	7,475	3,700	4,800	28,500	33,300
Totals	\$698,471	\$1,029,502	\$962,266	\$293,143	\$1,255,409

Personnel Summary	FY 2016	FY 2016	FY 2016
	Budget	Issues	Total
Full Time Equivalent positions	2.00	4.00	6.00

Parks and Landscape Maintenance
Maintenance of Parks & Miscellaneous Areas
Issue: Director Parks & Recreation

Description of Issue

This request is to hire a Director of Parks & Recreation to oversee the City's Parks and Recreation programs including Bobby Jones Golf Complex, The Robert L. Taylor Community Complex, Lido Pool and Pavilion, the Children's Fountain, the Skateboard Park and various other City Parks. Consideration would be given to the establishment of a Parks District within the City.

Expenditures	FY 2016
Personnel	
Salaries and Wages	88,824
Medical and Dental	8,190
401(a) Contribution	8,824
Life Insurance	59
Social Security	6,751
Workers' Compensation	221
Personnel Total	\$112,289
Operating	
General Supplies	37,711
Operating Total	\$37,711
Expenditures Total	\$150,000
Net Cost of Issue	\$150,000

Parks and Landscape Maintenance
Maintenance of Parks & Miscellaneous Areas
Issue: Irrigation Maintenance Program

Description of Issue

To keep our enhanced landscapes staying healthy and beautiful, additional irrigated water is required. In order to maintain and upkeep our irrigation systems, the addition of an Irrigation Tech position is requested. This person would be responsible for inspections of irrigation systems throughout the City's numerous parks, medians, R.O.W.s and City owned properties in order to make sure the systems are running properly and efficiently. This position will also be responsible for updating systems that have been turned off during the downturn in the economy as well as making repairs necessary due to accidents and vandalism.

Expenditures	FY 2016
Personnel	
Salaries and Wages	30,708
Medical and Dental	8,190
401(a) Contribution	3,071
Life Insurance	59
Social Security	2,349
Workers' Compensation	350
Personnel Total	\$44,727
Expenditures Total	\$44,727
Net Cost of Issue	\$44,727

Parks and Landscape Maintenance
Maintenance of Parks & Miscellaneous Areas
Issue: Improved Arboriculture Program

Description of Issue

The unfortunate down-turn to our economy greatly impacted the City's Urban Forest through layoffs and cuts in contractual funding. The requested two new Arborist II positions would be responsible for proactively planning pesticide and fertilizer treatments to our over 73,000 trees and palms that the City has invested in over the years. Having additional Arborists would improve response time for tree issues and emergencies that currently rely on outside contractors. The overwhelming pruning request for City palms and trees along the R.O.W. and in Parks could be addressed. In addition, the tree inventory program that hasn't been managed or updated since 2008 could be re-activated. This inventory was a key component to managing our City Urban Forest. Some contracted services from the palm maintenance program will be reduced to help offset the total startup cost of this program.

Expenditures	FY 2016
Personnel	
Salaries and Wages	73,408
Medical and Dental	16,380
401(a) Contribution	7,340

Life Insurance	118
Social Security	5,616
Workers' Compensation	836
Other Salary Adjustments	1,289
Personnel Total	\$104,987
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Operating	
Medical and Chemical Supplies	15,000
Equipment and Property Rental	30,000
Land Maintenance	-97,000
Operating Total	\$-52,000
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Capital	
Machinery and Tools	28,500
Capital Total	\$28,500
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Expenditures Total	\$81,487
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Net Cost of Issue	\$81,487
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Parks and Landscape Maintenance
Maintenance of Parks & Miscellaneous Areas
Issue: **Additional Part-time Seasonal Staff**

Description of Issue

During the growing season, we have a need for additional part-time staff as seasonal labor or interns. The time frame would mainly be June, July and August but may include winter and spring breaks also. The type of work would include, but not be limited to, assisting with any planting projects, litter patrol, special event assistance, park inventory processing, watering of plant material not irrigated such as tree planting within R.O.W., small park amenity repairs or replacement, graffiti removal and assistance with minor administration work/research for products and supplies.

Expenditures	FY 2016
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Personnel	
Part-time Salaries	15,500
Social Security	1,186
Workers' Compensation	243
Personnel Total	\$16,929
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Expenditures Total	\$16,929
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Net Cost of Issue	\$16,929
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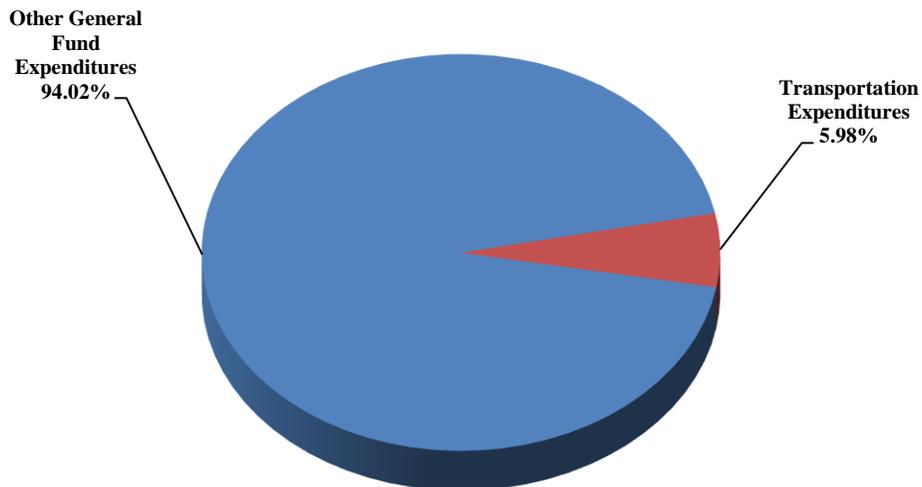


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TRANSPORTATION

The Transportation Program provides for the maintenance of streets, bridges, signalization, traffic control, storm drainage, and sidewalks. Engineering Services protects the public by establishing and monitoring engineering standards for new and existing infrastructure and for the use of the City’s right-of-way.

	<u>2013-14</u> <u>Budget</u>	<u>2014-15</u> <u>Budget</u>	<u>2015-16</u> <u>Budget</u>	<u>% Increase</u> <u>(Decrease)</u>
Street & Highway Maintenance	\$ 2,890,949	\$ 2,958,945	\$ 3,118,377	5.39%
Engineering Svcs.	<u>287,260</u>	<u>383,697</u>	<u>401,262</u>	4.58%
 Transportation Total	 <u><u>\$ 3,178,209</u></u>	 <u><u>\$ 3,342,642</u></u>	 <u><u>\$ 3,519,639</u></u>	 5.30%
 Transportation % to Total General Fund	 <u><u>5.37%</u></u>	 <u><u>5.88%</u></u>	 <u><u>5.98%</u></u>	



Street and Highway Maintenance

Department Summary

The Street and Highway Maintenance Division of Public Works is responsible for overseeing the construction, maintenance, and sustainability of pedestrian and vehicular rights-of-way within the City. Oversight includes roadways, bike lanes, curbs, gutters, sidewalks, bridges, street signs, street lighting, and traffic signals. The Division is made up of three primary functions: Administration, Infrastructure Maintenance, and Traffic Control/Street Lighting.

Department Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Intergovernmental	457,285	465,000	460,000	0	460,000
Charges for Services	248,824	274,078	254,477	0	254,477
Other Miscellaneous Revenues	41,744	63,250	53,000	0	53,000
Transfers	1,289,741	1,141,503	1,036,499	51,686	1,088,185
Intragovernmental Services	255,274	250,000	250,000	0	250,000
Totals	\$2,292,868	\$2,193,831	\$2,053,976	\$51,686	\$2,105,662

Department Expenditures by Cost Center	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
138711 St & Highway Maintenance	293,831	309,958	245,365	0	245,365
138712 Infrastructure Maintenance	801,634	951,928	992,921	82,000	1,074,921
138713 Traffic Control/St Lighting	1,499,509	1,697,059	1,746,405	51,686	1,798,091
Totals	\$2,594,974	\$2,958,945	\$2,984,691	\$133,686	\$3,118,377

Department Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	1,404,236	1,475,582	1,523,216	102,479	1,625,695
Operating Expenditures	1,151,582	1,437,267	1,398,679	3,207	1,401,886
Capital Expenditures	39,156	46,096	62,796	28,000	90,796
Totals	\$2,594,974	\$2,958,945	\$2,984,691	\$133,686	\$3,118,377

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	16.38	2.00	18.38

Street and Highway Maintenance Administration

Mission Statement

To provide the managerial oversight and administrative support that will result in a well-managed network of streets, roads, alleys, sidewalks, streetlights, street signs, and traffic signals.

Description of Operations

The Administrative function of Street and Highway Maintenance ensures that the Streets and Highways Staff are well-trained, safe, and effective. Administration also coordinates the design, planning, scheduling, and maintenance of City projects with other City divisions, local municipal/State agencies, critical stakeholders, and others as needed to ensure compliance with funding regulations, contracts and agreements, and best practices.

Operational Goals

- To schedule trainings and required certifications for Streets and Highways Staff
- To manage contractors/contracts who have competitively bid to perform contract work for the Streets and Highways Division of Public Works.
- To manage responses to all internally and externally generated service requests for right-of-way improvements, or maintenance.

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
Training hours completed by Staff	158	289	400	400
Contracts managed for r-o-w work	12	20	25	25
Service requests completed	2,480	1,734	2,000	2,000

Cost Center Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Transfers	7,046	7,046	7,046	0	7,046
Totals	\$7,046	\$7,046	\$7,046	0	\$7,046

Cost Center Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	240,767	238,048	165,311	0	165,311
Operating Expenditures	48,548	71,910	69,854	0	69,854
Capital Expenditures	4,516	0	10,200	0	10,200
Totals	\$293,831	\$309,958	\$245,365	0	\$245,365

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	1.23	0.00	1.23

Street and Highway Maintenance Infrastructure Maintenance

Mission Statement

To ensure the City's pedestrian and vehicular rights-of-way are safe and well maintained.

Description of Operations

The Infrastructure Maintenance function provides ongoing improvements to, and maintenance of, the City's right-of-way infrastructure that includes roadways, curbs, gutters, sidewalks, and bridges. Maintenance Staff performs repairs to sidewalks to remedy trip hazards, repairs potholes, and other small-construction projects, and manages contracts for larger construction projects like sidewalks and curbs, roadway resurfacing, and bridge repairs. The right-of-way is often populated with street furniture, public art, signage, traffic calming devices, variable message boards, parking spaces, temporary barricades, etc., and these objects also require inspection and on-going maintenance either performed by this Division or coordinated with other pertinent Staff. Periodically the right-of-way is the location of approved special events, special public art installations, or is impacted by adjacent residential or commercial construction projects; Infrastructure Maintenance staff oversees the regulation and restoration of these affected areas.

Operational Goals

- To evaluate roadway surfaces for needed repairs, and to schedule, coordinate, and oversee all milling and resurfacing on approximately 5% of the City's roadways annually.
- To annually evaluate public sidewalks needing to be repaired, replaced, or newly created, and complete the sidewalk work using internal Staff or contracted services.
- To annually evaluate the City's vehicular bridges and schedule repair/replacement work accordingly.
- To assign Maintenance Staff as needed to respond to oversee/assist right-of-way special events.

Performance Measures	FY 2013	FY 2014	FY 2015	FY 2016
Description	Actual	Actual	Estimate	Estimate
Miles of roadway milled and replaced	17.8mi	11mi	16mi	15mi
Streets resurfaced VS total City street miles	7.6%	4.7%	6.9%	6.4%
Linear feet of sidewalk replaced/established	1,575	5,420	6,000	6,000
Vehicular bridges assessed and repaired	4	0	5	4
Extra duty hours for r-o-w special events	408	358	400	400

Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
Revenue Summary	Actual	Budget	Request	Issues	Total
Intergovernmental	457,285	465,000	460,000	0	460,000
Charges for Services	0	59,806	59,806	0	59,806
Other Miscellaneous Revenues	11,373	13,250	13,000	0	13,000
Transfers	314,034	157,034	157,034	0	157,034
Intragovernmental Services	201,809	220,000	220,000	0	220,000
Totals	\$984,501	\$915,090	\$909,840	0	\$909,840

Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
Expenditures by Category	Actual	Budget	Request	Issues	Total
Personnel	588,652	599,253	664,471	50,793	715,264
Operating Expenditures	195,622	324,475	300,450	3,207	303,657
Capital Expenditures	17,360	28,200	28,000	28,000	56,000
Totals	\$801,634	\$951,928	\$992,921	\$82,000	\$1,074,921

Personnel Summary	FY 2016	FY 2016	FY 2016
	Budget	Issues	Total
Full Time Equivalent positions	7.65	1.00	8.65

**Street and Highway Maintenance
Infrastructure Maintenance**

Issue: Level of Service Increase for Sign Maintenance & Replacement

Description of Issue

This position is requested in order to increase the level of service for painting and striping of lines in parking lots, cross walks and stop bars along with providing support to sign maintenance as we begin the next phase of changing out signs to meet the new reflectivity requirements for overhead street name signs. A program to replace all street name signs will also be implemented.

Expenditures	FY 2016
Personnel	
Salaries and Wages	33,251
Medical and Dental	8,190
401(a) Contribution	3,325
Life Insurance	59
Social Security	2,544
Workers' Compensation	2,155
Clothing Allowance/Uniform Rental	100
Other Salary Adjustments	1,169
Personnel Total	\$50,793
Operating	
General Supplies	3,207
Operating Total	\$3,207
Capital	
Motor Vehicles	28,000
Capital Total	\$28,000
Expenditures Total	\$82,000
Net Cost of Issue	\$82,000

**Street and Highway Maintenance
Traffic Control/Street Lighting**

Mission Statement

To provide traffic signal and control sign maintenance level of service that complies with federal, state, and local standards, and provides for an orderly flow of traffic; to maintain City and FDOT street lights at proper lighting levels for public safety and quality of life; and to assist in the City's special events and holiday displays of lighting, decorations, signage, and other electrical needs.

Description of Operations

The Traffic Control and Street Lighting function of the Street and Highway Maintenance division oversees the operations of the City's network of traffic signals and street lights including providing maintenance and repair of traffic heads, road signs, signal controllers, in-ground traffic loops, traffic signal interconnections, overhead mast

arms, traffic control signs, street name signs, and over-head street lighting systems. In addition to providing "24-7" emergency response, electrical set-up for special events, and special signage and lighting as needed to accommodate special events, much of the Traffic Control and Street Lighting services must be coordinated with the City Engineer, the Florida Department of Transportation (FDOT), Florida Power and Light (FPL), and Neighborhoods/Wildlife Advocates who request assistance with neighborhood lighting levels (for crime prevention) and waterfront lighting shields (Sea Turtle mating protection).

Operational Goals

- To maintain traffic signals in accordance with the International Municipal Signal Association guidelines, and to coordinate timing of signals with the City Engineer, Florida Department of transportation, and the local municipal coordination agency.
- To maintain traffic control signage in accordance with the guidelines established in the Manual on Uniform Traffic Control Devices.
- To maintain State owned and City owned street lights within City limits, including any special treatments of street lighting poles for decoration or demonstration.

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
Intersections with traffic signals	95	96	95	94
City-maintained traffic control signs	15,390	15,400	15,415	15,430
City-maintained street lights (City owned)	3,122	3,136	3,150	3,165
City-maintained street lights (State owned)	584	584	584	584

Cost Center Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Charges for Service	248,824	214,272	194,671	0	194,671
Other Miscellaneous Revenues	30,371	50,000	40,000	0	40,000
Transfers	975,707	984,469	879,465	51,686	931,151
Intragovernmental Services	53,465	30,000	30,000	0	30,000
Totals	\$1,308,367	\$1,278,741	\$1,144,136	\$51,686	\$1,195,822

Cost Center Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	574,817	638,281	693,434	51,686	745,120
Operating Expenditures	907,412	1,040,882	1,028,375	0	1,028,375
Capital Expenditures	17,280	17,896	24,596	0	24,596
Totals	\$1,499,509	\$1,697,059	\$1,746,405	\$51,686	\$1,798,091

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	7.50	1.00	8.50

Street and Highway Maintenance
Traffic Control/Street Lighting
Issue: **Preventative Maintenance for FDOT**

Description of Issue

This requested position will assist with new preventative maintenance requirements on Florida Department of Transportation (FDOT) roads and the addition of closed circuit television (CCTV) maintenance. There will be an increased level of service for street lights by reducing response time and providing for additional preventative maintenance light surveys. This position will also assist with the increasing number of responses needed for contractors due to construction in the Downtown and Rosemary districts. The funding for this position will be covered by Gas Tax and will have no cost effect on the General Fund.

Expenditures	FY 2016
Personnel	
Salaries and Wages	34,913
Medical and Dental	8,190
401(a) Contribution	3,491
Life Insurance	59
Social Security	2,671
Workers' Compensation	2,262
Clothing Allowance/Uniform Rental	100
Personnel Total	\$51,686
Expenditures Total	\$51,686
Revenues	
Transfers	
Interfund Transfer	-51,686
Transfers Total	-\$51,686
Revenue Total	-\$51,686
Net Cost of Issue	\$0

Engineering Services

Department Summary

The Engineering Services division of the Public Works Department plans, designs, and manages the construction of new right-of-way infrastructure and executes improvements to existing right-of-way infrastructure. The division arranges its efforts into two categories: General Engineering, and Capital Projects.

Department Expenditures by Cost Center	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
028623 Capital Projects Mgmt.	118,101	227,879	236,022	0	236,022
028624 General Engineering	241,240	155,818	165,240	0	165,240
Totals	\$359,341	\$383,697	\$401,262	0	\$401,262

Department Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	336,685	357,171	371,567	0	371,567
Operating Expenditures	22,656	25,026	24,595	0	24,595
Capital Expenditures	0	1,500	5,100	0	5,100
Totals	\$359,341	\$383,697	\$401,262	0	\$401,262

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	6.25	0.00	6.25

Engineering Services Capital Projects Management

Mission Statement

To manage the City's 5-year Capital Improvement Program so that the City can plan, budget, design, and construct infrastructure projects as well as oversee on-going infrastructure maintenance programs.

Description of Operations

Capital Projects Management is responsible for oversight of the municipal construction activities identified in the City's Capital Improvement Program, which includes budgeting, contract oversight, grants compliance, project planning and design, and construction management. Project planning and design often includes citizen engagement, sustainability reviews, interlocal agreements, and logistical coordination with other on-going City construction projects. Following construction commencement, regulatory reporting may be required, and community funding partners who have agreed to assist in the infrastructure funding (for example, the F.D.O.T.) must be invoiced and the reimbursement process overseen. The Management team tracks and reports on the progress made on the Capital Improvement Plan which is updated annually to reflect progress made, and to have new projects added.

Operational Goals

- To manage and inspect Capital Improvement Plan projects.

Performance Measures	FY 2013	FY 2014	FY 2015	FY 2016
Description	Actual	Actual	Estimate	Estimate
Total # of projects on the Adopted CIP	104	71	71	75
CIP Projects in construction	57	55	52	55
CIP Projects completed	48	50	47	50
Project Manager to Projects ratio	4:57	4:55	4:52	4:55
Project Inspectors to Projects ratio	2:57	2:55	2:52	2:55

Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
Expenditures by Category	Actual	Budget	Request	Issues	Total
Personnel	101,779	209,688	217,722	0	217,722
Operating Expenditures	16,322	18,191	18,300	0	18,300
Totals	\$118,101	\$227,879	\$236,022	0	\$236,022

Personnel Summary	FY 2016	FY 2016	FY 2016
	Budget	Issues	Total
Full Time Equivalent positions	3.00	0.00	3.00

Engineering Services

General Engineering

Mission Statement

To create and maintain attractive, safe, and sustainable public rights-of-way.

Description of Operations

General Engineering is responsible for assisting City Departments and citizens with Civil Engineering issues including research, mapping, in-house design development and surveying, periodic inspections to ensure compliance with the City's Engineering Design Criteria Manual, addressing requests for regulatory and informational signage in the right-of-way, as well as requests related to pavement marking ('striping').

Operational Goals

- To perform in-house Civil Engineering design when possible.
- To perform in-house field surveys when possible.

Performance Measures	FY 2013	FY 2014	FY 2015	FY 2016
Description	Actual	Actual	Estimate	Estimate
Civil engineering projects designed by Staff	4	9	12	12
Employee cost to accomplish above designs	\$1,690	\$3,119	\$5,054	\$5,206
Field surveys performed by Staff	81	28	35	35

Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
Expenditures by Category	Actual	Budget	Request	Issues	Total
Personnel	234,906	147,483	153,845	0	153,845
Operating Expenditures	6,334	6,835	6,295	0	6,295
Capital Expenditures	0	1,500	5,100	0	5,100
Totals	\$241,240	\$155,818	\$165,240	0	\$165,240

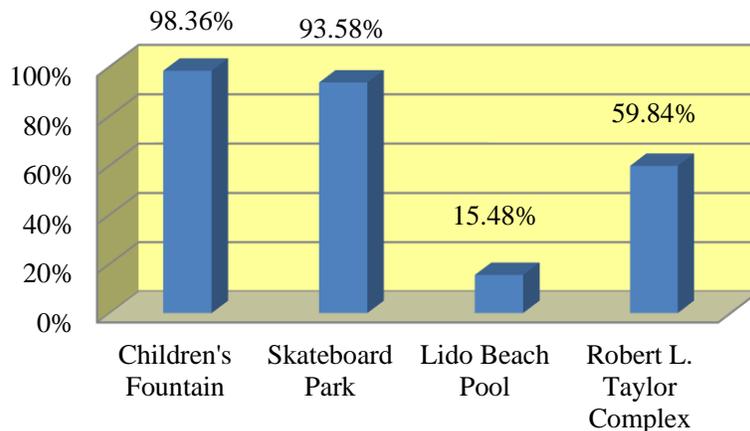
Personnel Summary	FY 2016	FY 2016	FY 2016
	Budget	Issues	Total
Full Time Equivalent positions	3.25	0.00	3.25

CULTURE AND RECREATION

The majority of cultural and recreational facilities operated by the City of Sarasota are supported by user fees and reported as enterprise funds. The facilities listed below, however, are supported by a combination of user fees, contributions, intergovernmental revenues and General Fund resources.

	2013-14 Budget	2014-15 Budget	2015-16 Budget	% Increase (Decrease)
Skateboard Park	\$ 18,184	\$ 18,064	\$ 18,702	3.53%
Children's Fountain	68,545	72,817	122,145	67.74%
Lido Beach Pool & Pavillion	171,109	206,049	169,790	-17.60%
Robert L. Taylor Complex	1,117,253	1,200,495	1,371,604	14.25%
Culture and Recreation Total	\$ 1,375,091	\$ 1,497,425	\$ 1,682,241	12.34%
 Culture and Recreation % to Total General Fund	 <u>2.32%</u>	 <u>2.63%</u>	 <u>2.86%</u>	

**Culture and Recreation
2015-16 Percentage of Funding Provided by the General Fund**



Skateboard Park

Mission Statement

To operate the City's Skate Park as a popular, affordable facility for users of all ages to enjoy for skateboarding, scooting, biking, and in-line bladers, as well as other community events.

Description of Operations

The Sarasota Skate Park opened in the fall of 2003 at the northeast corner of Payne Park and offers over 25,000 sf of concrete ramps and skating surfaces for skateboarders, bikers, scooters, and roller-bladers to enjoy. Adjacent to the skating ramp area is a modern structure that houses interior workspaces, a central lobby, and Skate Park restroom facilities. Since 2010, the Skate Park has been run by a not-for-profit community organization 'Sarasota Sk8 School'. Sk8 School operates the Skate Park seven days a week, 363 days a year (closed Christmas and Thanksgiving). The operational hours are coordinated to accommodate teens' and youths' school hours and school holidays, and the facility is typically open between 60 and 70 hours a week for users. In addition to operating the facility for daily users the Skate Park also hosts special events, birthday parties, Beginning Skater classes, musical performances, community fund raisers, art shows, competitions/contests, and skate camps. Tracking of users is not done on a per-entry basis, although admission sales are recorded daily (over 15,000 annually), however the amount of daily users far exceeds the individual admissions sales as each sale may represent the purchase of passes that can be used for more than one day's entry.

Operational Goals

- Maintain a concessions agreement with a well-managed non-profit organization to operate the City's skate park per established terms.

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
Concessions Agreement in place	Y	Y	Y	Y

Cost Center Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Charges for Services	\$6,650	\$7,200	\$1,200	0	\$1,200
Totals	\$6,650	\$7,200	\$1,200	0	\$1,200

Cost Center Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	0	0	0	0	0
Operating Expenditures	2,503	13,064	3,702	0	3,702
Capital Expenditures	0	5,000	15,000	0	15,000
Totals	\$2,503	\$18,064	\$18,702	0	\$18,702

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	0.00	0.00	0.00

Children's Fountain

Mission Statement

To provide a free-of-charge splash park for children to enjoy while visiting Bayfront Park in Downtown Sarasota.

Description of Operations

The Donna M. Steigerwaldt/Jockey International Children's Fountain is a 7,200 s.f. splash park located within the City's Bayfront Park on the Sarasota shoreline. The splash park is provided free of charge to children every day of the week for seven months of the year (the park is not open in the winter). The Fountain utilizes potable City water which re-circulates at a minimum of 650 gallons/minute. The fountain water is pumped from a 4,000 gallon underground storage tank through a filter and chemical treatment system before returning to the fountain to be jetted out. The concrete fountain is decorated with animal sculptures that were sculpted by local Sarasota artists, and the animals are re-glazed semi-annually to maintain their attractive colors and assure safety. Hourly water monitoring is required to assure compliance with health and safety regulations, and periodic inspections by the Sarasota County Health Department have resulted in continuous reports of 100% compliance. The fountain has a maximum occupancy of 120 splashers and remains a favorite location for children's birthdays and field trips.

Operational Goals

- To monitor the fountain's water quality hourly during open hours, maintain chemicals at proper levels, and satisfy all Health Department inspections.
- To maximize the fountain's (seasonal) open hours, with the exception of closures for weather events and unexpected closures.

Performance Measures	FY 2013	FY 2014	FY 2015	FY 2016
Description	Actual	Actual	Estimate	Estimate
Water testing samples meeting compliance	100%	98%	98%	100%
Health department inspection compliance	100%	100%	100%	100%
Unexpected closures for repairs	2 days	44 days	17 days	0 days

Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
Revenue Summary	Actual	Budget	Request	Issues	Total
Other Miscellaneous Revenues	\$105	\$2,000	\$2,000	0	\$2,000
Totals	\$105	\$2,000	\$2,000	0	\$2,000

Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
Expenditures by Category	Actual	Budget	Request	Issues	Total
Personnel	36,211	38,362	41,979	0	41,979
Operating Expenditures	25,240	34,455	37,166	0	37,166
Capital Expenditures	0	0	43,000	0	43,000
Totals	\$61,451	\$72,817	\$122,145	0	\$122,145

Personnel Summary	FY 2016	FY 2016	FY 2016
Full Time Equivalent positions	Budget	Issues	Total
Full Time Equivalent positions	0.20	0.00	0.20

Lido Beach Pavilion and Pool

Mission Statement

To operate the Lido Beach's Pavilion and public pool facilities so that residents and visitors may enjoy beachside concessions, gift-shopping and swimming at affordable rates in an attractive and safe environment.

Description of Operations

The Lido Pool and Pavilion are located at the entrance to Lido Beach on Lido Key in the City of Sarasota. The Pavilion includes a concessions area, gift shop, public showers/restrooms, and covered eating areas, and surrounds an open courtyard for dining at umbrella shaded tables. The 25 meter heated lap pool is adjacent to the pavilion, and is available to the public 6 days a week year round (closed Mondays, Christmas and New Year's Day). It is staffed with lifeguards, and swimmers can chose from very affordable rates for daily, 3-month, or annual passes. Operations of the Concessions stand are contracted out locally, with the City receiving a portion of the Concessions and Pool revenues. Lifeguard services are also contracted out locally, and the lifeguards maintain records of daily pool users. Long-term maintenance of the Pavilion and Pool is the financial responsibility of the City of Sarasota and the City works to balance the costs of the facility with the needs and wants of the users and Lido Key enthusiasts.

Cost Center Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Charges for Services	122,443	100,000	143,500	0	143,500
Totals	\$122,443	\$100,000	\$143,500	0	\$143,500

Cost Center Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	51,585	79,199	56,249	0	56,249
Operating Expenditures	102,334	126,250	113,541	0	113,541
Capital Expenditures	0	600	0	0	0
Totals	\$153,919	\$206,049	\$169,790	0	\$169,790

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	0.00	0.00	0.00

Robert L. Taylor Community Complex

Mission Statement

To provide a quality regional complex that welcomes all age of community members to participate in exercise, sports/league play, and educational and recreational activities at an affordable price.

Description of Operations

The Robert L. Taylor 'Rec Center' has been located in Sarasota for more than 60 years but was recently replaced with a substantial new building and outdoor facilities. The new Robert L. Taylor Community Complex opened its doors September 3, 2011, and the 44,000 square ft facility houses a fitness center with weight room and cardio classrooms, gymnasium with basketball and volleyball courts, game room, computer lab, social and meeting spaces, a recording studio, an arts and crafts room, a commercial kitchen, and administrative office spaces.

The 13-acre campus also includes an expansive outdoor pool and family water play area, an outdoor amphitheater, outdoor (lighted) basketball courts, and sand volleyball court, full size athletic fields (construction 2015), and the David Cohen Park which features a 1/4 mile walking track/fitness trail, multiple covered playgrounds, and shaded picnic benches/eating areas. The City staffs this facility with dedicated employees and local volunteers who contribute their time to making the Complex a popular, safe, attractive, and active facility.

Operational Goals

- To sell daily gym and daily pool passes, and monthly and annual facility passes, to allow users affordable access to the community complex.
- To provide a well-appointed concessions area and other meeting spaces that can be utilized by community groups for a rental fee, as well as operated by Robert L. Taylor staff during league activities.
- To coordinate and promote indoor basketball leagues.
- To operate on-site athletic fields (construction 2015).

Performance Measures	FY 2013	FY 2014	FY 2015	FY 2016
Description	Actual	Actual	Estimate	Estimate
Daily gym passes purchased	1,765	2,188	2,280	2,000
Daily pool passes purchased	3,045	2,497	1,100	1,000
Monthly memberships purchased	5,492	4,385	5,650	5,500
Unique visits by monthly pass holders	37,554	31,727	35,000	35,000
Rental revenues	\$31,571	\$31,521	\$28,400	\$28,000
Youth basketball league players	135	140	148	160
Concessions revenues	\$309	\$5,119	\$11,400	\$10,000

Revenue Summary	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
Description	Actual	Budget	Request	Issues	Total
Intergovernmental	320,000	320,000	320,000	0	320,000
Charges for Services	123,561	141,200	145,700	0	145,700
Other Miscellaneous Revenues	188	5,500	0	0	0
Transfers	118,000	85,000	85,000	0	85,000
Totals	\$561,749	\$551,700	\$550,700	\$0	\$550,700

Expenditures by Cost Center	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
118000 Community Complex	1,003,450	1,115,401	1,149,717	121,553	1,271,270
118081 Leagues	1,157	8,400	11,780	0	11,780
118084 Athletic Fields	0	76,694	88,554	0	88,554
Totals	\$1,004,607	\$1,200,495	\$1,250,051	\$121,553	\$1,371,604

Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	619,898	696,839	733,480	121,553	855,033
Operating Expenditures	362,994	503,656	516,571	0	516,571
Capital Expenditures	21,715	0	0	0	0
Totals	\$1,004,607	\$1,200,495	\$1,250,051	\$121,553	\$1,371,604

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	7.00	1.00	8.00

Robert L. Taylor Community Complex
Issue: **After School Program Part-time Staff**

Description of Issue

In the past, Educate Today, Inc. has conducted the afterschool program at the Robert L. Taylor Community Complex; however, they have lost their funding and are no longer able to conduct the program. The afterschool program is now being conducted by the City with limited funding but only for 30 students rather than the 60 that were being accommodated by Educate Today, Inc. The program will need to be expanded from 30 students back to 60 students next fiscal year and full funding is requested. This request is to hire additional part-time staff to expand the program to 60 students at an annual cost of \$48,275.

Expenditures	FY 2016
Personnel	
Part-time Salaries	44,200
Social Security	3,381
Workers' Compensation	694
Personnel Total	\$48,275
Expenditures Total	\$48,275
Net Cost of Issue	\$48,275

Robert L. Taylor Community Complex
Issue: **Additional Part-time Summer Camp Staff**

Description of Issue

In past years Educate Today has conducted 5 weeks of the 10 week summer camp program offered at the Robert L. Taylor Community Complex. Due to the loss of their grant funding, however, Educate Today, Inc. can no longer

conduct those 5 weeks of the summer camp program. All 10 weeks of the summer camp program must now be conducted by the City.

The summer camp program currently serves 85 youths for a 10-week total cost of \$109,876. Community Development Block Grant (CDBG) funds of \$24,000 are budgeted to help offset the cost of the summer camp costs. In order to fund the balance of the cost of the program an additional \$46,898 is requested.

Expenditures	FY 2016
Personnel	
Part-time Salaries	42,938
Social Security	3,285
Workers' Compensation	675
Personnel Total	\$46,898
Expenditures Total	\$46,898
Net Cost of Issue	\$46,898

Robert L. Taylor Community Complex
Issue: **Maintenance Mechanic I**

Description of Issue

The Robert L. Taylor Community Complex (RLTCC) currently has a part-time Maintenance Tech I working an average of 30 hours per week to maintain all of the floors at RLTCC. He waxes the floors and maintains them throughout the year. He also cleans the Center and assists the Rec Attendants with programming. Robert L. Taylor Community Complex only has one full-time Maintenance/Custodial position. The facility is 44,000 sq. ft. with 19,000 sq. ft. of floor space.

This request is to increase funding as necessary to increase this position from part-time to full-time. The additional hours will be dedicated to improving the overall maintenance of the facility as well as assist with the floor maintenance of other Public Works buildings as necessary.

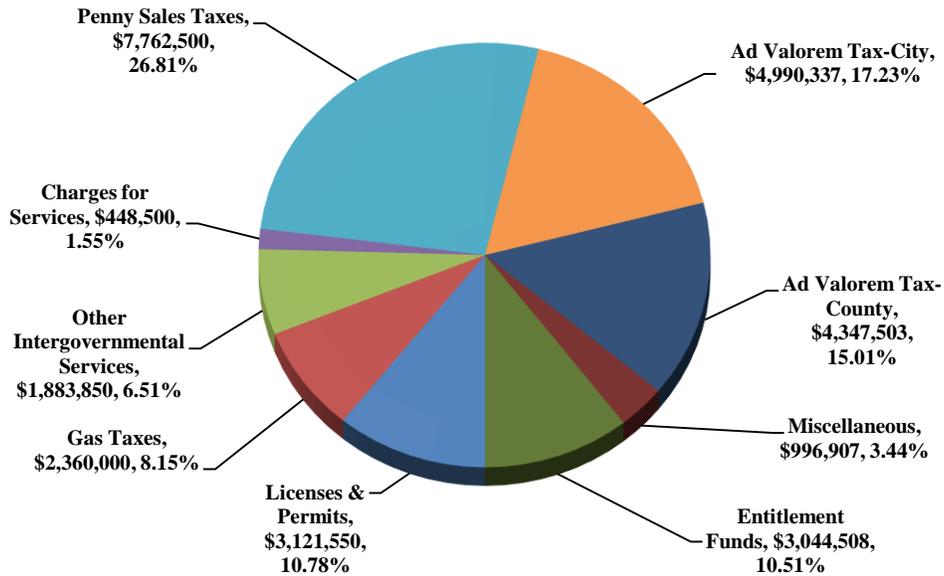
Expenditures	FY 2016
Personnel	
Salaries and Wages	30,708
Part-time Salaries	-18,300
Medical and Dental	8,190
401(a) Contribution	3,071
Life Insurance	59
Social Security	949
Workers' Compensation	1,703
Personnel Total	\$26,380
Expenditures Total	\$26,380
Net Cost of Issue	\$26,380



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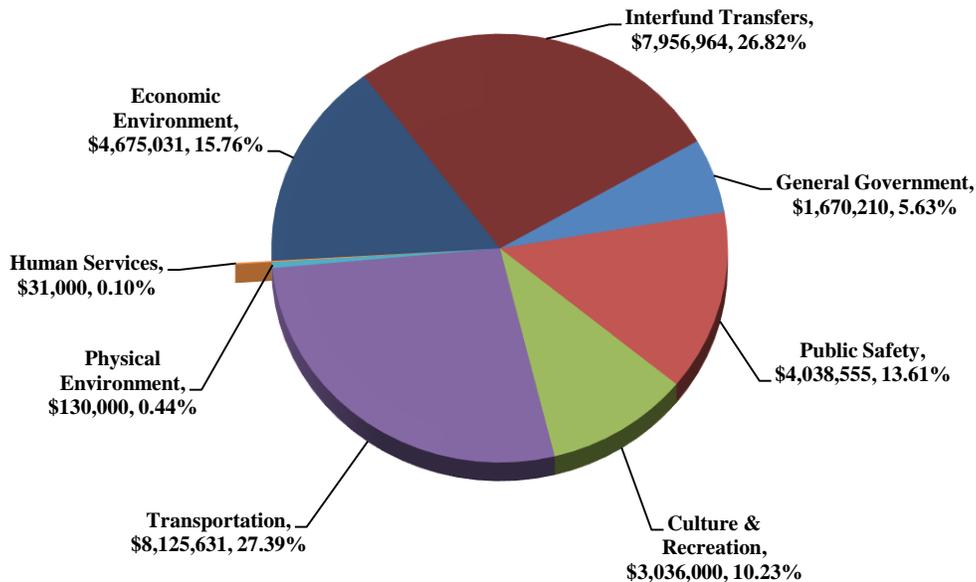
SPECIAL REVENUE FUNDS

REVENUES



The above chart presents revenues by source as a percentage of total Special Revenue Fund revenues. The majority of these revenues are designated for public infrastructure improvements. The entitlement funds, penny sales taxes, and the gas taxes represent 10.51, 26.81 and 8.15%, respectively, of total Special Revenue Fund revenues. Penny sales taxes can be used only for public infrastructure improvements, entitlement funds are used for rehabilitation projects/purposes as approved by the City Commission, and gas taxes can be used only for transportation oriented expenditures. The City and County Ad Valorem Taxes totaling 32.24% can only be used for approved expenditures of the Community Redevelopment Association.

EXPENDITURES



The above chart demonstrates expenditures by major function as a percentage of total Special Revenue Fund expenditures. Interfund Transfers (26.82%) include transfers for both debt service and services provided by other funds. These Interfund Transfers are classified by function in the fund they are transferred to and used by.

SPECIAL REVENUE FUNDS
COMBINING BUDGET STATEMENT

	Public Art	Building Services	Development Application System	St. Armands Business Improvement District	Golden Gate Point Streetscape Spec. District
BEGINNING FUND BALANCE	\$ 53,852	\$ 4,320,940	\$ 404,304	\$ 136,224	\$ 45,048
REVENUES					
Ad valorem tax-City	-	-	-	240,100	100,000
Ad valorem tax-County	-	-	-	-	-
Tourist development tax	-	-	-	-	-
Gas tax	-	-	-	-	-
Penny sales tax	-	-	-	-	-
Other taxes	-	-	-	-	-
Licenses and permits	-	3,031,550	-	-	-
Entitlement funds	-	-	-	-	-
Grants	-	-	-	-	-
Contributions-government	-	-	-	-	-
Charges for services	-	53,500	395,000	-	-
Fines	-	-	-	-	-
Miscellaneous	-	10,000	3,000	3,300	-
Interfund transfers	-	9,000	-	-	-
Total Revenues	-	3,104,050	398,000	243,400	100,000
Estimated Funds Available	53,852	7,424,990	802,304	379,624	145,048
EXPENDITURES					
General government	-	-	-	-	-
Public safety	-	3,136,933	-	-	-
Physical environment	-	-	-	-	-
Transportation	-	-	-	-	-
Economic environment	-	-	181,900	243,400	100,000
Human services	-	-	-	-	-
Culture and recreation	-	-	-	-	-
Debt service	-	-	-	-	-
Interfund transfers	-	-	224,000	-	-
Total Expenditures	-	3,136,933	405,900	243,400	100,000
ENDING FUND BALANCE	\$ 53,852	\$ 4,288,057	\$ 396,404	\$ 136,224	\$ 45,048

Note: Changes in fund balance for all funds are discussed in the **In Depth Analysis** section of this Financial Plan.

<u>Downtown Improvement District</u>	<u>Penny Sales Tax</u>	<u>Housing & Community Development</u>	<u>Multi-Modal Transportation Impact Fee</u>	<u>Gas Tax</u>	<u>\$0.05 Local Option Fuel Tax</u>
\$ 10,974	\$ 6,046,327	\$ 591,231	\$ -	\$ 672,299	\$ 283,220
372,346	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	1,410,000	950,000
-	7,762,500	-	-	-	-
-	-	-	-	-	-
-	-	-	90,000	-	-
-	-	3,044,508	-	-	-
-	-	105,362	-	-	-
-	-	751,405	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	110,000	504,156	10,000	-	-
-	-	-	-	-	-
<u>372,346</u>	<u>7,872,500</u>	<u>4,405,431</u>	<u>100,000</u>	<u>1,410,000</u>	<u>950,000</u>
<u>383,320</u>	<u>13,918,827</u>	<u>4,996,662</u>	<u>100,000</u>	<u>2,082,299</u>	<u>1,233,220</u>
-	790,000	812,168	-	-	-
-	600,000	-	-	-	-
-	130,000	-	-	-	-
-	2,575,000	-	100,000	527,000	870,000
235,518	50,000	3,593,263	-	-	-
-	-	-	-	-	-
-	2,556,000	-	-	-	-
-	-	-	-	-	-
136,828	1,276,422	-	-	1,073,581	-
<u>372,346</u>	<u>7,977,422</u>	<u>4,405,431</u>	<u>100,000</u>	<u>1,600,581</u>	<u>870,000</u>
<u>\$ 10,974</u>	<u>\$ 5,941,405</u>	<u>\$ 591,231</u>	<u>\$ -</u>	<u>\$ 481,718</u>	<u>\$ 363,220</u>

SPECIAL REVENUE FUNDS
COMBINING BUDGET STATEMENT
(Continued)

	Community Redevelopment Agency	Tourist Development	Citizens with Disabilities	County Occupational License
BEGINNING FUND BALANCE	\$ 2,002,432	\$ 727,165	\$ 146,324	\$ 24,797
REVENUES				
Ad valorem tax-City	4,277,891	-	-	-
Ad valorem tax-County	4,347,503	-	-	-
Tourist development tax	-	330,000	-	-
Gas Tax	-	-	-	-
Penny sales tax	-	-	-	-
Other taxes	-	-	-	9,000
License and permits	-	-	-	-
Entitlement funds	-	-	-	-
Grants	-	-	-	-
Contributions-government	-	-	-	-
Charges for services	-	-	-	-
Fines	-	-	25,000	-
Miscellaneous	32,000	-	-	-
Interfund transfers	136,828	-	-	-
Total Revenues	<u>8,794,222</u>	<u>330,000</u>	<u>25,000</u>	<u>9,000</u>
Estimated Funds Available	<u>10,796,654</u>	<u>1,057,165</u>	<u>171,324</u>	<u>33,797</u>
EXPENDITURES				
General government	67,726	-	-	316
Public safety	-	-	-	-
Physical environment	-	-	-	-
Transportation	4,053,631	-	-	-
Economic environment	223,950	-	-	12,000
Human services	-	-	31,000	-
Culture and recreation	150,000	330,000	-	-
Debt service	-	-	-	-
Interfund transfers	4,731,129	-	-	-
Total Expenditures	<u>9,226,436</u>	<u>330,000</u>	<u>31,000</u>	<u>12,316</u>
ENDING FUND BALANCE	<u>\$ 1,570,218</u>	<u>\$ 727,165</u>	<u>\$ 140,324</u>	<u>\$ 21,481</u>

Neighborhood Grant Programs	Stadium Grant	DOJ- COPS Grant	Totals		
			2015-16 BUDGET	2014-15 BUDGET	2013-14 ACTUAL
\$ 59,864	\$ -	\$ -	\$ 15,525,001	\$ 10,340,441	\$ 55,450,231
-	-	-	4,990,337	4,520,649	4,254,011
-	-	-	4,347,503	3,913,535	3,676,070
-	-	-	330,000	50,000	178,251
-	-	-	2,360,000	2,340,000	2,358,159
-	-	-	7,762,500	6,400,000	6,676,725
-	-	-	9,000	9,000	14,578
-	-	-	3,121,550	3,057,000	3,849,555
-	-	-	3,044,508	2,899,281	2,562,369
-	500,004	123,079	728,445	500,004	1,128,630
-	-	-	751,405	591,719	834,162
-	-	-	448,500	261,000	430,910
40,000	-	-	65,000	55,000	84,315
-	80	-	672,536	3,247,038	3,400,570
-	-	178,543	324,371	145,828	145,828
40,000	500,084	301,622	28,955,655	27,990,054	29,594,133
99,864	500,084	301,622	44,480,656	38,330,495	85,044,364
-	-	-	1,670,210	808,255	1,108,559
-	-	301,622	4,038,555	3,279,921	3,007,102
-	-	-	130,000	185,000	921,543
-	-	-	8,125,631	6,983,585	5,650,907
35,000	-	-	4,675,031	4,540,439	7,439,637
-	-	-	31,000	26,500	26,500
-	-	-	3,036,000	731,222	1,946,337
-	-	-	-	-	4,793,580
15,000	500,004	-	7,956,964	10,303,097	4,469,580
50,000	500,004	301,622	29,663,391	26,858,019	29,363,745
\$ 49,864	\$ 80	\$ -	\$ 14,817,265	\$ 11,472,476	\$ 55,680,619

Public Art Fund

Fund 130

Fund Summary

The Public Art Fund accounts for all revenues and expenditures used to acquire and maintain public art. Many contributions to the City’s public art collection come from developers of commercial projects within certain Downtown zoning districts who, per City Code, are required to provide and display art visible for the public to enjoy, or must otherwise contribute to the public art fund. Due to the variability of developer contributions, revenues are not appropriated until the City Commission has approved a specific project.

	Actual 2013-14	Budget 2014-15	Amended Budget 2014-15	Estimated 2014-15	Budget 2015-16
Available Fund Balance	\$ 263,259	\$ 155,290	\$ 417,249	\$ 417,249	\$ 53,852
<u>Revenues</u>					
Contributions	200,228	-	-	50,203	-
Total	200,228	-	-	50,203	-
Estimated Funds Available	463,487	155,290	417,249	467,452	53,852
<u>Expenditures</u>					
Public Art Operating	21,038	-	99,677	99,677	-
Public Art Capital	25,200	-	313,923	313,923	-
Total	46,238	-	413,600	413,600	-
Projected Ending Balance	\$ 417,249	\$ 155,290	\$ 3,649	\$ 53,852	\$ 53,852

Recap of Fund Balance

Good Heart Plaza Maintenance	27,500
Unreserved Fund Balance	26,352
Total	\$ 53,852

Building Services Fund

Fund 106

Fund Summary

The Building Services Fund was established as a special revenue fund October 1, 2004. It is used to record revenues and expenditures related to providing services to the development community so that its revenues (primarily building permit revenue) will only support building/development activities. Services tracked are plans review, construction inspections, and development approvals for both residential and commercial projects within the City.

	Actual	Budget	Amended	Estimated	Budget
	2013-14	2014-15	Budget	2014-15	2015-16
	2013-14	2014-15	2014-15	2014-15	2015-16
Available Fund Balance	\$ 1,824,254	\$ 3,212,706	\$ 3,798,383	\$ 3,798,383	\$ 4,320,940
Revenues					
Building Construction/Inspection					
Licenses and Permits	3,799,332	2,736,000	2,736,000	3,253,000	3,001,550
Training Fees	50,223	21,000	21,000	30,000	30,000
Charges for Services	87,363	46,000	46,000	58,500	53,500
Miscellaneous Income	12,969	10,000	10,000	10,000	10,000
Transfer from Dev. Applications	9,000	9,000	9,000	9,000	9,000
Total	3,958,887	2,822,000	2,822,000	3,360,500	3,104,050
Estimated Funds Available	5,783,141	6,034,706	6,620,383	7,158,883	7,424,990
Expenditures					
Building Construction/Inspection					
Personnel	1,339,770	1,993,674	2,140,124	2,139,751	2,370,453
Operating	637,450	663,907	684,427	624,130	692,096
Training/Certifications	7,538	18,000	18,000	16,900	38,488
Capital	-	4,340	57,162	57,162	35,896
Total	1,984,758	2,679,921	2,899,713	2,837,943	3,136,933
Projected Ending Balance	\$ 3,798,383	\$ 3,354,785	\$ 3,720,670	\$ 4,320,940	\$ 4,288,057

Recap of Fund Balance

Reserved for Computer Application	1,200,000
Reserved for Training	94,092
Unreserved Fund Balance	2,993,965
Total	\$ 4,288,057

Building Services Building Construction/Inspection

Mission Statement

To ensure the built environment is safe, high quality, and promotes the overall goals of the City of Sarasota Comprehensive Plan.

Description of Operations

The Building Construction and Inspection Section of the Building Services Fund reviews residential and commercial construction plans for compliance with all building, fire prevention, and life safety requirements. The section conducts field inspections for all permitted construction projects to verify that the projects meet all technical, fire, and life safety code requirements. The building inspectors and plans examiners are required to be certified and licensed by the State of Florida in any discipline they inspect or review, as well as participating in continuing education course requirements. The section also enforces the City tree protection ordinance by conducting inspections of all protected trees that are permitted to be removed.

Operational Goals

- To promptly review plans, conduct inspections, and issue permits and certifications accordingly.
- To ensure that all Inspectors and Examiners are certified in their respective areas of review.
- To provide quality, timely customer service to walk in customers.

Performance Measures	FY 2013	FY 2014	FY 2015	FY 2016
Description	Actual	Actual	Estimate	Estimate
Inspections w/i 24hrs of request	99%	99%	96%	96%
Plans reviewed w/i 15 days of receipt	98%	99%	98%	98%
Sign inspections w/i 48 hrs of request	100%	100%	100%	100%
All inspectors and examiners certified	Yes	Yes	Yes	Yes
Inspections per Inspector	3,301	3,240	3,300	3,400
Plans reviewed per Examiner	2,015	1,990	2,100	2,215
Sign inspections per Inspector/month	12	10	12	12
Plans reviewed	7,213	6,040	6,800	6,800
Transmittals reviewed	3,740	3,600	3,400	3,400
Special Event permits reviewed	101	98	100	98
Inspections conducted	15,629	14,635	16,000	17,000
Sign Inspections	210	219	250	320
Contractors' Certificates issued	2,271	1,786	2,500	2,000
Building Permits issued	7,213	6,319	7,000	6,800
Walk in Customers	15,612	22,750	15,000	24,000

Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Licenses and Permits	3,849,556	2,757,000	3,031,550	0	3,031,550
Charges for Services	87,363	46,000	53,500	0	53,500
Interest	12,969	10,000	10,000	0	10,000
Transfers	9,000	9,000	9,000	0	9,000
Totals	\$3,958,888	\$2,822,000	\$3,104,050	\$0	\$3,104,050

Expenditures by Cost Center	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
033651 Bldg Construct./Inspect.	1,977,220	2,661,921	3,004,177	94,268	3,098,445
034651 Building Training	7,538	18,000	38,488	0	38,488
Totals	\$1,984,758	\$2,679,921	\$3,042,665	\$94,268	\$3,136,933

Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	1,339,771	1,993,674	2,297,691	72,762	2,370,453
Operating Expenditures	644,987	681,907	728,924	1,660	730,584
Capital Expenditures	0	4,340	16,050	19,846	35,896
Totals	\$1,984,758	\$2,679,921	\$3,042,665	\$94,268	\$3,136,933

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	25.00	1.00	26.00

Issue: Multi-License Building Inspector

Description of Issue

The Building Services Division of the Neighborhood and Development Services Department requests an additional full-time multi-license building inspector. Permitting and inspections during Fiscal Year 2014 and Fiscal Year 2015 reached record levels and the accelerated pace is expected to continue as the following major projects are underway:

The Vue	\$120,712,600 completed construction value
Dolphin Tower	\$10,000,000 completed construction value
One North Palm	\$31,147,000 completed construction value
The Jewel	\$19,281,259 completed construction value
The Q	\$5,684,000 completed construction value
State Street Garage	\$12,000,000 approximate completed construction value
Sarasota Memorial Hospital	\$5,412,688 completed construction value

Additionally there are 3 condominium projects on Golden Gate Point, a condominium on Taft Drive, Janie's Garden Phase III project, apartments at Lime and Aspenwall, and a commercial project on Main Street all coming out of the ground or underway. The former United Way DROD project, the Ringling Soundstage, the private Rosemary District apartment redevelopment project and Dr. Kaufmann's Rosemary District mixed use catalyst project may all potentially be getting underway in 2015. Other possible projects are the Embassy Suites near Fourth and Fruitville, the Kimpton Hotel at 301 and Main, and the Palm Avenue Hotel. And there are approximately 40 new single family homes, many of them substantial and complex underway at this time, not including hundreds of commercial and residential remodels.

The Building Services division has been struggling to maintain the level of service previously provided to our customers and contractors that they have come to expect. Sometimes there have been over 15 contractors waiting for service at one time in the Building Division lobby. The reputation of the City of Sarasota continues to attract some of the best and brightest developers and projects, and the focus of the Building Division is to provide them with the level of service they require and deserve so that the City of Sarasota will continue to be their location of choice.

Expenditures	FY 2016
Personnel	
Salaries and Wages	54,112
Medical and Dental	8,190
401(a) Contribution	5,411
Life Insurance	59
Social Security	4,140
Workers' Compensation	850
Personnel Total	\$72,762
Operating	
Computer Equipment less than \$500	175
Equipment less than \$500	325
Cellular Phone Charges	160
Motor Vehicle Supplies and Parts	500
Motor Vehicle Maintenance	500
Operating Total	\$1,660
Capital	
PC and Related Hardware	1,650
Motor Vehicles	18,196
Capital Total	\$19,846
Expenditure Total	\$94,268
 Net Cost of Issue	 \$94,268

Development Application System

Fund 085

Fund Summary

The Development Application System Fund was established to account for and collect charges incurred in the review and approval of development applications. Article IV-102 of the Land Development Code directs that the City shall establish a schedule of fees and charges for matters pertaining to development review. It is the intent of these regulations that the City shall not be required to bear any part of the costs of Development Review, and that the fees and established charges represent the actual costs involved in the processing of petitions for development approval. The City has determined that the most practical and consistently accurate method of defraying costs of development review functions is through a schedule of fees based upon the type of development.

	Actual 2013-14	Budget 2014-15	Amended Budget 2014-15	Estimated 2014-15	Budget 2015-16
Available Fund Balance	\$ 485,799	\$ 352,021	\$ 481,326	\$ 481,326	\$ 404,304
Revenues					
Petitioner Fees	305,147	215,000	215,000	310,000	310,000
Transportation	38,400	-	79,300	90,000	85,000
Interest income	2,942	1,000	1,000	4,000	3,000
Total	346,489	216,000	295,300	404,000	398,000
Estimated Funds Available	832,288	568,021	776,626	885,326	802,304
Expenditures					
Operating costs	126,962	217,164	299,682	257,022	181,900
Transfers	224,000	224,000	224,000	224,000	224,000
Total	350,962	441,164	523,682	481,022	405,900
Projected Ending Balance	\$ 481,326	\$ 126,857	\$ 252,944	\$ 404,304	\$ 396,404

St. Armand’s Business Improvement District
Fund 193

Fund Summary

The St. Armand’s Special Business Improvement District (BID) was originally established for ten (10) years in 2003 (Ordinance No. 02-4382, adopted July 16, 2002), and extended by referendum in 2013 to operate for an additional ten (10) years (Expiration September 30, 2023) . The BID boundaries encompass the parcels of real property located within the vicinity of St. Armand’s Circle that are zoned “CT” (Commercial Tourist). The BID program is designed to allow for self-taxing of said properties in order to use collected funds for improvements to the tax-generating areas, as determined by the elected BID Board of Directors. Improvements are intended to preserve and promote the charm and commercial sustainability of St. Armand’s Circle.

	Actual	Budget	Amended Budget	Estimated	Budget
	2013-14	2014-15	2014-15	2014-15	2015-16
Available Fund Balance	\$ 72,379	\$ 22,379	\$ 136,224	\$ 136,224	\$ 136,224
Revenues					
Ad Valorem Taxes	216,243	228,415	228,415	228,415	240,100
Special Events	2,475	2,500	2,500	2,500	2,500
Miscellaneous	775	500	500	500	800
Total Revenues	219,493	231,415	231,415	231,415	243,400
Estimated Funds Available	291,872	253,794	367,639	367,639	379,624
Expenditures					
Operating	155,648	231,415	231,415	231,415	243,400
Total Expenditures	155,648	231,415	231,415	231,415	243,400
Projected Ending Balance	\$ 136,224	\$ 22,379	\$ 136,224	\$ 136,224	\$ 136,224

Golden Gate Point Streetscape Special District

Fund 091

Fund Summary

The Golden Gate Point Streetscape Special District (GGP) was created under Section 189.4041, Florida Statutes, and empowered by City Ordinance No. 05-4624, adopted September 6, 2005. The boundaries of the GGP Improvement District are made up of real property located on Golden Gate Point. GGP is a dependent taxing authority with the power to levy millage to construct and maintain enhancements and improvements within the public rights of way on Golden Gate Point including, but not limited to, brick pavers, sidewalks, on-street parking, relocating overhead utilities underground, and providing landscape enhancements. In addition to the operating costs to maintain these streetscape improvements, annual debt payments of approximately \$280,000 will be payable until 2028.

	Actual	Budget	Amended	Estimated	Budget
	2013-14	2014-15	Budget	2013-14	2015-16
	2013-14	2014-15	2014-15	2013-14	2015-16
Available Fund Balance	\$ 37,107	\$ 35,579	\$ 45,988	\$ 45,988	\$ 45,048
Revenues					
Ad Valorem Taxes	100,352	100,000	100,000	100,000	100,000
Miscellaneous	373	-	-	-	-
Total Revenues	100,725	100,000	100,000	100,000	100,000
Estimated Funds Available	137,832	135,579	145,988	145,988	145,048
Expenditures					
Operating	91,844	100,940	100,940	100,940	100,000
Total Expenditures	91,844	100,940	100,940	100,940	100,000
Projected Ending Balance	\$ 45,988	\$ 34,639	\$ 45,048	\$ 45,048	\$ 45,048

<i>Adopted Millage for Golden Gate Point</i>	
Debt Service Millage	1.3958
Operating Millage	0.5119
Total	<u>1.9077</u>

Downtown Improvement District

Fund 092

Fund Summary

Sarasota's Downtown Improvement District (DID) was created November 2008 by City Ordinance 08-4832 (and expanded in February 2012 pursuant to adopted City Ordinance 12-5005) after a group of commercial property owners Downtown approached the City seeking to establish a self-taxing district. The DID is governed by a five-member board of non-residential Downtown property owners that are appointed by the Commission. The Board is empowered to collectively determine how to distribute the self-taxed funds towards District improvements and enhancements.

	Actual 2013-14	Budget 2014-15	Amended Budget 2014-15	Estimated 2014-15	Budget 2015-16
Available Fund Balance	\$ 112,722	\$ 18,175	\$ 198,947	\$ 198,947	\$ 10,974
Revenues					
Ad Valorem Taxes	346,111	344,234	344,234	344,234	372,346
Special Event Fees	1,787	-	-	-	-
Miscellaneous	47,456	500	500	500	-
Total Revenues	395,354	344,734	344,734	344,734	372,346
Estimated Funds Available	508,076	362,909	543,681	543,681	383,320
Expenditures					
Personnel	32,989	33,699	33,699	33,699	34,722
Operating	126,638	185,634	305,442	305,442	200,796
Capital	12,674	-	5,000	5,000	-
Grants and Aids	-	-	51,738	51,738	-
Interfund Transfer to Community Redevelopment	136,828	136,828	136,828	136,828	136,828
Total Expenditures	309,129	356,161	532,707	532,707	372,346
Projected Ending Balance	\$ 198,947	\$ 6,748	\$ 10,974	\$ 10,974	\$ 10,974

1989 – 1999 Penny Sales Tax (“Phase I”)

Fund 127

Fund Summary

On June 27, 1989, voters approved Sarasota County Ordinance 89-40 to levy a One-Cent surtax, which began September 1, 1989 and lasted through September 30, 1999. Sales taxes permit visitors who don’t reside in the City to contribute towards the cost of infrastructure that they benefit from, but do not pay property taxes towards. The distribution formula for the tax is authorized by an Interlocal Agreement between Sarasota County, the School Board of Sarasota County, and each municipality within Sarasota County. The School Board receives 25% of the revenues collected and the remaining revenues are allocated annually according to a ratio based on population estimates. Florida Statutes provide that the Local Government Infrastructure Surtax (Penny Sales Tax) can be used to finance, plan, and construct infrastructure, which is defined as any fixed capital expenditure or fixed capital costs associated with the construction, reconstruction, or improvement of public facilities which have a life expectancy of 5 or more years, and any land acquisition, land improvement, design, and engineering costs related thereto.

	Actual 2013-14	Budget 2014-15	Amended Budget 2014-15	Estimated 2014-15	Budget 2015-16
Available Fund Balance	\$ 1,078,067	\$ 456,546	\$ 935,996	\$ 935,996	\$ 465,157
Revenue					
Sarasota County-Brownfield Site	-	-	432,126	432,126	-
Other	5,363	-	-	5,000	-
Total Revenues	5,363	-	432,126	437,126	-
Estimated Funds Available	1,083,430	456,546	1,368,122	1,373,122	465,157
Expenditures					
Projects/Initiatives	147,434	-	907,965	907,965	-
Total Expenditures	147,434	-	907,965	907,965	-
Projected Ending Balance	\$ 935,996	\$ 456,546	\$ 460,157	\$ 465,157	\$ 465,157

Projects Included (to be Expended) in the Amended Budget:

Marion Anderson Site Clean Up	\$ 745,362
Handicap Access Improvements	158,390
Alderman MURT	4,213
Total	<u>\$ 907,965</u>

Recap of Fund Balance:

Reserved for Marion Anderson Site Clean Up	\$ 450,000
Unreserved Fund Balance	15,157
Total	<u>\$ 465,157</u>

1999 – 2009 Penny Sales Tax (“Phase II”)

Fund 118

Fund Summary

On November 4, 1997, voters approved Sarasota County Ordinance 97-083 to continue the One-Cent Sales Tax through September 30, 2009, which is referred to as “Phase II”. Sales taxes permit visitors who don’t reside in the City to contribute towards the cost of infrastructure that they benefit from, but do not pay property taxes towards. The distribution formula for the tax is authorized by an Interlocal Agreement between Sarasota County, the School Board of Sarasota County, and each municipality within Sarasota County. The School Board receives 25% of the revenues collected and the remaining revenues are allocated annually according to a ratio based on population estimates. Florida Statutes provide that the Local Government Infrastructure Surtax (Penny Sales Tax) can be used to finance, plan, and construct infrastructure, which is defined as any fixed capital expenditure or fixed capital costs associated with the construction, reconstruction, or improvement of public facilities which have a life expectancy of 5 or more years, and any land acquisition, land improvement, design, and engineering costs related thereto.

	Actual	Budget	Amended	Estimated	Budget
	2013-14	2014-15	Budget	2014-15	2015-16
Available Fund Balance	\$ 9,819,347	\$ 501,177	\$ 7,083,148	\$ 7,083,148	\$ 525,150
Revenue					
State/Local Grants	-	-	-	-	-
Miscellaneous	132,888	10,000	160,000	160,000	10,000
Total Revenues	132,888	10,000	160,000	160,000	10,000
Estimated Funds Available	9,952,235	511,177	7,243,148	7,243,148	535,150
Expenditures					
Projects/Initiatives	2,869,087	-	6,717,998	6,717,998	-
Total Expenditures	2,869,087	-	6,717,998	6,717,998	-
Projected Ending Balance	\$ 7,083,148	\$ 511,177	\$ 525,150	\$ 525,150	\$ 535,150

**PENNY SALES TAX FUND
PHASE 2**

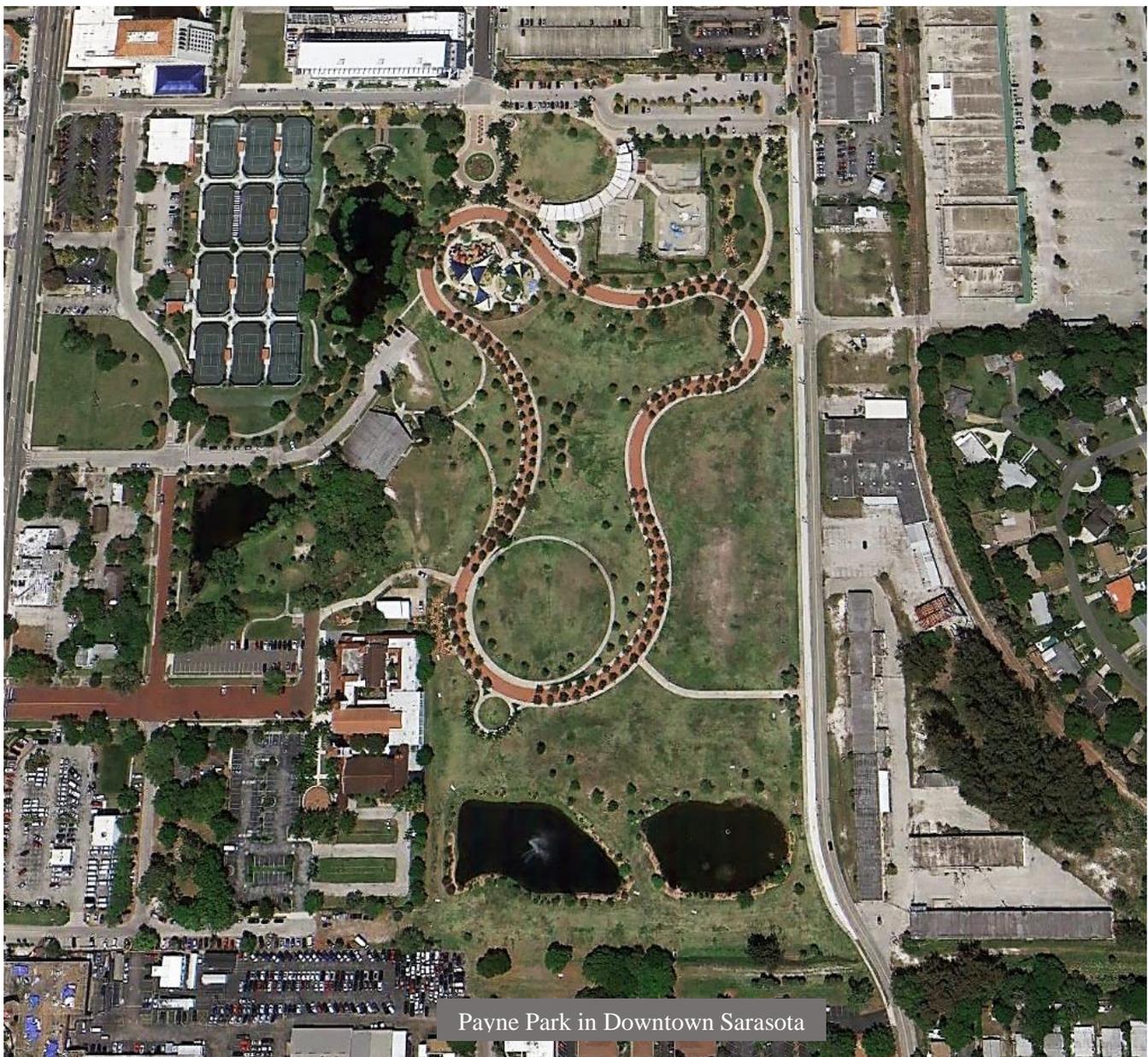
	2014-15 <u>Budget</u>	2014-15 Amended <u>Budget</u>	2015-16 Proposed <u>Budget</u>
<u>REVENUES</u>			
Penny Sales Tax	\$ -	\$ -	\$ -
Miscellaneous	10,000	160,000	10,000
	<u>10,000</u>	<u>160,000</u>	<u>10,000</u>
<u>EXPENDITURES</u>			
Street Trees	-	33,965	-
Orange Ave. - 10th to 19th Street	-	282	-
Alta Vista Sidewalk	-	1,317	-
Street Reconstruction - CRA	-	90,708	-
Residential Traffic Calming	-	67,822	-
Stormwater Utility Projects	-	425,035	-
Indian Beach Stormwater Program	-	50,508	-
Indian Beach Restoration Project	-	2,000	-
Siesta Drive Streetscape	-	516,312	-
Bradenton Road	-	1,877,387	-
Pedestrian Sleeves	-	22,837	-
Seawall Reconstruction	-	417,609	-
Robert L. Taylor Community Center	-	34,724	-
Alderman Ditch Project	-	117,686	-
1st, Main & Ringling - CRA	-	811,266	-
Traffic Signalization	-	202,134	-
ATMS Project	-	378,350	-
Arlington Park Improvements	-	26,000	-
Ringling Art School Crosswalk	-	100,000	-
Parks and Recreation Facilities R&M	-	31,000	-
10th St./Centennial Park Docking	-	159,000	-
Bayfront/Keys MURT	-	276,513	-
Myrtle Ave. - US301 to US41	-	150,000	-
Ringling Bridge Seawall	-	40,000	-
10th Street Boat Ramp	-	135,606	-
Ringling/Pineapple Roundabout	-	942	-
Palm Ave./Ringling Roundabout	-	650	-
Ringling & Orange Roundabout	-	73,345	-
Alderman Street Impr. -S. Palm & Orange Ave.	-	20,000	-
10th Street Boat Basin Dredge	-	400,000	-
O'Learys Shoreline Protection	-	255,000	-
Total Expenditures	<u>-</u>	<u>6,717,998</u>	<u>-</u>
Revenues over(under) Expenditures	10,000	(6,557,998)	10,000
Beginning Fund Balance	<u>501,177</u>	<u>7,083,148</u>	<u>525,150</u>
Ending Fund Balance	<u>\$ 511,177</u>	<u>\$ 525,150</u>	<u>\$ 535,150</u>

2010-2024 Penny Sales Tax (“Phase III”)

Fund 086

Fund Summary

On November 6, 2007, voters approved Sarasota County Ordinance 2007-087 to continue the One-Cent Sales Tax through December 31, 2024, which is referred to as “Phase III”. Sales taxes permit visitors who don’t reside in the City to contribute towards the cost of infrastructure that they benefit from, but do not pay property taxes towards. The distribution formula for the tax is authorized by an Interlocal Agreement between Sarasota County, the School Board of Sarasota County, and each municipality within Sarasota County. The School Board receives 25% of the revenues collected and the remaining revenues are allocated annually according to a ratio based on population estimates. Florida Statutes provide that the Local Government Infrastructure Surtax (Penny Sales Tax) can be used to finance, plan, and construct infrastructure, which is defined as any fixed capital expenditure or fixed capital costs associated with the construction, reconstruction, or improvement of public facilities which have a life expectancy of 5 or more years, and any land acquisition, land improvement, design, and engineering costs related thereto.



PENNY SALES TAX (2010-2024)

Fund 086

	Actual	Budget	Amended	Estimated	Budget
	2013-14	2014-15	Budget	2014-15	2015-16
Available Fund Balance	\$ 13,048,881	\$ 2,767,068	\$ 14,582,771	\$ 14,582,771	\$ 5,056,020
Revenue					
Penny Sales Tax	6,676,725	6,400,000	6,400,000	7,500,000	7,762,500
Miscellaneous	246,635	31,500	31,500	100,000	100,000
Total Revenues	6,923,360	6,431,500	6,431,500	7,600,000	7,862,500
Estimated Funds Available	19,972,241	9,198,568	21,014,271	22,182,771	12,918,520
Expenditures					
Projects/Initiatives	4,162,633	4,176,222	16,215,387	15,865,387	6,701,000
Transfer to Debt Service	1,226,837	1,261,364	1,261,364	1,261,364	1,276,422
Total Expenditures	5,389,470	5,437,586	17,476,751	17,126,751	7,977,422
Projected Ending Balance	\$ 14,582,771	\$ 3,760,982	\$ 3,537,520	\$ 5,056,020	\$ 4,941,098

EXPENDITURES

Mobility Projects - 14th & US 41	\$ 750,000
Roundabout at Ringling Blvd. and Pine Place	400,000
Upgrade all City-wide Connections to 10GB	300,000
Wireless Access Points - City Facilities	140,000
Server Upgrades	100,000
Storage Expansion	100,000
City IT Backup and Disaster Plan System	150,000
Street Reconstruction	1,200,000
Lido Beach Pavilion Improvements	250,000
Bayfront Community Center/Municipal Auditorium Reconstruction	665,000
Payne Park Auditorium Reconstruction	50,000
Neighborhood Action Strategies	50,000
Police Vehicle Replacements	450,000
Police Radios (loan repayment)	150,000
Landscape and Street Improvements	50,000
Sidewalk Construction	175,000
City Wide Traffic Calming	50,000
Street Tree Planting	15,000
Canopy Tree Program	65,000
Parks and Recreation Facilities Upgrade	841,000
Multi-Use Recreational Trails	750,000
Subtotal	<u>6,701,000</u>
Debt Service - Payne Park Phase II (Land Acquisition)	425,475
Debt Service - Robert L. Taylor Complex	850,947
Total	<u>\$ 7,977,422</u>

PENNY SALES TAX FUND PHASE 3

	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget						
REVENUES							
Penny Sales Tax	\$ 8,031,350	\$ 8,228,350	\$ 8,446,350	\$ 8,601,350	\$ 8,851,350	\$ 8,989,350	\$ 8,966,350
EXPENDITURES as adopted in Sarasota County Ordinance 2007-087							
Bobby Jones Clubhouse Replacement	-	-	500,000	500,000	500,000	-	-
Lido Beach Pavilion Improvements	-	-	-	-	-	-	250,000
Arlington Park Facility Improvements	-	-	-	-	-	-	1,000,000
Parks & Recreation Facilities Upgrades	125,000	125,000	150,000	150,000	175,000	175,000	200,000
City Wide Traffic Calming	100,000	125,000	125,000	150,000	175,000	200,000	225,000
Bums Square Improvements	-	-	-	-	-	-	-
City-wide Wayfinding System	-	-	-	-	-	-	-
Street Reconstruction	1,300,000	1,400,000	1,450,000	1,500,000	1,575,000	1,675,000	1,800,000
Coon Key Utility Line Undergrounding	-	-	-	-	-	500,000	-
Bicycle Network Improvements	-	-	-	-	-	400,000	-
Sidewalk Program	125,000	150,000	150,000	175,000	200,000	225,000	275,000
Multi-Use Recreational Trails	500,000	750,000	750,000	750,000	750,000	750,000	750,000
Landscape and Streetscape Improvements	100,000	110,000	120,000	135,000	150,000	165,000	180,000
Green Canopy Program	100,000	110,000	120,000	135,000	150,000	165,000	180,000
Indian Beach Stormwater Program	-	-	-	-	-	-	-
Indian Beach Park - Shore Stabilization	150,000	-	-	-	-	-	-
Whitaker Bayou Greenway Park	-	-	-	-	-	-	-
Neighborhood Action Strategies	275,000	300,000	325,000	350,000	350,000	350,000	350,000
Affordable Housing (Housing Authority)	1,000,000	1,000,000	1,000,000	1,000,000	420,000	-	-
City Hall & Annex Buildings	-	-	-	-	650,000	628,000	-
Public Works Facility	500,000	402,000	-	-	-	-	-
Reserve for Future Projects	-	-	-	-	-	-	-
Police Vehicle Replacements	600,000	600,000	600,000	600,000	600,000	600,000	600,000
Payne Park - Principal & Interest	919,945	919,945	919,945	919,945	919,945	919,945	919,945
R.L. Taylor - Principal & Interest	1,016,580	1,016,580	1,016,580	1,016,580	1,016,580	1,016,580	1,016,580
12th St Widening -Debt Capacity	1,219,825	1,219,825	1,219,825	1,219,825	1,219,825	1,219,825	1,219,825
TOTAL EXPENDITURES	8,031,350	8,228,350	8,446,350	8,601,350	8,851,350	8,989,350	8,966,350

2016-17 Projected	2017-18 Projected	2018-19 Projected	2019-20 Projected	2020-21 Projected	2021-22 Projected	2022-23 Projected	2023-24 Projected	2024-25 Projected	2010-25 Total
\$ 10,281,350	\$ 10,146,350	\$ 10,406,350	\$ 9,701,350	\$ 9,496,350	\$ 10,716,350	\$ 11,116,350	\$ 12,976,216	\$ -	\$ 144,955,116
-	-	-	-	-	-	-	-	-	1,500,000
1,000,000	-	-	-	-	-	-	-	-	1,250,000
1,000,000	1,500,000	-	-	-	-	-	-	-	3,500,000
200,000	225,000	225,000	225,000	250,000	250,000	250,000	275,000	-	3,000,000
250,000	275,000	300,000	325,000	350,000	375,000	375,000	400,000	-	3,750,000
-	-	800,000	-	-	-	-	-	-	800,000
-	-	-	1,950,000	-	-	-	-	-	1,950,000
1,775,000	1,875,000	2,000,000	2,150,000	2,300,000	2,450,000	2,550,000	2,700,000	-	28,500,000
-	-	-	-	-	-	-	-	-	500,000
-	-	-	-	-	-	-	-	-	400,000
300,000	325,000	375,000	400,000	425,000	450,000	450,000	475,000	-	4,500,000
750,000	-	-	-	-	-	-	-	-	5,750,000
200,000	220,000	250,000	260,000	270,000	280,000	280,000	280,000	-	3,000,000
200,000	220,000	250,000	260,000	270,000	280,000	280,000	280,000	-	3,000,000
500,000	500,000	-	-	-	-	-	-	-	1,000,000
-	-	-	-	-	-	-	-	-	150,000
-	900,000	2,100,000	-	-	-	-	-	-	3,000,000
350,000	350,000	350,000	375,000	375,000	375,000	375,000	400,000	-	5,250,000
-	-	-	-	-	-	-	-	-	4,420,000
-	-	-	-	-	-	-	-	-	1,278,000
-	-	-	-	-	-	-	-	-	902,000
-	-	-	-	1,500,000	2,500,000	2,800,000	4,410,116	-	11,210,116
600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	-	9,000,000
919,945	919,945	919,945	919,945	919,945	919,945	919,945	919,970	-	13,799,200
1,016,580	1,016,580	1,016,580	1,016,580	1,016,580	1,016,580	1,016,580	1,016,280	-	15,248,400
1,219,825	1,219,825	1,219,825	1,219,825	1,219,825	1,219,825	1,219,825	1,219,850	-	18,297,400
10,281,350	10,146,350	10,406,350	9,701,350	9,496,350	10,716,350	11,116,350	12,976,216	-	144,955,116

PENNY SALES TAX FUND PHASE 3

(Continued)

	2009-10 Budget	2010-11 Budget	2011-12 Budget	2012-13 Budget	2013-14 Budget	2014-15 Budget	2015-16 Budget
EXPENDITURE CHANGES							
Bobby Jones Clubhouse Replacement	-	-	(350,000)	(500,000)	500,000	-	-
Arlington Park Facility Improvements	-	-	500,000	500,000	46,000	20,000	(1,000,000)
Parks & Recreation Facilities Upgrades	(125,000)	550,000	-	-	-	70,000	641,000
Burns Square Improvements(Tfrd to Stormwater)	-	-	-	-	-	-	-
City Wide Traffic Calming	(100,000)	(125,000)	(125,000)	(150,000)	(175,000)	(200,000)	(175,000)
City-wide Wayfinding System	-	650,000	-	-	-	-	-
Street Reconstruction	(150,000)	(1,400,000)	(250,000)	(1,360,000)	(375,000)	(475,000)	(600,000)
Coon Key Utility Line Undergrounding	-	-	-	-	-	(500,000)	-
Sidewalk Program	25,000	-	(5,000)	(55,000)	(25,000)	(250,000)	(100,000)
Multi-Use Recreational Trails	-	(750,000)	(750,000)	(750,000)	(750,000)	(846,000)	-
Landscape and Streetscape Improvements	(100,000)	(85,000)	(20,000)	(105,000)	(100,000)	(115,000)	(130,000)
Green Canopy Program	(100,000)	(110,000)	(120,000)	(135,000)	(100,000)	(214,000)	(115,000)
Indian Beach Stormwater Program	-	-	-	-	-	-	-
Indian Beach Park - Shore Stabilization	-	-	-	-	-	5,681	-
Neighborhood Action Strategies	-	(100,000)	(385,000)	(400,000)	(300,000)	(345,000)	(300,000)
City Hall & Annex Buildings	-	-	-	-	(650,000)	(628,000)	-
Public Works Facility	(500,000)	(402,000)	-	-	-	-	-
Reserve for Future Projects	-	-	-	-	-	-	-
Police Vehicle Replacements	-	-	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)
Payne Park - Principal & Interest	(659,051)	(524,117)	(519,549)	(516,353)	(503,139)	(499,490)	(494,470)
R.L. Taylor - Principal & Interest	(494,792)	(224,925)	(215,789)	(209,397)	(183,719)	(175,671)	(165,633)
Mobility Improvements (formerly 12th St Widening) -Debt	(1,219,825)	(1,219,825)	(1,219,825)	(1,219,825)	(1,219,825)	(1,219,825)	(1,219,825)
Master Downtown Greenspace Plan	-	50,000	15,000	-	(54,668)	-	-
1st & 41, Main & 41, Ringling & 41	-	50,000	-	-	-	-	-
US 41 and 14th Street Roundabout	-	-	-	843,000	-	-	-
1st Street - US 41 to Pineapple	-	-	35,000	50,000	50,000	-	-
US 41 and Myrtle Roundabout	-	-	-	100,000	-	(98,950)	-
Payne Park	-	1,000,000	300,000	200,000	296,234	79,490	-
Police Radios	-	-	150,000	150,000	150,000	150,000	150,000
Street Tree Planting	-	10,000	-	10,000	15,000	4,000	15,000
ATMS Project	-	-	125,000	-	-	-	-
Bay Point Neighborhood Lighting Replacement	-	-	60,000	-	-	(5,681)	-
Ringling/Orange Roundabout	-	-	-	100,000	192,880	150,000	-
O'Leary's Shoreline Protection	-	-	-	125,000	-	-	-
Whitaker Gateway Park Seawall	-	-	-	125,000	-	(108,037)	-
Boardwalk Improvements at Van Wezel	-	-	-	180,000	-	(18,190)	-
Decks Behind Van Wezel	-	-	-	180,000	-	-	-
Soil Erosion at Van Wezel	-	-	-	150,000	-	-	-
Bayshore Protection/Seawall Reconstruction	-	-	-	300,000	-	-	-
Hart's Landing Renovation	-	-	-	-	-	275,000	-
Payne Park and Municipal Auditorium	-	-	-	-	-	111,945	-
Main Street Improvements - Roundabout	-	-	-	-	54,668	-	-
Bird Key Sidewalk	-	-	-	-	-	200,000	-
Myrtle Street - Osprey to US 41	-	-	-	-	-	98,950	-
Martin Luther King Jr Way-Streetscape Improvements	-	-	-	-	-	140,000	-
Bayfront Comm. Center/Municipal Aud. Reconstruction	-	-	-	-	-	99,028	665,000
Payne Park Auditorium Reconstruction	-	-	-	-	-	209,027	50,000
Median Design-Coon Key to Washington Blvd.	-	-	-	-	-	96,000	-
10th and US41 Mobility Project	-	-	-	-	-	750,000	-
14th and US41 Mobility Project	-	-	-	-	-	-	750,000
Ringling & Orange Mobility Project	-	-	-	-	-	-	-
Roundabout at Ringling Blvd. and Pine Place	-	-	-	-	-	-	400,000
Upgrade all City-wide Connections to 10GB	-	-	-	-	-	-	300,000
Wireless Access Points - City-wide	-	-	-	-	-	-	140,000
Server Upgrades	-	-	-	-	-	-	100,000
IT Storage Expansion	-	-	-	-	-	-	100,000
City IT Backup and Disaster Plan System	-	-	-	-	-	-	150,000
IT Enterprise Fiber Infrastructure Build-Out	-	-	-	-	-	-	-
TELCO and IT Cabling	-	-	-	-	-	-	-
City Hall Data Center	-	-	-	-	-	-	-
Fiber Cabling for City Facilities	-	-	-	-	-	-	-
Seawall Rehab/Reconstruction Program	-	-	-	-	-	-	-
TOTAL CHANGES	(3,423,668)	(2,630,867)	(2,925,163)	(2,537,575)	(3,281,569)	(3,389,723)	(988,928)

2016-17 Projected	2017-18 Projected	2018-19 Projected	2019-20 Projected	2020-21 Projected	2021-22 Projected	2022-23 Projected	2023-24 Projected	2024-25 Projected	2011-25 Total
-	-	-	-	-	-	-	-	-	(350,000)
-	-	-	-	-	-	-	-	-	66,000
346,000	1,190,000	181,000	663,000	427,710	460,773	421,214	(1,634)	-	4,824,063
-	-	(800,000)	-	-	-	-	-	-	(800,000)
(150,000)	(175,000)	(200,000)	(225,000)	(250,000)	(275,000)	(275,000)	(300,000)	-	(2,900,000)
-	-	-	(1,950,000)	-	-	-	-	-	(1,300,000)
(575,000)	(675,000)	(750,000)	(900,000)	(1,050,000)	(1,200,000)	(1,300,000)	(1,450,000)	-	(12,510,000)
-	-	-	-	-	-	-	-	-	(500,000)
(150,000)	(175,000)	-	-	-	-	-	-	-	(735,000)
-	530,000	-	-	-	-	-	-	-	(3,316,000)
-	-	-	-	-	-	-	-	-	(655,000)
(100,000)	(110,000)	(125,000)	(130,000)	(135,000)	(140,000)	(140,000)	(140,000)	-	(1,914,000)
(500,000)	(500,000)	-	-	-	-	-	-	-	(1,000,000)
-	-	-	-	-	-	-	-	-	5,681
(300,000)	(300,000)	(300,000)	(325,000)	(325,000)	(325,000)	(325,000)	(350,000)	-	(4,380,000)
-	-	-	-	-	-	-	-	-	(1,278,000)
-	-	-	-	-	-	-	-	-	(902,000)
-	-	-	-	(1,500,000)	(2,500,000)	(2,800,000)	(4,410,116)	-	(11,210,116)
-	-	-	-	-	-	-	-	-	(750,000)
(490,448)	(484,728)	(479,230)	(473,189)	(467,594)	(460,773)	(453,899)	(446,607)	480,926	(6,991,711)
(157,588)	(146,147)	(135,149)	(123,069)	(111,877)	(98,235)	(84,488)	(69,551)	961,853	(1,634,177)
(1,219,825)	(469,825)	(469,825)	(469,825)	(469,825)	(469,825)	(469,825)	(469,850)	-	(13,047,400)
-	-	-	-	-	-	-	-	-	10,332
-	-	-	-	-	-	-	-	-	50,000
-	-	-	-	-	-	-	-	-	843,000
-	-	-	-	-	-	-	-	-	135,000
-	-	-	-	-	-	-	-	-	1,050
-	-	-	-	-	-	-	-	-	1,875,724
-	-	-	-	-	-	-	-	-	750,000
100,000	110,000	125,000	130,000	135,000	140,000	140,000	140,000	-	1,074,000
-	-	-	-	-	-	-	-	-	125,000
-	-	-	-	-	-	-	-	-	54,319
-	-	-	-	-	-	-	-	-	442,880
-	-	-	-	-	-	-	-	-	125,000
-	-	-	-	-	-	-	-	-	16,963
-	-	-	-	-	-	-	-	-	161,810
-	-	-	-	-	-	-	-	-	180,000
-	-	-	-	-	-	-	-	-	150,000
-	-	-	-	-	-	-	-	-	300,000
-	-	-	-	-	-	-	-	-	275,000
-	-	-	-	-	-	-	-	-	111,945
-	-	-	-	-	-	-	-	-	54,668
-	-	-	-	-	-	-	-	-	200,000
-	-	-	-	-	-	-	-	-	98,950
-	-	-	-	-	-	-	-	-	140,000
320,000	-	-	-	-	-	-	-	-	1,084,028
170,000	-	-	-	-	-	-	-	-	429,027
-	-	-	-	-	-	-	-	-	96,000
-	-	-	-	-	-	-	-	-	750,000
-	-	-	-	-	-	-	-	-	750,000
750,000	-	-	-	-	-	-	-	-	750,000
-	-	-	-	-	-	-	-	-	400,000
-	-	-	-	-	-	-	-	-	300,000
-	-	-	-	-	-	-	-	-	140,000
-	-	-	-	-	-	-	-	-	100,000
-	-	-	-	-	-	-	-	-	100,000
-	-	-	-	-	-	-	-	-	150,000
1,500,000	-	-	-	-	-	-	-	-	1,500,000
500,000	-	-	-	-	-	-	-	-	500,000
700,000	-	-	-	-	-	-	-	-	700,000
350,000	-	-	-	-	-	-	-	-	350,000
220,000	180,000	150,000	150,000	-	-	-	-	-	700,000
1,313,139	(1,025,700)	(2,803,204)	(3,653,083)	(3,746,586)	(4,868,060)	(5,286,998)	(7,497,758)	1,442,779	(45,302,964)

PENNY SALES TAX FUND PHASE 3
(Concluded)

	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Budget	Budget	Budget	Budget	Budget
REVENUES							
Penny Sales Tax	\$ 5,812,475	\$ 5,050,000	5,253,000	5,547,150	5,967,000	6,400,000	7,762,500
Miscellaneous	-	10,000	30,000	60,000	222,880	31,500	100,000
TOTAL REVENUES	5,812,475	5,060,000	5,283,000	5,607,150	6,189,880	6,431,500	7,862,500
EXPENDITURES as Amended from Original Sarasota County Ordinance 2007-087							
Bobby Jones Clubhouse Replacement	-	-	150,000	-	1,000,000	-	-
Lido Beach Pavilion Improvements	-	-	-	-	-	-	250,000
Arlington Park Facility Improvements	-	-	500,000	500,000	46,000	20,000	-
Parks & Recreation Facilities Upgrades	-	675,000	150,000	150,000	175,000	245,000	841,000
City Wide Traffic Calming	-	-	-	-	-	-	50,000
City-wide Wayfinding System	-	650,000	-	-	-	-	-
Street Reconstruction	1,150,000	-	1,200,000	140,000	1,200,000	1,200,000	1,200,000
Bicycle Network Improvements	-	-	-	-	-	400,000	-
Sidewalk Program	150,000	150,000	145,000	120,000	175,000	(25,000)	175,000
Multi-Use Recreational Trails	500,000	-	-	-	-	(96,000)	750,000
Landscape and Streetscape Improvements	-	25,000	100,000	30,000	50,000	50,000	50,000
Green Canopy Program	-	-	-	-	50,000	(49,000)	65,000
Indian Beach Park - Shore Stabilization	150,000	-	-	-	-	5,681	-
Whitaker Bayou Greenway Park	-	-	-	-	-	-	-
Neighborhood Improvements	275,000	200,000	(60,000)	(50,000)	50,000	5,000	50,000
Affordable Housing (Housing Authority)	1,000,000	1,000,000	1,000,000	1,000,000	420,000	-	-
Police Vehicle Replacements	600,000	600,000	450,000	450,000	450,000	450,000	450,000
Payne Park - Principal & Interest	260,894	395,828	400,396	403,592	416,806	420,455	425,475
R.L. Taylor - Principal & Interest	521,788	791,655	800,791	807,183	832,861	840,909	850,947
Mobility Improvements (formerly 12th St Widening) -Debt	-	-	-	-	-	-	-
Master Downtown Greenspace Plan	-	50,000	15,000	-	(54,668)	-	-
1st & 41, Main & 41, Ringling & 41	-	50,000	-	-	-	-	-
US 41 and 14th Street Roundabout	-	-	-	843,000	-	-	-
1st Street - US 41 to Pineapple	-	-	35,000	50,000	50,000	-	-
US 41 and Myrtle Roundabout	-	-	-	100,000	-	(98,950)	-
Payne Park	-	1,000,000	300,000	200,000	296,234	79,490	-
Police Radios	-	-	150,000	150,000	150,000	150,000	150,000
Street Tree Planting	-	10,000	-	10,000	15,000	4,000	15,000
ATMS Project	-	-	125,000	-	-	-	-
Bay Point Neighborhood Lighting Replacement	-	-	60,000	-	-	(5,681)	-
Ringling/Orange Roundabout	-	-	-	100,000	192,880	150,000	-
O'Leary's Shoreline Protection	-	-	-	125,000	-	-	-
Whitaker Gateway Park Seawall	-	-	-	125,000	-	(108,037)	-
Boardwalk Improvements at Van Wezel	-	-	-	180,000	-	(18,190)	-
Decks Behind Van Wezel	-	-	-	180,000	-	-	-
Soil Erosion at Van Wezel	-	-	-	150,000	-	-	-
Bayshore Protection/Seawall Reconstruction	-	-	-	300,000	-	-	-
Hart's Landing Renovation	-	-	-	-	-	275,000	-
Payne Park & Municipal Auditorium	-	-	-	-	-	111,945	-
Main Street Improvements - Roundabout	-	-	-	-	54,668	-	-
Bird Key Sidewalk	-	-	-	-	-	200,000	-
Myrtle Street - Osprey to US 41	-	-	-	-	-	98,950	-
Martin Luther King Way Jr. - Streetscape Improvements	-	-	-	-	-	140,000	-
Bayfront Comm. Center/Municipal Aud. Reconstruction	-	-	-	-	-	99,028	665,000
Payne Park Auditorium Reconstruction	-	-	-	-	-	209,027	50,000
Median Design-Coon Key to Washington Blvd.	-	-	-	-	-	96,000	-
10th and US41 Mobility Project	-	-	-	-	-	750,000	-
14th and US41 Mobility Project	-	-	-	-	-	-	750,000
Ringling & Orange Mobility Project	-	-	-	-	-	-	-
Roundabout at Ringling Blvd. and Pine Place	-	-	-	-	-	-	400,000
Upgrade all City-wide Connections to 10GB	-	-	-	-	-	-	300,000
Wireless Access Points - City-wide	-	-	-	-	-	-	140,000
Server Upgrades	-	-	-	-	-	-	100,000
IT Storage Expansion	-	-	-	-	-	-	100,000
City IT Backup and Disaster Plan System	-	-	-	-	-	-	150,000
IT Enterprise Fiber Infrastructure Build-Out	-	-	-	-	-	-	-
TELCO and IT Cabling	-	-	-	-	-	-	-
City Hall Data Center	-	-	-	-	-	-	-
Fiber Cabling for City Facilities	-	-	-	-	-	-	-
Seawall Rehab/Reconstruction Program	-	-	-	-	-	-	-
TOTAL EXPENDITURES	4,607,682	5,597,483	5,521,187	6,063,775	5,569,781	5,599,627	7,977,422
REVENUES OVER (UNDER) EXPENDITURES	1,204,793	(537,483)	(238,187)	(456,625)	620,099	831,873	(114,922)
BEGINNING FUND BALANCE	-	657,818	658,694	1,135,853	1,437,984	2,767,068	5,056,020
ENDING FUND BALANCE	\$ 1,204,793	\$ 120,335	\$ 420,507	\$ 679,228	\$ 2,058,083	\$ 3,598,941	\$ 4,941,098

2016-17 Projected	2017-18 Projected	2018-19 Projected	2019-20 Projected	2020-21 Projected	2021-22 Projected	2022-23 Projected	2023-24 Projected	2024-25 Projected	2011-25 Total
8,034,188	8,355,555	8,689,777	9,037,368	9,398,863	9,774,818	9,774,818	9,774,818	2,443,704	\$ 117,076,033
105,000	110,250	115,763	121,551	127,628	134,010	140,710	147,746	155,133	1,612,169
8,139,188	8,465,805	8,805,540	9,158,919	9,526,491	9,908,827	9,915,528	9,922,563	2,598,837	118,688,202
-	-	-	-	-	-	-	-	-	1,150,000
1,000,000	-	-	-	-	-	-	-	-	1,250,000
1,000,000	1,500,000	-	-	-	-	-	-	-	3,566,000
546,000	1,415,000	406,000	888,000	677,710	710,773	671,214	273,366	-	7,824,063
100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	-	850,000
-	-	-	-	-	-	-	-	-	650,000
1,200,000	1,200,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	-	15,990,000
-	-	-	-	-	-	-	-	-	400,000
150,000	150,000	375,000	400,000	425,000	450,000	450,000	475,000	-	3,765,000
750,000	530,000	-	-	-	-	-	-	-	2,434,000
200,000	220,000	250,000	260,000	270,000	280,000	280,000	280,000	-	2,345,000
100,000	110,000	125,000	130,000	135,000	140,000	140,000	140,000	-	1,086,000
-	-	-	-	-	-	-	-	-	155,681
-	900,000	2,100,000	-	-	-	-	-	-	3,000,000
50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	-	870,000
-	-	-	-	-	-	-	-	-	4,420,000
600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	-	8,250,000
429,497	435,217	440,715	446,756	452,351	459,172	466,046	473,363	480,926	6,807,489
858,992	870,433	881,431	893,511	904,703	918,345	932,092	946,729	961,853	13,614,223
-	750,000	750,000	750,000	750,000	750,000	750,000	750,000	-	5,250,000
-	-	-	-	-	-	-	-	-	10,332
-	-	-	-	-	-	-	-	-	50,000
-	-	-	-	-	-	-	-	-	843,000
-	-	-	-	-	-	-	-	-	135,000
-	-	-	-	-	-	-	-	-	1,050
-	-	-	-	-	-	-	-	-	1,875,724
-	-	-	-	-	-	-	-	-	750,000
100,000	110,000	125,000	130,000	135,000	140,000	140,000	140,000	-	1,074,000
-	-	-	-	-	-	-	-	-	125,000
-	-	-	-	-	-	-	-	-	54,319
-	-	-	-	-	-	-	-	-	442,880
-	-	-	-	-	-	-	-	-	125,000
-	-	-	-	-	-	-	-	-	16,963
-	-	-	-	-	-	-	-	-	161,810
-	-	-	-	-	-	-	-	-	180,000
-	-	-	-	-	-	-	-	-	150,000
-	-	-	-	-	-	-	-	-	300,000
-	-	-	-	-	-	-	-	-	275,000
-	-	-	-	-	-	-	-	-	111,945
-	-	-	-	-	-	-	-	-	54,668
-	-	-	-	-	-	-	-	-	200,000
-	-	-	-	-	-	-	-	-	98,950
-	-	-	-	-	-	-	-	-	140,000
320,000	-	-	-	-	-	-	-	-	1,084,028
170,000	-	-	-	-	-	-	-	-	429,027
-	-	-	-	-	-	-	-	-	96,000
-	-	-	-	-	-	-	-	-	750,000
-	-	-	-	-	-	-	-	-	750,000
750,000	-	-	-	-	-	-	-	-	750,000
-	-	-	-	-	-	-	-	-	400,000
-	-	-	-	-	-	-	-	-	300,000
-	-	-	-	-	-	-	-	-	140,000
-	-	-	-	-	-	-	-	-	100,000
-	-	-	-	-	-	-	-	-	100,000
-	-	-	-	-	-	-	-	-	150,000
1,500,000	-	-	-	-	-	-	-	-	1,500,000
500,000	-	-	-	-	-	-	-	-	500,000
700,000	-	-	-	-	-	-	-	-	700,000
350,000	-	-	-	-	-	-	-	-	350,000
220,000	180,000	150,000	150,000	-	-	-	-	-	700,000
11,594,489	9,120,650	7,603,146	6,048,267	5,749,764	5,848,290	5,829,352	5,478,458	1,442,779	99,652,152
(3,455,302)	(654,845)	1,202,394	3,110,652	3,776,727	4,060,537	4,086,176	4,444,105	1,156,058	19,036,050
4,941,098	1,485,797	830,951	2,033,345	5,143,997	8,920,724	12,981,261	17,067,437	21,511,542	
\$ 1,485,797	\$ 830,951	\$ 2,033,345	\$ 5,143,997	\$ 8,920,724	\$ 12,981,261	\$ 17,067,437	\$ 21,511,542	\$ 22,667,600	

Housing and Community Development

Fund 199

Fund Summary

In 1993 Congress established the Home Investment Partnership (HOME) to address housing needs of lower income households throughout the Country. Neither the City nor Sarasota County met the requirements to receive a direct allocation. However, as a consortium Sarasota County and the City of Sarasota met the minimum threshold, and the City of Sarasota was selected to serve as the “lead entity”. The State of Florida also recognized the need to provide for affordable housing and created the State Housing Initiatives Partnership Program (SHIP). It was decided that it would also make sense to administer the SHIP funds jointly. Since 1994, the City of Sarasota and Sarasota County have cooperatively administered their Federal and State Housing and Community development programs, as well as funding allocated by the Florida Housing Finance Corporation. The Office of Housing and Community Development (OHCD) is the agency charged with administering these programs, and was created through a joint effort of both the City of Sarasota Commission and the Sarasota Board of County Commissioners. This innovative approach to consolidating housing and community development programs has been successful in both reducing administrative costs and delivering programs in a seamless, efficient manner for the benefit of all Sarasota County residents.

	Actual		Amended		
	2013-14	Budget	Budget	Estimated	Budget
		2014-15	2014-15	2014-15	2015-16
Available Fund Balance	\$ 2,071,977	\$ 336,766	\$ 2,040,813	\$ 2,040,813	\$ 591,231
Revenues					
Neighborhood Stabilization Prog 2	273,786	-	842,702	842,702	66,946
Neighborhood Stabilization Prog 3	260,854	-	37,061	37,061	38,416
H.U.D. - C.D.B.G. Block Grant	984,657	402,666	770,487	770,487	481,136
H.U.D. - Home Program	970,466	717,466	1,992,384	1,992,384	654,139
County Reimbursement	834,162	591,719	637,574	637,574	751,405
State Housing Initiative Partnership	607,246	1,779,149	1,779,149	1,779,149	1,909,233
Loan Repayments	798,842	650,988	865,856	865,856	504,156
Miscellaneous Revenues	72,062	-	-	-	-
Total Revenues	4,802,075	4,141,988	6,925,213	6,925,213	4,405,431
Estimated Funds Available	6,874,052	4,478,754	8,966,026	8,966,026	4,996,662
Expenditures					
Neighborhood Stabilization Prog 2	348,171	92,303	995,112	995,112	74,557
Neighborhood Stabilization Prog 3	305,390	53,685	90,746	90,746	44,961
H.U.D. - C.D.B.G. Block Grant	1,003,870	457,666	825,487	825,487	496,136
H.U.D. - Home Program	1,290,227	867,466	2,297,144	2,297,144	829,139
State Housing Initiative Partnership	1,051,418	2,079,149	3,528,732	3,528,732	2,209,233
Expenditures Allocated to County	834,163	591,719	637,574	637,574	751,405
Total Expenditures	4,833,239	4,141,988	8,374,795	8,374,795	4,405,431
Projected Ending Balance	\$ 2,040,813	\$ 336,766	\$ 591,231	\$ 591,231	\$ 591,231

Housing & Community Development Special Revenue Fund

	2013-14	2014-15	2015-16
<u>Community Development Block Grant Programs</u>			
Administration	\$ 77,520	\$ 84,533	\$ 83,227
Program Delivery/Underwriting	-	70,000	105,000
Housing Rehabilitation Loan Program	64,082	17,326	27,326
Homeless Activities	314,054	25,000	25,000
Fair Housing	2,000	10,000	10,000
Newtown Neighborhood Improvement	-	226,807	221,583
Summer Youth Program	24,000	24,000	24,000
	<u>481,656</u>	<u>457,666</u>	<u>496,136</u>
<u>Housing and Urban Development Home Program</u>			
Administration	81,505	86,746	82,913
Program Delivery/Underwriting	-	65,000	-
Housing Rehabilitation Loan Program	656,683	623,100	648,105
City CHDO Project Costs	101,150	92,620	98,121
	<u>839,338</u>	<u>867,466</u>	<u>829,139</u>
<u>Reimbursed by Sarasota County</u>			
CDBG Administration	247,151	281,372	285,516
CDBG Housing Rehabilitation Loan Program	200,000	-	-
NSP1 Administration	277,045	6,128	12,978
NSP3 Administration	279,805	11,758	20,104
NSP3 Project Delivery	30,000	30,000	30,000
Newtown Redevelopment Proj Admin	-	-	40,000
Disaster Recovery Phase II Administration	10,127	-	-
Disaster Recovery Phase II Program Delivery	44,290	-	-
Bond/Affordable Housing Admin	50,000	50,000	50,000
Utility Connection Assistance Admin	6,000	3,000	2,400
County ESG Grant Administration	-	9,461	10,407
Program Delivery/Underwriting	-	200,000	300,000
	<u>1,144,418</u>	<u>591,719</u>	<u>751,405</u>
<u>State Housing Initiative Partnership</u>			
Administration	45,000	192,915	240,706
Program Delivery/Underwriting	-	120,000	-
Home Buyer Education	11,940	6,000	-
Housing Partnership	-	425,234	800,000
Rehabilitation Program	258,060	185,000	418,527
Developmentally Disabled Home Rehab	-	380,000	525,000
Downpayment Assistance Program	-	470,000	-
Tax Credit	-	300,000	225,000
	<u>315,000</u>	<u>2,079,149</u>	<u>2,209,233</u>
<u>Neighborhood Stabilization Program 2</u>			
Administration	508,510	17,303	7,611
Property Acquisition	-	75,000	66,946
	<u>508,510</u>	<u>92,303</u>	<u>74,557</u>
<u>Neighborhood Stabilization Program 3</u>			
Administration	53,197	1,485	4,345
Program Delivery/Underwriting	-	2,200	2,200
NSP3 Property Acquisition	-	50,000	38,416
Rehabilitation Program	28,350	-	-
	<u>81,547</u>	<u>53,685</u>	<u>44,961</u>
Housing Grand Total	<u>\$ 3,370,469</u>	<u>\$ 4,141,988</u>	<u>\$ 4,405,431</u>
Summary - Administration Costs	1,635,860	744,701	840,207
Summary - Program Delivery/Project Costs	1,734,609	3,397,287	3,565,224
	<u>\$ 3,370,469</u>	<u>\$ 4,141,988</u>	<u>\$ 4,405,431</u>

Housing and Community Development Housing Administration

Mission Statement

To provide outreach, reporting, grant compliance and information to the community.

Description of Operations

The purpose of the Housing Administration Cost Center is to account for administrative costs that cannot be directly applied to programs such as Community Housing Development Organizations (CHDO's), State Housing Initiative Partnership Program – Down Payment Assistance Program, Special Needs Program, Water & Sewer Program, Homebuyer Education Program and the Housing Partnership Program. No City General Fund dollars are used for administrative costs for this department. Activities by staff members assigned to this cost center include grant submission, annual reports, minority business reports, cash management reports, the preparation of the consolidated plan, the administration and monitoring of sub-recipient contracts and liaison with federal Department of Housing and Urban Development (HUD) staff. Additionally, this cost center accounts for the administration of the Community Development Block Grant (CDBG), State Housing Initiative Program (SHIP) and the Home Partnership Program (HOME). The administrative cost center is funded according to Federal law, which limits the amount of grant funds that can be spent on program administration. During each fiscal year, 20% of the CDBG grant, 10% of the SHIP grant, 10% of the HOME allocation, plus a percentage of program income will be used toward program administration.

Operational Goals

- To submit grant reports on time, correctly, and in compliance with respective rules and regulations.

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
Timely financial reports submitted	48	44	78	54

Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Intergovernmental	727,231	611,566	656,862	0	656,862
Charges for Services	3	0	0	0	0
Other Miscellaneous Revenue	38	15,000	0	0	0
All Other Misc. Revenue	14,583	37,788	47,456	0	47,456
Totals	\$741,855	\$664,354	\$704,318	\$0	\$704,318

Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	0	105,820	130,943	0	130,943
Operating Expenditures	287,938	209,187	304,191	0	304,191
Capital Expenditures	346,696	349,347	268,334	0	268,334
Transfer Expenditures	0	0	750	0	750
Totals	\$634,634	\$664,354	\$704,218	\$0	\$704,218

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	3.47	0.00	3.47

Housing and Community Development Program Delivery/Underwriting

Mission Statement

To provide administrative and financial support as needed to ensure various housing program efforts are undertaken successfully.

Description of Operations

Program delivery and Underwriting represents the costs associated with application intake, underwriting and processing of home rehab loans, down payment assistance, acquisition and renovation of foreclosed homes, as well as work write-ups, estimates, and inspections of all projects.

Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Intergovernmental	65,191	269,000	393,000	0	393,000
Other Miscellaneous Revenues	0	120,000	0	0	0
All Other Misc. Revenue	0	68,200	14,200	0	14,200
Totals	\$65,191	\$457,200	\$407,200	\$0	\$407,200

Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	0	374,637	291,461	0	291,461
Operating Expenditures	0	78,030	104,171	0	104,171
Capital Expenditures	0	1,375	7,400	0	7,400
Transfer Expenditures	0	3,158	4,168	0	4,168
Totals	\$0	\$457,200	\$407,200	\$0	\$407,200

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	2.72	0.00	2.72

Housing and Community Development Rehabilitation Program

Mission Statement

To sustain the number of affordable housing units.

Description of Operations

The Rehabilitation Program was established jointly by the City of Sarasota and Sarasota County Government to provide zero interest deferred payment loans for home repairs. The rehabilitation home loans can be used for a wide variety of repair projects such as new paint, roofing, gutters and downspouts, air conditioning, hot water heaters, electrical wiring, bathroom and kitchen remodeling, plastering and termite damage repair. Policy guidelines for the operation of the program are approved by the Sarasota City Commission and the Board of County Commissioners (BCC).

Operational Goals

- To rehabilitate homes for low to moderate income families.

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
Home rehabs (low to moderate income families)	52	29	59	50

Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Intergovernmental	1,054,978	605,426	776,164	0	776,164
Interest	27,004	0	0	0	0
Other Miscellaneous Revenue	827	100,000	0	0	0
All Other Misc. Revenue	383,810	120,000	317,794	0	317,794
Totals	\$1,466,619	\$825,426	\$1,093,958	\$0	\$1,093,958

Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	170,964	0	0	0	0
Operating Expenditures	2,276	0	0	0	0
Grants and Aids	1,985,221	825,426	1,093,958	0	1,093,958
Totals	\$2,158,461	\$825,426	\$1,093,958	\$0	\$1,093,958

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	0.00	0.00	0.00

**Housing and Community Development
Developmentally Disabled Home Rehab**

Mission Statement

Based on Florida State Legislative directive for FY13-14 funding, a minimum amount of the total SHIP allocation shall be used for the benefit of developmentally disabled persons.

Description of Operations

Home rehab loans for households with developmentally disabled persons using SHIP funding.

Operational Goals

- To fund home rehab for developmentally-disabled low-income households.

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
Home rehabs for disabled individuals	0	2	7	15

Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Intergovernmental	129,699	380,000	525,000	0	525,000
Totals	\$129,699	\$380,000	\$525,000	\$0	\$525,000

Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Grants and Aids	2,632	380,000	525,000	0	525,000
Totals	\$2,632	\$380,000	\$525,000	\$0	\$525,000

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	0.00	0.00	0.00

Housing and Community Development Housing Partnership

Mission Statement

To increase the supply of affordable housing available for purchase or rent by lower income families.

Description of Operations

The Sarasota Office of Housing and Community Development (OHCD) partners with local non-profits and Community Housing Development Organizations (CHDO's) to develop affordable housing. This program provides an interest free loan to non-profit organizations for the development of single-family homes and then provides a deep-subsidy second mortgage for the homebuyer to assure an affordable home payment. The Public Housing/Homeownership Program provides financial assistance to a Housing Authority to convert households from rental to homeownership. The funding can be used to rehabilitate housing for the purpose of converting existing public housing into home ownership. Personnel funding for this program is accounted for in the State Housing Initiative Partnership Program fund (165) in cost center 239000 (Housing Administration) and the HOME Partnership Program fund (108) in cost center 239000 (Housing Administration). Additional funding discontinued by the City Commission and the BOCC in 2007.

Operational Goals

- Acquire/rehab single family homes.

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
Home acquired/rehabbed	0	1	2	3

Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Intergovernmental	0	0	800,000	0	800,000
All other misc. revenues	34,835	0	0	0	0
Totals	\$34,835	\$0	\$800,000	\$0	\$800,000

Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Grants and Aids	0	0	800,000	0	800,000
Totals	\$0	\$0	\$800,000	\$0	\$800,000

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	0.00	0.00	0.00

Housing and Community Development Tax Credit

Mission Statement

To increase the supply of affordable housing available for purchase or rent by lower income families.

Description of Operations

State Housing Initiative Partnership (SHIP) funding is made available to developers seeking to participate in the state combined cycle program. The SHIP funds are used as the local match to meet the state application requirements. Local funding is also being leveraged with other funding available through a partnership with Neighborhood Lending Partners, a certified Community Development Financial Institution.

Operational Goals

- To rehabilitate homes for low to moderate income families.

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
Properties receiving rehab work	78	63	45	56
Rehab units completed in 6 months or less	77%	72%	75%	75%

Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Intergovernmental	0	0	100,294	0	100,294
All Other Misc. Revenue	0	0	124,706	0	124,706
Totals	\$0	\$0	\$225,000	\$0	\$225,000

Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Grants and Aids	0	0	225,000	0	225,000
Totals	\$0	\$0	\$225,000	\$0	\$225,000

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	0.00	0.00	0.00

**Housing and Community Development
County ESG Grant Administration**

Mission Statement

Sarasota County has received an Emergency Shelter Grant previously passed through the State of Florida. Eligible strategies include support for Homeless Management Information System (HMIS) database, homeless prevention and rapid re-housing. Funding will be distributed to non-profits subject to BCC approval with administrative functions handled by the Office of Housing & Community Development.

Description of Operations

Reimbursed by Sarasota County for administrative duties handled by OHCD.

Operational Goals

- To process sub-recipient agreements.

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
Approved sub-recipient agreements	0	0	3	3

Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Intergovernmental	0	9,461	10,407	0	10,407
Totals	\$0	\$9,461	\$10,407	\$0	\$10,407

Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	0	9,169	8,056	0	8,056
Operating Expenditures	0	70	2,117	0	2,117
Transfer Expenditures	0	222	334	0	334
Totals	\$0	\$9,461	\$10,507	\$0	\$10,507

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	0.06	0.00	0.06

**Housing and Community Development
County Neighborhood Stabilization Program 1 - Administration**

Mission Statement

To stabilize neighborhoods by acquiring foreclosed properties, renovating them and then selling or renting the sites to income-eligible households.

Description of Operations

This is a federal government grant received by Sarasota County and administered by the Office of Housing and Community Development (OHCD). The U.S. Congress allocated approximately \$7.1 million in Recovery Act

funding to Sarasota County for the Neighborhood Stabilization Program. Funding is to be used to acquire foreclosed or abandoned homes in "target" neighborhoods, areas that have been particularly affected by the high foreclosure rate. After acquiring the properties at a reduced rate, the homes are then transferred to local non-profits for rehabilitation and subsequently offered to low-income families. The City of Sarasota is reimbursed for administrative costs that it pays on behalf of the County. While all spending deadlines have been met, OHCD continues to acquire properties using the remaining grant funds and program income and in doing so will incur administrative costs.

Operational Goals

- To acquire/rehab single family homes.

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
Acquired/rehabbed single family homes	3	2	1	1

Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Intergovernmental	205,449	6,128	12,978	0	12,978
Totals	\$205,449	\$6,128	\$12,978	\$0	\$12,978

Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	137,649	0	7,447	0	7,447
Operating Expenditures	63,732	5,995	5,528	0	5,528
Transfer Expenditures	0	133	3	0	3
Totals	\$201,381	\$6,128	\$12,978	\$0	\$12,978

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	0.05	0.00	0.05

Housing and Community Development County Neighborhood Stabilization Program 3 – Administration

Mission Statement

Administer the NSP3 program in compliance with federal law on behalf of Sarasota County.

Description of Operations

Office of Housing and Community Development (OHCD) staff provide support to non-profits, contractors and prospective homeowners through administration of the Neighborhood Stabilization Program 3. Weekly meetings, work write-ups and homebuyer education classes are scheduled by OHCD staff to ensure that the program is administered in compliance with all program rules.

Operational Goals

- To acquire/rehab single family homes.

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
Acquired/rehabbed single family homes	10	4	1	1

Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Intergovernmental	165,149	11,758	20,104	0	20,104
Totals	\$165,149	\$11,758	\$20,104	\$0	\$20,104

Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	88,569	1,738	6,508	0	6,508
Operating Expenditures	68,856	9,878	13,425	0	13,425
Capital Expenditures	0	0	150	0	150
Transfer Expenditures	0	142	21	0	21
Totals	\$157,425	\$11,758	\$20,104	\$0	\$20,104

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	0.07	0.00	0.07

Housing and Community Development County Neighborhood Stabilization Program 3 – Project Delivery

Mission Statement

Acquire and rehabilitate homes in the Northport area of Greater Sarasota for sale and/or rent to low-income households.

Description of Operations

OHCD will employ staff who will administer the NSP3 program in compliance with federal law on behalf of Sarasota County.

Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Intergovernmental	28,525	30,000	30,000	0	30,000
Totals	\$28,525	\$30,000	\$30,000	\$0	\$30,000

Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	28,804	28,523	23,570	0	23,570
Operating Expenditures	427	52	5,927	0	5,927

Capital Expenditures	0	0	250	0	250
Transfer Expenditures	0	1,425	253	0	253
Totals	\$29,231	\$30,000	\$30,000	\$0	\$30,000

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	0.10	0.00	0.10

Housing and Community Development County Reimbursement Bonds

Mission Statement

To create affordable rental and single-family housing.

Description of Operations

Sarasota County Government receives a portion of the private activity bond funds allocated to Region 8. This allocation can be used to finance home ownership opportunities or to create affordable rental housing. Bond funds are allocated each year between the single-family and multi-family programs. However, assistance has generally been limited to rental activity because of the current availability of low interest mortgage loans for single - family homebuyers.

Operational Goals

- To rehabilitate homes for low to moderate income families.

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
Affordable houses developed	12	5	2	2
Regional Bond Meetings	2	2	2	2
Purchase prices funded with public money	50	40	20	20

Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Intergovernmental	58,550	50,000	50,000	0	50,000
Totals	\$58,550	\$50,000	\$50,000	\$0	\$50,000

Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	42,949	32,664	46,572	0	46,572
Operating Expenditures	9,941	17,331	2,898	0	2,898
Transfer Expenditures	0	5	530	0	530
Totals	\$52,890	\$50,000	\$50,000	\$0	\$50,000

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	0.27	0.00	0.27

Housing and Community Development Property Acquisition

Mission Statement

To stabilize neighborhoods by acquiring foreclosed properties.

Description of Operations

This is a federal government grant received by City of Sarasota administered by OHCD. Congress allocated \$23 million in Recovery Act funding to the City of Sarasota for the Neighborhood Stabilization Program 2. Funding is supposed to be used to acquire foreclosed or abandoned homes in "target" neighborhoods, areas that have been particularly effected by the high foreclosure rate. After acquiring the properties at a reduced rate, the homes are then transferred to local non-profits for rehabilitation and subsequently offered to low-income families.

Operational Goals

- To acquire foreclosed and abandoned homes.

Performance Measures	FY 2013	FY 2014	FY 2015	FY 2016
Description	Actual	Actual	Estimate	Estimate
Foreclosed/abandoned homes acquired	4	3	2	2

Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Intergovernmental	227,036	0	105,362	0	105,362
Interest	16,913	0	0	0	0
All Other Misc. Revenue	102,008	125,000	0	0	0
Totals	\$345,957	\$125,000	\$105,362	0	\$105,362

Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Operating Expenditures	0	0	2,970	0	2,970
Grants and Aids	405,476	125,000	102,392	0	102,392
Totals	\$405,476	\$125,000	\$105,362	\$0	\$105,362

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	0.00	0.00	0.00

Housing and Community Development Community Housing Development Organization – Project Costs

Mission Statement

To increase the supply of affordable housing available for purchase or rent by low income families.

Description of Operations

Each year grant recipients of HOME Program Funds are required by federal law to designate 15% of all HOME Program funds for the exclusive use by a Community Housing Development Organization (CHDO), a private non-profit community based service organization, to create additional affordable housing. The funds in this cost center include the 15% CHDO allocation for the new fiscal year and monies that are re-paid by the CHDO from previous fiscal years. Policy guidelines for the operation of the program are approved by the Sarasota City Commission and the Board of County Commissioners (BCC). Personnel funding for this program is accounted for in the HOME Partnership Program (Fund 108) in cost center 239000 (Housing Administration).

Operational Goals

- To acquire/rehab single family homes.

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
Homes acquired/rehabbed	1	1	1	1

Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
All Other Misc. revenue	1,605	0	0	0	0
Intergovernmental	169,817	92,620	98,121	0	98,121
Totals	\$171,422	\$92,620	\$98,121	\$0	\$98,121

Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Grants and Aids	290,612	92,620	98,121	0	98,121
Totals	\$290,612	\$92,620	\$98,121	\$0	\$98,121

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	0.00	0.00	0.00

Housing and Community Development Homeless Activities

Mission Statement

To increase the effectiveness and delivery of social services to homeless residents or those households facing imminent homelessness.

Description of Operations

The Consortium, a joint effort of the governments of the City of Sarasota and Sarasota County, will provide direct funding to the Suncoast Partnership to End Homelessness to strengthen and enhance the delivery of services

provided to homeless residents. City CDBG funding is awarded to the Suncoast Partnership to maintain the local Homeless Management Information Systems (HMIS) database which enables the Sarasota area to track all homeless households and the benefits they receive. Starting in FY2012, OHCD began dealing directly with 3 local non-profits to administer assistance to local families: The Salvation Army, Jewish Family and Children's Services and Catholic Charities. County CDBG funds will be used to provide services to homeless households as well as to prevent low-income households from becoming homeless.

Operational Goals

- To contribute to the operations of the Homeless Outreach Teams

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
Addition of HOT Team counselors	0	0	1	0

Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Intergovernmental	25,000	25,000	25,000	0	25,000
Totals	\$25,000	\$25,000	\$25,000	\$0	\$25,000

Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Grants and Aids	25,000	25,000	25,000	0	25,000
Totals	\$25,000	\$25,000	\$25,000	\$0	\$25,000

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	0.00	0.00	0.00

**Housing and Community Development
Fair Housing**

Mission Statement

To educate the community in fair housing laws.

Description of Operations

The Community Development Block Grant rules require all communities receiving these funds to affirmatively promote fair housing. These funds are used to educate the community on fair housing laws. Community education may include distribution of Fair Housing posters, advertisements, and housing summits reviewing the regulations with landlords and non-profits within the community.

Operational Goals

- Participate in Annual Fair Housing Seminars

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
Annual Fair Housing Seminar	1	1	1	1

Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Intergovernmental	3,549	10,000	10,000	0	10,000
Totals	\$3,549	\$10,000	\$10,000	\$0	\$10,000

Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Operating Expenditures	624	10,000	0	0	0
Grants and Aids	3,000	0	10,000	0	10,000
Totals	\$3,624	\$10,000	\$10,000	\$0	\$10,000

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	0.00	0.00	0.00

Housing and Community Development County Impact Fees

Mission Statement

To assist income-eligible households with fees and on-site contractor expenses for County utility connections.

Description of Operations

Sarasota County is using a portion of the funds received from the sale of escheated lots in the City of North Port for water and sewer connections. Of the total escheated lot sales, the Board of County Commissioners (BOCC) allocated \$1.5 million to the Office of Housing and Community Development (OHCD) to assist low-income households with fee assistance. City staff administered a portion of this program beginning in FY 2008 and will continue through FY 2013. This cost center accounts for the administrative costs incurred by City staff which is subsequently reimbursed by Sarasota County. During FY2012, the BOCC allocated an additional \$275,000 from loan pay-offs for utility connection assistance, and OHCD continues to administer the program.

Operational Goals

- Assist low income households in the payment of utility connection costs.

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
Households assisted with connection costs	15	11	12	7

Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Intergovernmental	4,946	3,000	2,400	0	2,400
Totals	\$4,946	\$3,000	\$2,400	\$0	\$2,400

Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	4,932	1,966	1,438	0	1,438
Operating Expenditures	194	500	0	0	0
Capital Expenditures	0	0	500	0	500
Transfer Expenditures	0	534	462	0	462
Totals	\$5,126	\$3,000	\$2,400	\$0	\$2,400

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	0.02	0.00	0.02

Housing and Community Development Newtown Neighborhood Improvements

Mission Statement

To fund improvements that promote neighborhood identity and enhance beautification as well as safety within the neighborhood.

Description of Operations

Contribute to the three year effort being overseen by Sarasota County, which will result in streetscape improvements to the Myrtle Street corridor in Newtown neighborhood, including street paving, curb and gutter, street lighting, sidewalks, and other aesthetic improvements.

Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Intergovernmental	521,212	226,807	221,583	0	221,583
Totals	\$521,212	\$226,807	\$221,583	\$0	\$221,583

Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Capital Expenditures	253,246	0	0	0	0
Grants and Aids	276,560	226,807	221,583	0	221,583
Totals	\$529,806	\$226,807	\$221,583	\$0	\$221,583

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	0.00	0.00	0.00

Housing and Community Development Newtown Redevelopment Project Administration

Mission Statement

To carryout Sarasota City and County's commitment to revitalizing the Newtown Neighborhood, as detailed in the Newtown Redevelopment Plan.

Description of Operations

The Sarasota County/City of Sarasota Office of Housing and Community Development administers federal, state and local funds exclusively devoted to renovation and redevelopment of public housing complexes managed by the Sarasota Housing Authority. Sarasota County allocated funds to compensate OHCD for operational costs incurred while administering grants and local funds employed in the redevelopment of the Newtown area.

Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Intergovernmental	0	0	40,000	0	40,000
Totals	\$0	\$0	\$40,000	\$0	\$40,000

Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	0	0	39,757	0	39,757
Operating Expenditures	0	0	243	0	243
Totals	\$0	\$0	\$40,000	\$0	\$40,000

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	0.24	0.00	0.24

**Housing and Community Development
Summer Youth Programs**

Mission Statement

To provide summer jobs for low income youth to enhance their ability to secure employment after graduation.

Description of Operations

Young people of low income families will be given jobs with the government that will train them for future employment.

Operational Goals

- Provide summer jobs for community teens as summer counselors in training at the Robert L. Taylor Community Complex.

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
Youths hired as summer counselors in training	9	7	7	7

Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Intergovernmental	18,558	24,000	24,000	0	24,000
Totals	\$18,558	\$24,000	\$24,000	\$0	\$24,000

Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	18,387	0	0	0	0
Operating Expenditures	172	0	0	0	0
Grants and Aids	0	24,000	24,000	0	24,000
Totals	\$18,559	\$24,000	\$24,000	\$0	\$24,000

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	0.00	0.00	0.00

Multi-Modal Fund

Fund 115

Fund Summary

Effective 10/1/14, the City Commission adopted Ordinance No. 14-5090, creating a Multimodal Transportation Impact Fee and program to be imposed on new development so as to ensure that the City's transportation system will be adequate to accommodate the vehicular, pedestrian, bicycle, mass transit and other modes of traffic generated by such development. Impact fees collected pursuant to this ordinance shall be used solely for the purpose of acquisition, expansion, and development of the public facilities identified in the Capital Improvements Program, the need for which results from and the provision of which will benefit new development paying impact fees.

	Actual 2013-14	Budget 2014-15	Amended Budget 2014-15	Estimated 2014-15	Budget 2015-16
Available Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -
<u>Revenues</u>					
Impact Fees	-	300,000	300,000	190,000	90,000
Miscellaneous income	-	-	-	10,000	10,000
Total Revenue	-	300,000	300,000	200,000	100,000
Estimated Funds Available	-	300,000	300,000	200,000	100,000
<u>Expenditures</u>					
Projects/Initiatives	-	300,000	300,000	200,000	100,000
Total Expenditures	-	300,000	300,000	200,000	100,000
Projected Ending Balance	\$ -	\$ -	\$ -	\$ -	\$ -
<u>EXPENDITURES</u>					
Transit Corridor Impr. - John Ringling Causeway					\$ 100,000

Gas Tax

Fund 104

Fund Summary

The Gas Tax is authorized by an interlocal agreement between the City of Sarasota and Sarasota County. Effective August 1, 1988, seven cents is levied on every gallon of motor fuel and special fuel sold in Sarasota County. The distribution formula for the allocation of these funds is divided between the County and cities within the County based on the official population figures and shall be adjusted annually on September 1. In accordance with Florida State Statute 336.025, gas tax monies must be used exclusively for transportation expenditures, which are defined as 1)Public transportation operations and maintenance; 2)Roadway and right-of-way maintenance and equipment; 3)Roadway and right-of-way drainage; 4)Street lighting; 5)Traffic signs, traffic engineering, signalization, and pavement marking; 6)Bridge maintenance and operations; and 7)Debt service and current expenditures for transportation capital projects in the foregoing program areas, including construction or reconstruction of roads.

	Actual	Budget	Amended Budget	Estimated	Budget
	2013-14	2014-15	2014-15	2014-15	2015-16
Available Fund Balance	\$ 2,249,747	\$ 766,278	\$ 2,065,438	\$ 2,065,438	\$ 672,299
Revenues					
Gas Tax	1,437,698	1,410,000	1,410,000	1,410,000	1,410,000
Total Revenues	1,437,698	1,410,000	1,410,000	1,410,000	1,410,000
Estimated Funds Available	3,687,445	2,176,278	3,475,438	3,475,438	2,082,299
Expenditures					
	1,622,007	1,638,899	2,900,925	2,803,139	1,600,581
Projected Ending Balance	\$ 2,065,438	\$ 537,379	\$ 574,513	\$ 672,299	\$ 481,718

Budgeted Expenditures for 2015-16

Bridge and large culvert maintenance	\$ 10,000
Main Street-Orange and Lemon-sidewalk improvements	50,000
Capital equipment	27,000
Removal of dead trees	25,000
Replacement of curbs and gutters	20,000
Replacement of sidewalks	90,000
Advanced Traffic Management Systems	100,000
Street amenities (furniture/trash receptacles)	15,000
Street light/signal maintenance	25,000
Traffic control & overhead signs	50,000
Traffic control pavement markings	10,000
Traffic loop replacements	10,000
Traffic signal parts and controller	35,000
Traffic signalization	60,000
Transfer to Solid Waste for Street Sweeping	200,000
Transfer to General Fund for Street Lighting Utilities	780,000
Transfer to General Fund for Traffic Signal Technician	51,686
Transfer to General Fund for Transportation planning	41,895
Total	<u>\$ 1,600,581</u>

\$0.05 Local Option Fuel Tax

Fund 185

Fund Summary

The County passed Ordinance No. 2000-029 which enacted a \$0.05 per gallon local option fuel tax effective January 1, 2001, pursuant to Section 336.025(1)(b)3, Florida Statutes. The fuel tax can only be used for Capital Projects that are part of the Capital Improvement Element of an Adopted Comprehensive Plan, The Statute states that "expenditures for the construction of new roads or the reconstruction or resurfacing of existing paved roads shall be deemed to increase capacity and such projects shall be included in the capital improvement element of an adopted comprehensive plan". This fuel tax cannot fund routine maintenance of roads. An interlocal agreement was signed by the City of Sarasota on June 12, 2000 and Sarasota County on June 13, 2000, which sets the allocation formula for the revenue between the Cities and unincorporated Sarasota County based on the ratio of populations. The fuel tax will be passed on to the consumer and will be sent to the Florida Department of Revenue which will in turn distribute the tax to the cities and unincorporated counties.

	Actual 2013-14	Budget 2014-15	Amended Budget 2014-15	Estimated 2014-15	Budget 2015-16
Available Fund Balance	\$ 4,428,865	\$ 137,760	\$ 4,482,854	\$ 4,482,854	\$ 283,220
Revenues					
Gas Tax	920,461	930,000	930,000	950,000	950,000
Total Revenues	920,461	930,000	930,000	950,000	950,000
Estimated Funds Available	5,349,326	1,067,760	5,412,854	5,432,854	1,233,220
Expenditures	866,472	805,000	5,149,634	5,149,634	870,000
Projected Ending Balance	\$ 4,482,854	\$ 262,760	\$ 263,220	\$ 283,220	\$ 363,220

Budgeted expenditures for 2015-16

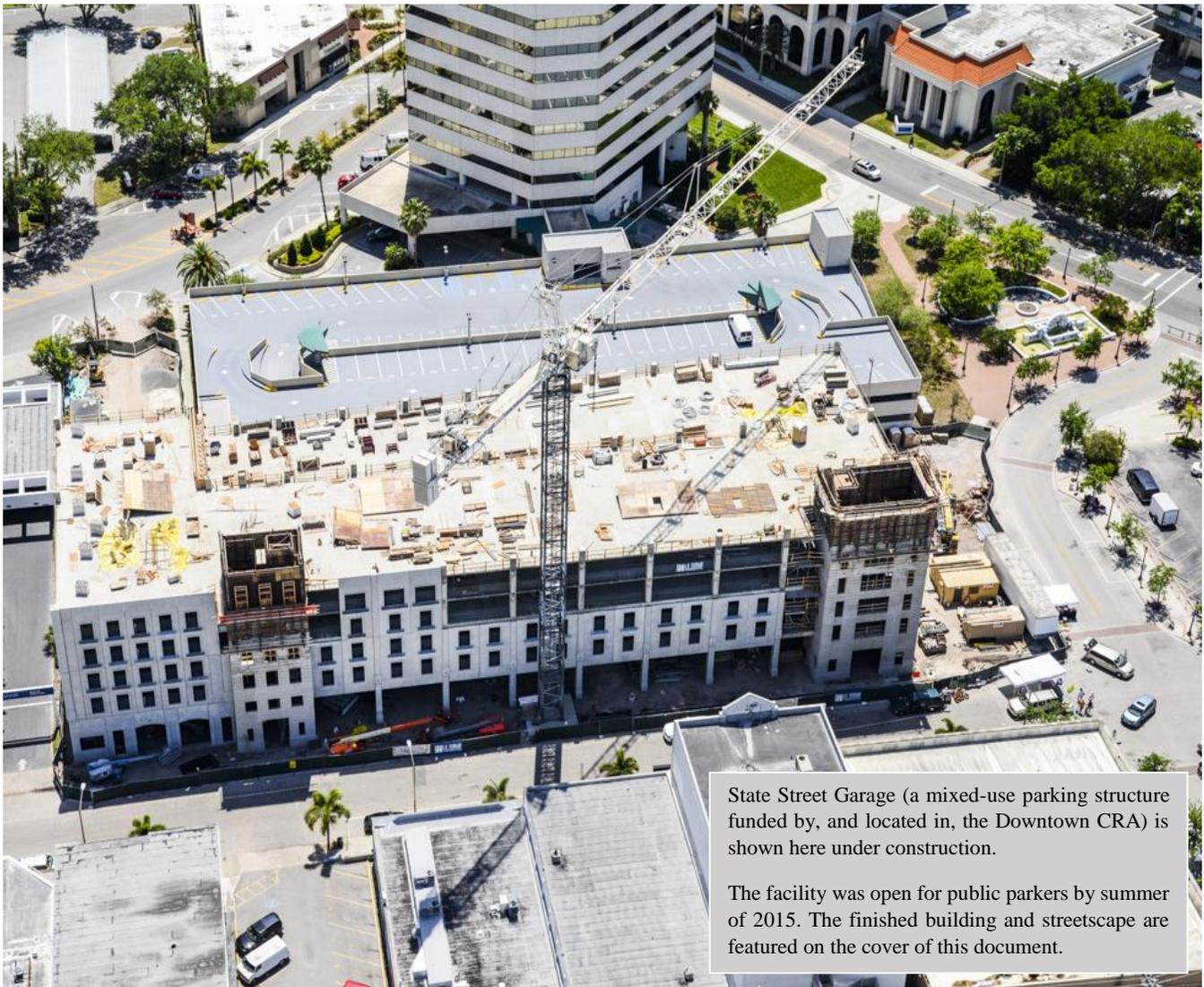
Coon Key to Washington Blvd. MURT	\$ 220,000
Street Reconstruction	650,000
Total	<u>\$ 870,000</u>

Community Redevelopment

Fund 117

Fund Summary

The City Commission recognized that there were land areas within the City where development and redevelopment were critical to growth of the City. Accordingly, the Commission formed the Community Redevelopment Agency. The creation of the Agency has allowed tax increment financing to implement the provisions of the City's Master Plan to rehabilitate the redevelopment area. The Community Redevelopment Trust Fund for the City of Sarasota Community Redevelopment Area includes both the Downtown Community Redevelopment Area established in 1986 and the Newtown Community Redevelopment Area established in 2008. The Fund shall be utilized for the purposes of and in accordance with the Downtown Community Redevelopment Plan adopted by Resolution 01-1336, the Newtown Community Redevelopment Plan adopted by Resolution 08R-2037, including any amendments or modifications thereto approved by the City Commission from time to time including any "community redevelopment" (as that term is defined in Section 163.340, Florida Statutes) under said plan. The Agency cooperates with the private sector to attract long-term, financially sound projects that will generate new employment opportunities while protecting the City's unique character and charm.



State Street Garage (a mixed-use parking structure funded by, and located in, the Downtown CRA) is shown here under construction.

The facility was open for public parkers by summer of 2015. The finished building and streetscape are featured on the cover of this document.

**Services Provided by the General Fund in the CRA
For Budget Year FY 2015-16**

Neighborhood & Development Services Department	Number of Employees	Estimated Total Cost for services provided within CRA Areas	Budgeted Transfer from CRA for services
Downtown Redevelopment Office	6	\$682,846	\$229,510
Newtown Redevelopment Office	6	\$495,894	\$495,894
Total	12	\$1,178,740	\$725,404

Sarasota Police Department	Number of Officers	Estimated Total Cost for services provided within CRA Areas <small>(Does not include approx. 12% support cost)</small>	Budgeted Transfer from CRA for services
Downtown Officers and foot patrol	18	\$2,367,486	\$1,003,340
Newtown Officers and foot patrol	24	\$3,156,648	
Total	42	\$5,524,134	\$1,003,340

Landscape Maintenance Services	Estimated Total Cost for services provided within CRA Areas	Budgeted Transfer from CRA for services
Downtown	\$774,687	\$539,457
Newtown	\$255,643	
Total	\$1,030,330	\$539,457

Streets & Highway Maintenance Services	Estimated Total Cost for services provided within CRA areas	Budgeted Transfer from CRA for services
Downtown	\$344,387	\$263,545
Newtown	\$266,607	
Total	\$610,994	\$263,545

Robert L. Taylor Community Complex	Estimated Total Cost for services provided within CRA Areas	Budgeted Transfer from CRA for services
Teen/Youth Programs	\$85,000	\$85,000
Total	\$85,000	\$85,000

Grand Total	Total Expenditures for CRA Areas \$8,429,198	Funded by CRA \$2,616,746
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COMMUNITY REDEVELOPMENT AGENCY

Fund 117

	Actual 2013-14	Budget 2014-15	Amended Budget 2014-15	Estimated 2014-15	Budget 2015-16
Available Fund Balance	\$ 16,660,914	\$ 37,972	\$ 16,140,611	\$ 16,140,611	\$ 2,002,432
Revenues					
Ad Valorem Taxes - City	3,591,305	3,848,000	3,848,000	3,862,363	4,277,891
Ad Valorem Taxes - County	3,676,070	3,913,535	3,913,535	3,928,580	4,347,503
Refund of Prior Year Expenditures	32,651	-	-	16,325	-
Miscellaneous	94,457	2,540,000	3,236,147	4,764,869	32,000
Loan Proceeds	1,748,590	-	-	-	-
Transfer from Downtown Improvement District	136,828	136,828	136,828	136,828	136,828
Total Revenue	9,279,901	10,438,363	11,134,510	12,708,965	8,794,222
Estimated Funds Available	25,940,815	10,476,335	27,275,121	28,849,576	10,796,654
Expenditures					
Projects/Initiatives	3,606,545	2,857,126	19,091,995	19,091,995	4,495,307
Transfer to Debt Service	3,543,913	4,622,256	5,138,403	5,138,403	2,114,383
Transfer to Other Funds	2,649,746	2,616,746	2,616,746	2,616,746	2,616,746
Total Expenditures	9,800,204	10,096,128	26,847,144	26,847,144	9,226,436
Projected Ending Balance	\$ 16,140,611	\$ 380,207	\$ 427,977	\$ 2,002,432	\$ 1,570,218

2015-2016 Projects

Transfers to Debt Service

1992 Special Obligation Bonds	853,000
2003 FFGFC Bonds (Parking - 1st. St. & Lemon Ave.)	295,075
2009 Build America (Palm Ave. Parking Garage)	966,308

Fruitville Road Improvements

2,159,535

Dr. Martin Luther King Jr. Way Streetscape

1,709,535

Newtown Redevelopment Plan

29,213

Downtown Redevelopment Plan

29,213

Fredd "Glossy" Atkins Plaza Improvements

150,000

Salvation Army

80,000

Downtown Master Plan/Other Projects

Palm Ave. Garage-Parking Surface Seal Coating	170,000
Downtown Transportation	14,561

Planning Initiatives

CRA Legal	47,500
We are Downtown-Marketing Campaign	31,000
TCEA Update	12,500
Contribution for Economic Development Coordinator	42,024

Administrative Charges (Cost Allocation/IT Charges)

20,226

Interfund Transfers

Landscape Maintenance Services in the CRA	539,457
Streets & Highway Maintenance Services in the CRA	263,545
Police Services for CRA	1,003,340
Robert L. Taylor Community Complex	85,000
Redevelopment Operations - Newtown	495,894
Redevelopment Operations - Downtown	229,510

\$ 9,226,436

Tourist Development Tax

Fund 125

Fund Summary

The electors of Sarasota County approved a referendum to impose a two percent Tourist Development Tax effective November 1, 1988. Subsequently, the Sarasota County Tourist Development Council was formed to recommend uses for the revenues generated from the tax. The Council has recommended that 50% be distributed for shoreline protection, 25% for cultural and fine arts entertainment, and 25% for tourist advertising and promotion. In addition, the Board of County Commissioners of Sarasota County, through the adoption of ordinance no. 96-071, increased the tourist development tax an additional one percent to a total of three percent effective April 1, 1997. It is the City's policy to use its allocation of funds as follows: Beaches - To implement a comprehensive shoreline protection and preservation program for Lido Beach, and; Arts - For the support, stimulation, and growth of existing and new cultural initiatives in the areas of the performing and visual arts at the Van Wezel Performing Arts Hall.

	Actual 2013-14	Budget 2014-15	Amended Budget 2014-15	Estimated 2014-15	Budget 2015-16
Available Fund Balance	\$ 3,037,973	\$ 1,314,961	\$ 3,020,256	\$ 3,020,256	\$ 727,165
Revenues					
Tourist Tax - Original 2 % Levy	178,251	50,000	50,000	50,000	330,000
Federal and State Grant Funds	93,986	-	1,995,330	1,995,330	-
Total Revenues	272,237	50,000	2,045,330	2,045,330	330,000
Estimated Funds Available	3,310,210	1,364,961	5,065,586	5,065,586	1,057,165
Expenditures					
Restoration of Lido Beach	289,954	50,000	5,065,586	4,338,421	330,000
	289,954	50,000	5,065,586	4,338,421	330,000
Projected Ending Balance	\$ 3,020,256	\$ 1,314,961	\$ -	\$ 727,165	\$ 727,165

Tourist Development Tax Funding Allocations from Inception

<u>Carryover Funds Available</u>	Allocations	Received	Adjustments	Carryover	Balance
1988-90 Fiscal Years	\$ 422,975	\$ 107,641	\$ -	\$ 315,334	\$ 315,334
1990-91 Fiscal Year	243,157	59,426	-	183,731	499,065
1991-92 Fiscal Year	231,297	396,046	-	(164,749)	334,316
1992-93 Fiscal Year	222,656	81,708	-	140,948	475,264
1993-94 Fiscal Year	228,874	34,276	-	194,598	669,862
1993-94 Fiscal Year, Audit Adjustment	118,461	-	-	118,461	788,323
1994-95 Fiscal Year	273,989	97,094	-	176,895	965,218
1995-96 Fiscal Year	296,061	29,602	-	266,459	1,231,677
1996-97 Fiscal Year	323,434	51,429	-	272,005	1,503,682
1997-98 Fiscal Year	345,756	1,547,581	-	(1,201,825)	301,857
1997-98 Additional Allocation - 1%	1,100,000	1,100,000	-	-	301,857
1997-98 Additional Allocation - 1%	304,000	-	-	304,000	605,857
1998-99 Fiscal Year, as adjusted	333,226	349,779	-	(16,553)	589,304
1998-99 Additional Allocation - 1%	146,000	-	-	146,000	735,304
1999-00 Fiscal Year, as adjusted	371,302	339,330	-	31,972	767,276
1999-00 Additional Allocation - 1%	1,246,000	-	-	1,246,000	2,013,276
2000-01 Fiscal Year	392,492	634,168	-	(241,676)	1,771,600
2000-01 Fiscal Year	304,000	-	-	304,000	2,075,600
2000-01 Additional Allocation - 1%	146,000	1,696,000	-	(1,550,000)	525,600
2001-02 Fiscal Year	354,713	521,139	-	(166,426)	359,174
2001-02 Additional Allocation - 1%	146,000	-	-	146,000	505,174
2002-03 Fiscal Year	357,805	148,896	-	208,909	714,083
2002-03 Additional Allocation - 1%	146,000	-	-	146,000	860,083
2003-04 Fiscal Year	406,364	-	-	406,364	1,266,447
2003-04 Additional Allocation - 1%	146,000	-	-	146,000	1,412,447
2004-05 Fiscal Year	444,672	-	304,000	140,672	1,553,119
2005-06 Fiscal Year	457,506	416,534	-	40,972	1,594,091
2006-07 Fiscal Year	467,481	149,513	-	317,968	1,912,059
2007-08 Fiscal Year	462,275	81,618	-	380,657	2,292,716
2008-09 Fiscal Year	431,578	1,786,474	-	(1,354,896)	937,820
2009-10 Fiscal Year	401,008	76,274	-	324,733	1,262,553
2010-11 Fiscal Year	406,801	202,524	-	204,277	1,466,830
2011-12 Fiscal Year	468,388	44,382	-	424,006	1,890,836
2012-13 Fiscal Year	482,632	110,113	-	372,519	2,263,355
2013-14 Fiscal Year	563,421	168,482	-	394,939	2,658,294
2014-15 Fiscal Year, estimated	511,480	329,426	-	182,054	2,840,348
2015-16 Fiscal Year, proposed	612,487	330,000	-	282,487	3,122,835
	<u>\$ 14,316,290</u>	<u>\$ 10,889,455</u>	<u>\$ 304,000</u>	<u>\$ 2,263,355</u>	

Citizens with Disabilities

Fund 112

Fund Summary

In accordance with Sections 33-83 and 33-166 of the City of Sarasota Code the \$250 fine imposed by Section 33-167 for illegal parking in parking spaces designated for disabled persons shall be accounted for in the following manner: 1. One-third or \$83 is to be deposited into the Parking Management Enterprise Fund to defray expenses incurred in the enforcement of the ordinance pertaining to illegally parked vehicles in parking spaces provided for disabled persons and; 2. Two-thirds or \$167 is to be deposited into this fund to provide funds to improve accessibility and equal opportunity to qualified disabled persons in the city and to provide funds to conduct public awareness programs in the city concerning physically disabled persons.

	Actual 2013-14	Budget 2014-15	Amended Budget 2014-15	Estimated 2014-15	Budget 2015-16
Available Fund Balance	\$ 155,874	\$ 144,374	\$ 147,824	\$ 147,824	\$ 146,324
Revenue					
Fines	18,450	15,000	15,000	25,000	25,000
Estimated Funds Available	174,324	159,374	162,824	172,824	171,324
Expenditures	26,500	26,500	60,344	26,500	31,000
Projected Ending Balance	\$ 147,824	\$ 132,874	\$ 102,480	\$ 146,324	\$ 140,324

EXPENDITURES

Closed Captioning	\$ 29,500
Administrative support, supplies and duplicating	1,500
Total	\$ 31,000

County Occupational License Tax

Fund 155

Fund Summary

Effective December 12, 1991, the Board of County Commissioners of Sarasota County adopted ordinance No. 91-084 implementing an occupational license tax in Sarasota County. The proceeds of this tax are allocated and remitted to each municipality based upon the respective ratio of their population to the total County population. Only the tax collected within each municipality will be allocated in this manner. Any tax collected outside each municipality will be allocated to the County only. The proceeds from this tax have been designated for Economic Development.

	Actual 2013-14	Budget 2014-15	Amended Budget 2014-15	Estimated 2014-15	Budget 2015-16
Available Fund Balance	\$ 25,812	\$ 21,031	\$ 28,110	\$ 28,110	\$ 24,797
<u>Revenue</u>					
Local Business Tax	14,578	9,000	9,000	9,000	9,000
Estimated Funds Available	40,390	30,031	37,110	37,110	33,797
<u>Expenditures</u>					
Economic Development	12,280	12,313	12,313	12,313	12,316
Projected Ending Balance	\$ 28,110	\$ 17,718	\$ 24,797	\$ 24,797	\$ 21,481
<u>EXPENDITURES</u>					
Administrative expenses	\$ 280	\$ 313	\$ 313	\$ 313	\$ 316
Sarasota Co. Economic Dev	12,000	12,000	12,000	12,000	12,000
	\$ 12,280	\$ 12,313	\$ 12,313	\$ 12,313	\$ 12,316

Neighborhood Grant Programs

Fund 188

Fund Summary

In June 1997, the vehicle-impounding ordinance was enacted, providing for the impounding of vehicles used to facilitate prostitution or drug related crimes. Owners can regain impounded vehicles after paying a fine. In December 1998, the Commission approved an equal division of the revenue generated from civil seizure fines to be used as grants to qualifying neighborhoods in the subsequent year and to defray costs of the Nuisance Abatement Board. In 2009-10 and 2010-11 the first \$50,000 was set aside for the Neighborhood Grant Program, with any excess transferred to the General Fund to defray expenses of the Nuisance Abatement Program, including legal costs. Due to dwindling fines being collected, commencing with the 2011-12 budget, only \$25,000 was being set aside for Neighborhood Grants, with any excess transferred to the General Fund to defray the expenses of the Nuisance Abatement Program. For one year (FY 2015-16) \$35,000 will be used for neighborhood grants (two grant cycles per fiscal year), with up to \$3,000 for neighborhoods under 1,000 households, and up to \$5,000 for neighborhoods with over 1,000 households. If funding remains after the last grant cycle of each fiscal year, such funds may be used toward neighborhood leadership participation related to the annual Florida Neighborhoods Conference and Neighborhoods USA Conference, costs associated with the annual National Night Out Against Crime Event, and other neighborhood-related expenditures consistent with the intent of the Neighborhood Grant Program.

	Actual	Budget	Amended	Estimated	Budget
	2013-14	2014-15	Budget	2014-15	2015-16
	2013-14	2014-15	2014-15	2014-15	2015-16
Available Fund Balance	\$ 76,799	\$ 59,863	\$ 74,149	\$ 74,149	\$ 59,864
Revenue					
Fines	65,865	40,000	40,000	40,000	40,000
Total Revenues	65,865	40,000	40,000	40,000	40,000
Estimated Funds Available	142,664	99,863	114,149	114,149	99,864
Expenditures					
Neighborhood Grants	27,650	25,000	39,285	39,285	35,000
Tsf to GF for Nuisance Abatement	40,865	15,000	15,000	15,000	15,000
Total Expenditures	68,515	40,000	54,285	54,285	50,000
Projected Ending Balance	\$ 74,149	\$ 59,863	\$ 59,864	\$ 59,864	\$ 49,864

Stadium OTTED Grant

Fund 124

Fund Summary

On December 31, 2006, Sarasota County's application was approved for certification as a Facility for Retained Spring Training Franchise by what was formerly known as the Office of Tourism, Trade and Economic Development (OTTED). (In 2011 OTTED became a part of the newly created Department of Economic Opportunity (DEO) and the OTTED name was changed to the Division of Strategic Business Development.) In March 2007, the Florida Department of Revenue agreed to make Pro Sports payments in the amount of \$15 million over the next 30 years or \$41,667 a month. This \$41,667 that the City receives monthly is used to pay debt service on the 2010 Stadium Bonds.

	Actual 2013-14	Budget 2014-15	Amended Budget 2014-15	Estimated 2014-15	Budget 2015-16
Available Fund Balance	\$ 455	\$ 495	\$ 532	\$ 532	\$ -
<u>Revenues</u>					
OTTED Grant	500,004	500,004	500,004	500,004	500,004
Investment income	77	50	50	(532)	80
Total Revenue	500,081	500,054	500,054	499,472	500,084
Estimated Funds Available	500,536	500,549	500,586	500,004	500,084
<u>Expenditures</u>					
Transfer to Debt Service	500,004	500,004	500,004	500,004	500,004
Total Expenditures	500,004	500,004	500,004	500,004	500,004
Projected Ending Balance	\$ 532	\$ 545	\$ 582	\$ -	\$ 80

Department of Justice COPS Grant

Fund 170

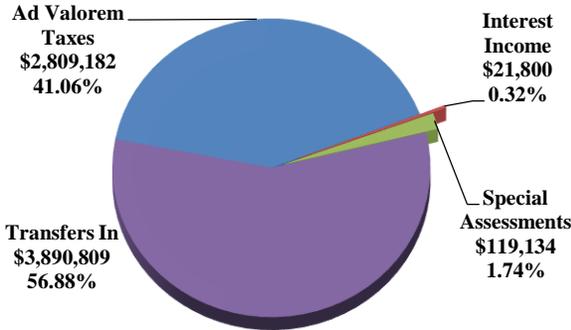
Fund Summary

On December 1, 2014, the City accepted a *Department of Justice COPS Hiring Grant* award for a total amount of \$375,000. The grant provides funding that covers 41% of the cost of employing three sworn police officers for a period of three years; per the terms of the grant, the City must fully fund (100%) the three officers' employment for one year following the initial three years. The grant period is from September 1, 2014 through August 31, 2017. The three officers hired with the *COPS Hiring Grant* will be providing Community Policing with special attention to community issues of Homelessness.

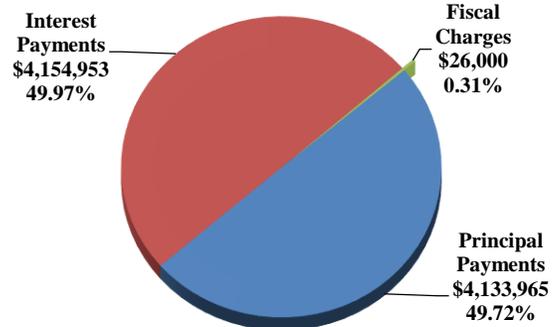
	Actual 2013-14	Budget 2014-15	Amended Budget 2014-15	Estimated 2014-15	Budget 2015-16
Available Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -
<u>Revenues</u>					
COPS Grant	-	-	108,609	108,609	123,079
Interfund Xfer In (Match)	-	-	157,552	157,552	178,543
Total Revenue	-	-	266,161	266,161	301,622
Estimated Funds Available	-	-	266,161	266,161	301,622
<u>Expenditures</u>					
Personnel (3 COPS)	-	-	266,161	266,161	301,622
Total Expenditures	-	-	266,161	266,161	301,622
Projected Ending Balance	\$ -	\$ -	\$ -	\$ -	\$ -

GOVERNMENTAL DEBT SERVICE FUNDS

REVENUES



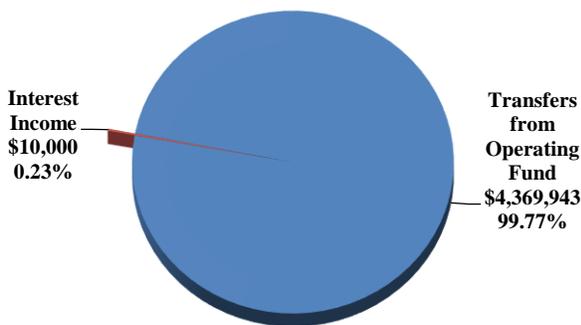
EXPENDITURES



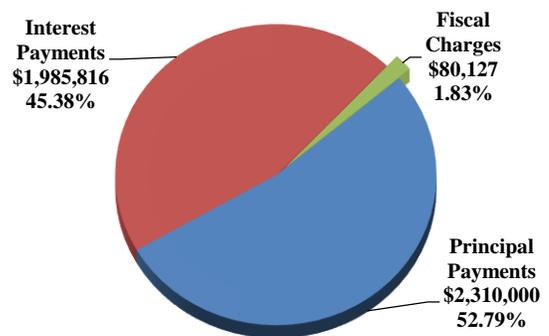
Revenues of the Governmental Debt Service Funds consist of Ad Valorem Taxes, special assessments, transfers in, and interest income while the expenditures of the Governmental Debt Service Funds include Interest Payments, Fiscal Charges, and Principal Payments. The above charts displays the relationship of these revenues and expenditures in the Debt Service Funds serviced by Governmental Funds.

PROPRIETARY DEBT SERVICE FUNDS

REVENUES



EXPENDITURES



Revenues of the Proprietary Debt Service Funds consist of transfers from Water and Sewer operations and interest income. Expenditures for the Proprietary Debt Service Funds include payments of principal, interest and fiscal charges. The above chart displays the relationship of these revenues and expenditures in the Debt Service Funds serviced by Proprietary Funds.

GOVERNMENTAL DEBT SERVICE FUNDS
COMBINING BUDGET STATEMENT

	Self-funded Debt				
	2007 General Obligation	2015 General Obligation	St. Armand's Special Assessment	Golden Gate Streetscape General Obligation	Glen Oaks Assessment Debt
BEGINNING FUND BALANCE	\$ 384,802	\$ -	\$ 30,440	\$ 219,434	\$ (1,729)
REVENUES					
Ad Valorem Taxes	1,139,638	1,396,544	-	273,000	-
Special Assessments	-	-	108,000	-	11,134
Interest Income	1,000	5,000	800	1,000	-
Transfers in	-	-	-	-	-
Total Revenue	<u>1,140,638</u>	<u>1,401,544</u>	<u>108,800</u>	<u>274,000</u>	<u>11,134</u>
Estimated Funds Available	<u>1,525,440</u>	<u>1,401,544</u>	<u>139,240</u>	<u>493,434</u>	<u>9,405</u>
EXPENDITURES					
Principal Payments	1,050,000	50,000	130,000	169,354	5,663
Interest Payments	89,638	1,346,544	7,150	110,175	5,471
Fiscal Charges	1,000	3,000	1,000	3,000	-
Total Expenditures	<u>1,140,638</u>	<u>1,399,544</u>	<u>138,150</u>	<u>282,529</u>	<u>11,134</u>
ENDING FUND BALANCE	<u>\$ 384,802</u>	<u>\$ 2,000</u>	<u>\$ 1,090</u>	<u>\$ 210,905</u>	<u>\$ (1,729)</u>

Note: Changes in fund balance for all funds are discussed in the **In Depth Analysis** section of this Financial Plan.

Debt Funded from other Sources				Totals		
1992 Special Obligation Refunding	2003 First Florida Debt Service	2009 Build America	2010 Build America	2015-16 BUDGET	2014-15 BUDGET	2013-14 ACTUAL
\$ 3,873,258	\$ 89,822	\$ 5,073	\$ 513,621	\$ 5,114,721	\$ 6,190,269	\$ 6,598,545
-	-	-	-	2,809,182	3,101,000	3,116,836
-	-	-	-	119,134	116,134	106,385
10,000	1,000	1,000	2,000	21,800	19,100	46,391
853,000	295,075	2,242,730	500,004	3,890,809	5,083,624	5,293,584
863,000	296,075	2,243,730	502,004	6,840,925	8,319,858	8,563,196
4,736,258	385,897	2,248,803	1,015,625	11,955,646	14,510,127	15,161,741
472,234	260,000	1,766,714	230,000	4,133,965	4,558,963	4,377,523
1,807,766	32,074	471,774	284,361	4,154,953	4,522,448	4,533,496
3,000	6,000	3,000	6,000	26,000	24,250	15,587
2,283,000	298,074	2,241,488	520,361	8,314,918	9,105,661	8,926,606
\$ 2,453,258	\$ 87,823	\$ 7,315	\$ 495,264	\$ 3,640,728	\$ 5,404,466	\$ 6,235,135

Debt Service on Outstanding Long-term Liabilities

Original Issue	Issued Amount	Fund Budgeted In	Purpose of Issue	2015-16	2016-17	2017-18	2018-19	2020-Remaining Life	Total Outstanding
GOVERNMENTAL FUNDS (Included in the Debt Service Funds Section)									
Loans Payable:									
2001B First Florida			Surface Parking P	130,000	-	-	-	-	130,000
	1,270,000	Debt Service	St. Armands I	7,150	-	-	-	-	7,150
2003 First Florida		General Fund	Parking Garage P	260,000	270,000	280,000	-	-	810,000
	5,150,000	and CRA	and Equipment I	32,074	22,000	11,200	-	-	65,274
Glenn Oaks Wall			Wall P	5,663	5,906	6,160	6,425	103,081	127,235
	199,390	Debt Service	Glenn Oaks I	5,471	5,228	4,974	4,708	31,606	51,987
Special Obligation Bonds:									
1992 Series - Refunding			Parking and P	472,234	469,989	-	-	-	942,223
	19,555,000	CRA	Downtown Imp I	1,807,766	1,955,011	-	-	-	3,762,777
2009 Series - Refunding		CRA & Penny	Strategic Parking/P P	1,766,714	1,866,329	957,608	1,012,561	7,417,786	13,020,998
	21,066,000	Sales Tax	Park/Rec Center I	471,774	403,322	348,042	309,584	918,064	2,450,786
2010 Series - Economic		CRA & Penny		230,000	235,000	240,000	250,000	6,415,000	7,370,000
Development	8,260,000	Sales Tax	Stadium I	284,361	277,294	270,076	262,629	2,636,689	3,731,049
General Obligation Bonds:									
2007 Series			Police P	1,050,000	1,090,000	-	-	-	2,140,000
	46,305,000	Debt Service	Headquarters I	89,638	46,325	-	-	-	135,963
2008 Series			Golden Gate P	169,354	176,009	182,926	190,116	2,085,037	2,803,442
	5,800,000	Debt Service	Streetscape I	110,175	103,520	96,603	89,413	430,723	830,434
2015 Series - Refunding			Police P	50,000	50,000	1,195,000	1,240,000	31,320,000	33,855,000
	33,855,000	Debt Service	Headquarters I	1,346,544	1,345,544	1,344,044	1,296,244	12,010,121	17,342,497
PROPRIETARY FUNDS - (Included in the Enterprise Funds Section)									
2010A Series		Water & Sewer	System P	740,000	535,000	550,000	565,000	580,000	2,970,000
	8,865,000	Funds	Improvements I	82,075	63,575	50,200	35,075	18,125	249,050
2010B Series		Water & Sewer	System P	-	-	-	-	25,255,000	25,255,000
	25,255,000	Funds	Improvements I	945,478	945,478	945,478	945,478	14,226,108	18,008,022
2011 Series		Water & Sewer	System P	1,145,000	1,205,000	1,265,000	1,325,000	12,990,000	17,930,000
	21,885,000	Funds	Improvements I	856,294	799,044	738,794	675,544	2,975,256	6,044,931
2015 Series- Refunding		Water & Sewer	System P	425,000	435,000	445,000	460,000	2,965,000	4,730,000
	4,730,000	Funds	Improvements I	109,263	99,446	89,397	79,118	244,284	621,508
Total Principal				6,443,965	6,338,233	5,121,694	5,049,102	89,130,904	112,083,898
Total Interest				6,148,063	6,065,787	3,898,807	3,697,793	33,490,977	53,301,428
Total Outstanding Principal & Interest				\$ 12,592,028	\$ 12,404,020	\$ 9,020,501	\$ 8,746,895	\$ 122,621,881	\$ 165,385,326

General Obligation Bonds

Series 2007

Fund 230

Statement of Revenues, Expenditures, and Changes in Fund Balance

	Actual 2012-13	Actual 2013-14	Amended Budget 2014-15	Estimated 2014-15	Budget 2015-16
Available Fund Balance	\$ 678,958	\$ 688,600	\$ 688,831	\$ 711,904	\$ 384,802
Revenues					
Ad Valorem Taxes	2,839,776	2,844,168	2,828,000	2,828,000	1,139,638
Interest Income	(1,090)	8,730	3,000	7,600	1,000
Total Revenue	2,838,686	2,852,898	2,831,000	2,835,600	1,140,638
Estimated Funds Available	3,517,644	3,541,498	3,519,831	3,547,504	1,525,440
Expenditures					
Principal Payments	930,000	970,000	1,005,000	1,005,000	1,050,000
Interest on Bonds	1,898,294	1,858,769	985,507	975,531	89,638
Fiscal Charges	750	825	3,000	3,000	1,000
Payments to Escrow Agent	-	-	969,709	969,709	-
Interfund Transfer	-	-	209,462	209,462	-
Total Expenditures	2,829,044	2,829,594	3,172,678	3,162,702	1,140,638
Ending Fund Balance	\$ 688,600	\$ 711,904	\$ 347,153	\$ 384,802	\$ 384,802

Date of issue:	2007
Amount:	\$46,305,000
Paying Agent:	Bank of New York
Interest due:	January 1 & July 1
Rating:	Moody's Aa2; Fitch AA+
Maturity of issue:	2017
Outstanding:	\$2,140,000
Principal due:	July 1
Average Interest:	4.167%
Purpose:	Construction of new Police Headquarters

St. Armand's Special Assessment Refunding Debt
Fund 216
Statement of Revenues, Expenditures, and Changes in Fund Balance

	<u>Actual 2012-13</u>	<u>Actual 2013-14</u>	<u>Budget 2014-15</u>	<u>Estimated 2014-15</u>	<u>Budget 2015-16</u>
Available Fund Balance	\$ 141,826	\$ 99,785	\$ 68,835	\$ 64,865	\$ 30,440
Revenues					
Special Assessments	100,321	100,530	105,000	105,000	108,000
Interest Income	69	781	600	600	800
Total Revenue	<u>100,390</u>	<u>101,311</u>	<u>105,600</u>	<u>105,600</u>	<u>108,800</u>
Estimated Funds Available	<u>242,216</u>	<u>201,096</u>	<u>174,435</u>	<u>170,465</u>	<u>139,240</u>
Expenditures					
Principal Payments	115,000	115,000	125,000	125,000	130,000
Interest on Loans	26,675	20,350	14,025	14,025	7,150
Fiscal Charges	756	881	3,500	1,000	1,000
Total Expenditures	<u>142,431</u>	<u>136,231</u>	<u>142,525</u>	<u>140,025</u>	<u>138,150</u>
Projected Ending Balance	<u><u>\$ 99,785</u></u>	<u><u>\$ 64,865</u></u>	<u><u>\$ 31,910</u></u>	<u><u>\$ 30,440</u></u>	<u><u>\$ 1,090</u></u>

Date of issue: 2001
Amount: \$ 1,270,000
Paying Agent: U.S. Bank, NA, Orlando, FL
Interest due: January 1; July 1
Rating: Moody's Aa3
Maturity of issue: 2016
Outstanding: \$ 130,000
Principal due: July 1
Average Interest: 4.741%
Purpose: Refund all the callable 1994 FFGFC Revenue Bonds

Golden Gate General Obligation Bonds

Fund 231

Statement of Revenues, Expenditures, and Changes in Fund Balance

	Actual 2012-13	Actual 2013-14	Budget 2014-15	Estimated 2014-15	Budget 2015-16
Available Fund Balance	\$ 241,544	\$ 233,342	\$ 224,813	\$ 227,964	\$ 219,434
Revenues					
Ad Valorem Taxes	273,246	272,668	273,000	273,000	273,000
Interest Income	732	1,483	1,000	1,000	1,000
Total Revenue	273,978	274,151	274,000	274,000	274,000
Estimated Funds Available	515,522	507,493	498,813	501,964	493,434
Expenditures					
Principal Payments	150,860	156,788	162,950	162,950	169,354
Interest on Bonds	128,670	122,741	116,580	116,580	110,175
Fiscal Charges	2,650	-	3,000	3,000	3,000
Total Expenditures	282,180	279,529	282,530	282,530	282,529
Projected Ending Balance	\$ 233,342	\$ 227,964	\$ 216,283	\$ 219,434	\$ 210,905

Date of issue: 2008
Amount: \$ 5,800,000
Paying Agent: Bank Loan with Branch Banking and Trust Company
Interest due: November 1; May 1
Rating: Not Applicable
Maturity of issue: 2028
Outstanding: \$ 2,803,442
Principal due: May 1
Average Interest: 3.93%
Purpose: Golden Gate Streetscape Improvements

Glen Oaks Special Assessment Debt

Fund 233

Statement of Revenues, Expenditures, and Changes in Fund Balance

	Actual 2012-13	Actual 2013-14	Budget 2014-15	Estimated 2014-15	Budget 2015-16
Available Fund Balance	(3,792)	\$ (2,274)	\$ (1,088)	\$ (1,729)	\$ (1,729)
Revenues					
Special Assessments	7,876	5,855	11,134	11,134	11,134
Interest Income	5,898	6,693	-	-	-
Total Revenue	20,087	12,548	11,134	11,134	11,134
Estimated Funds Available	9,982	10,274	10,046	9,405	9,405
Expenditures					
Principal Payments	6,100	5,177	5,429	5,429	5,663
Interest on Loan	5,243	5,956	5,705	5,705	5,471
Principal Redemption	1,777	677	-	-	-
Total Expenditures	13,120	11,810	11,134	11,134	11,134
Projected Ending Balance	\$ (3,138)	(1,536)	\$ (1,088)	\$ (1,729)	\$ (1,729)
Fund Balance Adjustment	\$ 864	(193)			
Ending Fund Balance	\$ (2,274)	\$ (1,729)			

Date of issue: 2011
Amount: \$199,390
Paying Agent: City of Sarasota
Interest due: April 1
Maturity of issue: 2032
Outstanding: \$127,235
Principal due: April 1
Average Interest: 4.30%
Purpose: Glen Oaks Wall

Special Obligation Refunding Bonds
Series 1992 Capital Appreciation

Fund 225

Statement of Revenues, Expenditures, and Changes in Fund Balance

	<u>Actual 2012-13</u>	<u>Actual 2013-14</u>	<u>Budget 2014-15</u>	<u>Estimated 2014-15</u>	<u>Budget 2015-16</u>
Available Fund Balance	\$ 4,933,062	\$ 4,571,131	\$ 4,216,131	\$ 4,228,258	\$ 3,873,258
Revenues					
Interest Income	5,069	20,227	10,000	10,000	10,000
Interfund Transfer from Community Redev. (TIF)	1,513,000	1,648,000	1,783,000	1,783,000	853,000
Total Revenue	<u>1,518,069</u>	<u>1,668,227</u>	<u>1,793,000</u>	<u>1,793,000</u>	<u>863,000</u>
Estimated Funds Available	<u>6,451,131</u>	<u>6,239,358</u>	<u>6,009,131</u>	<u>6,021,258</u>	<u>4,736,258</u>
Expenditures					
Principal Payments	475,189	475,405	474,753	474,753	472,234
Interest on Bonds	1,404,811	1,534,595	1,670,247	1,670,247	1,807,766
Fiscal Charges	-	1,100	3,000	3,000	3,000
Total Expenditures	<u>1,880,000</u>	<u>2,011,100</u>	<u>2,148,000</u>	<u>2,148,000</u>	<u>2,283,000</u>
Ending Fund Balance	<u><u>\$ 4,571,131</u></u>	<u><u>\$ 4,228,258</u></u>	<u><u>\$ 3,861,131</u></u>	<u><u>\$ 3,873,258</u></u>	<u><u>\$ 2,453,258</u></u>

Date of issue: 1992
Amount: \$19,555,000
Paying Agent: Bank of New York Mellon Trust Co., N.A.
Interest due: May 1 & November 1
Rating: Moody's Aa3; Fitch AA
Maturity of issue: November 2016
Outstanding: \$942,223
Principal due: November 1
Average Interest: 6.75%
Purpose: Refunding

First Florida Governmental Financing Commission

Series 2003

Fund 217

Statement of Revenues, Expenditures, and Changes in Fund Balance

	Actual 2012-13	Actual 2013-14	Budget 2014-15	Estimated 2014-15	Budget 2015-16
Available Fund Balance	\$ 229,810	\$ 93,183	\$ 91,183	\$ 91,822	\$ 89,822
Revenues					
Interest Income	(172)	869	1,000	1,000	1,000
Interfund Transfer from Community Redev. (TIF)	296,555	293,330	294,450	294,450	295,075
Other	73,000	-	-	-	-
Total Revenue	369,383	294,199	295,450	295,450	296,075
Estimated Funds Available	599,193	387,382	386,633	387,272	385,897
Expenditures					
Principal Payments	435,000	240,000	250,000	250,000	260,000
Interest on Loans	65,555	50,330	41,450	41,450	32,074
Fiscal Charges	5,455	5,230	6,000	6,000	6,000
Total Expenditures	506,010	295,560	297,450	297,450	298,074
Ending Fund Balance	\$ 93,183	\$ 91,822	\$ 89,183	\$ 89,822	\$ 87,823

Date of issue: 2003
Amount: \$5,150,000
Paying Agent: U.S. Bank, NA, Orlando, FL
Interest due: January 1 & July 1
Rating: Moody's Aa3
Maturity of issue: 2018
Outstanding: \$810,000
Principal due: July 1
Average Interest: 3.33%
Purpose: Parking Garage and Equipment

First Florida Governmental Financing Commission

Series 2005

Fund 218

Statement of Revenues, Expenditures, and Changes in Fund Balance

	Actual 2012-13	Actual 2013-14	Budget 2014-15	Estimated 2014-15	Budget 2015-16
Available Fund Balance	\$ 378,029	\$ 378,081	\$ 376,581	\$ 379,485	\$ -
Revenues					
Interest Income	52	3,128	500	500	
Interfund Transfer from Community Redev. (TIF)	669,600	664,300	294,000	294,000	
Total Revenue	669,652	667,428	294,500	294,500	-
Estimated Funds Available	1,047,681	1,045,509	671,081	673,985	-
Expenditures					
Principal Payments	595,000	615,000	640,000	640,000	
Interest on Loans	71,600	47,800	23,200	23,200	
Fiscal Charges	3,000	3,224	4,000	4,000	
Interfund Transfer	-	-	-	6,785	-
Total Expenditures	669,600	666,024	667,200	673,985	-
Ending Fund Balance	\$ 378,081	\$ 379,485	\$ 3,881	\$ -	\$ -

Date of issue: 2005
Amount: \$5,545,000
Paying Agent: U.S. Bank, NA, Orlando, FL
Interest due: January 1 & July 1
Rating: Moody's Aa3
Maturity of issue: 2015
Outstanding: \$0
Principal due: July 1
Average Interest: 3.22%
Purpose: Land Acquisition

Special Obligation Bonds
Build America Series 2009

Fund 204

Statement of Revenues, Expenditures, and Changes in Fund Balance

	Actual 2012-13	Actual 2013-14	Budget 2014-15	Estimated 2014-15	Budget 2015-16
Available Fund Balance	\$ (14,275)	\$ 613	\$ 1,613	\$ 4,823	\$ 5,073
Revenues					
Interest Income	14,887	1,665	1,000	1,000	1,000
Interfund Transfer from Community Redev. (TIF)	915,991	938,283	950,806	950,806	966,308
Penny Sales Tax	1,210,775	1,249,667	1,261,364	1,261,364	1,276,422
Total Revenue	2,141,653	2,189,615	2,213,170	2,213,170	2,243,730
Estimated Funds Available	2,127,378	2,190,228	2,214,783	2,217,993	2,248,803
Expenditures					
Principal Payments	1,491,754	1,580,153	1,670,831	1,670,831	1,766,714
Interest on Bonds	635,011	602,602	541,339	541,339	471,774
Fiscal Charges	-	2,650	750	750	3,000
Total Expenditures	2,126,765	2,185,405	2,212,920	2,212,920	2,241,488
Ending Fund Balance	\$ 613	\$ 4,823	\$ 1,863	\$ 5,073	\$ 7,315

Date of issue: 2009
Amount: \$21,066,000
Paying Agent: Bank of America
Interest due: May 1 & November 1
Rating: Not Applicable
Maturity of issue: 2024
Outstanding: \$13,020,997
Principal due: November 1
Average Interest: 3.68%
Purpose: Land and Community Center

Special Obligation Bonds
Build America Series 2010

Fund 232

Statement of Revenues, Expenditures, and Changes in Fund Balance

	<u>Actual 2012-13</u>	<u>Actual 2013-14</u>	<u>Budget 2014-15</u>	<u>Estimated 2014-15</u>	<u>Budget 2015-16</u>
Available Fund Balance	\$ 542,144	\$ 536,084	\$ 523,370	\$ 527,550	\$ 513,621
Revenues					
Interest Income	873	2,815	2,000	2,000	2,000
Interfund Transfer from Other	500,004	500,004	500,004	500,004	500,004
Total Revenue	<u>500,877</u>	<u>502,819</u>	<u>502,004</u>	<u>502,004</u>	<u>502,004</u>
 Estimated Funds Available	 <u>1,043,021</u>	 <u>1,038,903</u>	 <u>1,025,374</u>	 <u>1,029,554</u>	 <u>1,015,625</u>
Expenditures					
Principal Payments	220,000	220,000	225,000	225,000	230,000
Interest on Bonds	286,937	290,353	289,933	289,933	284,361
Fiscal Charges	-	1,000	1,000	1,000	6,000
 Total Expenditures	 <u>506,937</u>	 <u>511,353</u>	 <u>515,933</u>	 <u>515,933</u>	 <u>520,361</u>
 Ending Fund Balance	 <u>\$ 536,084</u>	 <u>\$ 527,550</u>	 <u>\$ 509,441</u>	 <u>\$ 513,621</u>	 <u>\$ 495,264</u>

Date of issue: 2010
Amount: \$8,260,000
Paying Agent: U.S. Bank National Association
Interest due: February 1 & August 1
Rating: Moody's Aa3 and Fitch AA
Maturity of issue: 2037
Outstanding: \$7,370,000
Principal due: February 1
Average Interest: 3.76%
Purpose: Ed Smith Stadium Complex

Proprietary Debt Service Funds

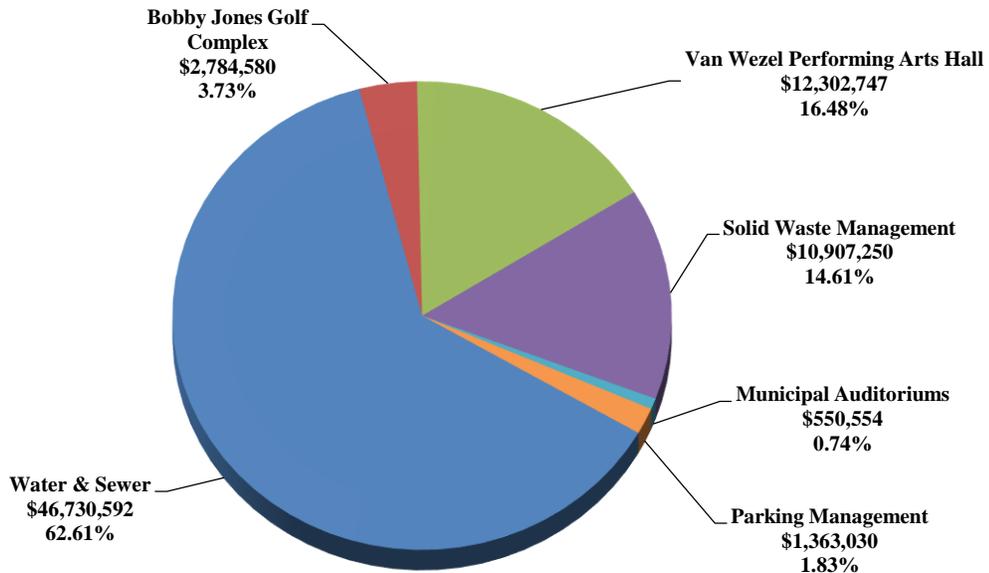
	Actual 2013-14	Budget 2014-15	Amended Budget 2014-15	Estimate 2014-15	Budget 2015-16
Available Fund Balance	\$ 345,238	\$ 350,238	\$ 370,026	\$ 370,026	\$ 345,525
Revenues					
Transfer from Operating Fund	\$ 5,766,926	\$ 5,764,425	\$ 5,764,425	\$ 5,764,425	\$ 4,369,943
Interest Income	24,917	5,000	5,000	29,000	10,000
Total Revenues	5,791,843	5,769,425	5,769,425	5,793,425	4,379,943
Expenditures					
Interest	\$ 2,347,631	\$ 2,218,425	\$ 2,218,425	\$ 2,211,131	\$ 1,985,816
Principal	3,390,000	3,520,000	3,520,000	3,520,000	2,310,000
Other expenses	7,900	29,000	29,000	9,000	80,127
Transfer to (From) Other Funds	21,524	76,795	76,795	77,795	1,750
Total Expenditures	5,767,055	5,844,220	5,844,220	5,817,926	4,377,693
Projected Ending Balance	\$ 370,026	\$ 275,443	\$ 295,231	\$ 345,525	\$ 347,775

2015-2016 Water and Sewer Debt Obligations for Water and Sewer System Improvements

	Refunding Series 2004	Series 2015	Series 2010A	Series 2010B	Series 2011
Issue Amount	\$9,915,000	\$4,730,000	\$8,865,000	\$25,255,000	\$21,885,000
Interest Payments Due	Apr 1, Oct 1	Apr 1, Oct 1	Apr 1, Oct 1	Apr 1, Oct 1	Apr 1, Oct 1
Principal Payments Due	Oct 1	Oct 1	Oct 1	Oct 1	Oct 1
Bond Rating: Moody's/Fitch	Aa2/AA	N/A	Aa2/AA	Aa2/AA	Aa2/AA
Maturity of issue	2015	2025	2020	2040	2028
Outstanding	\$0	\$4,730,000	\$2,970,000	\$25,255,000	\$17,930,000
Average Interest Rate	3.67%	2.31%	3.28%	3.65%	4.65%
Beginning Fund Balance	\$7,750	\$128,988	\$21,035	\$31,300	\$156,452
Interest Income	\$0	\$0	\$3,000	\$5,000	\$2,000
Transfer from Operating	(\$1,750)	\$586,390	\$828,075	\$944,184	\$2,011,294
Interest	\$0	(\$109,263)	(\$82,075)	(\$1,389,490)	(\$856,294)
Principal	\$0	(\$425,000)	(\$740,000)	\$0	(\$1,145,000)
Fiscal/Other Charges	(\$6,000)	(\$52,127)	(\$6,000)	(\$6,000)	(\$10,000)
Federal Interest Subsidy	\$0	\$0	\$0	\$451,306	\$0
Ending Fund Balance	\$0	\$128,988	\$24,035	\$36,300	\$158,452

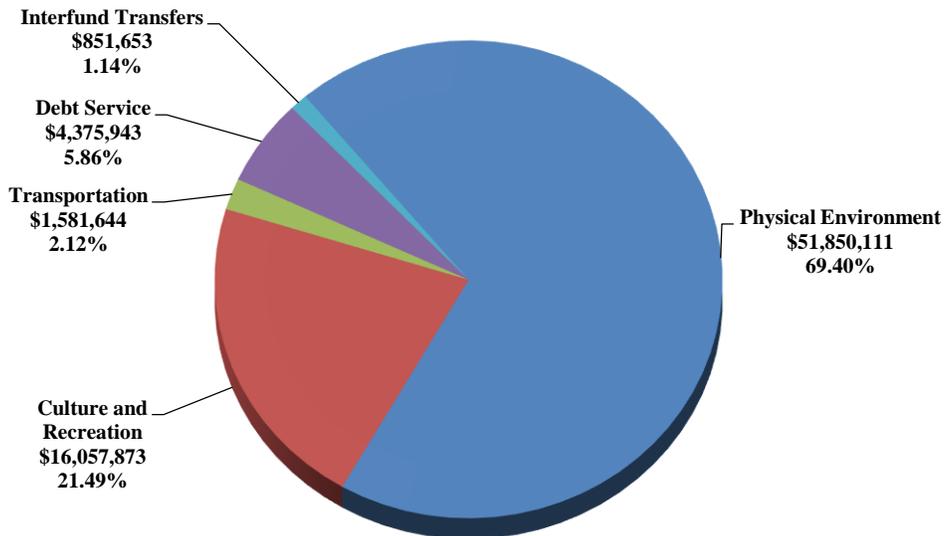
ENTERPRISE FUNDS

REVENUES



The above chart presents revenues of each major enterprise type operation as a percentage of total Enterprise Fund revenues. Utilities, that is Water & Sewer and Solid Waste, represents approximately 77.22% of the revenues in the Enterprise Funds.

EXPENDITURES



The above chart demonstrates expenditures by major function as a percentage of total Enterprise Fund expenditures. Physical Environment (69.40%), Culture & Recreation (21.49%), and Debt Service (5.86%) comprise 96.75% of all Enterprise Fund expenditures. Additionally, the Debt Service of 5.86% relates entirely to Physical Environment projects. Accordingly, physical environment parallels the utilities revenues above, and accounts for approx. 75.26% of the Enterprise Fund expenditures.

ENTERPRISE FUNDS
COMBINING BUDGET STATEMENT

	Water & Sewer Utilities	Bobby Jones Golf Course	Van Wezel Performing Arts Hall	Van Wezel Surcharge Fund
BEGINNING				
FUND BALANCE	\$ 14,582,469	\$ 129,404	\$ 2,731,691	\$ 1,245,863
REVENUES				
Charges for service	46,378,893	2,755,630	11,497,833	218,934
Fines and Forfeitures	-	-	-	-
Intergovernmental	-	-	71,390	-
Miscellaneous	351,699	28,950	507,090	7,500
Interfund transfers	-	-	-	-
Total Revenues	<u>46,730,592</u>	<u>2,784,580</u>	<u>12,076,313</u>	<u>226,434</u>
Estimated Funds Available	<u>61,313,061</u>	<u>2,913,984</u>	<u>14,808,004</u>	<u>1,472,297</u>
EXPENDITURES				
Physical environment	41,661,270	-	-	-
Culture and recreation	-	2,864,964	11,979,302	663,053
Transportation	-	-	-	-
Debt service	4,375,943	-	-	-
Interfund transfer	121,931	-	-	-
Total Expenditures	<u>46,159,144</u>	<u>2,864,964</u>	<u>11,979,302</u>	<u>663,053</u>
ENDING FUND BALANCE	<u>\$ 15,153,917</u>	<u>\$ 49,020</u>	<u>\$ 2,828,702</u>	<u>\$ 809,244</u>

Note: Changes in fund balance for all funds are discussed in the **In Depth Analysis** section of this Financial Plan.

Solid Waste Management	Municipal Auditoriums	Parking Management Division	Totals		
			2015-16 BUDGET	2014-15 BUDGET	2013-14 ACTUAL
\$ 2,603,347	\$ 18,531	\$ 220,396	\$ 20,285,838	\$ 29,489,163	\$ 52,962,835
10,580,750	355,385	273,030	71,849,021	\$ 66,126,148	62,890,277
-	-	638,062	638,062	503,052	568,718
-	-	-	71,390	34,000	35,259
126,500	-	31,938	1,046,177	974,239	1,765,742
200,000	195,169	420,000	815,169	661,839	1,321,130
<u>10,907,250</u>	<u>550,554</u>	<u>1,363,030</u>	<u>74,419,819</u>	<u>68,299,278</u>	<u>66,581,126</u>
<u>13,510,597</u>	<u>569,085</u>	<u>1,583,426</u>	<u>94,705,657</u>	<u>97,788,441</u>	<u>119,543,961</u>
10,188,841	-	-	51,850,111	57,360,630	46,790,763
-	550,554	-	15,394,820	14,672,034	13,071,194
-	-	1,581,644	1,581,644	1,308,016	971,004
-	-	-	4,375,943	5,767,425	5,745,531
729,722	-	-	851,653	889,049	901,604
<u>10,918,563</u>	<u>550,554</u>	<u>1,581,644</u>	<u>74,054,171</u>	<u>79,997,154</u>	<u>67,480,096</u>
<u>\$ 2,592,034</u>	<u>\$ 18,531</u>	<u>\$ 1,782</u>	<u>\$ 20,651,486</u>	<u>\$ 17,791,287</u>	<u>\$ 52,063,865</u>

Water and Sewer Utility System

Description of Funds

The Water and Sewer Utility System consists of the following funds:

(1) Revenue Account

This is a general operating account for the water and sewer utility system and includes Water, Utility Billing, and Wastewater.

(2) Renewal, Replacement, & Improvement Account

This is used for paying the cost of unusual or extraordinary maintenance or repairs, the cost of renewals and replacements, the cost of acquiring, installing, or replacing equipment, the cost of improvements, and for providing for the local share of any Federal or State assistance programs.

	REVENUE ACCOUNT (1)	RENEWAL REPLACEMENT & IMPROVEMENT ACCOUNT (2)	GENERAL UTILITY RESERVE ACCOUNT (3)
REVENUES			
Sale of water	\$ 19,466,670	\$ -	\$ -
Sewer collection fees	24,924,000	-	-
Connection fees	-	-	-
Reconnection fees	155,000	-	-
Merchandise sales	-	-	-
Miscellaneous income	256,699	-	-
Interest income	85,000	-	-
TOTAL REVENUES	44,887,369	-	-
EXPENDITURES			
Water system	9,765,494	6,658,670	125,000
Sewer system	10,700,491	11,226,891	126,741
Collection costs	1,224,760	-	-
Debt principal	-	-	-
Debt interest/other costs	-	-	-
Interfund transfers	23,196,624	(13,316,383)	(5,390,117)
TOTAL EXPENDITURES	44,887,369	4,569,178	(5,138,376)
NET PROFIT (LOSS)	-	(4,569,178)	5,138,376
FUND BALANCE BEG. OF YEAR	3,620,843	9,569,178	1,035,883
FUND BALANCE END OF YEAR	\$ 3,620,843	\$ 5,000,000	\$ 6,174,259

Water and Sewer Utility System (Continued)

(3) General Utility Reserve Account

This is used to pay the cost of improvements, to pay the cost of purchasing or redeeming bonds, to pay the principal and interest on any obligations subordinate to the bonds issued under the resolution, to make up any deficiencies in any of the Accounts and to pay the cost of any item qualifying as an expenditure on the Renewal, Replacement and Improvement Account.

(4) Utility Stores Account

This is used to account for the operation of the utility systems store room.

(5) Interest & Sinking Accounts

This is used to account for the accumulation of resources for the payment of principal, interest and fiscal charges for Water and Sewer bonds.

UTILITY STORES ACCOUNT (4)	INTEREST & SINKING ACCOUNT (5)	TOTAL		
		2015-16 BUDGET	2014-15 BUDGET	2013-14 ACTUAL
\$ -	\$ -	\$ 19,466,670	\$ 18,440,520	\$ 17,433,284
-	-	24,924,000	22,785,700	21,628,969
-	-	-	-	150,280
-	-	155,000	155,000	146,905
1,833,223	-	1,833,223	1,656,060	1,288,303
-	-	256,699	241,867	317,486
-	10,000	95,000	74,559	353,032
<u>1,833,223</u>	<u>10,000</u>	<u>46,730,592</u>	<u>43,353,706</u>	<u>41,318,259</u>
879,947	-	17,429,111	20,939,131	17,493,170
953,276	-	23,007,399	24,726,839	18,521,075
-	-	1,224,760	1,116,856	1,169,110
-	2,310,000	2,310,000	3,520,000	3,390,000
-	2,065,943	2,065,943	2,247,425	2,355,531
-	(4,368,193)	121,931	-	28,748
<u>1,833,223</u>	<u>7,750</u>	<u>46,159,144</u>	<u>52,550,251</u>	<u>42,957,634</u>
-	2,250	571,448	(9,196,545)	(1,639,375)
<u>11,040</u>	<u>345,525</u>	<u>14,582,469</u>	<u>21,361,585</u>	<u>42,699,414</u>
<u>\$ 11,040</u>	<u>\$ 347,775</u>	<u>\$ 15,153,917</u>	<u>\$ 12,165,040</u>	<u>\$ 41,060,039</u>

Water and Sewer Utilities

Water

Mission Statement

The City of Sarasota Utilities Department strives to enhance the quality of life of all residents by providing safe, reliable, effective service consistent with the vision and goals of the community.

Description of Operations

The Water Administration Division of the Utilities Department includes the following major operations units; water supply from the Verna well field, Downtown and Bobby Jones well fields, water treatment to produce drinking water at the Water Treatment Facility, water distribution, and construction services. The work programs associated with these operations are highly skilled, technical and regulated by several environmental agencies to meet the strictest water quality standards for the health and well-being of our community.

The 51 wells spread between the Verna, Downtown and Bobby Jones well fields require on-going preventative maintenance, repairs, improvements, water quality monitoring and reporting. The City's Water Treatment Plant includes two water treatment processes for the different water sources. Ion exchange is used to soften the Verna groundwater and Reverse Osmosis (RO) is used to treat the Downtown groundwater. These treated waters are blended to meet local, state, and federal drinking water standards. Water Treatment facility responsibilities include providing preventative maintenance, repairs and improvements of the Water Treatment Facility and associated infrastructure; staffing all facility operations with state certified operators; and overseeing water quality testing and reporting activities by the City's certified laboratory and chemists. The Utility Distribution system includes approximately 290 miles of pipe mains, two booster pump stations with associated ground storage reservoirs and two elevated storage tanks. Responsibilities include managing capital reinvestment projects to improve the mains; addressing leak repairs and providing emergency responses; water meter installation, maintenance and replacements; managing the backflow prevention program; fire hydrant maintenance and testing; and maintaining and replacing isolation valves. The Construction Services Division of the Utilities Department is divided into two sections: The General Engineering section supports the City's work programs by providing engineering and inspection services related to utility operations; and the Capital Projects section provides administration of construction contracts related to utilities.

Operational Goals

- To produce millions of gallons annually of potable water that meets or exceeds all applicable regulated water quality standards.
- To maintain the hundreds of miles of water pipe infrastructure that assures delivery of water from source, through treatment facilities, to end user, and back to treatment facilities.
- To ensure water supply withdrawals comply with the terms of the Water Use Permits issued by the Southwest Florida Water Management District (SWFWMD) (not exceed permit conditions).
- To provide maintenance as needed by water customers.
- To fund a capital program (infrastructure maintenance and replacement) who's annual expenditures are equal or greater to 20% of the annual operating and maintenance budget.

Performance Measures	FY 2013	FY 2014	FY 2015	FY 2016
Description	Actual	Actual	Estimate	Estimate
Millions of gallons of water produced	2,256	2,284	2,333	2,400
Miles of water pipes maintained	328	328	328	328
Enforcement actions by agencies	0	0	0	0
Withdrawals exceeding permit conditions	0	0	0	0
Water accounts requiring maintenance	0.6%	1.9%	1.8%	1.75%
Capital Program/ O&M budget	32%	65%	50%	50%

Revenue Summary	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
	Actual	Budget	Request	Issues	Total
Charges for Services	17,505,970	18,620,520	19,639,170	0	19,639,170
Interest	(506,251)	69,559	85,000	0	85,000
Rents and Royalties	21,501	21,267	20,009	0	20,009
Other Miscellaneous Revenues	141,512	0	15,000	0	15,000
Transfers	26,847	0	0	0	0
Totals	\$17,189,579	\$18,711,346	\$19,759,179	0	\$19,759,179

Expenditures by Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
	Actual	Budget	Request	Issues	Total
039000 Misc. Administration	18,869,040	20,010,320	23,074,693	0	23,074,693
152000 Water Administration	2,754,516	3,031,740	3,011,532	0	3,011,532
153000 Verna Well Field	686,342	822,425	744,123	0	744,123
154000 Downtown Well Field	163,500	213,547	221,000	0	221,000
155000 Water Treatment facility	2,913,105	3,138,266	3,046,900	0	3,046,900
156000 Distribution System	2,362,557	2,428,704	2,459,798	0	2,459,798
158623 Capital Projects Mgmt	123,226	80,528	48,450	265,814	314,264
158624 General Engineering	154,632	57,919	55,080	0	55,080
Totals	\$28,026,918	\$29,783,449	\$32,661,576	\$265,814	\$32,927,390

Expenditures by Category	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
	Actual	Budget	Request	Issues	Total
Personnel	4,830,012	4,927,373	4,757,811	156,614	4,914,425
Operating Expenditures	4,325,059	4,845,756	4,741,869	8,000	4,749,869
Capital Expenditures	2,807	0	0	101,200	101,200
Transfer Expenditures	18,869,040	20,010,320	23,161,896	0	23,161,896
Totals	\$28,026,918	\$29,783,449	\$32,661,576	\$265,814	\$32,927,390

Personnel Summary	FY 2016	FY 2016	FY 2016
	Budget	Issues	Total
Full Time Equivalent positions	41.75	4.00	45.75

Water and Sewer Utilities
Capital Projects Management
Issue: **Engineering Assistant**

Description of Issue

This request is for a Utilities Engineering Assistant (Pay Grade 11) – The position would be responsible for logging in and scanning all FDEP/FDOH permit applications, permits, operational clearance notifications, and all other related correspondence to the appropriate electronic files; maintaining the Florida Department of Environmental Protection/Florida Department of Health (FDEP/FDOH) Permits Data Base in accordance with prior discussions with the FDOH and FDEP; providing assistance with the issuance of Boil Water Notices and Cancellations; maintaining the Project and Development File databases; assisting the Project Managers in maintaining databases with regard to Engineering Consultant invoices and Project Construction pay requests, and providing assistance as needed to other staff members within the Utilities Technical Services Division. With approximately 25 known utilities-related Capital Projects that are currently under construction or projected to be so by September 30, 2017 plus the numerous private development projects that are under construction or proposed to be under construction, a Utilities Engineering Assistant is needed to properly track FDEP/FDOH permits and related documents, enhance quality assurance/quality control (QA/QC) of capital project related pay requests, and ensure that project and development documents are properly archived.

Expenditures	FY 2016
Personnel	
Salaries and Wages	28,377
Medical and Dental	8,190
401(a) Contribution	2,838
Life Insurance	59
Social Security	2,170
Workers' Compensation	71
Personnel Total	\$41,705
Operating	
General Supplies	1,000
Training, Travel & Conferences	1,000
Operating Total	\$2,000
Capital	
PC and Related Hardware	2,500
Office Furniture	2,000
Capital Total	\$4,500
Expenditures Total	\$48,205
 Net Cost of Issue	 \$48,205

Water and Sewer Utilities
Capital Projects Management
Issue: **Capital Projects Manager**

Description of Issue

With the ongoing re-design, litigation process, and impending multi-year construction of Lift Station 87 and its related improvements requiring more and more of the current Utilities Capital Projects Engineer, PE’s (pay grade 24) time and energy, it is becoming more difficult to perform the needed day to day supervision activities of the Utilities Capital Projects Management Services Section staff within the Utilities Technical Services Division. In addition, it is becoming more difficult to adequately share the project management workload due to the needs of the Lift Station 87 Project and related activities. In order to overcome this critical supervisory and project management deficiency, it is recommended that a Utilities Capital Projects Manager (pay grade 23) position be created to serve as the supervisor to the two Senior Utilities Engineers and share the project management workload of the approximately 25 known utilities-related Capital Projects that are currently under construction or projected to be so by September 30, 2017. As such, the Utilities Capital Projects Engineer, PE would be able to become almost totally dedicated to the Lift Station 87 Project and its related activities.

Expenditures	FY 2016
Personnel	
Salaries and Wages	54,225
Medical and Dental	8,190
401(a) Contribution	5,423
Life Insurance	59
Social Security	4,148
Workers’ Compensation	136
Transfer Expense-Personal Services	-66,758
Personnel Total	\$5,423
Operating	
General Supplies	1,000
Training, Travel & Conferences	1,000
Operating Total	\$2,000
Capital	
PC and Related Hardware	3,500
Office Furniture	2,000
Motor Vehicles	27,000
Capital Total	\$32,500
Expenditures Total	\$39,923
 Net Cost of Issue	 \$39,923

Water and Sewer Utilities
Capital Projects Management
Issue: **Engineering Technician III-Utilities Locates**

Description of Issue

Approximately 25 known utilities-related Capital Projects are currently under construction or projected to be so by September 30, 2017. Construction activities by the communications, power, and natural gas companies regarding infrastructure improvements; and the numerous private development projects that are under construction or proposed to be under construction require an additional Engineering Technician III to allow the City to comply with Florida Statutes Chapter 556 which requires all utilities to be located within 48 hours of the Utilities Owner receiving a locate ticket.

Expenditures	FY 2016
Personnel	
Salaries and Wages	38,495
Medical and Dental	8,190
401(a) Contribution	3,850
Life Insurance	59
Social Security	2,945
Workers' Compensation	604
Clothing Allow/Uniform Rental	1,200
Personnel Total	\$55,343
Operating	
General Supplies	1,000
Training, Travel & Conferences	1,000
Operating Total	\$2,000
Capital	
PC and Related Hardware	3,200
Office Furniture	2,000
Instruments & Apparatus	27,800
Motor Vehicles	27,000
Capital Total	\$60,000
Expenditures Total	\$117,343
 Net Cost of Issue	 \$117,343

Water and Sewer Utilities
Capital Projects Management
Issue: Additional Engineering Technician III for Plans Review

Description of Issue

This request is for an additional Engineering Technician III (Pay Grade 16) to assist with Building Permit Plans review. Currently, a Utilities Engineer works an average of 60 hours per week in order to meet required Development Review Committee (DRC) and Building Permit Review deadlines. An Engineering Technician III assists in performing these DRC and Building Permit reviews while also processing Cost Estimate Applications, Installation of Services Requests, Service Availability Inquiries, and Cross Connection Control Assembly Installation Inquiries. It is also the Engineering Technician III that provides Utilities Engineering Front Desk Customer Service; reviews private development Florida Department of Environmental Protection/ Florida Department of Health (FDEP/FDOH) permit applications for completeness; issues Boil Water Notices and cancelations; and reviews Right-of-Way Encroachment Agreements and proposed easements in addition to other day to day activities. With the numerous private development projects that are proposed to be under construction as indicated below, an additional Engineering Technician III is needed to allow more time for staff to enhance the quality and timeliness of DRC and Building Permit reviews plus customer service response.

Expenditures	FY 2016
Personnel	
Salaries and Wages	38,495
Medical and Dental	8,190
401(a) Contribution	3,850
Life Insurance	59
Social Security	2,945
Workers' Compensation	604
Personnel Total	\$54,143
Operating	
General Supplies	1,000
Training, Travel & Conferences	1,000
Operating Total	\$2,000
Capital	
PC and Related Hardware	2,200
Office Furniture	2,000
Capital Total	\$4,200
Expenditures Total	\$60,343
 Net Cost of Issue	 \$60,343

Water and Sewer Utilities Utility Billing

Mission Statement

To accurately record, bill and collect fees for services provided by the Utilities Department to its customers and provide customer service that exceeds expectations by being accessible to our water, sewer, solid waste collections and internal customers in order to give them superior service in an efficient and timely manner.

Description of Operations

The Utilities Billing Office invoices, collects and accounts for all revenue generated by customer water use. All of the Utilities and Solid Waste operations costs are covered by revenue collected by the Billing Office. Activities include processing of walk-in payments, meter reading, shut-off and turn-on for supply, minor meter maintenance and investigating discrepancies caused from worn or broken meters or leaking pipes, and public outreach for programs such as water conservation and irrigation restrictions.

Operational Goals

- To accurately collect and record the water usage data generated by water meters on a monthly basis.
- To oversee the production and delivery of accurate Citywide water utility account bills on a monthly basis.
- To maintain a consistent number of days in a customer's monthly billing cycle so as not to differ from the previous month's cycle by more or less than 5 days.
- To annually determine a minimal percentage of uncollectable account balances and resolve their accounting so the values owed will not be represented as ongoing debt.

Performance Measures	FY 2013	FY 2014	FY 2015	FY 2016
Description	Actual	Actual	Estimate	Estimate
Water utility meters recorded monthly	20,366	20,479	20,500	20,550
Water utility accounts billed monthly	19,526	19,545	19,575	19,650
Billing cycle exceeding + or – 5 days	3%	3%	3%	3%
Write off as a % of total revenues	0.47%	0.36%	0.50%	0.50%

Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	685,820	658,107	745,059	0	745,059
Operating Expenditures	481,935	458,749	479,701	0	479,701
Capital Expenditures	1,354	0	0	0	0
Totals	\$1,169,109	\$1,116,856	\$1,224,760	0	\$1,224,760

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	11.00	0.00	11.00

Water and Sewer Utilities

Wastewater

Mission Statement

The City of Sarasota Utilities Department strives to enhance the quality of life of all residents by providing safe, reliable, effective service consistent with the vision and goals of the community.

Description of Operations

The wastewater and reclaimed water sections of the Utilities Department includes the following major operations units; wastewater collection/transmission systems within 87 sewage lift stations, waste water treatment at the Advanced Wastewater Treatment Facility, and production of soil amendments at the Compost Facility. Reclaimed water is produced from the wastewater treatment process and distributed through the urban and agricultural distribution systems. The work programs associated with these operations are highly skilled, technical, and regulated by several environmental agencies to meet the strictest water quality standards for the health and well-being of our community.

The Utility Collection system includes approximately 260 miles of gravity and force main lines. Responsibilities include line cleaning and in-line video to identify damaged and vulnerable areas; line flushing to clear debris and grease build up; managing capital reinvestment projects to improve lines; undertaking leak repairs and providing emergency responses; administering an Infiltration and Inflow Prevention Program including lining leaking pipes, replacing damaged pipes, and rehabilitating manholes; pilot testing in-pipe bioremediation techniques to reduce odor and grease build up and blockages; and reporting of all domestic waste discharges. The collection system includes 87 waste water lift stations that require constant operation, maintenance and monitoring such as: routing crews for monitoring operations and identifying issues; providing preventative maintenance and repairs of motors, pumps, electrical systems and generators; providing grounds and facility maintenance; and implementing injection of pipe bioremediation techniques to reduce odor and grease build up and blockages. The Advanced Waste Water Treatment Facility (AWTF) includes several stages of treatment to meet secondary drinking water standards and all necessary local, state and federal water quality standards. The AWTF requires preventative maintenance, repairs and improvements of the facility and all associated infrastructure; that all operations are staffed by state certified operators; and that all water quality monitoring and reporting activities are furnished by the City's certified laboratory and chemists. The Compost Facility provides treatment of the Biosolids generated by the waste water treatment process and mixes the inert waste with sawdust to create a soil amendment. This facility and processes also require monitoring and reporting by the City's certified laboratory and chemists, as well as on-going preventative maintenance, repairs and improvements. The product of the Advanced Waste Water Treatment Facility (AWTF) is 'reclaimed water' which is then used for urban and agricultural irrigation. The reclaimed water system includes operation and maintenance of the distribution system, pump station and ridge and furrow irrigation system. All operations within the Wastewater functions include Emergency Response Requirements.

Operational Goals

- To treat millions of gallons annually of wastewater and to ensure that reclaimed water meets all applicable water quality standards for urban and agricultural use.
- To maintain the hundreds of miles of water pipe infrastructure that are required to provide wastewater treatment, and reclaimed water delivery.
- To provide client wastewater/reclaimed water account maintenance as needed.
- To fund a capital program (infrastructure maintenance and replacement) who's annual expenditures are equal or greater to 20% of the annual operating and maintenance budget.

Performance Measures	FY 2013	FY 2014	FY 2015	FY 2016
Description	Actual	Actual	Estimate	Estimate
Millions of gallons of wastewater treated	2,572	2,246	2,226	2,000
Miles of wastewater pipes maintained	326	326	326	326
Enforcement actions by agencies	0	0	0	0
Compliance samples meeting standards	99%	99%	100%	100%
Wastewater accounts requiring maintenance	1.3%	1.2%	1.2%	1.0%
Capital Program/ O&M budget	66%	93%	60%	60%

Revenue Summary	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
	Actual	Budget	Request	Issues	Total
Charges for Services	21,822,678	22,981,300	25,128,190	0	25,128,190
Interest	589,038	0	0	0	0
Totals	\$22,411,716	\$22,981,300	\$25,128,190	0	\$25,128,190

Expenditures by Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
	Actual	Budget	Request	Issues	Total
170000 Wastewater	1,736,324	1,620,617	1,680,450	0	1,680,450
171000 Collection System	1,196,850	1,279,058	1,244,940	0	1,244,940
172000 Lift Stations	2,786,357	2,669,128	2,822,547	0	2,822,547
173000 Wastewater Treatment Fac.	3,833,604	4,136,273	3,901,263	0	3,901,263
174000 Compost Facility	731,506	900,492	895,241	0	895,241
175000 Reclaimed Water System	174,540	186,773	190,778	0	190,778
Totals	\$10,459,181	\$10,792,341	\$10,735,219	0	\$10,735,219

Expenditures by Category	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
	Actual	Budget	Request	Issues	Total
Personnel	5,177,954	5,358,390	5,421,125	0	5,421,125
Operating Expenditures	5,206,099	5,400,951	5,241,366	0	5,241,366
Capital Expenditures	42,128	0	5,000	0	5,000
Transfer Expenditures	0	0	34,728	0	34,728
Grants and Aids	33,000	33,000	33,000	0	33,000
Totals	\$10,459,181	\$10,792,341	\$10,735,219	0	\$10,735,219

Personnel Summary	FY 2016	FY 2016	FY 2016
	Budget	Issues	Total
Full Time Equivalent positions	40.50	0.00	40.50

Water and Sewer Utilities Renewal Replacement & Improvement

Fund Summary

This fund, established pursuant to the water and sewer bond resolution, pays for the cost of unusual or extraordinary maintenance or repairs, the cost of renewals and replacements, the cost of acquiring, installing or replacing equipment, the cost of improvements and provides the local share of any Federal or State assistance program.

Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Interest	117,762	0	0	0	0
Other Miscellaneous Revenues	34,223	0	0	0	0
Transfers	4,793,981	0	13,316,383	0	13,316,383
Totals	\$4,945,966	0	\$13,316,383	0	\$13,316,383

Expenditures by Cost Center	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
450000 Water	988,356	1,174,571	982,629	60,635	1,043,264
453000 Verna Well Field	160,008	233,661	158,316	0	158,316
461000 Downtown Well Field	28,633	124,494	116,500	0	116,500
467000 Water Treatment Facility	2,199,783	236,242	1,061,070	0	1,061,070
477000 Distrib. Sys. new customers	9,840	2,199	0	0	0
489000 Distribution System	586,753	757,654	4,279,520	0	4,279,520
500000 Wastewater	112,160	51,941	133,171	0	133,171
501000 Collect. Sys. New customer	7,676	3,296	0	0	0
520000 Collection System	1,502,671	1,079,779	4,307,000	0	4,307,000
533000 Lift Stations – Capital	697,269	544,582	3,473,030	0	3,473,030
538000 Wastewater Treatment Fac.	439,020	1,075,644	2,482,940	0	2,482,940
539000 Compost Facility	36,367	88,236	68,500	0	68,500
540000 Reclaimed Water System	23,845	88,736	762,250	0	762,250
Totals	\$6,792,381	\$5,461,035	\$17,824,926	\$60,635	\$17,885,561

Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	1,497,673	1,725,424	1,825,133	53,635	1,878,768
Operating Expenditures	1,502,405	2,148,461	1,943,813	2,000	1,945,813
Capital Expenditures	3,603,444	1,587,150	14,055,980	5,000	14,060,980
Transfer Expenditures	188,859	0	0	0	0
Totals	\$6,792,381	\$5,461,035	\$17,824,926	\$60,635	\$17,885,561

Personnel Summary	FY 2015 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	41.00	1.00	42.00

Water and Sewer Utilities
Renewal, Replacement and Improvement
Issue: Reliability Maintenance Planner I

Description of Issue

The following proposed position is hereby submitted for inclusion in the proposed FY 2015/2016 Budget so that the Utilities Department can support and enhance the asset management capabilities of the Reliability Division assuring continuity of services and accessibility of water and wastewater infrastructure including all machinery, equipment and buildings and to provide this service to other facilities throughout the City as assigned. The Reliability Section is taking responsibility for the Sarasota Police Department building on Adams Lane which will double the square footage under their management and substantially increase the equipment to be managed.

The many accomplishments of the Reliability Section in FY 13-14 included but was not limited to:

- Produced, verified accuracy, completed and closed over 23,700 work orders,
- Initiated PO's, scheduled, coordinated, and documented over 30 maintenance contracts to maintain the reliability of Utilities plants, wells, and lift stations,
- Maintained and updated the Advanced Maintenance Management System (AMMS) database - removing old equipment, adding new equipment, and developing new Procedure Manuals (PM's). The Deep Injection Well equipment and the air release valves for wastewater force mains are just two examples.
- Created 1000's of plastic identification tags and signs for equipment
- Trained new employees on AMMS
- Accurately maintained and continually updated all AMMS records,
- Maintained records on \$5.8M of Utilities vehicles and emergency equipment
- Updated large manuals, such as the 2015 Continuity of Operations Plan (COOP) and Cross Connection Control Manuals

Along with assisting in the above workload, a Planner I position is recommended to maintain the quality of work for the Reliability Section and the level of service to our citizens.

Expenditures	FY 2016
Personnel	
Salaries and Wages	38,495
Medical and Dental	8,190
401(a) Contribution	3,850
Life Insurance	59
Social Security	2,945
Workers' Compensation	96
Personnel Total	\$53,635
Operating	
General Supplies	500
Training, Travel & Conferences	1,500
Operating Total	\$2,000
Capital	
PC and Related Hardware	2,500
Instruments & Apparatus	2,500
Capital Total	\$5,000
Expenditures Total	\$60,635
 Net Cost of Issue	 \$60,635

Water and Sewer Utilities General Reserve

Fund Summary

This fund, established pursuant to the water and sewer bond resolution, pays for the cost of improvements, the cost of purchasing or redeeming water and sewer bonds, the principal and interest on any obligations subordinate to the bonds issued under the resolution, makes up for any deficiencies in any of the accounts, and pays the cost of any item qualifying as an expenditure of the Renewal, Replacement and Improvement Account.

Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Charges for Services	151,580	0	0	0	0
Interest	100,720	0	0	0	0
Transfers	8,300,909	14,322,690	5,390,117	0	5,390,117
Totals	\$8,553,209	\$14,322,690	\$5,390,117	0	\$5,390,117

Expenditures by Cost Center	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
450000 Water	3,232	0	0	0	0
467000 Water Treatment Facility	1,661,204	200,000	0	0	0
477000 Distrib. Sys. new customers	95,372	106,750	125,000	0	125,000
489000 Distribution System	2,037,077	7,600,000	0	0	0
501000 Collect. Sys. New customer	114,475	92,600	126,741	0	126,741
520000 Collection System	959,085	4,750,000	0	0	0
533000 Lift Stations – Capital	4,301,414	3,000,000	0	0	0
538000 Wastewater Treatment Fac.	17,423	1,800,000	0	0	0
539000 Compost Facility	15,638	0	0	0	0
540000 Reclaimed Water System	64,532	500,000	0	0	0
Totals	\$9,269,452	\$18,049,350	\$251,741	\$0	\$251,741

Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	68,199	0	0	0	0
Operating Expenditures	703,987	0	0	0	0
Capital Expenditures	7,725,694	18,049,350	251,741	0	251,741
Transfer Expenditures	771,572	0	0	0	0
Totals	\$9,269,452	\$18,049,350	\$251,741	\$0	\$251,741

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	0.00	0.00	0.00

Water and Sewer Utilities Water Utilities Stockroom

Mission Statement

To provide the Utilities Department with the necessary materials and services in the most cost effective manner.

Description of Operations

The Utility Stockroom provides the Utilities Department with administrative assistance for the procurement of goods and services in addition to the warehousing and material handling of frequently used supplies and parts. The Utility Stockroom works closely with the Purchasing Division of the Department of Financial Administration to secure purchasing and service agreements for commodities and services to satisfy the requirements of the Utilities Department.

Operational Goals

- To monitor and maintain proper inventory levels to ensure that the utilities Department has sufficient inventory on hand to address ongoing maintenance needs and emergency response activities.

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
Material requisitions processed	468	593	612	600

Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Charges for Services	874,984	1,406,060	1,533,223	0	1,533,223
Interest	(539)	0	0	0	0
Other Misc. Revenues	413,320	250,000	300,000	0	300,000
Totals	\$1,287,765	\$1,656,060	\$1,833,223	0	\$1,833,223

Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	52,690	0	0	0	0
Operating Expenditures	1,241,761	1,590,115	1,833,223	0	1,833,223
Capital Expenditures	1,346	0	0	0	0
Totals	\$1,295,797	\$1,590,115	\$1,833,223	0	\$1,833,223

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	1.00	0.00	1.00

WATER and SEWER INTEREST and SINKING FUND

	Actual 2013-14	Budget 2014-15	Amended Budget 2014-15	Estimate 2014-15	Budget 2015-16
Available Fund Balance	\$ 345,238	\$ 350,238	\$ 370,026	\$ 370,026	\$ 345,525
Revenues					
Transfer from Operating Fund	\$ 5,766,926	\$ 5,764,425	\$ 5,764,425	\$ 5,764,425	\$ 4,369,943
Interest Income	24,917	5,000	5,000	29,000	10,000
Total Revenues	5,791,843	5,769,425	5,769,425	5,793,425	4,379,943
Expenditures					
Interest	\$ 2,347,631	\$ 2,218,425	\$ 2,218,425	\$ 2,211,131	\$ 1,985,816
Principal	3,390,000	3,520,000	3,520,000	3,520,000	2,310,000
Other expenses	7,900	29,000	29,000	9,000	80,127
Transfer to (From) Other Funds	21,524	76,795	76,795	77,795	1,750
Total Expenditures	5,767,055	5,844,220	5,844,220	5,817,926	4,377,693
Projected Ending Balance	\$ 370,026	\$ 275,443	\$ 295,231	\$ 345,525	\$ 347,775

2015-16 Water and Sewer Debt Obligations For Water and Sewer System Improvements

	Refunding Series 2004	Series 2015	Series 2010A	Series 2010B	Series 2011
Issue Amount	\$ 9,915,000	\$ 4,730,000	\$ 8,865,000	\$ 25,255,000	\$ 21,885,000
Interest Payments Due Apr 1 & Oct 1	Apr 1 & Oct 1	Apr 1 & Oct 1	Apr 1 & Oct 1	Apr 1 & Oct 1	Apr 1 & Oct 1
Principal Payments Due Oct 1	Oct 1	Oct 1	Oct 1	Oct 1	Oct 1
Bond Rating	Moody's Aa2 Fitch AA	N/A	Moody's Aa2 Fitch AA	Moody's Aa2 Fitch AA	Moody's Aa2 Fitch AA
Maturity of issue	2015	2025	2020	2040	2028
Outstanding	\$ -	\$ 4,730,000	\$ 2,970,000	\$ 25,255,000	\$ 17,930,000
Average Interest Rate	3.67%	2.31%	3.28%	3.65%	4.65%
Beginning Fund Balance	\$ 7,750	\$ 128,988	\$ 21,035	\$ 31,300	\$ 156,452
Interest Income	\$ -	\$ -	\$ 3,000	\$ 5,000	\$ 2,000
Transfer from Operating	(1,750)	586,390	828,075	944,184	2,011,294
Interest	0	(109,263)	(82,075)	(1,389,490)	(856,294)
Principal	0	(425,000)	(740,000)	-	(1,145,000)
Fiscal/Other Charges	(6,000)	(52,127)	(6,000)	(6,000)	(10,000)
Federal Interest Subsidy	-	-	-	451,306	-
Ending Fund Balance	\$ -	\$ 128,988	\$ 24,035	\$ 36,300	\$ 158,452

Bobby Jones Golf Complex Fund

Fund 411

Fund Summary

This fund is used to account for the revenues and expenses of operating a 45-hole municipal golf course financed entirely by user charges.

	Actual 2013-14	Budget 2014-15	Amended Budget 2014-15	Estimated 2014-15	Budget 2015-16
Available Fund Balance	\$ 1,319,013	\$ 953,598	\$ 914,043	\$ 914,043	\$ 129,404
Revenues					
Green fees less rain checks	1,064,633	1,230,000	1,230,000	1,108,000	1,195,600
Cart rental	1,068,991	1,200,000	1,200,000	1,107,000	1,195,000
Annual green fees	14,342	14,000	14,000	14,000	14,000
Restaurant lease	20,512	20,000	20,000	7,500	20,000
Pro shop	148,754	158,000	158,000	151,000	177,000
Range Fees	38,797	40,000	40,000	40,000	45,000
Tournament Fees	4,688	6,000	6,000	6,000	7,000
Utilities	21,670	25,000	25,000	25,000	26,000
Equipment rental	34,150	35,000	35,000	37,000	38,000
Other fees	33,433	36,010	36,010	33,530	38,030
Investment Income	8,500	3,000	3,000	3,000	3,000
Miscellaneous revenue	28,094	5,275	5,275	22,600	25,950
Total Revenue	2,486,564	2,772,285	2,772,285	2,554,630	2,784,580
Estimated Funds Available	3,805,577	3,725,883	3,686,328	3,468,673	2,913,984
Expenditures					
Personnel	750,304	727,701	727,701	710,150	732,212
Operating	1,831,175	1,873,655	1,880,155	1,875,659	1,904,942
Merchandise for resale	106,498	93,500	88,500	82,500	107,000
Capital	220,016	825,000	769,360	670,960	120,810
Return on investment	-	19,357	19,357	-	-
Total Expenditures	2,907,993	3,539,213	3,485,073	3,339,269	2,864,964
Projected Ending Balance	897,584	\$ 186,670	\$ 201,255	\$ 129,404	\$ 49,020
Fund Balance Adjustment	16,459				
Actual Ending Balance	\$ 914,043				

Budgeted Capital Expenditures for 2015-16

Replace Restroom Doors	6,000
Renovate Golf-Shop	1,000
Renovate Clubhouse Kitchen	3,000
Upgarade electric at cart barn	11,500
Golf Cart Replacements (Annual occurrence)	71,000
Renovate British/American Path	22,500
Hardware/Software Upgrades	5,810
	<u>\$ 120,810</u>

Bobby Jones Golf Complex

Mission Statement

To grow the game by providing an enjoyable golfing experience on well-maintained courses in a price range that is affordable to all residents and visitors of the City of Sarasota and is a financially self-sustaining enterprise account operation.

Description of Operations

Bobby Jones Golf Complex (BJGC) is Sarasota's own piece of paradise in paradise. The 45-hole, 324 acre green space is the only golf course located entirely within the City limits of Sarasota. This historic gem, initially designed by Donald Ross in 1926 and dedicated by Bobby Tyre Jones, Jr. on February 13, 1927, has grown to include two 18-hole championship courses and a 9-hole executive course. Additional amenities offered include a 12-station driving range, three putting greens, a pitching area, continuous concrete cart paths, a quaint golf shop and a full service restaurant/bar. Other activities available include organized men's and women's golf leagues and numerous tournaments/outings. Walking is permitted all year.

Over 102,000 golfers annually escape to this southwest Florida paradise and comingle with numerous species of animals, birds, reptiles, fish, trees and plants while engaging in the ever popular and always humbling game of golf. Volunteers perform many activities supporting the golf course and log an average of 575 hours a month while Community Service workers contribute another 300 hours a month. BJGC partners with contracted vendors for the restaurant/bar services and the course maintenance. Promoting youth golf at BJGC continues to be a high priority. This often overlooked age group is the future of golf. Local school and college golf teams are welcome to use the BJGC facility as their home course with fees waived for match play and organized practice. The Florida Junior Golf Association holds tournaments at BJGC and the BJGC Junior tournament is held annually. With two teaching golf pros, three, week-long youth golf clinics are offered each summer. Providing the best possible golfing conditions for the best possible recreational value while maintaining self-sufficiency (no General Fund subsidy) is always the primary goal of BJGC management, staff, volunteers and vendors. Success is measured by being voted First Place over fifteen times in the Herald Tribune Readers' Choice Award for Best Public/Semi Private Golf Course and a finalist four times since 1994. BJGC was also the finalist for "Best Place to Play Golf" in Sarasota Magazine's Best of 2013 issue.

Operational Goals

- To accommodate tens of thousands of rounds of golf a year shared across three courses at prices ranging from discounted, annual fees, to full fare.
- To offer PGA Professional lessons and clinics to interested golfers who are working to increase their quality of play.

Performance Measures	FY 2013	FY 2014	FY 2015	FY 2016
Description	Actual	Actual	Estimate	Estimate
British & American rounds – full rate	59,788	53,647	56,700	59,000
British & American rounds – discounted rate	25,807	32,106	25,400	25,000
Executive Course: Annual fee holder rounds	3,293	3,812	3,230	3,500
Executive Course: Daily fee rounds	13,470	12,862	12,200	13,000
Lessons given by PGA professionals	396	395	430	450

Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Charges for Services	2,466,672	2,768,885	2,771,080	0	2,771,080
Interest	8,500	3,000	3,000	0	3,000
Other Miscellaneous Revenues	11,392	400	10,500	0	10,500
Totals	\$2,486,564	\$2,772,285	\$2,784,580	0	\$2,784,580

Expenditures by Cost Center	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
113000 Bobby Jones Golf Club	2,687,976	2,714,213	2,744,154	0	2,744,154
115000 BJGC Capital Improvement	220,015	825,000	120,810	0	120,810
Totals	\$2,907,991	\$3,539,213	\$2,864,964	\$0	\$2,864,964

Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	751,225	727,701	732,212	0	732,212
Operating Expenditures	1,929,888	1,966,655	2,011,942	0	2,011,942
Capital Expenditures	210,420	825,500	120,810	0	120,810
Transfer Expenditures	16,458	19,357	0	0	0
Totals	\$2,907,991	\$3,539,213	\$2,864,964	\$0	\$2,864,964

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	7.80	0.00	7.80

Van Wezel Fund

Fund 413

Fund Summary

This fund is used to account for the revenues and expenses of operating a world-class Performing Arts Hall, which provides a wide variety of entertaining and educational performances including internationally known performers in the fields of theatre arts, dance, and music.

	Actual	Budget	Amended Budget	Estimated	Budget
	2013-14	2014-15	2014-15	2014-15	2015-16
Available Fund Balance	\$ 1,981,308	\$ 2,314,902	\$ 2,089,255	\$ 2,089,255	\$ 2,731,691
Revenues					
Ticket sales	7,195,031	7,816,944	8,416,944	8,316,426	9,453,735
Ticket surcharge - operations	403,449	376,615	376,615	419,555	426,462
Building/Other space rental and fees	594,677	553,019	553,019	634,925	553,019
Parking Lot Rental and fees	386,793	365,294	365,294	432,211	447,367
Program Ads	26,476	30,250	30,250	31,520	30,250
Bar/food revenue	148,450	145,000	145,000	168,670	160,000
Van Wezel Foundation Grants	197,191	239,500	239,500	209,669	213,500
State Grants	35,259	34,000	34,000	150,000	71,390
Other Grants, contributions/sponsorships	281,009	161,800	161,800	292,790	269,090
Postage & handling charges	409,854	255,000	255,000	400,597	410,000
Concessions	40,700	16,500	16,500	24,835	17,000
Miscellaneous	5,561	4,500	4,500	1,866	4,500
Investment income	25,376	20,000	20,000	26,354	20,000
Total Revenue	9,749,826	10,018,422	10,618,422	11,109,418	12,076,313
Expenditures					
Personnel	1,765,314	1,800,577	1,800,577	1,835,919	1,957,177
Operating expenses	1,713,322	1,759,316	1,763,316	1,680,805	1,966,091
Marketing expenses	695,359	949,546	949,546	552,860	1,056,672
Performance fees	4,120,036	4,328,866	4,928,866	4,756,283	5,605,302
Other Performance expenses	997,848	1,178,991	1,178,991	1,041,115	1,394,060
Transfer to Capital Fund	350,000	-	-	600,000	-
Total Expenditures	9,641,879	10,017,296	10,621,296	10,466,982	11,979,302
Increase (decrease) in Fund Balance					
without General Fund Subsidy	107,947	1,126	(2,874)	642,436	97,011
General Fund Subsidy	-	-	-	-	-
Increase (decrease) in Fund Balance	107,947	1,126	(2,874)	642,436	97,011
Projected Ending Fund Balance	2,089,255	\$ 2,316,028	\$ 2,086,381	\$ 2,731,691	\$ 2,828,702

Van Wezel Performing Arts Hall

Mission Statement

To provide a world-class performing arts venue that hosts international, national and local performances for the meaningful enjoyment of our culturally rich community.

Description of Operations

The Van Wezel presents a broad spectrum of local, regional, national and international performing artists in order to meet the varied cultural needs of all of Southwest Florida's residents and to further Sarasota's national and international reputation as the cultural capital of Florida. In addition, the Van Wezel is used as a performance space for City local non-profit performing art organizations such as the Sarasota Orchestra, Ringling Town Hall Series and the Sarasota Concert Association. The Van Wezel continues to make prime dates available to these groups, sometimes years in advance, to allow the community groups to plan their programs. The rates for the hall are tiered so that groups wanting to use the hall during the week pay less than those wanting the prime-time weekends. The mid-week rate is still less than the fixed cost of operating the hall for a day.

In addition to being the major presenter of programs in the area each year, the Van Wezel has a significant economic impact on the City and the region. The 1,300 plus annual visiting artists who come from all over the world to work at the Van Wezel stay in hotel rooms, eat at local restaurants and significantly enhance the retail economy within the City. Patrons who come to the Van Wezel often have a meal before or after the performance at one of the many City restaurants. As in years past, more than half of the attendees come from outside the Sarasota City limits, further illustrating the breadth of the Hall's influence. This includes patrons from other Florida locations, various states and intercontinental residence. The economic impact of the Van Wezel operation in the community has been estimated at \$57 million per year. In June 2013, the Van Wezel was again named the #1 theatre in North America for venues with under 2,000 seats by "Venues Today" which was the 2nd year in a row the Hall received this award.

The Van Wezel has a rich programming mix. Programming is focused on shows that have the best risk-reward ratio, and will hopefully draw more audience members to the Hall. Subscription campaigns have been instituted for the Broadway Series, Classical Series and Variety Series. The Van Wezel also offers 4 free Friday Fest concerts in the summer. The music ranges from Oldies, to Country, to Motown and to a Latin mix.

The Van Wezel is funded through a combination of ticket sales, other earned income such as concessions and rentals, contributed income, grants, and sponsorships. For the last few fiscal years, no City subsidy has been needed to successfully operate the Hall.

Currently, sources of contributed income are under economic pressure. State funding through the Department of Cultural Affairs has been cut, and general economic pressures are expected to have an adverse effect on current corporate sponsors and the Van Wezel Foundation. While keeping these conditions in mind, the Hall will continue to seek contributed income increases through sponsorships, ongoing discussions with the Van Wezel Foundation, and foundations that specifically support educational and community events that the Van Wezel provides.

Operational Goals

- To schedule a diverse, balanced performance season that appeals to the cultural and entertainment interests of all of Southwest Florida's residents and visitors, as evidenced by successful ticket sales.
- To utilize the Performance Hall's major and minor spaces for community rentals when not otherwise in use.

Performance Measures	FY 2013	FY 2014	FY 2015	FY 2016
Description	Actual	Actual	Estimate	Estimate
Tickets sold to performances	106,500	126,170	129,000	124,000
Ticketed hall performances	78	96	96	97
Days hall was in use	186	181	185	191

Revenue Summary	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
	Actual	Budget	Request	Issues	Total
Intragovernmental	35,259	34,000	71,390	0	71,390
Charges for Services	9,121,904	9,513,622	11,470,833	0	11,470,833
Interest	25,376	20,000	20,000	0	20,000
Other Miscellaneous Revenues	567,289	450,800	514,090	0	514,090
Totals	\$9,749,828	\$10,018,422	\$12,076,313	0	\$12,076,313

Expenditures by Category	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
	Actual	Budget	Request	Issues	Total
Personnel	1,581,375	1,605,757	1,690,519	44,264	1,734,783
Operating Expenditures	7,279,418	7,904,375	9,662,583	0	9,662,583
Capital Expenditures	1,167	0	0	0	0
Transfer Expenditures	350,000	0	0	0	0
Totals	\$9,211,960	\$9,510,132	\$11,353,102	\$44,264	\$11,397,366

Personnel Summary	FY 2016	FY 2016	FY 2016
	Budget	Issues	Total
Full Time Equivalent positions	14.00	1.00	15.00

Van Wezel Performing Arts Hall

Issue: Accountant I

Description of Issue

The Accountant position requested was previously a full-time position that provided support to the Finance Manager. Because of budget cuts, that position was reduced to part-time (25 hours per week) and that accounting work load was spread to other non-accounting personnel. However, the accuracy and oversight of the accounting process was affected. To maintain the integrity of the accounting process, the Finance Manager, who now additionally serves as the General Manager, is requesting to move all accounting functions exclusively back to the Van Wezel Finance Department.

Over the past few years the Van Wezel has increased its revenue and the number of shows. The financial workload has increased substantially and has required the General Manager/Finance Manager to assume some of these daily accounting functions reducing the time spent on the larger management issues of the Van Wezel. By adding this full-time position, there will be a person in Van Wezel Finance that will be able to assume these daily accounting functions and assist with accounting internal controls.

The current part-time person will be reducing their hours to 15 per week and would assist with overflow and various special projects throughout the year and would also provide support for other areas of the Hall that currently do not have backup.

Expenditures	FY 2016
Personnel	
Salaries and Wages	38,495
Medical and Dental	8,190
401(a) Contribution	3,850
Life Insurance	59
Social Security	2,289
Workers' Compensation	-39
Part Time Salaries	-8,580
Personnel Total	\$44,264
Expenditures Total	\$44,264
 Net Cost of Issue	 \$44,264

Van Wezel Education Program

Mission Statement

The Van Wezel Performing Arts Hall is dedicated to deepening student learning, enhancing teacher training through professional development workshops, and using its resources to expand public awareness through participatory art and community programs that bring the joy and magic of the performing arts to patrons of all ages.

Description of Operations

The Van Wezel Performing Arts Hall has a very active education and community engagement program providing meaningful arts experiences for all members of the community. These arts education programs are delivered in a variety of ways to engage all ages and learning styles. The Schooltime Performance Series presents approximately 18 performances featuring national and international artists including main stage act such as Pilobolus. These Van Wezel performances reach around 25,000 students in grades K-12. Performances and connected workshops that meet State and National curriculum standards in the arts and general subject standards. A main example is the standard that students attend a live arts event in a professional theatre. Teachers receive study guides to prepare for the performance. In order to keep performance and educational experiences affordable, the Van Wezel receives grants through the efforts of the Van Wezel Foundation and other national and local funding partners. Teacher professional development is another aspect of the Van Wezel's Education program. The Van Wezel, along with the Sarasota School District, is a member of the Kennedy Center's Partners in Education Programs. This 17 year partnership provides workshops by renowned educators to local teachers. These workshops supply teachers with the tools necessary to teach in, though, and about the arts. They also bring meaningful relevant connections, authentic learning experiences and innovative solutions for all students and all learning styles. The Hall has been the recipient of many national research grants from the Kennedy Center through this partnership. The Van Wezel Education program also provides access to the arts programs for those would not typically attend our performances. Total Access is a program designed to provide opportunities for financially challenged families to experience live performances at the Van Wezel and to participate in the Family Nights on Broadway Program and curtain talk

backs. Senior Access Program offers senior citizens in the community the opportunity to attend main stage programming at the Performance Hall. The newly added Military Access Program allows veterans, active military and their families the opportunity to attend main stage programming at the Hall.

Operational Goals

- To continue to offer ticket sales for educational programming (school-time performances).
- To work in tandem with the Van Wezel Foundation to apply for new grants and find new donors and sponsors.
- To work with the Kennedy Center, Sarasota School Board, and Manatee School Board to implement educational programming opportunities for member schools.

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
Educational program tickets sold	19,777	23,413	25,000	25,000
Number of Grants applied for	18	19	20	20
Schools utilizing Education Program	80	80	80	80

Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	183,941	194,820	222,394	0	222,394
Operating Expenditures	245,983	312,344	359,542	0	359,542
Totals	\$429,924	\$507,164	\$581,936	\$0	\$581,936

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	1.00	0.00	1.00

Van Wezel Equipment Surcharge Fund

Fund 433

Fund Summary

The Van Wezel Surcharge Fund was established to accumulate funds for the necessary replacement of equipment and for major repairs to the facility. This surcharge is levied at the rate of \$1.00 per ticket sold, and is in addition to a current surcharge of \$2.00 per ticket sold, for operations.

	Actual 2013-14	Budget 2014-15	Amended Budget 2014-15	Estimated 2014-15	Budget 2015-16
Available Fund Balance	\$ 1,284,085	\$ 1,017,481	\$ 1,504,997	\$ 1,504,997	\$ 1,245,863
Revenues					
VW ticket surcharge	143,316	129,049	129,049	141,981	153,636
Hall rental ticket surcharge	64,633	65,298	65,298	76,270	65,298
Investment income	6,299	5,000	5,000	5,000	7,500
VW Foundation Grants	-	-	-	173,709	-
Transfer in from operating fund	350,000	-	-	600,000	-
Misc. income/Other grants	19,270	-	-	75,000	-
Total Revenue	583,518	199,347	199,347	1,071,960	226,434
 Estimated Funds Available	 1,867,603	 1,216,828	 1,704,344	 2,576,957	 1,472,297
Expenditures					
Operating	2,216	2,035	2,035	2,035	2,053
Capital	360,390	566,500	1,530,666	1,329,059	661,000
Total Expenditures	362,606	568,535	1,532,701	1,331,094	663,053
 Projected Ending Balance	 \$ 1,504,997	 \$ 648,293	 \$ 171,643	 \$ 1,245,863	 \$ 809,244

Capital Expenditure Detail

Update Lobbies	\$ 150,000
Update the Men's Public Restroom	150,000
Update Dressing Rooms	117,000
Main Entrance Portico	75,000
Computer Hardware	50,000
Update Main Hall and Grand Foyer Light Dimming System	32,500
PC Software- Artifax	25,000
Update Green Room Kitchen	20,000
Golf Cart	5,000
Other Misc. Capital Improvements	36,500
	<u>\$ 661,000</u>

Solid Waste Management Fund (includes Street Sweeping)
Fund 414

Fund Summary

The Solid Waste Fund is used to account for the provision of sanitation services (including street sweeping) to the residents and businesses of the City. The Equipment Replacement element of this Fund is reported separately on a following page.

	Actual	Budget	Amended Budget	Estimated	Budget
	2013-14	2014-15	2014-15	2014-15	2015-16
Available Fund Balance	\$ 5,442,764	\$ 3,411,136	\$ 3,494,584	\$ 3,494,584	\$ 2,472,244
Revenues					
Refuse Fees	9,940,972	9,951,000	9,951,000	10,000,750	10,300,750
Recycling Revenue	254,345	245,000	245,000	280,000	280,000
Investment Income	29,303	48,000	48,000	34,000	35,000
Tsf in from Gas Tax fund	-	-	-	-	200,000
Other	106,694	85,200	85,200	91,284	91,500
Total Revenues	10,331,314	10,329,200	10,329,200	10,406,034	10,907,250
Estimated Funds Available	15,774,078	13,740,336	13,823,784	13,900,618	13,379,494
Expenditures					
Personnel	2,367,324	2,404,753	2,404,753	2,454,038	2,342,249
Operating	6,621,525	6,887,851	6,851,066	6,736,119	7,035,692
Capital	267,789	128,000	166,800	213,900	35,900
Return on Investment	622,856	619,692	619,692	624,317	642,390
Interfund Transfer	250,000	250,000	250,000	250,000	87,332
Transfer to Capital Account	2,150,000	1,150,000	1,150,000	1,150,000	1,150,000
Total Expenditures	12,279,494	11,440,296	11,442,311	11,428,374	11,293,563
Projected Ending Balance	\$ 3,494,584	\$ 2,300,040	\$ 2,381,473	\$ 2,472,244	\$ 2,085,931

Solid Waste Management Solid Waste

Mission Statement

To provide the citizens of the City of Sarasota with an environmentally sound and cost-effective means to manage and reduce solid waste.

Description of Operations

Solid Waste Management plans, develops and implements a system of solid waste collection throughout the City that provides a level of service that protects public health and the environment while meeting the requirements of Local, State and Federal regulations. The City also ensures that all collection locations are provided with the appropriate waste containers and/or recycle bins. The following level of service is currently provided: Residential - 1 collection per week of a City-supplied 90 gallon cart. Collection is performed with semi-automated trucks; Commercial - Collection services range from 1 to 6 times per week. Container sizes range from the 90 gallon cart up to an 8 yard dumpster; Public areas - Collection services are performed daily for street receptacles in the downtown area, Bayfront Park, St. Armand's Circle, Southside Village and Dr. Martin Luther King Jr. Blvd business district. The City contracts with a private contractor to provide transfer services of the solid waste collected within the City and has an interlocal agreement with Sarasota County for landfill disposal. In addition to solid waste collection, the City requires mandatory recycling. The City contracts with a private contractor to provide the collection and disposal of recyclable materials, yard waste, white goods and bulk trash. Through sustainability efforts, the City raises awareness on both a municipal and community wide level to better steward natural, social and economic resources while taking into account the needs of future generations.

Operational Goals

- To collect residential and commercial solid waste throughout the City on a scheduled route that maximizes level of service.
- To work to ensure that all collections occur on their scheduled collection days.
- To train staff on safety and preventative vehicle maintenance.

Performance Measures	FY 2013	FY 2014	FY 2015	FY 2016
Description	Actual	Actual	Estimate	Estimate
Tons of Residential solid waste collected	18,505	16,654	17,000	18,000
Tons of Commercial solid waste collected	27,759	28,292	28,500	28,500
Collections occurred on scheduled day	99%	99%	99%	99%
Staff training hours	207	800	800	800

Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Charges for Services	10,195,317	10,196,000	10,580,750	0	10,580,750
Interest	40,466	48,000	35,000	0	35,000
Rents and Royalties	60,000	60,000	60,000	0	60,000
Other Miscellaneous Revenues	46,694	25,200	31,500	0	31,500
Transfers	2,150,000	1,150,000	1,350,000	0	1,350,000
Totals	\$12,492,477	\$11,479,200	\$12,057,250	0	\$12,057,250

Expenditures by Cost Center	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
136000 Solid Waste Management	11,873,862	10,904,542	10,902,607	0	10,902,607
137000 S.W. Equip. Replacement	350,770	1,157,200	775,000	0	775,000
Totals	\$12,224,632	\$12,061,742	\$11,677,607	\$0	\$11,677,607

Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	2,230,638	2,169,406	2,243,020	0	2,243,020
Operating Expenditures	6,353,277	6,594,644	6,743,965	0	6,743,965
Capital Expenditures	617,861	1,278,000	810,900	0	810,900
Transfer Expenditures	3,022,856	2,019,692	1,879,722	0	1,879,722
Totals	\$12,224,632	\$12,061,742	\$11,677,607	\$0	\$11,677,607

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	23.34	0.00	23.34

Solid Waste Management Street Sweeping

Mission Statement

To remove litter, debris, and detritus from City thoroughfares in order to minimize storm water pollutants from entering Sarasota Bay and improve the cleanliness and appearance of City streets.

Description of Operations

This operation methodically removes the accumulation of litter and debris from the City's paved streets by mechanically sweeping streets on a scheduled basis, during low traffic time periods of the day and week; Downtown commercial streets are swept three times per week, residential streets are swept once a month, and public parking lots and roads are swept after special events such as parades and street festivals. Debris is collected in accordance with the City's National Pollution and Discharge Elimination System permit conditions (NPDES). If uncollected, the litter and debris can be suspended in storm water during weather events and enter the storm system with eventual discharge into Sarasota Bay.

Operational Goals

- To mechanically sweep streets Citywide to collect debris and litter on a scheduled basis, and to sweep other public areas following special events and parades.
- To remain in compliance with the City's NPDES permit conditions.

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
Curb miles swept per month	66	464	464	464
Cost per curb mile swept	\$50	\$24	\$24	\$24
Enforcement actions from NPDES	0	0	0	0

Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	103,032	128,622	99,229	0	99,229
Operating Expenditures	257,006	285,918	291,727	0	291,727
Totals	\$360,038	\$414,540	\$390,956	\$0	\$390,956
			FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Personnel Summary					
Full Time Equivalent positions			1.35	0.00	1.35

Solid Waste Management Equipment Replacement

Summary:

The Equipment Replacement element of the Solid Waste Management Fund (Fund 414) is used to account for the accumulation of resources set aside from Operations as a means to replace vehicles and equipment on a scheduled basis.

	Actual 2013-14	Budget 2014-15	Amended Budget 2014-15	Estimated 2014-15	Budget 2015-16
Available Fund Balance	\$ 1,383,416	\$ 166,521	\$ 3,193,809	\$ 3,193,809	\$ 131,103
Revenues					
Investment Income	11,163	-	-	-	-
Transfer from Operating	2,150,000	1,150,000	1,150,000	1,150,000	1,150,000
Total Revenues	2,161,163	1,150,000	1,150,000	1,150,000	1,150,000
Estimated Funds Available	3,544,579	1,316,521	4,343,809	4,343,809	1,281,103
Expenditures					
Personnel	698	7,200	7,200	7,200	-
Capital	350,072	1,150,000	4,205,506	4,205,506	775,000
Total Expenditures	350,770	1,157,200	4,212,706	4,212,706	775,000
Projected Ending Balance	\$ 3,193,809	\$ 159,321	\$ 131,103	\$ 131,103	\$ 506,103
Capital Expenditure Detail					
Replacement of one 2007 EVO					200,000
Replacement of one 2008 EVO					200,000
Replacement of Sterling Fork/Container Truck					125,000
Roll out carts & containers & bulk containers					250,000
Total					<u>\$ 775,000</u>

Municipal Auditoriums Fund

Fund 427

Fund Summary:

The Municipal Auditoriums Fund is used to account for the operation of the City's historic Municipal Auditorium, the Bayfront Community Center, and the Payne Park Auditorium.

	Actual 2013-14	Budget 2014-15	Amended Budget 2014-15	Estimated 2014-15	Budget 2015-16
Available Fund Balance	\$ 39,511	\$ 41,644	\$ 43,931	\$ 43,931	\$ 18,531
Revenues					
Rentals	241,915	295,136	295,136	252,196	271,485
Sponsored events-booth rental	40,720	36,288	36,288	31,495	32,000
Sponsored events-ticket sales	28,463	20,895	20,895	28,119	29,350
Concessions	19,976	21,340	21,340	21,465	22,550
Miscellaneous	1,571	5,100	5,100	-	-
Total Revenues	332,645	378,759	378,759	333,275	355,385
Expenditures					
Personnel	257,612	282,143	282,143	264,975	318,603
Operating	249,041	274,704	276,496	247,539	230,576
Capital	14,669	9,500	8,000	8,000	1,375
Total Expenditures	521,322	566,347	566,639	520,514	550,554
Increase (decrease) in Fund Balance without General Fund Subsidy	(188,677)	(187,588)	(187,880)	(187,239)	(195,169)
General Fund Subsidy	193,097	161,839	161,839	161,839	195,169
Increase (decrease) in Fund Balance	4,420	(25,749)	(26,041)	(25,400)	-
Projected Ending Balance	\$ 43,931	\$ 15,895	\$ 17,890	\$ 18,531	\$ 18,531

Municipal Auditorium and Bayfront Community Center

Mission Statement

Provide the community with two well-run, historically-significant, attractive venues for reasonably priced rental.

Description of Operations

The Municipal Auditorium and Recreation Club was completed in 1938 as a Works Project Administration (WPA) project. A second floor was added to the Recreation Center in 1940 resulting in over 20,000 square feet of finished auditorium area between Tamiami Trail and the Sarasota Bayfront. The Municipal Auditorium is a grand ‘deco-moderne’ barrel-vaulted auditorium that faces east onto Tamiami Trail, while the two-story “John Chidsey Bayfront Community Center” faces west over the Bayfront. The Municipal Auditorium and Recreation Club is listed on the National Register of Historic Places. The Auditorium staff offers these two historically designated locations as affordable and attractive rental venues for events ranging from private occasions to political rallies and everything in-between. The Bayfront Community Center (BCC) has multiple community programs which take place in the facility weekly; yoga, folk dancing, Scottish Country dancing, and spiritual services. The City currently operates one City- programmed activity at the facility; a weekly senior citizens dance every Thursday morning. During peak season as many as 90 seniors are in attendance. Staff oversees the operation of the facilities and participates in marketing of facilities, event logistics, scheduling, set-up, break-down, event monitoring, and operating the Auditorium’s concession stand during events.

Operational Goals

- To oversee the care and operations of the historic buildings and to lease the facilities for public and private events.

Performance Measures	FY 2013	FY 2014	FY 2015	FY 2016
Description	Actual	Actual	Estimate	Estimate
Days Municipal Auditorium rented	131	106	110	113
Days Bayfront Community Center rented	182	194	182	186

Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
Revenue Summary	Actual	Budget	Request	Issues	Total
Charges for Services	300,930	345,678	316,010	0	316,010
Interest	531	0	0	0	0
Other Miscellaneous Revenues	844	250	0	0	0
Transfers	172,799	127,957	134,407	0	134,407
Totals	\$475,104	\$473,885	\$450,417	0	\$450,417

Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
Expenditures by Category	Actual	Budget	Request	Issues	Total
Personnel	257,611	282,143	209,294	57,114	266,408
Operating Expenditures	205,112	207,991	182,634	0	182,634
Capital Expenditures	5,672	9,500	1,375	0	1,375
Totals	\$468,395	\$499,634	\$393,303	\$57,114	\$450,417

Personnel Summary	FY 2016	FY 2016	FY 2016
	Budget	Issues	Total
Full Time Equivalent positions	3.00	1.00	4.00

Municipal Auditoriums
Municipal Auditorium
Issue: Crew Leader I

Description of Issue

Over the past few years the number of physical properties and projects the department is responsible for has significantly increased. This position is vital to manage the physical integrity of the Auditorium structures with proactive management, rather than a reactive approach. The position will oversee routine construction, renovation, janitorial and preventative maintenance. This will include equipment failure and emergencies before and after normal working hours. The Crew Leader I will assume responsibility for the routine HVAC maintenance and operations of the heating and cooling systems which include: One ninety (90) ton Chiller & two forty-five (45) ton Air Handlers and eleven (11) independent smaller units. Additionally, the Crew Leader I will assist the Auditoriums Manager with planning and managing of capital projects, facility programs and maintenance staff. This person will meet with contractors, vendors and others to address the properties and related issues.

Expenditures	FY 2016
Personnel	
Salaries and Wages	38,495
Medical and Dental	8,190
Retirement City Portion	226
401(a) Contribution	3,850
Life Insurance	59
Social Security	2,983
Workers' Compensation	2,502
Uniform Allowance/Rental	309
Overtime – General Employee	500
Personnel Total	\$57,114
Expenditures Total	\$57,114
 Net Cost of Issue	 \$57,114

Payne Park Auditorium

Mission Statement

Operate the Payne Park Auditorium as a rental venue while evaluating options for the future of the facility.

Description of Operations

Payne Park Auditorium is a 5,000 square foot facility constructed in 1962 and located on the west side of the City's 29-acre Payne Park. The Auditorium has experienced declining utilization and the City is currently receiving community input and assessing future options for the structure. Staff continues to work to rent the facility as an event venue in the interim; revenues are primarily generated by one annual lease holder, but are supplemented by periodic requests for community group meeting spaces.

Operational Goals

- To oversee the care and operations of the Auditorium and market the facility as an attractive, affordable rental venue.

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
Days the Auditorium was occupied/rented	60	62	68	71

Cost Center Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Charges for Services	30,145	27,981	39,375	0	39,375
Other Miscellaneous Revenues	196	4,850	0	0	0
Transfers	20,298	33,882	60,762	0	60,762
Totals	\$50,639	\$66,713	\$100,137	0	\$100,137

Cost Center Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	0	0	52,504	0	52,504
Operating Expenditures	43,930	66,713	47,633	0	47,633
Capital Expenditures	8,997	0	0	0	0
Totals	\$52,927	\$66,713	\$100,137	\$0	\$100,137

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	0.00	0.00	0.00

Parking Management Fund

Fund 441

Fund Summary:

The Parking Management Fund is used for the operations, maintenance, regulation, permitting, and associated enforcement of the City's on-street parking, surface parking lots, and structured parking facilities.

	Actual 2013-14	Budget 2014-15	Amended Budget 2014-15	Estimated 2014-15	Budget 2015-16
Available Fund Balance	\$ 97,409	\$ -	\$ 325,576	\$ 325,576	\$ 220,396
Revenues					
Valet Parking Permits	16,967	15,000	15,000	6,000	6,000
Parking Permits/Fees	24,822	24,800	24,800	34,666	136,621
Special Events Lease	1,200	2,430	2,430	9,000	114,634
Taxi Cab Fees	11,457	10,000	10,000	15,775	15,775
Parking Fines	568,718	503,052	503,052	529,073	638,062
Rentals/Leases	29,776	29,938	29,938	29,938	29,938
Miscellaneous	1,716	500	500	3,552	2,000
Total Revenues	<u>654,656</u>	<u>585,720</u>	<u>585,720</u>	<u>628,004</u>	<u>943,030</u>
Expenditures					
Personnel	582,881	661,672	661,672	623,232	844,810
Operating	384,956	596,094	626,709	582,952	676,334
Capital	3,167	50,250	50,250	27,000	60,500
Total Expenditures	<u>971,004</u>	<u>1,308,016</u>	<u>1,338,631</u>	<u>1,233,184</u>	<u>1,581,644</u>
Increase (decrease) in Fund Balance without General Fund Subsidy	(316,348)	(722,296)	(752,911)	(605,180)	(638,614)
General Fund Subsidy	<u>544,515</u>	<u>500,000</u>	<u>500,000</u>	<u>500,000</u>	<u>420,000</u>
Increase (decrease) in Fund Balance	<u>228,167</u>	<u>(222,296)</u>	<u>(252,911)</u>	<u>(105,180)</u>	<u>(218,614)</u>
Projected Ending Balance	<u>\$ 325,576</u>	<u>\$ (222,296)</u>	<u>\$ 72,665</u>	<u>\$ 220,396</u>	<u>\$ 1,782</u>

Parking Management

Mission Statement

To create and maintain Smart, Safe and Sustainable Parking for City residents, businesses and visitors.

Description of Operations

The Vision of the Parking Division, adopted by the Parking Advisory Committee, is Smart, Safe and Sustainable Parking. This Vision means parking customers find the public parking system easy to use, and trouble free. The Division operates under the adopted Guiding Principles so that the parking system supports economic vibrancy, public safety, protects residential areas from commercial parking "overspill", supports sustainable uses of resources, and applies smart, strategic decision making. The Parking Management Division is responsible for managing three public parking structures, seventeen (17) public parking lots, over 2,500 designated on street parking spaces spanning eight (8) parking districts, and enforcement of City codes and regulations pertaining to public parking city-wide.

Operational Goals

- Enforce parking rules and regulations on street, in parking lots, and in parking structures and issue citations as needed to establish safe parking and commercial ‘turn-over’ of spaces.
- Resolve unpaid parking fines by immobilizing vehicles (wheel-locking).
- Administer an appeal process to allow Citizens to submit a request for dismissal of their citations due to extenuating circumstances.

Performance Measures Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Estimate
Parking citations issued (with fine)	15,563	18,142	19,035	20,417
Warning citations issued (no fine)	3,144	2,180	2,521	2,615
Vehicles immobilized (wheel-locked)	79	185	105	200
% of all citations that were appealed	2.6%	1.9%	1.9%	1.9%
Appeals that were sustained	92%	93%	93%	93%
Tickets issued per FTE enforcement specialist	3,696	3,628	3,807	3,402

Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Licenses and Permits	16,967	15,000	6,000	0	6,000
Charges for Services	38,486	37,230	97,028	170,002	267,030
Fines and Forfeitures	568,719	503,052	584,750	53,312	638,062
Interest	1,080	0	2,000	0	2,000
Rents and Royalties	28,770	29,938	29,938	0	29,938
Other Miscellaneous Revenues	638	500	0	0	0
Transfers	544,515	500,000	420,000	0	420,000
Totals	\$1,199,175	\$1,085,720	\$1,139,716	\$223,314	\$1,363,030

Expenditures by Cost Center	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
010000 Parking Management	290	0	0	0	0
010091 Surface Parking Lots	57,375	61,405	66,248	0	66,248
010092 Ground Transportation	1,126	7,526	18,371	0	18,371
010093 State Street Parking Garage	2,745	173,455	277,484	0	277,484
010094 Palm Ave Parking Garage	233,634	307,761	318,466	6,500	324,966
010095 2 nd Street Parking Garage	31,465	35,481	37,976	0	37,976
010097 Admin Support	291,033	314,952	337,649	44,454	382,103
010098 Enforcement	353,337	407,436	432,416	42,080	474,496
Totals	\$971,005	\$1,308,016	\$1,488,610	\$93,034	\$1,581,644

Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	582,880	661,672	758,276	86,534	844,810
Operating Expenditures	392,466	596,094	676,334	0	676,334
Capital Expenditures	3,167	50,250	54,000	6,500	60,500
Transfer Expenditures	-7,508	0	0	0	0
Totals	\$971,005	\$1,308,016	\$1,488,610	\$93,034	\$1,581,644

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	10.00	2.00	12.00

Parking Management State Street Parking Garage

Issue: Implement a Special Event Transient Fee at State Street Garage

Description of Issue

During special events and high traffic periods, it is anticipated that the State Street Parking garage will be highly utilized, often resulting in filling to capacity and closure. In order to offset the cost of operations during high use periods, Parking Management recommends implementing a \$5 entry fee per vehicle to park for the event. Twenty-five (25) events would result in an estimated \$48,750 in revenue. Special Events include:

Days	Estimated Date	Activity
1	October 24, 2015	Gator Halloween Party on Lemon
2	November 21-22, 2015	DSA Fall Art & Craft Show
1	December 5, 2015	Holiday Parade
1	December 31, 2015	New Year's Eve
2	January 9-10, 2016	Thunder by the Bay
1	March 17, 2016	St. Patrick's Day
2	March 19-20, 2016	DSA Spring Art & Craft Show
3	April 15-17, 2016	Suncoast Boat Show
1	July 4, 2016	Fireworks
11	October-March	Large Opera House events, and other activities in which demand for parking is very high (subject to change)
<u>25</u>		

Revenues	FY 2016
Charges for Services	
Special Event Transient Fee	\$48,750
Total Charges for Services	-\$48,750
Revenues Total	-\$48,750
Net Cost of Issue	-\$48,750

Parking Management
Palm Ave Parking Garage
Issue: Implement a Special Event Transient Fee at Palm Ave Garage

Description of Issue

During special events and high traffic periods, the Palm Ave Parking garage is highly utilized, often resulting in filling to capacity and closure. In order to offset the cost of operations during high use periods, Parking Management recommends implementing a \$5 entry fee per vehicle to park for the event. Twenty-five (25) events would result in an estimated \$62,500 in revenue. Special Events include:

Days	Estimated Date	Activity
1	October 24, 2015	Gator Halloween Party on Lemon
2	November 21-22, 2015	DSA Fall Art & Craft Show
1	December 5, 2015	Holiday Parade
1	December 31, 2015	New Year's Eve
2	January 9-10, 2016	Thunder by the Bay
1	March 17, 2016	St. Patrick's Day
2	March 19-20, 2016	DSA Spring Art & Craft Show
3	April 15-17, 2016	Suncoast Boat Show
1	July 4, 2016	Fireworks
11	October-March	Large Opera House events, and other activities in which
25		demand for parking is very high (subject to change)

Revenues	FY 2016
Charges for Services	
Special Event Transient Fee	\$62,500
Total Charges for Services	-\$62,500
Revenues Total	-\$62,500
Net Cost of Issue	-\$62,500

Parking Management

Parking Garages

Issue: Implement a Fee for use of Electric Vehicle Charging Stations

Description of Issue

Electric Vehicle Charging stations are available for the public in the Palm Ave parking garage, State Street parking garage, the North Bayfront lot, City Hall “Lot B”, and the St. Armand's Key south parking lot. Use of the equipment is high and has resulted in a higher commercial utility rate being charged by FPL. In the Palm Ave garage alone, monthly expense has more than doubled since inception. Approximately 35% of charge stations used in Florida charge fees. A fee can be implemented at the City facilities by updating the existing equipment capabilities. Fees can then be charged using time, per charge access fee, and other combinations of factors. To demonstrate successful use of a pay-to-use system, the first phase of implementation will take place at the Palm Avenue and State Street parking garages. It is recommended that a flat fee of \$3.50 be applied providing unlimited use (no overnight) of the charging station. Based on observed usage, revenues are calculated to exceed the cost of installation within the first 11-14 months of operation.

Expenditures	FY 2016
Operating	
PC & Related Hardware	6,500
Operating Total	\$6,500
Expenditures Total	\$6,500
Revenues	FY 2016
Charges for Services	
EV Charging Revenue (Palm Ave)	6,552
EV Charging Revenue (State St. Garage)	1,800
Total Charges for Services	-\$8,352
Revenues Total	-\$8,352
Net Cost of Issue	-\$1,852

Parking Management

Administrative Support

Issue: Revenue Collection Specialist

Description of Issue

The Parking Operations Division (POD) office located in City Hall receives high volumes of customer interactions and transactions daily. Currently the POD is staffed with a full-time and a part-time staff person. The POD is closed one hour to accommodate employee lunches. The current part-time position is scheduled Tuesday – Friday. On Mondays, the staff Supervisor solely fills the POD. This has proved to be a constraint on public service for many reasons. Although it is noted that the office is closed on the tickets, website and office signage, people still come to the office to pay their fines, pick up parking permits, process vehicle for hire paperwork, or receive general parking information. There is significant time spent consulting people on proper processing for permits and appeals.

The parking supervisor provides support during normal Clerk hours because the number of customer transactions and phone calls requires additional clerk staffing. This service removes the Supervisor from performing the normal duties of managing parking enforcement staff, timely and proper entry of purchase orders, payables, and more. Part-time employees have been unsuccessful due to the degree of difficulty and specialty in the work. In order to address the demand for this office's service, one Full-time clerk and one Part-time Clerk would be the appropriate staffing level. Staffing in this manner ensures adequate service levels at the public window, prevents closing at the lunch hour, and ensures that the supervisor has time to perform her proper duties.

Expenditures	FY 2016
Personnel	
Salaries and Wages	30,708
Medical and Dental	8,190
401(a) Contribution	3,071
Life Insurance	59
Social Security	2,349
Workers' Compensation	77
Personnel Total	\$44,454
Expenditures Total	\$44,454
Net Cost of Issue	\$44,454

Parking Management
Surface Lots and Parking Garages
Issue: Parking Permit Fee Increase

Description of Issue

Presently, employee parking permits used in parking garages and lots cost \$10 per month. The rate prior to 2011 was set at \$35 per month. The program has run successfully and has taken many employee vehicles off the streets so the public can locate parking spaces. Pricing this service at \$10 per month is extremely low for the product. As parking demand has increased on-street and in the garage/lots, the value of utilizing these permits for employees parking has increased. An increase from \$10 to \$20 for monthly purchase is recommended to assist the parking division in proper valuation of the permit, and its use by employees. The result would double the present revenues derived by the program.

Revenues	FY 2016
Charges for Services	
Additional Parking permit revenue for 2 nd St Garage	14,400
Additional Parking permit revenue for State Street Garage	15,600
Additional Parking permit revenue for Palm Ave Garage	12,000
Additional Parking permit revenue for Parking Lots	8,400
Charges for Services Total	-\$50,400
Revenues Total	-\$50,400
Net Cost of Issue	-\$50,400

Parking Management
Parking Enforcement
Issue: Additional Parking Enforcement Specialist

Description of Issue

Parking Enforcement consists of five (5) full-time officers that cover five separate zones of enforcement, monitoring parking safety and time restriction ordinances. Time enforcement runs from 9 a.m. until 6 p.m. daily Monday through Friday. On Saturdays, limited staffing enforces only safety violations that occur. Presently, no parking enforcement is regularly scheduled on Sunday or evening hours. During major special events, on nights or weekends, it is necessary to provide enforcement coverage to address unsafe and illegal parking conditions. In addition, the Parking Division oversees the enforcement of Vehicle for Hire operations. As these operations mainly occur in the evening, added staffing will address this requirement.

There has been a documented level of non-compliance of State and Local violations after 6 p.m. daily. There is also an increased need to more closely monitor and enforce the rules pertaining to vehicles for hire and valet services. In addition, staffing for special events, holidays and vacations is challenging, causing an increase in overtime. The new Parking Enforcement officer will improve resources to meet high demand periods, but more importantly will allow proper monitoring of public parking and vehicle for hire activities during the evening hours. The revenue generated by an additional full time enforcement officer will exceed the salary requirements, enhancing revenues generated by the Parking Division.

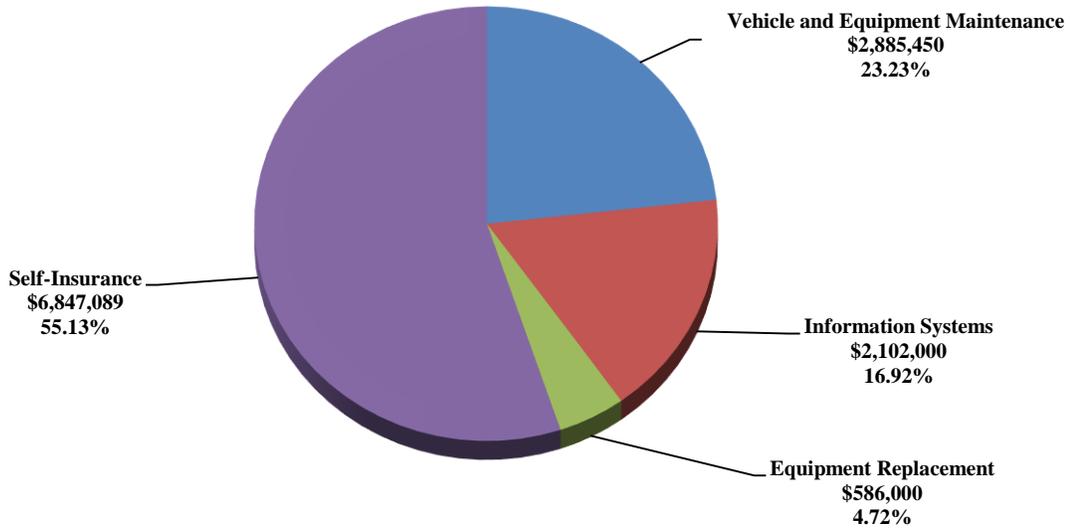
Expenditures	FY 2016
<hr/>	
Personnel	
Salaries and Wages	28,377
Medical and Dental	8,190
401(a) Contribution	2,838
Life Insurance	59
Social Security	2,170
Workers' Compensation	446
Personnel Total	\$42,080
Expenditures Total	\$42,080
	FY 2016
<hr/>	
Revenues	
Fines and Forfeitures	
Violations of Local Ordinances	52,400
24-HR Payment Discount	-1,088
Other Fine and/or Forfeits	2,000
Fines and Forfeitures Total	-\$53,312
Revenues Total	-\$53,312
Net Cost of Issue	-\$11,232
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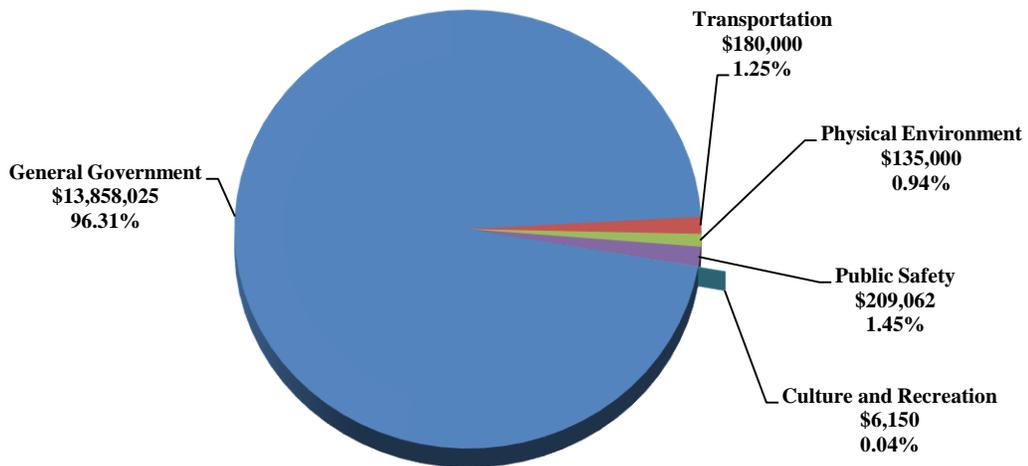
INTERNAL SERVICE FUNDS

REVENUES



The above chart presents revenues of each internal service type operation as a percentage of total Internal Service Fund revenues. The majority of the above revenues (55.13%) are derived from charges for self-insurance activities that include group medical/dental, worker's compensation, fleet, police and general liability and law enforcement death benefits.

EXPENDITURES



The above chart demonstrates expenditures by major function as a percentage of total Internal Service Fund expenditures. Internal Service Fund expenditures are generally classified as General Government. When the internal service is purchased, the user department will record the functional expenditure.

**INTERNAL SERVICE FUNDS
COMBINING BUDGET STATEMENT**

	<u>Vehicle and Equipment Maintenance</u>	<u>Information Technology</u>	<u>Equipment Replacement</u>
BEGINNING FUND BALANCE	\$ (424,026)	\$ 387,333	\$ 1,732,694
REVENUES			
Charges for Services	2,837,600	2,100,000	571,000
Miscellaneous	47,850	2,000	15,000
Total Revenue	<u>2,885,450</u>	<u>2,102,000</u>	<u>586,000</u>
Estimated Funds Available	<u>2,461,424</u>	<u>2,489,333</u>	<u>2,318,694</u>
EXPENDITURES			
General Government	2,880,541	2,316,128	32,257
Public Safety	-	-	28,000
Physical Environment	-	-	135,000
Transportation	-	-	180,000
Culture and Recreation	-	-	6,150
Debt Service	-	-	-
Interfund Transfer	-	-	-
Total Expenditures	<u>2,880,541</u>	<u>2,316,128</u>	<u>381,407</u>
ENDING FUND BALANCE	<u>\$ (419,117)</u>	<u>\$ 173,205</u>	<u>\$ 1,937,287</u>

Note: Changes in fund balance for all funds are discussed in the **In Depth Analysis** section of this Financial Plan.

Self Insurance	Totals		
	2015-16 BUDGET	2014-15 BUDGET	2013-14 ACTUAL
<u>\$ 6,470,372</u>	<u>\$ 8,166,373</u>	<u>\$ 7,381,034</u>	<u>\$ 13,959,766</u>
6,795,455	12,304,055	12,432,833	11,847,073
<u>51,634</u>	<u>116,484</u>	<u>1,472,166</u>	<u>1,763,385</u>
<u>6,847,089</u>	<u>12,420,539</u>	<u>13,904,999</u>	<u>13,610,458</u>
<u>13,317,461</u>	<u>20,586,912</u>	<u>21,286,033</u>	<u>27,570,224</u>
8,629,099	13,858,025	13,681,749	17,241,840
181,062	209,062	412,450	329,513
-	135,000	77,000	230,433
-	180,000	206,000	302,836
-	6,150	55,000	82,745
-	-	41,532	41,532
<u>-</u>	<u>-</u>	<u>-</u>	<u>250,000</u>
<u>8,810,161</u>	<u>14,388,237</u>	<u>14,473,731</u>	<u>18,478,899</u>
<u>\$ 4,507,300</u>	<u>\$ 6,198,675</u>	<u>\$ 6,812,302</u>	<u>\$ 9,091,325</u>

Vehicle and Equipment Maintenance Fund

Fund 502

Fund Summary

The Vehicle and Equipment Maintenance Fund is used to account for the costs of operating a maintenance facility (garage) which is used to service all City motor vehicles including heavy equipment trucks, and Police Department vehicles.

	Actual	Budget	Amended	Estimated	Budget
	2013-14	2014-15	Budget	2014-15	2015-16
Available Fund Balance	\$ (120,435)	\$ (101,733)	\$ (266,186)	\$ (266,186)	\$ (424,026)
Revenues					
Gasoline Sales	761,154	838,000	838,000	529,000	719,100
Diesel Sales	394,863	457,220	457,220	350,000	368,500
Equipment Repair & Maint.	717,111	932,000	932,000	700,000	750,000
Supplies and Materials	907,255	800,000	800,000	1,000,000	1,000,000
Miscellaneous income	97,937	45,000	45,000	44,876	47,850
Total Revenues	2,878,320	3,072,220	3,072,220	2,623,876	2,885,450
Estimated Funds Available	2,757,885	2,970,487	2,806,034	2,357,690	2,461,424
Expenditures					
Personnel	774,468	785,853	785,853	798,167	779,573
Operating	344,655	499,847	499,847	465,692	425,618
Merchandise for Resale	1,850,410	1,727,250	1,727,250	1,459,250	1,661,250
Capital	11,608	17,000	17,350	17,075	14,100
Debt Service	41,532	41,532	41,532	41,532	-
Total Expenditures	3,022,673	3,071,482	3,071,832	2,781,716	2,880,541
Projected Ending Balance	(264,788)	\$ (100,995)	\$ (265,798)	\$ (424,026)	\$ (419,117)
Fund Balance Adjustment	(1,398)				
	\$ (266,186)				

Vehicle and Equipment Maintenance

Mission Statement

To provide vehicle and equipment maintenance and repairs to all City vehicles and equipment in an efficient and financially responsible manner so that departments can effectively provide services.

Description of Operations

The 12th Street Garage provides efficient, safe and financially responsible maintenance and repairs for all City vehicles and construction equipment. Services include 24 hour fully automated fueling facility, scheduling and performing preventative maintenance, emergency roadside assistance, bidding and scheduling contracted repairs, scheduling warranty repairs and maintaining vehicle and parts inventories. The Preventative Maintenance program attends to solid waste vehicles, heavy equipment, automobiles and pickup trucks. Maintenance Staff ensures that preventative services are regularly scheduled in a manner compatible to the manufacturer's recommendations, and schedules and coordinates specialized contract repairs provided by outside vendors when necessary. Preventative maintenance reports are prepared on an annual basis that detail the fluids, parts, and warranty services for each vehicle or piece of equipment, including respective costs. Staff also prepares a 5-year capital equipment replacement plan to assist City functions in budgeting for future needs.

Operational Goals

- To provide preventative maintenance oil changes at 5% below retail cost.
- To provide fuel for the City fleet that is 3% below the average retail sales price.
- To furnish 24 hour service for diesel, gasoline, motor oil, fuel, and pressurized air for all City fleet vehicles while maintaining compliance with all Federal, State, and County permitting requirements for fuel provision.
- To complete scheduled repair work and preventative maintenance, as well as unscheduled and emergency repair work and services.
- To ensure that 95% of the City's fleet of vehicles and equipment are usable at all times.

Performance Measures	FY 2013	FY 2014	FY 2015	FY 2016
Description	Actual	Actual	Estimate	Estimate
Fuel cost below average retail sale	3.5%	6.0%	4.0%	3.0%
Negative enforcement actions re: Fuel permit	0	0	0	0
Vehicles/equip. in preventative maint. program	628	628	607	607
Vehicles/equip. per certified mechanic	105	105	101	101
Unscheduled repairs	2,198	2,155	2,118	2,100
Availability of fleet	98%	98%	98%	98%

Revenue Summary	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Intergovernmental	43,448	45,000	47,350	0	47,350
Interest	(850)	0	0	0	0
Other Miscellaneous Revenues	6,589	0	500	0	500
Intragovernmental Services	2,829,132	3,027,220	2,837,600	0	2,837,600
Totals	\$2,878,319	\$3,072,220	\$2,885,450	\$0	\$2,885,450

Expenditures by Category	FY 2014 Actual	FY 2015 Budget	FY 2016 Request	FY 2016 Issues	FY 2016 Total
Personnel	774,468	785,853	779,573	0	779,573
Operating Expenditures	2,195,066	2,227,097	2,086,868	0	2,086,868
Capital Expenditures	11,608	17,000	14,100	0	14,100
Debt Service	41,532	41,532	0	0	0
Totals	\$3,022,674	\$3,071,482	\$2,880,541	\$0	\$2,880,541

Personnel Summary	FY 2016 Budget	FY 2016 Issues	FY 2016 Total
Full Time Equivalent positions	8.00	0.00	8.00

Information Technology Fund

Fund 504

Fund Summary

This fund provides for the City's use of technology resources including voice data services, Multi-Functional Device network connectivity (fax/scan/copy), computer software and hardware procurement, desktop applications, active directory platforms, Windows servers, server hardware, storage area networks, virtual platform frameworks, disaster recovery technology, database management systems, internet and wireless connectivity, multi-year IT capital replacement plan, Departmental computer asset (hardware and software) inventory, centralized Geographic Information System services, Web Page services, and daily (and emergency) desktop and application support.

	Actual	Budget	Amended Budget	Estimated	Budget
	2013-14	2014-15	2014-15	2014-15	2015-16
Available Fund Balance	\$ 804,248	\$ 438,040	\$ 742,391	\$ 742,391	\$ 387,333
Revenues					
Department billings	1,900,000	1,850,000	1,850,000	1,850,000	2,100,000
Investment income	5,165	2,000	2,000	5,000	2,000
Miscellaneous	840	-	-	-	-
Total	1,906,005	1,852,000	1,852,000	1,855,000	2,102,000
Estimated Funds Available	2,710,253	2,290,040	2,594,391	2,597,391	2,489,333
Expenditures					
Personnel	1,117,517	1,201,507	1,261,547	1,236,316	1,497,853
Operating	630,730	671,077	726,044	726,044	737,726
Capital	219,615	313,000	397,698	247,698	80,549
Total	1,967,862	2,185,584	2,385,289	2,210,058	2,316,128
Projected Ending Balance	742,391	\$ 104,456	\$ 209,102	\$ 387,333	\$ 173,205

Information Technology Information Technology Operations

Mission Statement

To provide all the operational services required to maintain secure, efficient, and technologically-advanced computer and phone services to the City of Sarasota organization.

Description of Operations

The Operations function of Information Technology provides oversight of voice data services including cellular service coordination; oversight of all Multi-Functional Device network connectivity (fax/scan/copy); oversight of all computer software and hardware procurement; management of all desktop applications, active directory platforms, Windows servers, server hardware, storage area networks, virtual platform frameworks, disaster recovery technology, and database management systems; oversight of all internet and wireless connectivity; preparation and facilitation of a multi-year IT capital replacement plan; maintenance of a Departmental computer asset (hardware and software) inventory; provision of centralized Geographic Information System services and Web Page services; and daily (and 24hr emergency) desktop and application support.

Operational Goals

- Satisfy all work orders submitted by clients in a timely, professional, and comprehensive fashion.
- Manage the City's extensive storage of electronic data, including SQL databases.
- Manage the servers used to store and process data.
- Oversee the successful operations and updating of approved software.
- Oversee the successful operations of City Departments' computer equipment.
- Perform new-device installation and setup for all clients.
- Oversee the provision of desktop phone services.
- Streamline departmental communications related to Information Technology by assembling Departmental liaisons for periodic coordination meetings.

Performance Measures	FY 2013	FY 2014	FY 2015	FY 2016
Description	Actual	Actual	Estimate	Estimate
Work orders submitted for client assistance	7,146	5,000	5,912	6,990
Data storage managed (Terabytes)	30	30	75	131
Servers maintained	100	110	124	138
Software programs inventoried	250	280	364	440
SQL Databases managed	227	244	320	382
Computer equipment inventoried	470	474	441	445
New computer equipment installed for Depts.	87	55	69	87
Desktop phones in operation	459	479	565	628
Departmental Liaison meetings	8	8	9	10

Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
Expenditures by Category	Actual	Budget	Request	Issues	Total
Personnel	1,117,516	1,201,507	1,446,330	51,523	1,497,853
Operating Expenditures	630,731	671,077	737,726	0	737,726
Capital Expenditures	211,778	13,000	80,549	0	80,549
Totals	\$1,960,025	\$1,885,584	\$2,264,605	\$51,523	\$2,316,128

Personnel Summary	FY 2016	FY 2016	FY 2016
	Budget	Issues	Total
Full Time Equivalent positions	14.00	1.00	15.00

Information Technology
Information Technology Operations
Issue: **Administrative Assistant**

Description of Issue

The primary focus of the Information Technology (IT) Department is to provide high quality customer service to all Departments throughout the City of Sarasota. The IT Department's current staff consists of IT professionals with their main focus on supporting applications and infrastructure to maintain and enhance the level of service to their customers. The IT Department is tasked with reviewing, approving, and procuring all computer related equipment. This task takes research and a great amount of time to ensure the computer equipment is compatible with current systems and applications. Additionally, the IT Department is working to implement policies and procedures to standardize and use best practices in information technology which will require the need for administrative support. Currently, the IT Department does not have an administrative support position and relies on other Departments to assist. The addition of an Administrative Assistant will provide the support to draft policies and procedure to implement best practices and to provide support for other Departments in the procurement of needed computer equipment.

Expenditures	FY 2016
Personnel	
Salaries and Wages	36,704
Medical and Dental	8,190
401(a) Contribution	3,670
Life Insurance	59
Social Security	2,808
Workers' Compensation	92
Personnel Total	\$51,523
Expenditures Total	\$51,523
Net Cost of Issue	\$51,523

Information Technology Information Technology Special Projects

Mission Statement

The Information Technology Special Projects element of the Information Technology Fund was established for special project accounting purposes.

Description of Operations

The Information Technology Special Projects budget is used to account for projects of limited duration. Ongoing operational costs of completed projects are accounted for in the Information Technology Operations budget. Historically, the Special Projects budget has been used to provide funding for projects such as GIS development, and data migration from Lotus Notes to Microsoft Exchange. IT special projects funded within the IT Fund will be presented here however, IT special projects funded from other sources will be presented within their respective funding sections in this document.

Fiscal Year 2016 IT Special Projects are to be funded with Penny Sales Tax Phase III Funds, and may be found in both the Penny Sales Tax Phase III, and the Capital Improvement Plan portions of this document. No fiscal year 2016 IT Special Projects are being funded out of the IT Special Projects budget.

Cost Center	FY 2014	FY 2015	FY 2016	FY 2016	FY 2016
Expenditures by Category	Actual	Budget	Request	Issues	Total
Operating Expenditures	0	0	0	0	0
Capital Expenditures	7,837	300,000	0	0	0
Totals	\$7,837	\$300,000	\$0	\$0	\$0

Personnel Summary	FY 2016	FY 2016	FY 2016
	Budget	Issues	Total
Full Time Equivalent positions	0.00	0.00	0.00

Equipment Replacement Fund

Fund 513

Fund Summary

The purpose of the Equipment Replacement Fund is to provide a mechanism that generates funds to be able to replace equipment on a pre-determined schedule by “leasing” the equipment to the operating department at a rate that will be sufficient to cover the original investment plus inflation. Automobiles, trucks, and certain other assets will be purchased through this fund and the monthly lease payment will become an operating expense to the applicable department.

	Actual	Budget	Amended	Estimated	Budget
	2013-14	2014-15	Budget	2014-15	2015-16
	2013-14	2014-15	2014-15	2014-15	2015-16
Available Fund Balance	\$ 3,124,458	\$ 1,968,677	\$ 2,608,449	\$ 2,608,449	\$ 1,732,694
Revenues					
Lease Revenue	454,750	571,000	571,000	571,000	571,000
Investment income	15,441	10,000	10,000	20,000	15,000
Other	92,489	-	-	25,000	-
Total Revenues	562,680	581,000	581,000	616,000	586,000
Estimated Funds Available	3,687,138	2,549,677	3,189,449	3,224,449	2,318,694
Expenditures					
City Hall Maintenance	236,832	380,000	547,329	547,329	25,000
Federal Building	-	35,000	35,000	35,000	-
Police	181,871	28,000	116,342	116,342	28,000
Neighborhood & Dev Services	36,690	-	11,128	11,128	-
Streets and Highway Maintenance	302,836	206,000	336,000	336,000	180,000
Parks and Landscape Maintenance	228,411	77,000	208,017	208,017	135,000
Municipal Auditorium	82,745	55,000	189,333	189,333	-
Robert L. Taylor Community Complex	-	-	21,400	21,400	6,150
Children's Fountain	-	-	20,000	20,000	-
Cost Allocation Expense	6,945	7,000	7,000	7,000	7,000
Technology Charges	337	206	206	206	257
Bayfront Moorings	2,022	-	-	-	-
Total Expenditures	1,078,689	788,206	1,491,755	1,491,755	381,407
Projected Ending Balance	\$ 2,608,449	\$ 1,761,471	\$ 1,697,694	\$ 1,732,694	\$ 1,937,287

Self Insurance Funds (Combined)

Funds Summary

The City's Self Insurance Funds are used to accumulate resources to finance losses as they occur in the City's six self-insurance programs. These programs are: Worker's Compensation, Fleet Liability, Law Enforcement Death benefit, Group Medical and Dental, Police Liability, and General Liability. The City has stop-loss or catastrophic loss insurance policies that cap the total amount of potential losses. The City is considered to be self-insured only for losses not covered by these policies.

	Actual 2013-14	Budget 2014-15	Amended Budget 2014-15	Estimated 2014-15	Budget 2015-16
Available Fund Balance	\$ 10,151,495	\$ 4,796,281	\$ 6,006,864	\$ 6,006,864	\$ 6,470,372
Revenues					
Premiums	6,711,940	6,984,613	6,989,313	6,387,809	6,795,455
Earnings on investments	86,718	31,982	31,982	124,215	45,971
Reimbursements/Loans	1,464,795	83,184	228,184	250,453	5,663
Interfund transfers	-	1,300,000	1,300,000	1,748,590	-
Total Revenue	8,263,453	8,399,779	8,549,479	8,511,067	6,847,089
Estimated Funds Available	18,414,948	13,196,060	14,556,343	14,517,931	13,317,461
Expenditures					
Employees Health Clinic	494,310	539,634	694,634	538,856	626,699
Claims	8,219,908	6,209,450	6,178,323	5,812,500	6,275,000
Operating	1,214,419	1,166,165	1,199,352	1,168,809	1,339,461
Insurance premiums	482,448	513,210	509,850	527,394	569,001
Advances to other funds	1,748,590	-	-	-	-
Interfund transfers	250,000	-	-	-	-
Total Expenditures	12,409,675	8,428,459	8,582,159	8,047,559	8,810,161
Projected Ending Balance	6,005,273	\$ 4,767,601	\$ 5,974,184	\$ 6,470,372	\$ 4,507,300
Fund Balance Adjustment	1,591				
	\$ 6,006,864				

Workers Compensation Self Insurance Fund
Fund 505

Fund Summary

The City is self-insured for worker's compensation claims on a per occurrence basis up to \$500,000 for Police Officers and General Employees. The City procures insurance to cover any claim that exceeds this limit.

	Actual	Budget	Amended	Estimated	Budget
	2013-14	2014-15	Budget	2014-15	2015-16
	2013-14	2014-15	2014-15	2014-15	2015-16
Available Fund Balance	\$ 3,712,784	\$ 1,779,464	\$ 2,056,042	\$ 2,056,042	\$ 2,431,054
Revenues					
Premiums	521,643	500,000	500,000	510,000	510,000
Earnings on investments	37,504	10,000	10,000	63,778	20,000
Reimbursements	50,510	-	55,000	78,077	-
Interfund Transfer	-	650,000	650,000	874,295	-
Total Revenue	609,657	1,160,000	1,215,000	1,526,150	530,000
Expenditures					
Employees Health Clinic	61,915	190,588	245,588	190,477	222,378
Claims	464,631	600,000	600,000	500,000	600,000
Operating	263,961	237,661	237,661	236,661	227,712
Insurance premiums	126,597	135,000	135,000	124,000	124,000
Advances to other funds	874,295	-	-	-	-
Interfund Transfers	475,000	100,000	100,000	100,000	600,000
Total Expenditures	2,266,399	1,263,249	1,318,249	1,151,138	1,774,090
Operating Income	(1,656,742)	(103,249)	(103,249)	375,012	(1,244,090)
Projected Ending Balance	\$ 2,056,042	\$ 1,676,215	\$ 1,952,793	\$ 2,431,054	\$ 1,186,964

Fleet Liability Self Insurance Fund

Fund 506

Fund Summary

The City is self-insured for automotive liability coverage and relies on State statutes, which limit damage awards against state and local governments to \$200,000 per claim and \$300,000 per occurrence.

	Actual 2013-14	Budget 2014-15	Amended Budget 2014-15	Estimated 2014-15	Budget 2015-16
Available Fund Balance	\$ 1,884,273	\$ 744,794	\$ 848,504	\$ 848,504	\$ 1,710,277
Revenues					
Premiums	92,709	90,000	90,000	92,709	92,500
Earnings on investments	21,303	2,777	2,777	31,232	3,000
Reimbursements/Loan	39,356	40,755	40,755	40,755	-
Interfund Transfer	-	650,000	650,000	874,295	-
Total Revenue	153,368	783,532	783,532	1,038,991	95,500
Expenditures					
Claims	49,728	75,000	75,000	12,500	75,000
Operating	191,514	169,885	169,885	164,718	154,050
Advances to other funds	874,295	-	-	-	-
Interfund Transfer	75,000	-	-	-	250,000
Total Expenditures	1,190,537	244,885	244,885	177,218	479,050
Operating Income	(1,037,169)	538,647	538,647	861,773	(383,550)
Projected Ending Balance	847,104	\$ 1,283,441	\$ 1,387,151	\$ 1,710,277	\$ 1,326,727
Fund Balance Adjustment	1,400				
	\$ 848,504				

Law Enforcement Death Benefit Self Insurance Fund

Fund 507

Fund Summary

Section 112.19 Florida State Statutes governs death benefits payable for law enforcement officers killed in the line of duty. This program provides a benefit of up to \$150,000, adjusted for price level changes, for sworn law enforcement officers that are “accidentally” or “intentionally” killed as a consequence of performing their duties. Effective July 1, 2014 the maximum benefit, including the price level adjustment mentioned above as calculated by the Bureau of Criminal Justice was \$198,273. Benefit amounts are updated each July 1 and published periodically. The City is self-insured for the benefit.

	Actual 2013-14	Budget 2014-15	Amended Budget 2014-15	Estimated 2014-15	Budget 2015-16
Available Fund Balance	\$ 418,309	\$ 427,559	\$ 428,773	\$ 428,773	\$ 439,123
Revenues					
Premiums	8,300	7,850	7,850	7,850	8,050
Earnings on investments	2,164	1,000	1,000	2,500	2,500
Total Revenue	10,464	8,850	8,850	10,350	10,550
Expenditures					
Claims	-	-	-	-	-
Operating	-	-	-	-	-
Insurance premiums	-	-	-	-	-
Total Expenditures	-	-	-	-	-
Operating Income	10,464	8,850	8,850	10,350	10,550
Projected Ending Balance	\$ 428,773	\$ 436,409	\$ 437,623	\$ 439,123	\$ 449,673

Group Medical and Dental Self Insurance Fund

Fund 508

Fund Summary

The City of Sarasota provides employees and dependents with medical and dental coverage through the City's self-funded health plans. The City is self-insured for health claims on a per individual basis up to \$250,000. The City procures stop-loss insurance coverage for individuals with annual claims above \$250,000.

	Actual	Budget	Amended	Estimated	Budget
	2013-14	2014-15	Budget	2014-15	2015-16
	2013-14	2014-15	2014-15	2014-15	2015-16
Available Fund Balance	\$ 3,522,145	\$ 1,267,162	\$ 1,944,083	\$ 1,944,083	\$ 1,224,156
Revenues					
Premiums-City	4,653,146	4,740,313	4,740,313	4,257,316	4,596,400
Premiums-Employees	1,286,142	1,496,450	1,501,150	1,369,934	1,438,505
Earnings on investments	14,197	10,000	10,000	14,000	10,000
Reimbursements	1,369,074	37,000	127,000	126,192	-
Transfers In	-	-	-	-	600,000
Total Revenue	7,322,559	6,283,763	6,378,463	5,767,442	6,644,905
Expenditures					
Employee Health Clinic	432,395	349,046	449,046	348,379	404,321
Claims	7,605,262	5,200,000	5,194,700	5,100,000	5,300,000
Operating	507,113	556,780	564,140	635,596	824,782
Insurance premiums	355,851	378,210	374,850	403,394	445,001
Total Expenditures	8,900,621	6,484,036	6,582,736	6,487,369	6,974,104
Operating Income	(1,578,062)	(200,273)	(204,273)	(719,927)	(329,199)
Projected Ending Balance	\$ 1,944,083	\$ 1,066,889	\$ 1,739,810	\$ 1,224,156	\$ 894,957

Police Liability Self Insurance Fund

Fund 509

Fund Summary

This program provides indemnification to police officers while acting on behalf of the City. The City is self-insured on a per claim basis of up to \$25,000 and for amounts in excess of \$100,000. The City procures insurance coverage for claims between these two limits.

	Actual	Budget	Amended	Estimated	Budget
	2013-14	2014-15	Budget	2014-15	2015-16
	2013-14	2014-15	2014-15	2014-15	2015-16
Available Fund Balance	\$ 431,450	\$ 432,950	\$ 638,195	\$ 638,195	\$ 614,200
Revenues					
Premiums	150,000	150,000	150,000	150,000	150,000
Earnings on investments	4,387	1,500	1,500	6,000	4,000
Interfund Transfer	200,000	-	-	-	-
Total Revenue	354,387	151,500	151,500	156,000	154,000
Expenditures					
Claims	100,287	234,450	208,623	100,000	100,000
Operating	47,355	150,000	175,827	79,995	81,062
Total Expenditures	147,642	384,450	384,450	179,995	181,062
Operating Income	206,745	(232,950)	(232,950)	(23,995)	(27,062)
Projected Ending Balance	\$ 638,195	\$ 200,000	\$ 405,245	\$ 614,200	\$ 587,138

General Liability and Other Claims Self Insurance Fund

Fund 515

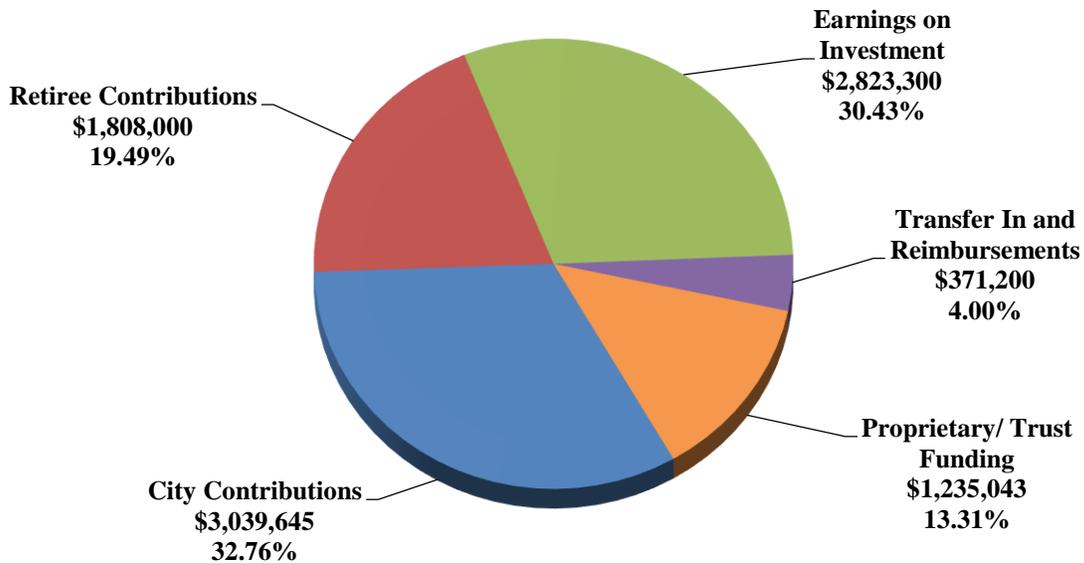
Fund Summary

The City is fully self-insured with respect to general liability and other claims. Florida Statutes limit damage awards against state and local governments to \$200,000 per claim and \$300,000 per occurrence.

	Actual 2013-14	Budget 2014-15	Amended Budget 2014-15	Estimated 2014-15	Budget 2015-16
Available Fund Balance	\$ 182,534	\$ 144,352	\$ 91,267	\$ 91,267	\$ 51,562
Revenues					
Reimbursements/Loan	5,855	5,429	5,429	5,429	5,663
Earnings on investments	7,163	6,705	6,705	6,705	6,471
Interfund Transfer	100,000	100,000	100,000	100,000	250,000
Total Revenue	113,018	112,134	112,134	112,134	262,134
Expenditures					
Claims	-	100,000	100,000	100,000	200,000
Operating	204,476	51,839	51,839	51,839	51,855
Total Expenditures	204,476	151,839	151,839	151,839	251,855
Operating Income	(91,458)	(39,705)	(39,705)	(39,705)	10,279
Projected Ending Balance	91,076	\$ 104,647	\$ 51,562	\$ 51,562	\$ 61,841
Fund Balance Adjustment	191				
	\$ 91,267				

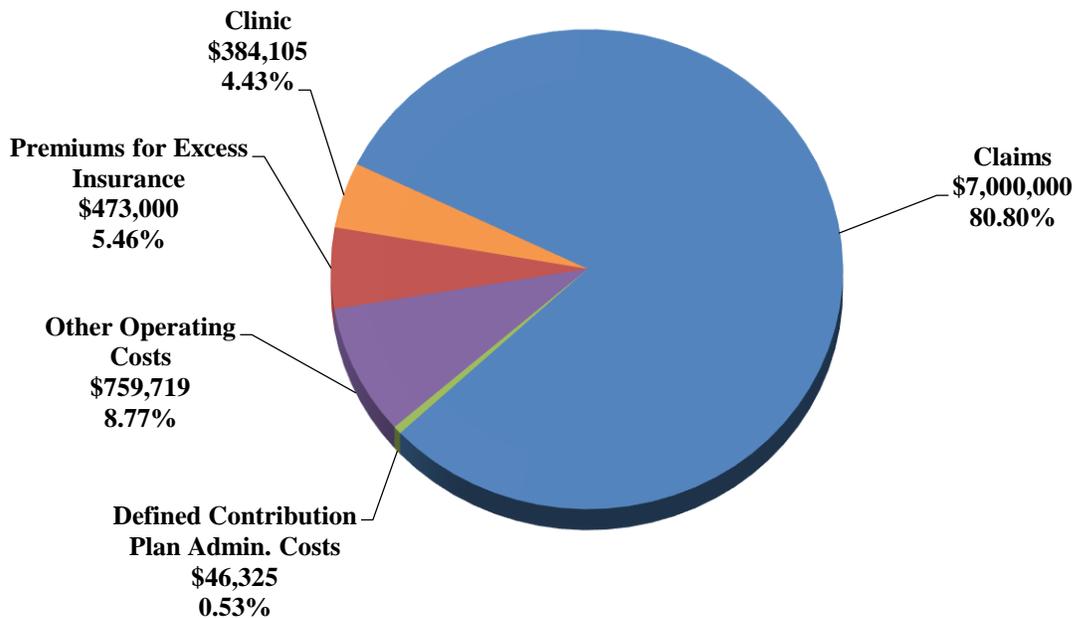
TRUST FUNDS

REVENUES



The above chart presents the revenues necessary to fund current claims and operating costs for the medical/dental program for retirees and their dependents, the administrative costs of the Defined Contribution Plan for General Employees as well as the amounts being set aside to fund Other Post Employment Benefit liabilities.

EXPENDITURES



The above chart displays the major costs of providing medical/dental coverage to retirees and the administrative costs of operating the Defined Contribution Plan.

TRUST FUNDS
COMBINING BUDGET STATEMENT

	Other Post Employment Benefits Trust	Defined Contribution Plan - General Employees	Totals		
			2015-16 BUDGET	2014-15 BUDGET	2013-14 ACTUAL
BEGINNING FUND BALANCE	\$ 39,161,326	\$ 359,647	\$ 39,520,973	\$ 37,818,246	\$ 33,121,528
REVENUES					
Charges for Services	6,359,888	94,000	6,453,888	6,581,157	10,647,097
Interest	2,823,000	300	2,823,300	2,870,300	3,480,014
Total Revenue	9,182,888	94,300	9,277,188	9,451,457	14,127,111
Estimated Funds Available	48,344,214	453,947	48,798,161	47,269,703	47,248,639
EXPENDITURES					
General Government	8,616,824	46,325	8,663,149	8,608,181	8,076,691
Total Expenditures	8,616,824	46,325	8,663,149	8,608,181	8,076,691
ENDING FUND BALANCE	\$ 39,727,390	\$ 407,622	\$ 40,135,012	\$ 38,661,522	\$ 39,171,948

Note: Changes in fund balance for all funds are discussed in the **In Depth Analysis** section of this Financial Plan.

Other Post-Employment Benefits Trust

Fund 684

Fund Summary

Effective October 1, 2006, the City of Sarasota established an Other Post Employments Benefit Trust Fund as recommended by the actuary hired to determine the Other Post Employments Benefit (OPEB) liability as required by the Government Accounting Standards Board Statements Nos. 43 and 45, setting forth rules as to accounting for OPEB. These statements require the recognition of an OPEB expense over a period that approximates City employees' years of service. The City has established this trust fund to pay retirees' OPEB and to accumulate funds to reduce the City's OPEB obligation. Retiree OPEB paid out of this trust fund include

1. Coverage for current and future retirees and dependents in the medical, prescription, and dental plan;
2. Extended life insurance coverage; and
3. Coverage under the Employee Assistance Plan.

	<u>Actual</u> <u>2013-14</u>	<u>Budget</u> <u>2014-15</u>	<u>Amended</u> <u>Budget</u> <u>2014-15</u>	<u>Estimated</u> <u>2014-15</u>	<u>Budget</u> <u>2015-16</u>
Available Fund Balance	\$ 32,978,807	\$ 37,624,628	\$ 38,865,507	\$ 38,865,507	\$ 39,161,326
Revenues					
City contribution	7,273,638	3,593,083	3,550,083	3,593,083	2,945,645
Proprietary/Trust Full Funding	1,235,029	1,235,043	1,235,043	1,572,073	1,235,043
Premiums-Retirees	1,321,067	1,380,831	1,423,831	1,367,249	1,808,000
Earnings on investments	3,343,202	2,870,000	2,870,000	2,056,858	2,823,000
Reimbursements	674,200	207,000	776,000	750,250	300,000
Premiums-Firefighter Trust	71,200	71,200	71,200	71,200	71,200
Total Revenues	<u>13,918,336</u>	<u>9,357,157</u>	<u>9,926,157</u>	<u>9,410,713</u>	<u>9,182,888</u>
Estimated Funds Available	<u>46,897,143</u>	<u>46,981,785</u>	<u>48,791,664</u>	<u>48,276,220</u>	<u>48,344,214</u>
Expenditures					
Employee Health Clinic	342,892	330,743	425,743	410,743	384,105
Claims	6,778,117	7,156,940	7,630,940	7,625,940	7,000,000
Operating	476,008	592,316	600,566	599,066	759,719
Insurance premiums	434,619	482,545	482,545	479,145	473,000
Total Expenditures	<u>8,031,636</u>	<u>8,562,544</u>	<u>9,139,794</u>	<u>9,114,894</u>	<u>8,616,824</u>
Projected Ending Balance	<u><u>\$ 38,865,507</u></u>	<u><u>\$ 38,419,241</u></u>	<u><u>\$ 39,651,870</u></u>	<u><u>\$ 39,161,326</u></u>	<u><u>\$ 39,727,390</u></u>

401(a) Defined Contribution Plan – General Employees

Fund 625

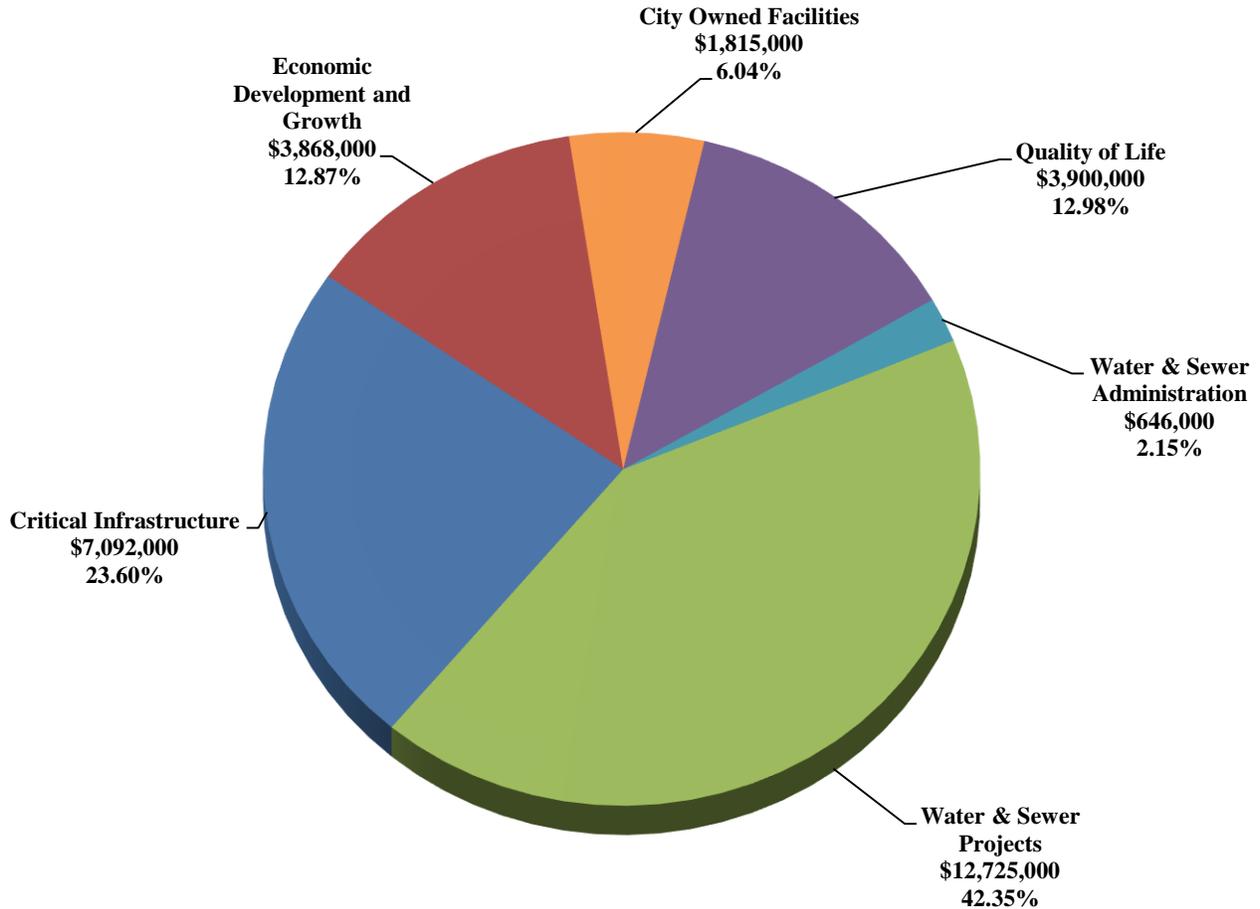
Fund Summary

Effective September 7, 2011, the City of Sarasota established a Defined Contribution 401(a) Retirement Plan to benefit General Employees hired on or after that date. Participation of these employees in the Defined Benefit Retirement Plan, as modified by the City Commission, was not allowed. Existing represented and non-represented general employees were given several options for participation in the two Retirement Plans. Option 1 was continuing in the Defined Benefit Retirement Plan, as modified by the City Commission. Option 2 was to leave their value in the Defined Benefit Retirement Plan intact, and participate in the new Defined Contribution 401(a) Retirement Plan for future years of service. Option 3 was to convert their value in the Defined Benefit Retirement Plan to the Defined Contribution 401(a) Retirement Plan, and participate in the new Defined Contribution 401(a) Retirement Plan for future years of service.

As discussed during the implementation of the new Defined Contribution 401(a) Retirement Plan, the maximum City contribution would be 8 percent of a participating employee's compensation. In addition, an extra 2% was budgeted for any administrative costs that would be absorbed by the City, Such expenses could include, but not be limited to, fiduciary risk consulting services, insurance, legal fees, travel, and advertising. This fund was established not only to account for both the City and employee contributions that would accrue to the employees, but would also account for the additional 2 percent City contribution that is budgeted annually for the aforementioned administrative costs.

	Actual	Budget	Amended Budget	Estimated	Budget
	2013-14	2014-15	2014-15	2014-15	2015-16
Available Fund Balance	\$ 142,721	\$ 306,441	\$ 306,441	\$ 306,441	\$ 359,647
Revenues					
Miscellaneous	71,963	300	300	1,500	300
Administrative Contributions (2%)	136,812	94,000	94,000	94,000	94,000
Total Revenues	208,775	94,300	94,300	95,500	94,300
Estimated Funds Available	351,496	400,741	400,741	401,941	453,947
Expenditures					
Personnel	25,784	25,532	25,532	22,644	25,365
Operating	19,271	20,105	20,105	19,650	20,960
Total Expenditures	45,055	45,637	45,637	42,294	46,325
Projected Ending Balance	\$ 306,441	\$ 355,104	\$ 355,104	\$ 359,647	\$ 407,622

CAPITAL IMPROVEMENT PLAN



A properly prepared and adopted capital budget is essential to ensure proper planning, funding and implementation of major projects. The above chart demonstrates expenditures in the 2015-2016 Capital Improvement Plan by major project type. This first year of the 2016-2020 Capital Improvement Program was adopted by the City Commission as an integral part of the budget. The five year 2016-2020 Capital Improvement Program for the City of Sarasota totals \$145,116,000 and provides for the accomplishment of major infrastructure improvements.

CITY OF SARASOTA, FLORIDA

2015-16 CAPITAL IMPROVEMENT PROGRAM

• Program Overview	343
• Current Year Summary of Projects	344
• Summary by Project Type	346
• Summary by Source of Funding	347
• Impact on Operations	348
• Penny Sales Tax – Phases 1 and 2 - 2 Year Summary	349
• Penny Sales Tax – Phase 3 - 5 Year Summary	350
• Gas Tax - 5 Year Summary	351
• Local Option Fuel Tax - 5 Year Summary	352
• Tax Incremental Financing - 5 Year Summary	353
• Multi Modal Transportation Impact Fees – 5 year Summary	354
• Project Types	
Economic Development and Growth	356
Critical Infrastructure Items	358
Quality of Life	370
City Owned Facilities	378
Water & Sewer Administration	384
Potable Water	386
Sanitary Sewer	388

CAPITAL IMPROVEMENT PROGRAM OVERVIEW

The Capital Improvement Program (CIP) is the City of Sarasota's five year program for major capital additions or replacement.

The CIP not only includes on-going capital requirements but also includes capital additions that are necessary to comply with the Growth Management Act of 1985, as amended. The Growth Management Act requires the adoption of a Comprehensive Program that details the additional infrastructure necessary to handle projected population increases. The CIP differentiates these capital projects from those of an on-going nature by designating them as level of service projects (or L-O-S). The first year of the 2016-2020 Capital Improvement Program was adopted by the City Commission as an integral part of the budget.

The CIP provides the following benefits:

- A platform for independent, critical evaluation of each project on its own merits and City priorities.
- A relationship between the Comprehensive Plan and a document which can include the scheduling of projects to be identified in elements of the Comprehensive Plan.
- A plan which balances public facility needs and City financial ability on both a short and long term basis.
- A communication tool to the public and other governmental agencies detailing the location and timing of improvements.

Capital improvement projects having a useful life greater than five (5) years and meeting one (1) of the following criteria shall be included in the CIP process:

1. Level of Service Project as required by the 1985 Growth Management Act.
2. Real property acquisition.
3. Construction of new facilities or additions to existing facilities costing a minimum of fifty thousand dollars (\$50,000).
4. Remodeling/repair of the interior/exterior of any facility exceeding fifty thousand dollars (\$50,000).
5. New infrastructure project (defined as road, bridge, traffic signal system, street lighting system, information technology system, water distribution system, storm drainage system, or sewer system), costing minimum of fifty thousand dollars (\$50,000).
6. Repair to existing infrastructure costing a minimum of fifty thousand dollars (\$50,000).
7. New vehicles and equipment having a singular cost in excess of fifty thousand dollars (\$50,000).

New infrastructure projects consisting of multiple components may be combined into a project and shown in total dollars. Programs for repair to infrastructure that are City-wide may be shown as an annual lump sum and new vehicle and equipment scheduled as ongoing fleet replacement purchases may be shown as an annual lump sum versus an individual project listing for each vehicle and/or piece of equipment.

The prioritized CIP requests are reviewed by the City Manager and then forwarded to the Department of Financial Administration for the determination of available funding. The CIP review team (City Manager and Department Directors) reviews the CIP Schedule and submits to the City Commission for approval.

2015-16 CAPITAL IMPROVEMENT PLAN SUMMARY

The five year 2016-2020 Capital Improvement Program (CIP) for the City of Sarasota totals \$145,116,000. The \$30,046,000 Capital Improvement Plan for 2015-16 provides for the accomplishment of major infrastructure improvements as follows:

Economic Development and Growth - \$3,868,000

- Streetscape Improvements, Dr. Martin Luther King Jr. Way (US 301 to Coconut Avenue) - \$1,709,000 Tax Increment Financing
- Fruitville Road Improvements - \$2,159,000 Tax Increment Financing

Critical Infrastructure Items - \$7,092,000

- 10th Street Boat Basin Dredge - \$562,000 Local Grant
- Street Reconstruction - \$1,200,000 Penny Sales Tax; \$650,000 \$.05 Local Option Fuel Tax
- 14th & US 41 Mobility Project - \$750,000 Penny Sales Tax
- Myrtle Street – Osprey to US 41 - \$207,000 City CDBG, \$838,000 County CDBG, \$800,000 Other County Funding
- Existing Sidewalk on Main St. (both sides) between Orange and Lemon Aves - \$50,000 Gas Tax
- Roundabout at Ringling Blvd. and Pine Place - \$400,000 State Grant, \$400,000 Penny Sales Tax
- Upgrade all City-wide Connections to 10GB - \$300,000 Penny Sales Tax
- Wireless Access Points – City-wide - \$140,000 Penny Sales Tax
- Information Technology-Server Upgrades - \$100,000 Penny Sales Tax
- City Information Technology Backup and Disaster Plan System - \$150,000 Penny Sales Tax
- Information Technology – Storage Expansion - \$100,000 Penny Sales Tax
- Transit Improvements on John Ringling Bridge Causeway - \$100,000 Multi-modal Transportation Impact Fee
- Curb and Gutter Replacement Program - \$20,000 Gas Tax
- Sidewalk Replacement - \$90,000 Gas Tax
- Sidewalk Construction - \$175,000 Penny Sales Tax
- Traffic Signalization City Wide - \$60,000 Gas Tax

Quality of Life - \$3,900,000

- Parks & Recreation Facilities Upgrades - \$841,000 Penny Sales Tax
- Lido Beach Pavilion Improvements - \$250,000 Penny Sales Tax
- Siesta Drive Streetscape and Roundabout - \$500,000 Developer, \$170,000 Utilities
- General MURT Project Funding - \$750,000 Penny Sales Tax
- Coon Key to Washington Blvd. MURT - \$220,000 \$.05 LOFT
- Lido Beach Erosion Control Project - \$330,000 Tourist Development Tax
- Palm Ave. Parking Garage – Parking Surface Seal Coating - \$170,000 Tax Increment Financing
- Fredd “Glossie” Atkins Plaza Improvements - \$289,000 CDBG, \$150,000 Tax Increm. Financing
- Neighborhood Action Strategies - \$50,000 Penny Sales Tax
- Street Tree Planting - \$15,000 Penny Sales Tax
- Landscape and Streetscape Improvements - \$50,000 Penny Sales Tax
- City Wide Traffic Calming - \$50,000 Penny Sales Tax
- Green Canopy Program - \$65,000 Penny Sales Tax

2015-16 CAPITAL IMPROVEMENT PLAN SUMMARY (Continued)

City Owned Facilities \$1,815,000

- Payne Park Auditorium Reconstruction Improvements - \$50,000 Penny Sales Tax
- Bayfront Community Center/Municipal Auditorium Reconstruction Improvements - \$665,000 Penny Sales Tax
- 2 EVO Garbage Trucks - \$400,000 Solid Waste
- Van Wezel – Main Entrance Portico Area - \$75,000 Van Wezel Capital Fund
- Van Wezel – Lobby Update - \$150,000 Van Wezel Capital Fund
- Van Wezel – Update to Men’s Public Restroom - \$150,000 Van Wezel Capital Fund
- Van Wezel – Dressing Room Update - \$100,000 Van Wezel Capital Fund
- Asphalt Patch Truck - \$100,000 Equipment Replacement
- Sterling Fork/Container Truck - \$125,000 Solid Waste

Water and Sewer Administration - \$646,000

- Dump Truck - \$75,000 User Fees
- Wheel Loader - \$210,000 User Fees
- Cobra TV Inspection System Truck - \$250,000 User Fees
- Dump Truck - \$111,000 User Fees

Potable Water – Water Supply Facilities Plan - \$4,155,000

- Distribution System - \$3,380,000 User Fees
- Water Treatment Plant - \$775,000 User Fees

Sanitary Sewer Collection Facilities Plan - \$8,570,000

- Waste Water Collection - \$3,000,000 User Fees
- Lift Stations - \$2,920,000 User Fees
- Wastewater Treatment Plant - \$1,950,000 User Fees
- Reclaimed Water Expansion - \$700,000 User Fees

Details for the above projects can be found on pages 356 through 389 by project type.

SUMMARY OF CAPITAL IMPROVEMENTS BY PROJECT TYPE
(Cost by Year in Thousands)

Project Type	Reappro- priated Funds	2015-16	2016-17	2017-18	2018-19	2019-20	5 Year Total 2016-20
Economic Development & Growth	\$ 4,073	\$ 3,868	\$ -	\$ -	\$ -	\$ -	3,868
Critical Infrastructure Items	31,865	7,092	13,164	11,250	10,398	5,850	47,754
Quality of Life	15,888	3,900	9,875	6,423	3,344	1,841	25,383
City Owned Facilities	3,564	1,815	1,485	300	830	2,640	7,070
Water and Sewer Administration	-	646	140	200	320	310	1,616
Water Supply Facilities Plan	4,970	4,155	3,450	2,250	7,000	3,250	20,105
Sewer Collection Facilities Plan	22,178	8,570	9,800	8,650	6,150	6,150	39,320
Total	<u>\$ 82,538</u>	<u>\$ 30,046</u>	<u>\$ 37,914</u>	<u>\$ 29,073</u>	<u>\$ 28,042</u>	<u>\$ 20,041</u>	<u>\$ 145,116</u>

Source: City of Sarasota Finance Department

SUMMARY OF CAPITAL IMPROVEMENTS BY FUNDING SOURCE
(Cost by Year in Thousands)

Funding Source	Reapprop- riated Funds	2015-16	2016-17	2017-18	2018-19	2019-20	5 Year Total 2016-20
Grants/Other Governments	\$ 13,171	\$ 3,596	\$ 3,202	\$ 990	\$ 993	\$ 900	\$ 9,681
Gas Taxes	789	220	170	250	250	200	1,090
\$.05 Local Option Fuel Tax	4,023	870	940	760	600	450	3,620
Tax Increment Financing	4,769	4,188	-	-	-	-	4,188
Penny Tax - Phase 1 & 2	5,146	-	-	-	-	-	-
Penny Tax - Phase 3	10,322	6,101	9,706	7,215	5,681	4,108	32,811
Downtown Improvement District	5	-	-	-	-	-	-
Bond Proceeds	6,187	-	-	-	-	-	-
General Fund	74	-	-	-	-	-	-
Tourist Development Tax	-	330	3,430	138	138	233	4,269
Impact Fees	12,701	100	650	1,000	600	-	2,350
Equipment Replacement	199	100	185	100	-	165	550
Solid Waste	2,983	525	400	200	500	425	2,050
Van Wezel Capital Fund	-	475	-	-	250	1,650	2,375
Water & Sewer User Fees	17,515	13,541	16,010	11,570	17,150	10,070	68,341
Hi Hat Proceeds	4,654	-	-	-	-	-	-
To Be Determined	-	-	3,221	6,850	1,880	1,840	13,791
Total	\$ 82,538	\$ 30,046	\$ 37,914	\$ 29,073	\$ 28,042	\$ 20,041	\$ 145,116

Source: City of Sarasota Finance Department

**IMPACT ON OPERATIONS OF THE CAPITAL IMPROVEMENT PROGRAM
(Cost by Year in Thousands)**

PROJECT TYPE	2015-16 CAPITAL BUDGET		ANNUAL OPERATING BUDGET IMPACT			
	CAPITAL PLAN	PERSONNEL COSTS	OPERATING COSTS	DEBT SERVICE	FUNDNG	
					PROVIDED IN 2015-16 BUDGET	PROVIDED IN FUTURE BUDGETS
Economic Development & Growth	\$ 3,868	\$ -	\$ 44	\$ -	\$ -	\$ 44
Critical Infrastructure Items	7,092	50	304	-	142	212
Quality of Life	3,900	52	509	-	404	157
City Owned Facilities	1,815	-	-	-	-	-
Water and Sewer Administration	646	-	-	-	-	-
Water Supply Facilities Plan	4,155	-	-	721	721	-
Sewer Collection Facilities Plan	8,570	-	-	721	721	-
Total	<u>\$ 30,046</u>	<u>\$ 102</u>	<u>\$ 857</u>	<u>\$ 1,442</u>	<u>\$ 1,988</u>	<u>\$ 413</u>

Note: The completion of the Potable Water and Sanitary Sewer projects above are not anticipated to significantly increase the operating costs of the Water and Sewer Enterprise Fund. Incremental costs for the additional dollars in debt service on the bonds previously issued to finance them are reflected above.

PENNY SALES TAX – PHASE 1 AND 2

	<u>2014-15</u>	<u>2015-16</u>
	Budget	Budget
<u>REVENUES</u>		
Penny Sales Tax	\$ -	\$ -
Miscellaneous	<u>10,000</u>	<u>10,000</u>
	<u>10,000</u>	<u>10,000</u>
 <u>EXPENDITURES</u>		
Total Expenditures	<u>-</u>	<u>-</u>
 Revenues over(under) Expenditures	10,000	10,000
Beginning Fund Balance	<u>957,723</u>	<u>990,307</u>
Ending Fund Balance	<u>\$ 967,723</u>	<u>\$ 1,000,307</u>

PENNY SALES TAX – PHASE 3

	2014-15 Budget	2015-16 Budget	2016-17 Projected	2017-18 Projected	2018-19 Projected	2019-20 Projected
<u>REVENUES</u>						
Penny Sales Tax	\$ 6,400,000	\$ 7,762,500	\$ 8,034,188	\$ 8,355,555	\$ 8,689,777	\$ 9,037,368
Miscellaneous	31,500	100,000	105,000	110,250	115,763	121,551
	<u>6,431,500</u>	<u>7,862,500</u>	<u>8,139,188</u>	<u>8,465,805</u>	<u>8,805,540</u>	<u>9,158,919</u>
<u>EXPENDITURES</u>						
Lido Beach Pavilion Improvements	-	250,000	1,000,000	-	-	-
Arlington Park Facility Improvements	-	-	1,000,000	1,500,000	-	-
Parks & Recreation Facilities Upgrades	175,000	841,000	546,000	1,415,000	406,000	888,000
City Wide Traffic Calming	50,000	50,000	100,000	100,000	100,000	100,000
Street Reconstruction	1,200,000	1,200,000	1,200,000	1,200,000	1,250,000	1,250,000
Bicycle Network Improvements	400,000	-	-	-	-	-
Sidewalk Program	175,000	175,000	150,000	150,000	375,000	400,000
Multi-Use Recreational Trails	-	750,000	750,000	530,000	-	-
Landscape and Streetscape Improvements	50,000	50,000	200,000	220,000	250,000	260,000
Green Canopy Program	55,000	65,000	100,000	110,000	125,000	130,000
Street Tree Planting	15,000	15,000	100,000	110,000	125,000	130,000
Whitaker Bayou Greenway Park	-	-	-	900,000	2,100,000	-
Neighborhood Action Strategies	50,000	50,000	50,000	50,000	50,000	50,000
Payne Park	196,222	-	-	-	-	-
Police Radios	150,000	150,000	-	-	-	-
Police Vehicle Replacements	450,000	450,000	600,000	600,000	600,000	600,000
Payne Park - Principal & Interest	420,455	425,475	429,497	435,217	440,715	446,756
R.L. Taylor - Principal & Interest	840,909	850,947	858,992	870,433	881,431	893,511
Payne Park and Municipal Auditorium	310,000	-	-	-	-	-
Ringling/Orange Roundabout	150,000	-	-	-	-	-
Mobility Improvements	750,000	-	-	750,000	750,000	750,000
14th and US41 Mobility Project	-	750,000	-	-	-	-
Ringling & Orange Mobility Project	-	-	750,000	-	-	-
Roundabout at Ringling Blvd. and Pine Pl	-	400,000	-	-	-	-
Bayfront Comm. Ctr./Muni. Aud. Reconst	-	665,000	320,000	-	-	-
Payne Park Auditorium Reconstruction	-	50,000	170,000	-	-	-
Upgrade all City-wide Connections to 10G	-	300,000	-	-	-	-
Wireless Access Points-City-wide	-	140,000	-	-	-	-
IT Server Upgrades	-	100,000	-	-	-	-
IT Storage Expansion	-	100,000	-	-	-	-
City IT Backup and Disaster Plan System	-	150,000	-	-	-	-
IT Enterprise Fiber Infrastructure Build-out	-	-	1,500,000	-	-	-
TELCO and IT Cabling	-	-	500,000	-	-	-
City Hall Data Center	-	-	700,000	-	-	-
Fiber Cabling for City Facilities	-	-	350,000	-	-	-
Seawall Rehab/Reconstruction Program	-	-	220,000	180,000	150,000	150,000
	<u>5,437,586</u>	<u>7,977,422</u>	<u>11,594,489</u>	<u>9,120,650</u>	<u>7,603,146</u>	<u>6,048,267</u>
Revenues over(under) Expenditures	993,914	(114,922)	(3,455,302)	(654,845)	1,202,394	3,110,652
Beginning Fund Balance	2,767,068	5,056,020	4,941,098	1,485,797	830,951	2,033,345
Ending Fund Balance	<u>\$3,760,982</u>	<u>\$4,941,098</u>	<u>\$1,485,797</u>	<u>\$ 830,951</u>	<u>\$2,033,345</u>	<u>\$5,143,997</u>
CIP Projects	\$ 2,826,222	\$ 6,101,000	\$ 9,706,000	\$ 7,215,000	\$ 5,681,000	\$ 4,108,000

GAS TAX

	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Projected	Projected	Projected	Projected
<u>REVENUES</u>						
Gas Tax - 6 Cents	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000
Gas Tax - 1 Cent	210,000	210,000	210,000	210,000	210,000	210,000
	<u>1,410,000</u>	<u>1,410,000</u>	<u>1,410,000</u>	<u>1,410,000</u>	<u>1,410,000</u>	<u>1,410,000</u>
<u>EXPENDITURES</u>						
Bicycle Route Improvements	25,000	-	-	50,000	50,000	-
Bridge & large culvert maint.	10,000	10,000	10,000	10,000	10,000	10,000
Capital Equipment	27,000	27,000	27,000	27,000	27,000	27,000
Pressure Cleaning Sidewalks	25,000	-	15,000	15,000	15,000	15,000
Removal of Dead Trees	25,000	25,000	25,000	25,000	25,000	25,000
Replacement of curbs and gutters	20,000	20,000	20,000	20,000	20,000	20,000
Replacement of Sidewalks	90,000	90,000	90,000	120,000	120,000	120,000
Street Amenities (trash receptacles)	15,000	15,000	15,000	15,000	15,000	15,000
Street Light/Signal Maintenance	25,000	25,000	25,000	25,000	25,000	25,000
Downtown Pedestrian Streetlights	50,000	-	-	-	-	-
Traffic Cont & Overhead Signs	50,000	50,000	50,000	50,000	50,000	50,000
Traffic Cont Pav. Markings	20,000	10,000	20,000	20,000	20,000	20,000
Traffic Loop Replacements	10,000	10,000	10,000	10,000	10,000	10,000
Traffic Signalization	60,000	60,000	60,000	60,000	60,000	60,000
Traffic Signals Parts	35,000	35,000	35,000	35,000	35,000	35,000
Main St-Orange & Lemon Ave. Sidewalks	125,000	50,000	-	-	-	-
Trans to Solid Waste for Street Sweeping	-	200,000	200,000	-	-	-
Trans to General Fund-Transportation	885,004	831,686	803,400	827,500	868,875	912,319
Advanced Traffic Mgmt. System-Oper.	100,000	100,000	100,000	100,000	100,000	100,000
Transportation Planning	41,895	41,895	41,895	41,895	41,895	41,895
	<u>1,638,899</u>	<u>1,600,581</u>	<u>1,547,295</u>	<u>1,451,395</u>	<u>1,492,770</u>	<u>1,486,214</u>
Revenues over Expenditures	(228,899)	(190,581)	(137,295)	(41,395)	(82,770)	(76,214)
Beginning Balance	766,278	672,299	481,718	344,423	303,028	220,258
Ending Balance	\$ 537,379	\$ 481,718	\$ 344,423	\$ 303,028	\$ 220,258	\$ 144,044
CIP Projects	\$ 370,000	\$ 220,000	\$ 170,000	\$ 250,000	\$ 250,000	\$ 200,000

\$0.05 LOCAL OPTION FUEL TAX FUND

	<u>2014-15</u> <u>Budget</u>	<u>2015-16</u> <u>Budget</u>	<u>2016-17</u> <u>Projected</u>	<u>2017-18</u> <u>Projected</u>	<u>2018-19</u> <u>Projected</u>	<u>2019-20</u> <u>Projected</u>
<u>REVENUES</u>						
Local Option Fuel Tax (\$0.05)	\$ 930,000	\$ 950,000	\$ 950,000	\$ 950,000	\$ 950,000	\$ 950,000
	930,000	950,000	950,000	950,000	950,000	950,000
<u>EXPENDITURES</u>						
Street Reconstruction	540,000	650,000	610,000	610,000	450,000	450,000
Sidewalk Construction Program	-	-	180,000	150,000	150,000	-
Coon Key to Washington Blvd. MURT	-	220,000	-	-	-	-
Bicycle Route Improvements	50,000	-	-	-	-	-
General MURT	-	-	150,000	-	-	-
Bridge Replacement	215,000	-	-	-	-	-
	805,000	870,000	940,000	760,000	600,000	450,000
Revenues over Expenditures	125,000	80,000	10,000	190,000	350,000	500,000
Beginning Balance	137,760	283,220	363,220	373,220	563,220	913,220
Ending Balance	\$ 262,760	\$ 363,220	\$ 373,220	\$ 563,220	\$ 913,220	\$ 1,413,220
CIP Projects -	\$ 805,000	\$ 870,000	\$ 940,000	\$ 760,000	\$ 600,000	\$ 450,000

COMMUNITY REDEVELOPMENT AGENCY

	2014 - 15 Budget	2015 - 16 Budget	2016 - 17 Projected	2017 - 18 Projected
<u>REVENUES</u>				
Ad Valorem Taxes - City ⁽¹⁾	\$ 3,848,000	\$ 4,277,891	\$ -	\$ -
Ad Valorem Taxes - County ⁽¹⁾	3,913,535	4,347,503	-	-
Interest Income	40,000	32,000	-	-
Other Miscellaneous Revenue	2,500,000	-	-	-
Interfund Transfers into the CRA	136,828	136,828	136,828	136,828
Total Revenue	10,438,363	8,794,222	136,828	136,828
<u>EXPENDITURES</u>				
Debt Service				
1992 Special obligation Bonds	1,783,000	853,000	-	-
2003 FFGFC Bonds (Parking-1st St. & Lemon Ave.)	294,450	295,075	295,000	294,200
2005 FFGFC Bonds (US41 & Fruitville Rd)	294,000	-	-	-
2009 Build America	950,806	966,308	981,018	-
State Street Garage Interfund Loan Repayment	1,300,000	-	-	-
Total Debt Service -	4,622,256	2,114,383	1,276,018	294,200
Dr. Martin Luther King Jr. Way Streetscape	-	1,709,535	-	-
Fruitville Road Improvements	-	2,159,535	-	-
Fredd "Glossy" Atkins Plaza Improvements	-	150,000	-	-
Palm Ave. and Coconut Ave. Site Improvements	1,200,000	-	-	-
Downtown Redevelopment Plan	77,000	29,213	68,414	68,414
Newtown Redevelopment Plan	77,000	29,213	68,414	68,414
Salvation Army	80,000	80,000	-	-
Downtown Master Plan Projects				
Strategic Parking Facilities	170,000	-	-	-
Palm Ave. Garage-Parking Surface Seal Coating	-	170,000	-	-
Downtown Transportation	471,585	14,561	-	-
Wayfinding Signage	600,000	-	-	-
Enhanced Maintenance level for TIF projects	65,000	-	-	-
Planning Initiatives				
Contribution for Economic Dev. Coordinator	40,800	42,024	-	-
We are Downtown-Marketing Campaign	-	31,000	-	-
TCEA Update	12,500	12,500	-	-
CRA Legal - City Attorney	47,500	47,500	-	-
Administrative Cost (Cost Allocation IT Chgs)	15,741	20,226	-	-
Interfund Transfers				
Services provided by the General Fund:				
Police Services	1,003,340	1,003,340	-	-
Landscape/Maintenance Services	539,457	539,457	-	-
Downtown Redevelopment Office-Operations	242,380	229,510	-	-
Street Maintenance	263,545	263,545	-	-
Robert L. Taylor Community Complex	85,000	85,000	-	-
Newtown Redevelopment Office-Operations	483,024	495,894	-	-
Total Expenditures	10,096,128	9,226,436	1,412,846	431,028
Revenue over Expenditures	342,235	(432,214)	(1,276,018)	(294,200)
Beginning Balance	37,972	2,002,432	1,570,218	294,200
Ending Balance	\$ 380,207	\$ 1,570,218	\$ 294,200	\$ -
CIP Projects	\$ 1,800,000	\$ 4,189,070	\$ -	\$ -

(1) - Assumes a level millage rate of @3.1728m for the City, and level millage rate @3.0941m for the County

MULTIMODAL TRANSPORTATION IMPACT FEES

	<u>2014-15</u> <u>Budget</u>	<u>2015-16</u> <u>Budget</u>	<u>2016-17</u> <u>Projected</u>	<u>2017-18</u> <u>Projected</u>	<u>2018-19</u> <u>Projected</u>	<u>2019-20</u> <u>Projected</u>
<u>REVENUES</u>						
New Development	\$ 300,000	\$ 100,000	\$ 800,000	\$ 850,000	\$ 800,000	\$ 800,000
	<u>300,000</u>	<u>100,000</u>	<u>800,000</u>	<u>850,000</u>	<u>800,000</u>	<u>800,000</u>
<u>EXPENDITURES</u>						
Alderman St Impr-S Palm Ave & Orange Ave	200,000	-	-	-	-	-
Transit Corridor Impr-John Ringling Cswy	-	100,000	-	-	-	-
ATMS Project	100,000	-	-	-	-	-
U.S. 41 and 10th Street Roundabout	-	-	325,000	500,000	-	-
U.S. 41 and 14th Street Roundabout	-	-	325,000	500,000	-	-
U.S. 41 and Gulfstream Roundabout	-	-	-	-	600,000	-
	<u>300,000</u>	<u>100,000</u>	<u>650,000</u>	<u>1,000,000</u>	<u>600,000</u>	<u>-</u>
Revenues over Expenditures	-	-	150,000	(150,000)	200,000	800,000
Beginning Balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>150,000</u>	<u>-</u>	<u>200,000</u>
Ending Balance	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 150,000</u>	<u>\$ -</u>	<u>\$ 200,000</u>	<u>\$ 1,000,000</u>
CIP Projects -	300,000	100,000	650,000	1,000,000	600,000	-



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**CITY OF SARASOTA, FLORIDA
2015-16 CAPITAL IMPROVEMENT PLAN**

Project Number	Project Name & Description
ECONOMIC DEVELOPMENT AND GROWTH	
ED-1	<p>Marian Anderson Site Development</p> <p>On 12-24-14 the Florida Department of Environmental Protection approved an unconditional site rehabilitation completion order on this 13.19 acre city owned property. Funding available for infrastructure and site development options. The County funds (inter-local agreement #2012-339) \$432,000 are restricted for site development purposes and must be used by 12-31-17.</p> <p><i>Until specific projects are designed, the anticipated impact on the City's annual operating budget is unknown.</i></p>
ED-2A	<p>Streetscape Improvements, Dr. Martin Luther King Jr. Way (US 301 to Coconut Avenue)</p> <p>This Phase I Project will include new sidewalks, landscape enhancements, additional parking spaces, on-street parking and pedestrian improvements along the corridor. Milling and road resurfacing work will be done as part of the City's Street Reconstruction Program (CI-7).</p> <p><i>Until specific projects are defined, the anticipated impact on the City's annual operating cost is not known.</i></p>
ED-4B	<p>Fiber Installation for Connection of the two Parking Structures</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
ED-5 L-O-S	<p>Main Street/Orange Avenue Improvements - Roundabout</p> <p>Roundabout at Main Street and Orange Avenue. Project to include enhanced landscape in medians and center of roundabout (Public Art), replacement of pedestrian lighting, brick crosswalks, roadway within roundabout to be brick/pavers, limited utility/drainage improvements and an enhanced roundabout entry feature signifying historic district.</p> <p><i>The completion of this project will increase the City's annual operating costs \$11,000 (materials).</i></p>
ED-6	<p>First Street</p> <p>First Street from US 41 to Pineapple Avenue. FPL lines to be installed underground, ornamental street lighting introduced, small canopy trees or specimen palms introduced, new sidewalks, curbs, bulb outs and pedestrian crosswalk enhancements.</p> <p><i>The completion of this project will increase the City's annual operating costs \$32,700 (materials/utilities).</i></p>
ED-7	<p>Fruitville Road Improvements.</p> <p>The goal of the project is to adjust the current suburban thoroughfare character of Fruitville Road, between US 41 and US 301 to more closely reflect that of an urban boulevard. Objectives include; slowing traffic speeds without negatively impacting current levels of service (L-O-S). Facilitating safe pedestrian activity and walkability between the downtown urban core and the Rosemary and Gillespie Park Neighborhoods, enhance the aesthetic value of one of the primary gateways into the City, promotion of economic development and vitality of the corridor. The proposed funding includes \$100,000 for conceptual design development, \$400,000 for engineering and design plans, with balance of funds to be utilized for phased construction of improvements as determined during the engineering and design phases. Potential future funding from Multi-Modal Transportation Impact Fees.”</p> <p><i>Until specific projects are defined, the anticipated impact on the City's annual operating cost is no known.</i></p>
ED-8	<p>Palm Avenue and Coconut Avenue Site Improvements.</p> <p>Off-site improvements including roadway, sidewalk and utilities adjacent to the proposed hotel site.</p> <p><i>The completion of this project is not anticipated to increase the City's Annual Operating Costs.</i></p>
Subtotal - ECONOMIC DEVELOPMENT	

Reappropriations							
Funding Source	Reappropriations	2015-16	2016-17	2017-18	2018-19	2019-20	Total
Penny 1	\$ 664	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
County	432	-	-	-	-	-	-
TIF	1,051	1,709	-	-	-	-	1,709
Penny 3	140	-	-	-	-	-	-
2009 Build America Bond Proceeds	130	-	-	-	-	-	-
TIF	46	-	-	-	-	-	-
TIF	81	-	-	-	-	-	-
Penny 3	135	-	-	-	-	-	-
Utilities User Fees	28	-	-	-	-	-	-
TIF	166	2,159	-	-	-	-	2,159
TIF	1,200	-	-	-	-	-	-
\$ 4,073		\$ 3,868	\$ -	\$ -	\$ -	\$ -	\$ 3,868

**CITY OF SARASOTA, FLORIDA
2015-16 CAPITAL IMPROVEMENT PLAN**

Project Number	Project Name & Description
CRITICAL INFRASTRUCTURE ITEMS	
CI-1 L-O-S	<p>Bridge Replacement and Rehabilitation Program Bridge repair, rehabilitation and replacement program. There are five bridges being evaluated and repair plans being developed; Wood St. over Euclid Canal, Myrtle St. over Whitaker Bayou, S. Shade Ave. over Euclid Canal, 46th St. over Whitaker Bayou and 40th St. over Whitaker Bayou. These bridges will be repaired in order of priority and until funding is no longer available.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
CI-2	<p>Bayfront Seawall Reconstruction To investigate approximately 2,000 ft. of existing seawall along the Bayfront for potential damages to the seawall and undermining of the sidewalk. Costs would include repair/rehabilitation of effected area of seawall and the sidewalk.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
CI-2B	<p>10th Street Boat Ramp Replacement of 250 ft. of seawall to the south of the 10th Street Boat Ramp.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
CI-2C	<p>10th Street Boat Basin Dredge Joint project with Sarasota County for dredging of the boat basin. SWFWMD funding has been secured by County and City is pursuing an additional WCIND Grant for Fiscal Year 14/15.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
CI-7 L-O-S	<p>Street Reconstruction Program - milling and resurfacing. The City has approximately 250 miles of paved roadways as well as commercial, recreational and park area parking lots. Currently, approximately 10 miles are repaved annually and parking lots are repaved if and when funds are available. Typically the life expectancy of the paved surface of roadways and parking lots, depending on usage, is 15 to 20 years. Under the program, streets and parking lots are evaluated each year for resurfacing or reconstruction. In most cases the streets or parking lots are milled and new asphalt is placed back on the street. This process is the most cost effective and does not affect drainage or the height of existing driveway aprons. New pavement markings are also installed.</p> <p>Note: Osprey Avenue Project will be funded through this Program.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
CI-13	<p>Handicapped Access Ramps/Other Imp. Installation of new handicapped access ramps.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
CI-15	<p>Mobility Projects To implement multi-modal, pedestrian and transportation related projects.</p> <p><i>Anticipated impact on the City's annual operating cost is unknown until specific projects are designed.</i></p>
CI-15A	<p>10th & US 41 Mobility Project To implement multi-modal, pedestrian and transportation related projects.</p> <p><i>Anticipated impact on the City's annual operating cost is unknown until specific projects are designed.</i></p>
CI-15B	<p>14th & US 41 Mobility Project To implement multi-modal, pedestrian and transportation related projects.</p> <p><i>Anticipated impact on the City's annual operating cost is unknown until specific projects are designed.</i></p>

Funding Source	Reappropriations	2015-16	2016-17	2017-18	2018-19	2019-20	Total
Gas Tax	\$ 116	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$0.05 LOFT	2,866	-	-	-	-	-	-
Penny 2	402	-	-	-	-	-	-
Penny 3	271	-	-	-	-	-	-
Penny 2	423	-	-	-	-	-	-
WCIND S-241	200	-	-	-	-	-	-
WCIND S-258	300	-	-	-	-	-	-
New WCIND Grant Request	-	562	-	-	-	-	562
Penny 2	390	-	-	-	-	-	-
SWFWMD Grant	288	-	-	-	-	-	-
JPA w/Sarasota County	288	-	-	-	-	-	-
Penny 3	9	1,200	1,200	1,200	1,250	1,250	6,100
Penny 2	32	-	-	-	-	-	-
\$0.05 LOFT	274	650	610	610	450	450	2,770
Penny 1	149	-	-	-	-	-	-
Penny 3	-	-	-	750	750	750	2,250
Penny 3	750	-	-	-	-	-	-
Penny 3	-	750	-	-	-	-	750

**CITY OF SARASOTA, FLORIDA
2015-16 CAPITAL IMPROVEMENT PLAN**

Project Number	Project Name & Description
CRITICAL INFRASTRUCTURE ITEMS (Continued)	
CI-15C	<p>Ringling & Orange Avenue Mobility Project To implement multi-modal, pedestrian and transportation related projects. <i>Anticipated impact on the City's annual operating cost is unknown until specific projects are designed.</i></p>
CI-17 (A-I)	<p>Bayfront Connectivity Plan - The following projects (17A-17I) are segments or portions of segments that make up the Adopted City of Sarasota Bayfront Connectivity Plan.</p>
CI-17A L-O-S	<p>1st St. & US 41 Design for longer term pedestrian improvements, roundabouts, which could include signal timing modifications or islands. The reappropriated funding is for Design and permitting of elements of the Bayfront Connectivity Plan. Determination of project to design will be based on which element received grant funding. Staff has requested future funding for the US 41 and Main Street, US 41 and Ringling Boulevard and US 41 and Orange Avenue Roundabouts. <i>The completion of this project will increase the City's annual operating costs \$10,000 per year.</i></p>
CI-17B L-O-S	<p>US 41 and 10th Street Roundabout Design and construct traffic calming/pedestrian/roundabout improvements with streetscape improvements. <i>The completion of this project will increase the City's annual operating costs \$10,000 per year.</i></p>
CI-17C L-O-S	<p>US 41 and 14th Street Roundabout Design and construct traffic calming/pedestrian/roundabout improvements with streetscape improvements. <i>The completion of this project will increase the City's annual operating costs \$10,000 per year.</i></p>
CI-17D L-O-S	<p>US 41 and Fruitville Road Roundabout Design and Construct roundabout with shared use path at Fruitville Rd. intersection with roadway improvements from North of Boulevard of the Arts to South of Fruitville Rd. with north portion of shared use path. <i>The completion of this project will increase the City's annual operating costs \$10,000 per year.</i></p>
CI-17E L-O-S	<p>US 41 and Gulfstream Roundabout This intersection is presently operating at LOS "F", not meeting the adopted LOS. This project will improve the LOS of the intersection, add capacity to the roadway and reduce delay for the design year of 2035. This project replaces an existing traffic signal. Note: Funding request has been made through the Transportation Committee - awaiting approval of the Federal Grant. <i>The completion of this project will increase the City's annual operating costs \$10,000 per year.</i></p>
CI-17F L-O-S	<p>US 41 and Orange Avenue Roundabout This intersection is presently operating at LOS "F", not meeting the adopted LOS. This project will improve the LOS of the intersection, add capacity to the roadway and reduce delay. This project replaces an existing traffic signal. <i>The completion of this project will increase the City's annual operating costs \$10,000 per year.</i></p>

Funding Source	Reappropriations	2015-16	2016-17	2017-18	2018-19	2019-20	Total
Penny 3	-	-	750	-	-	-	750
This plan includes a variety of improvements to US41 between 14th St. and Osprey Ave. to slow the speed of traffic and provide a better pedestrian environment, yet still accommodate the US41 thru traffic volumes.							
Penny 2	811	-	-	-	-	-	-
Penny 3	9	-	-	-	-	-	-
MPO - Major Impr.	1,168	-	-	-	-	-	-
MPO CMS	800	-	-	-	-	-	-
Multi-Modal Transp. Impact Fees	-	-	325	500	-	-	825
Road Impact Fees	2,700	-	-	-	-	-	-
Utilities User Fees	-	-	1,110	-	-	-	1,110
Gas Tax	111	-	-	-	-	-	-
\$0.05 LOFT	70	-	-	-	-	-	-
Multi- Modal Transp. Impact Fees	-	-	325	500	-	-	825
Road Impact Fees	842	-	-	-	-	-	-
Penny 3	663	-	-	-	-	-	-
Utilities	-	-	1,110	-	-	-	1,110
Gas Tax	113	-	-	-	-	-	-
\$0.05 LOFT	252	-	-	-	-	-	-
Road Impact Fees	4,125	-	-	-	-	-	-
Utilities	-	-	-	-	-	200	200
Road Impact Fees	4,649	-	-	-	-	-	-
Utilities	-	-	-	300	1,850	-	2,150
Multi-Modal Transp. Impact Fees	-	-	-	-	600	-	600
FDOT-PD&E	-	-	495	-	-	-	495
Utilities	-	-	-	-	-	80	80
CMS Undetermined	-	-	-	1,000	-	-	1,000
Undetermined	-	-	-	50	-	-	50

**CITY OF SARASOTA, FLORIDA
2015-16 CAPITAL IMPROVEMENT PLAN**

Project Number	Project Name & Description
CRITICAL INFRASTRUCTURE ITEMS (Continued)	
CI-17G L-O-S	<p>US 41 & Main Street Roundabout and MURT Design and construction of a widened sidewalk , MURT section and roundabout.</p> <p><i>The completion of this project will increase the City's annual operating costs \$10,000 per year.</i></p>
CI-17H	<p>Bayfront Drive/Mound Street Reconfiguration Design & Construct horizontal curve at Bayfront Drive and splitter island/median refuge at Oak Street to West of Orange Avenue. Design funding is identified in FY 18/19.</p> <p><i>Anticipated impact on the City's annual operating cost is unknown until specific projects are designed.</i></p>
CI-17I	<p>South Side of Bayfront Drive/Mound Street Design and Construct Multi-Use Recreational Trail on south side of US 41, widen median, and remove right turn lanes to create additional buffer for the northern sidewalk.</p> <p><i>Anticipated impact on the City's annual operating cost is unknown until specific projects are designed.</i></p>
CI-26 L-O-S	<p>ATMS Project Construction and timing implementation to replace traffic controllers, cabinet and other components and installing fiber to upgrade our signal system so it can operate as part of the bi-county regional ATMS system. City signals will be monitored at a regional center.</p> <p>Note: The LAP funding is for ATMS construction of the Osprey Avenue Corridor.</p> <p><i>The completion of this project will not increase the City's annual operating costs.</i></p>
CI-27	<p>Stormwater Utility Projects Funding for projects identified as "Level of Service" issues not addressed by the Interlocal Agreement with Sarasota County and to aid in LID efforts for Stormwater Mitigation City-wide. Ken Thompson Park Drainage Improvements - The design and construction improvements will be funded by Marine Max.</p> <p><i>The completion of this project will not increase the City's annual operating costs.</i></p>
CI-31	<p>Myrtle Street - Osprey to US 41 Phase 2 - design and construction of closed drainage and sidewalk on south side.</p> <p>Note: To help fund this, the 17th St. intersection funding earmarked for use within the City Limits will be transferred to the County for use at the intersection of 17th Street and Honore Avenue.</p> <p>This Project will be Managed by Sarasota County.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
CI-33 L-O-S	<p>US 41 and Myrtle Street Roundabout Replace the existing traffic signal with a multi-lane roundabout at US 41 and Myrtle with landscaping and improved pedestrian and transit facilities. FDOT Grant of \$2,150,000 has been moved to out years. Project Development & Environment (PD&E) funding is identified in FY 17/18.</p> <p><i>The completion of this project will increase the City's annual operating costs \$10,000 per year.</i></p>
CI-34 L-O-S	<p>US 41 and Dr. Martin Luther King, Jr. Way Roundabout Replace the existing traffic signal with a multi-lane roundabout at US 41 and Dr. Martin Luther King, Jr. Way with landscaping and improved pedestrian and transit facilities. Project, Design and Environment (PD&E)</p> <p>Note: FDOT Grant of \$2,150,000 has been moved to out years.</p> <p><i>The completion of this project will increase the City's annual operating costs \$10,000 per year.</i></p>

Funding Source	Reappropriations	2015-16	2016-17	2017-18	2018-19	2019-20	Total
FDOT-PDE	505	-	-	-	-	-	-
Utilities	-	-	-	170	1,810	-	1,980
CMS Undetermined	-	-	-	1,000	-	-	1,000
Undetermined	-	-	-	3,200	-	-	3,200
Undetermined	-	-	-	-	350	-	350
Undetermined	-	-	-	-	-	1,390	1,390
MPO TE	-	-	987	-	-	-	987
Penny 2	306	-	-	-	-	-	-
Multi-Modal Transp. Impact Fees	100	-	-	-	-	-	-
LAP	33	-	-	-	-	-	-
Penny 2	358	-	-	-	-	-	-
SWFWMD	43	-	-	-	-	-	-
City CDBG	207	207	-	-	-	-	207
County CDBG	228	838	-	-	-	-	838
MPO/FDOT	-	-	-	-	243	-	243
Penny 3	99	-	-	-	-	-	-
Other County Funding	3,313	800	-	-	-	-	800
FDOT-PDE	-	-	-	495	-	-	495
FDOT Grant	-	-	-	495	-	-	495

**CITY OF SARASOTA, FLORIDA
2015-16 CAPITAL IMPROVEMENT PLAN**

Project Number	Project Name & Description
CRITICAL INFRASTRUCTURE ITEMS (Continued)	
CI-35	<p>O'Leary's Shoreline Protection To control erosion by shoreline hardening/stabilization, etc. @ O'Leary's on Island Park. <i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
CI-45	<p>10th Street/Centennial Park Docking Piers Replacement of 4 wood docks totaling approximately 400' long to the north and south and replacement of 2 wooden docks totaling approximately 200' long east and west of the boat ramps. <i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
CI-46	<p>Capital Reinvestment - Bobby Jones Golf Club Clubhouse Design and construction of a new clubhouse to replace the existing one. <i>Until specific project is designed, the anticipated impact on the City's annual operating cost is unknown.</i></p>
CI-47 L-O-S	<p>Ringling and Orange Avenue Roundabout Remove the existing span wire traffic signal and replace with a modern single lane roundabout with additional parking. This also will provide a better pedestrian environment. <i>The completion of this project will increase the City's Annual Operating Costs \$11,000.00 and will require the addition of 1 FTE.</i></p>
CI-48	<p>Existing sidewalk on both sides of Main St., between Orange and Lemon Avenues Sidewalk is up-lifting. Sidewalk repairs and/or removal/replacement of trees that are causing the problem. <i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
CI-50 L-O-S NEW	<p>Roundabout at Ringling Boulevard and Pine Place Construction of a roundabout. Project to include removal of existing span wire, pedestrian and streetscape improvements from this roundabout to the roundabout at Ringling Boulevard and Orange Avenue. <i>The completion of this project will increase the City's annual operating costs \$10,000.</i></p>
CI-52	<p>IT Enterprise Fiber Infrastructure Build-out <i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
CI-55 NEW	<p>TELCO & IT Cabling Build or renovate all existing Telco closets (TC) for IT Equipment throughout the City. Currently half of our locations have exposed data cables, no patch panels and our equipment is within user view and with no physical security. Build out new closets with dedicated cooling, emergency circuits, UPS and lockable via fob access. Label all city data lines at patch panel and wall jack. Add cable management to all TC's and re-patch as needed. <i>The completion of this project is anticipated to increase the City's annual operating costs by \$10,000 per year for 2017-18, \$12,000 2018-19 and \$14,000 2019-20.</i></p>
CI-56 NEW	<p>City Hall Datacenter Refurbish existing city hall data-center. The current system is limited to only seven months of historical data and is only contained at City Hall and the Police Department. We need to use tapes and get our data to an off-site facility. <i>The completion of this project is anticipated to increase the City's annual operating costs by \$50,000 per year for 2017-18, \$55,000 2018-19 and \$60,000 2019-20.</i></p>
CI-57 NEW	<p>Upgrade all City-wide connections to 10GB Replace 7-10 year old switch with new, 10GB capable chassis with redundant power supplies and redundant 10GB connections. This will capitalize on the new fiber and new TC's to establish a city-wide fiber ring for redundancy internally. If a link fails anywhere in the ring, traffic is rerouted via another available route. <i>The completion of this project is anticipated to increase the City's annual operating costs by \$45,000 per year for 2017-18, \$50,000 2018-19 and \$55,000 2019-20.</i></p>

Funding Source	Reappropriations	2015-16	2016-17	2017-18	2018-19	2019-20	Total
Penny 3	63	-	-	-	-	-	-
WCIND S-259	50	-	-	-	-	-	-
Penny 2	255	-	-	-	-	-	-
Penny 2	159	-	-	-	-	-	-
WCIND S-261	25	-	-	-	-	-	-
Penny 3	1,150	-	-	-	-	-	-
Penny 2	36	-	-	-	-	-	-
Penny 3	243	-	-	-	-	-	-
Utilities	-	-	400	-	-	-	400
FDOT/LAP	-	-	882	-	-	-	882
Gas Tax	22	50	-	-	-	-	50
FDOT	-	400	-	-	750	900	2,050
Penny 3	-	400	-	-	-	-	400
Utilities	-	-	-	-	20	80	100
Penny 3	-	-	1,500	-	-	-	1,500
Penny 3	-	-	500	-	-	-	500
Penny 3	-	-	700	-	-	-	700
Penny 3	-	300	-	-	-	-	300

**CITY OF SARASOTA, FLORIDA
2015-16 CAPITAL IMPROVEMENT PLAN**

Project Number	Project Name & Description
CRITICAL INFRASTRUCTURE ITEMS (Continued)	
CI-58 NEW	<p>Wireless Access Points Project - Citywide Procurement and installation of Wireless Access Points (WAP) at all City properties currently supported by IT. With special emphasis at the sites that the City leases out and require greater wireless service.</p> <p><i>The completion of this project is anticipated to increase the City's annual operating costs by \$7,000 per year for 2017-18, \$8,000 2018-19 and \$10,000 2019-20.</i></p>
CI-59 NEW	<p>City-wide On Premise Phone System Migrate off the City's "cloud" VOIP phone solution and via DMS bring the phone system back on premise. Using Avaya or like, would work with existing phones. Build a redundant SIP trunk for all our calls at City Hall. The current system has major design and continuing stability problems.</p> <p><i>The completion of this project is anticipated to increase the City's annual operating costs by \$25,000 per year for 2018, \$30,000 2018-19 and \$40,000 2019-20.</i></p>
CI-60 NEW	<p>IT - Server Upgrades Procure and install a HP BladeSystem c7000 Enclosure, with redundant power and fans. Include Cisco Fabric extender and sever HP ProLiant BL460c Gen9 blade servers to replace our aging servers. We need special electrical circuits and rack space to accommodate this cabinet.</p> <p><i>The completion of this project is anticipated to increase the City's annual operating costs by \$5,000 per year for 2017-18, \$6,000 2018-19 and \$8,000 2019-20.</i></p>
CI-61 NEW	<p>Fiber Cabling for City Facilities All City sites that currently use fiber optic cables for connections, use Multi-mode (MM)OM1 or 2 fiber, using ST connections. ST is no longer used and OM 1 and 2 do not support 10GB Ethernet at the distances required. This project would run all new MM OEM4 fiber to all our locations, ensuring 10GB and with an avenue to 40GB in the future. All ends would be terminated to the LC interface and new jumpers would be needed for all locations.</p> <p><i>The completion of this project is anticipated to increase the City's annual operating costs by \$5,000 per year for 2018, \$6,000 2018-19 and \$8,000 2019-20.</i></p>
CI-62 NEW	<p>City IT Backup and Disaster Plan System The current system is limited to only seven months of historical data and is only contained at City Hall and the Police Department. We need to use tapes and get our data to an off-site facility.</p> <p><i>The completion of this project is anticipated to increase the City's annual operating costs by \$10,000 per year for 2017-18, and \$15,000 for 2018-20.</i></p>
CI-63 NEW	<p>IT - Storage Expansion Expand the City's existing EMC SAN by adding 100TB and increase IOPS to 30,000 for improved performance and data growth.</p> <p><i>The completion of this project is anticipated to increase the City's annual operating budget by \$5,000 in FY2017, \$5,000 in FY2018, \$6,000 in FY2019 and \$8,000 in FY2020.</i></p>
CI-64 L-O-S NEW	<p>Royal Palm Avenue Right-of-Way Improvements Improvements of the right-of-way to provide for greater access and visibility to North Water Tower Park, between 42nd and 47th Streets. This is a key component to the Urban Design Studio's catalyst plan for the area around North Water Tower Park.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>

City of Sarasota Adopted Financial Plan for Fiscal Year Ending September 30, 2016							
Funding Source	Reappropriations	2015-16	2016-17	2017-18	2018-19	2019-20	Total
Penny 3	-	140	-	-	-	-	140
Undetermined	-	-	300	-	-	-	300
Penny 3	-	100	-	-	-	-	100
Penny 3	-	-	350	-	-	-	350
Penny 3	-	150	-	-	-	-	150
Penny 3	-	100	-	-	-	-	100
Undetermined/Possible Grant/Developer Contribution	-	-	-	250	1,400	-	1,650

**CITY OF SARASOTA, FLORIDA
2015-16 CAPITAL IMPROVEMENT PLAN**

Project Number	Project Name & Description
CRITICAL INFRASTRUCTURE ITEMS (Concluded)	
CI-65 L-O-S NEW	Transit improvements on John Ringling Bridge/Causeway To develop a plan for improvements to transit operations between Downtown and St. Armand's/Lido Key on John Ringling Bridge and Causeway. This may include by-pass and queue jump lanes. This is to help address LOS issues on John Ringling Bridge. <i>The completion of this project is not anticipated to increase the City's annual operating costs.</i>
CI-66 NEW	Saprito Pier For structural evaluation and renovation of the Saprito Pier. <i>The completion of this project is not anticipated to increase the City's annual operating costs.</i>
CI-67 L-O-S NEW	Orange Avenue (Osprey Avenue to Bay Point Drive) Removal and replacement of curb and gutter, sidewalks, driveway aprons, handicap ramps, milling and resurfacing. <i>The completion of this project is not anticipated to increase the City's annual operating costs.</i>
CI-68 NEW	Ringling Boulevard (between Lime Avenue and School Avenue) Railroad Crossing To make necessary repairs to the railroad crossing on Ringling Boulevard. This will be a reimbursement back to Seminole Gulf Railroad. <i>The completion of this project is not anticipated to increase the City's annual operating costs.</i>
Critical Infrastructure items (Non-specific/on-going projects)	
CI-8	Curb and Gutter Replacement Program Replacement/Repair of existing curbs and gutters. <i>The completion of this project is not anticipated to increase the City's annual operating costs.</i>
CI-9 L-O-S	Curb and Gutter Construction Program Construction of new curb and gutter on a priority or neighborhood request basis utilizing a ranking criteria based on drainage needs, compatibility with the surrounding area and neighborhood support. <i>Projected annual maintenance cost is \$1,000. Actual cost will be refined based upon final design of the project.</i>
CI-10	Sidewalk replacement Refurbish and replacement of sidewalks and to identify/repair trip hazards throughout the City. <i>The completion of this project is not anticipated to increase the City's annual operating costs.</i>
CI-11 L-O-S	Sidewalk Construction Program Design and construction of new sidewalk segments and other pedestrian improvements. Multi-modal Transportation Impact Fee funds could potentially help fund this program. <i>The completion of these projects have the potential of increasing the City's annual operating costs \$30,000.</i>
CI-24 L-O-S	Bicycle Route Improvements For minor improvements to the bicycle route system which may include smaller missing segments and striping. <i>The completion of these projects are not anticipated to increase the City's annual operating costs.</i>
CI-25 L-O-S	Traffic Signalization/Intersection Upgrades - City Wide Signal replacements, modifications to the signal system for transition to and operation of the ATMS system, and other intersection projects such as roundabouts, improvements needed for a downtown circulator, and upgrades to basic infrastructure. <i>The completion of this project is not anticipated to increase the City's annual operating costs.</i>
CI-38	Seawall Rehab/Reconstruction Program Evaluation, prioritization and subsequent repair/rehabilitation of seawalls City-wide. <i>The completion of this project is not anticipated to increase the City's annual operating costs.</i>
Subtotal - CRITICAL INFRASTRUCTURE	

Funding Source	Reappropriations	2015-16	2016-17	2017-18	2018-19	2019-20	Total
Multi-Modal Transp. Impact Fees	-	100	-	-	-	-	100
Undetermined	-	-	150	-	-	-	150
Undetermined	-	-	500	-	-	-	500
Undetermined	-	-	250	-	-	-	250
Gas Tax	16	20	20	20	20	20	100
\$.05 LOFT	207	-	-	-	-	-	-
Gas Tax	48	90	90	120	120	120	540
Penny 3	258	175	150	150	375	400	1,250
\$.05 LOFT	-	-	180	150	150	-	480
Gas Tax	175	-	-	50	50	-	100
\$.05 LOFT	150	-	-	-	-	-	-
Penny 3	400	-	-	-	-	-	-
Gas Tax	138	60	60	60	60	60	300
Penny 2	207	-	-	-	-	-	-
Penny 3	-	-	220	180	150	150	700
	\$ 31,865	\$ 7,092	\$ 13,164	\$ 11,250	\$ 10,398	\$ 5,850	\$ 47,754

**CITY OF SARASOTA, FLORIDA
2015-16 CAPITAL IMPROVEMENT PLAN**

Project Number	Project Name & Description
QUALITY OF LIFE ITEMS	
Q-1	<p>Arlington Park Facility Improvements Renovations and improvements to the restrooms and HVAC. Additional repairs to the existing recreational facilities, along with the potential construction of a new community/recreational meeting room.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
Q-2	<p>Parks and Recreation Facilities Upgrades Project will replace/upgrade children's playground equipment, including providing handicap accessible features, renovate gazebos & picnic shelters, install additional security fencing and lighting, mill and resurface parking lots at parks and recreational centers, and replace miscellaneous City-wide park amenities including lights, drinking fountains, benches and signs. FY 15/16 projects include 6 pavilions at Ken Thompson Park, Gillespie Park pavilion repair, Laurel Park playground replacement, Eastwood playground replacement, 3 pavilions at Whitaker Gateway Park and Lido Pool pool surfacing replacement which is required in order to maintain operational license.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
Q-3	<p>Payne Park Phase III to include picnic area, new community building/improvements with public restrooms, additional parking lots, renovation of the baseball memorial, a band shell and US 301 signage being added in future, pending available funding. The remaining funds will be utilized for the lighting replacement in Payne Park.</p> <p><i>The completion of all three phases of this project will increase the City's annual operating costs \$25,000.</i></p>
Q-4	<p>Lido Beach Pavilion Improvements In order to maintain a structure in the harsh environment of coastal Florida, capital funds will be needed to bring the building up to current code and hurricane standards, along with plumbing, electrical and storefront remodeling.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
Q-10	<p>R. L. Taylor Athletic Field This project will consist of artificial turf field, lighting, and concession area at the R. L. Taylor facility.</p> <p><i>The completion of this project will increase the City's annual operating costs \$90,000 per year.</i></p>
Q-20	<p>Siesta Drive Streetscape and Roundabout This project is to construct streetscape, a roundabout and transportation improvements as part of a Development Agreement with Westfield Siesta Key (previously Southgate Mall). Project dependent on Developer commencing construction of Phase I or II. This is a match of the Developer's contribution, up to \$1 million.</p> <p><i>Anticipated impact on the City's annual operating budget is unknown until specific projects are designed.</i></p>
Q-21	<p>Affordable Housing (Housing Authority) Funding to redevelop the Sarasota Housing Authority properties with new housing.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
Q-22	<p>Wayfinding Signage The Wayfinding System Project includes gateway signs, motorist directional signs, parking resources signage, and pedestrian directional signage. This project is currently being reviewed by FDOT.</p> <p><i>The completion of this project will increase the City's annual operating costs \$200,000 for maintenance.</i></p>

Funding Source	Reappropriations	2015-16	2016-17	2017-18	2018-19	2019-20	Total
Penny 3	\$ 20	\$ -	\$ 1,000	\$ 1,500	\$ -	\$ -	\$ 2,500
Penny 2	20	-	-	-	-	-	-
Penny 2	2	-	-	-	-	-	-
Penny 3	89	841	546	1,415	406	888	4,096
Penny 3	266	-	-	-	-	-	-
Penny 3	-	250	1,000	-	-	-	1,250
TIF	399	-	-	-	-	-	-
2009 Build America Bonds	920	-	-	-	-	-	-
Park Impact Fees	185	-	-	-	-	-	-
Penny 2	4	-	-	-	-	-	-
Penny 2	497	-	-	-	-	-	-
Developer	500	500	-	-	-	-	500
Utilities	130	170	-	-	-	-	170
Undetermined	-	-	500	-	-	-	500
County Community Hsg	3,772	-	-	-	-	-	-
Penny 3	4,420	-	-	-	-	-	-
TIF	647	-	-	-	-	-	-
TIF	766	-	-	-	-	-	-
Penny 3	642	-	-	-	-	-	-

**CITY OF SARASOTA, FLORIDA
2015-16 CAPITAL IMPROVEMENT PLAN**

Project Number	Project Name & Description
QUALITY OF LIFE ITEMS (Continued)	
Q-24A NEW	<p>Ringling College of Art & Design Crosswalk</p> <p>The Bradenton Road/Ringling School Project will include two ten foot wide crosswalks with ADA ramps on either side and two speed tables along Old Bradenton Road from US41 to Dr. Martin Luther King, Jr. Way. One crosswalk will connect the southern edge of the new library to the west side of the street while the other crosswalk will connect the Savidge-Bowers Studio to the Academic Center. Signage advising of pedestrian crossings and speed tables ahead will be included.</p> <p><i>Anticipated impact on the City's annual operating costs is unknown until the project is designed.</i></p>
Q-29 L-O-S	<p>General MURT Project Funding</p> <p>These projects includes design and construction of various Multi-Use-Recreational-Trails (MURTs) to be identified in the upcoming years when additional funding becomes available. FDOT Funding for Bike Paths/MURT is anticipated in FY2016/17. These projects may include but are not limited to segments of the West MURT and Sarasota Trail.</p> <p><i>The completion of these projects will increase the City's annual operating costs \$15,000 for each phase of the project.</i></p>
Q-29A NEW	<p>Coon Key to Washington Boulevard MURT</p> <p>Planning and Grant Application for landscaping and irrigation of the median and power line project. In addition to design and construction of a Multi-Use Recreational Trail. Potential Grant funding amount has not been determined.</p> <p><i>Anticipated impact on the City's annual operating costs is unknown until the project is designed.</i></p>
Q-34	<p>North Palm Avenue Streetscape</p> <p>Project involves streetscape improvements on the eastern side of N. Palm Avenue between the alley behind Cafe Epicure and Cocoanut Avenue. Improvements include undergrounding of FP&L lines, new ornamental lighting, landscaping enhancements and drainage improvements. Preservation of all or some of the existing palm trees are to be included as part of the project.</p> <p><i>The completion of this project will increase the City's annual operating costs \$7,100 (materials/utilities).</i></p>
Q-38	<p>Main Street Improvements - Segment 3B</p> <p>From Goodrich Avenue to Osprey Avenue. Project will include additional/modified bulb-outs, enhancement of street lights, repair/replace sidewalk as needed, brick crosswalks, limited brick accents on sidewalk, site furnishing improvements and limited utility/drainage improvements.</p> <p><i>The completion of this project will increase the City's annual operating costs \$25,503 (1/4 FTE plus material).</i></p>
Q-39	<p>Main Street Improvements - Segment 4</p> <p>From Osprey Avenue to Washington Boulevard (US 301). Project to include additional/modified bulb-outs, enhancements of street lights, repair/replace sidewalk as needed, brick crosswalks, limited brick accents on sidewalk, site furnishing improvements and limited utility/drainage improvements.</p> <p><i>The completion of this project will increase the City's annual operating costs \$25,503 (1/4 FTE plus material).</i></p>
Q-43	<p>Whitaker Bayou Greenway Park</p> <p>Creation and restoration of approximately 8 acre linear park from MLK Park north along Whitaker Bayou to 49th Street.</p> <p><i>The completion of this project will increase the City's Annual Operating Costs \$90,000.</i></p>

Funding Source	Reappropriations	2015-16	2016-17	2017-18	2018-19	2019-20	Total
Penny 2	100	-	-	-	-	-	-
Penny 3	-	750	750	530	-	-	2,030
\$0.05 LOFT	204	-	150	-	-	-	150
Penny 2	248	-	-	-	-	-	-
FDOT-Surface Transp. Program	-	-	709	-	-	-	709
FDOT-Transp. Alternative Program (TALU) Funds	-	-	129	-	-	-	129
\$0.05 LOFT	-	220	-	-	-	-	220
Penny 3	96	-	-	-	-	-	-
TIF	248	-	-	-	-	-	-
DID	5	-	-	-	-	-	-
Undetermined	-	-	-	400	-	-	400
Undetermined	-	-	-	900	-	-	900
Penny 3	-	-	-	900	2,100	-	3,000

**CITY OF SARASOTA, FLORIDA
2015-16 CAPITAL IMPROVEMENT PLAN**

Project Number	Project Name & Description
QUALITY OF LIFE ITEMS (Continued)	
Q-47	<p>Lido Beach Erosion Control Project</p> <p>An on-going beach nourishment program to provide sand on the entire Gulf-front of Lido Key for the protection of upland property.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
Q-48	<p>Alderman Street Improvements between S. Palm Avenue and Orange Ave.</p> <p>Widen existing street and add sidewalks to improve safety within this area.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
Q-49 NEW L-O-S	<p>Bird Key Sidewalk - Adjacent to John Ringling Causeway, North of Bird Key wall, from Bird Key Entrance to Coon Key Bridge</p> <p>Installation of sidewalk, landscaping, irrigation and possible lighting at a later date.</p> <p><i>The completion of this project will increase the City's annual operating costs \$25,000.</i></p>
Q-50 NEW	<p>Beautification of the Median Area West of the John Ringling Causeway Bridge to Coon Key</p> <p>To add landscaping and irrigation with a Florida Highway Beautification Grant.</p> <p><i>The completion of this project will increase the City's annual operating costs \$25,000.</i></p>
Q-53 NEW	<p>Gillespie Park Playground Addition</p> <p>Installation of a climbing structure to be added to the existing playground area. City has applied for a Grant from the Selby Foundation. Matching funds were used from the cost to replace the old playground that was performed last year at a cost of \$92,000.</p> <p><i>The completion of this project will increase the City's annual operating costs \$3,600.</i></p>
Q-55 NEW	<p>Palm Avenue and State Street Parking Garages - Space Count Wayfinding System</p> <p>Design of the garage makes identifying open parking spaces on the far east side of each level difficult to see. A floor counting system would count open parking spaces and signage would be installed to inform parkers that space is/is not available. This system provides an LED sign that indicates the number of parking spaces per floor of each of the garages. This system is driven by an ultra-sonic dual directional sensor, or similar detection, that detects and counts the number of vehicles in the parking facility and provides a count matrix sign on each floor and on the exterior of the garage for public viewing.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating budget.</i></p>
Q-56 NEW	<p>Palm Avenue Parking Garage - Parking Surface Seal Coating</p> <p>The garage top level is complete exposed to sunlight, weather and standing water. Continued heavy traffic and exposure to the elements will result in advanced wear and degradation of the concrete structure. An epoxy sealcoat application will provide provide protection and reduce potential costly facility repairs.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating budget.</i></p>
Q-58 NEW	<p>Fredd "Glossie" Atkins Plaza Improvements - Dr. Martin Luther King Jr. Way</p> <p>Enhancements to the existing parking to stimulate business and economic development and connectivity with surrounding businesses. Improvements include a multi-purpose courtyard and removal of the gazebo.</p> <p><i>Until specific projects are defined, the anticipated impact on the City's annual operating cost is not known.</i></p>

Funding Source	Reappropriations	2015-16	2016-17	2017-18	2018-19	2019-20	Total
Tourist Tax (2cnt)	-	330	3,430	138	138	233	4,269
State Grant	813	-	-	-	-	-	-
Multi-Modal Transp. Impact Fees	100	-	-	-	-	-	-
Penny 2	17	-	-	-	-	-	-
Penny 3	200	-	-	-	-	-	-
FDOT Grant	156	-	-	-	-	-	-
Selby Foundation Grant	50	-	-	-	-	-	-
TIF	165	-	-	-	-	-	-
TIF	-	170	-	-	-	-	170
"CDBG pending plan revision and spending deadline"	-	289	-	-	-	-	289
TIF	-	150	-	-	-	-	150
Undetermined	-	-	1,061	-	-	-	1,061

**CITY OF SARASOTA, FLORIDA
2015-16 CAPITAL IMPROVEMENT PLAN**

Project Number	Project Name & Description
QUALITY OF LIFE ITEMS (Concluded)	
Quality of Life items (Non-specific/On-going projects)	
	Neighborhood Improvements
Q-5	Continue to fund infrastructure improvements to neighborhoods as part of neighborhood planning process. <i>Annual operating cost increases will be defined based upon final design of the project.</i>
	Street Tree Planting
Q-12	This is a program to replace street trees that have been removed for various reasons in order to maintain and replenish the City's Urban Forest. Replacement trees are planted where there is appropriate space to plant a tree with the right tree/right location philosophy. <i>The completion of this project will increase the City's annual operating costs \$3,600 per year.</i>
	Landscape and Streetscape Improvements
Q-13	This is a program that rejuvenates or enhances existing landscape and/or streetscapes at gateway locations throughout the City. Such items mainly include new trees, palms, shrubs, perennials, turf, and irrigation. The plant material is selected from Florida Friendly Landscape principles with a priority to Florida natives while using the right plant/right place philosophy. Additional items like accent brick work, enhanced lighting and/or other landscape amenities like benches or trash/recycling receptacles can be also included when appropriate. The focus of this program is NOT to increase the current level of service for existing landscapes and/or streetscapes but to refresh the aesthetics, functionality and/or reduce maintenance requirements. <i>The completion of this project will increase the City's annual operating costs \$3,600 per year.</i>
Q-23	Residential Traffic Calming Program <i>The completion of this project will increase the City's annual operating costs \$15,000 per project.</i>
	City Wide Traffic Calming
Q-24	Traffic calming components to transportation mobility projects, as determined by the City Commission. <i>Anticipated impact on the City's annual operating costs is unknown until specific projects are designed.</i>
	Green Canopy Program
Q-30	Coordination with City neighborhoods, whereby the City purchases and plants trees, the neighborhoods pledge to establish them and the City maintains them. <i>The completion of this project will increase the City's annual operating costs \$5,000 per year.</i>
Q-51 NEW	Sidewalk Grinding - Various locations throughout the City To correct safety (trip) hazards on sidewalks within the City. <i>The completion of this project is not anticipated to increase the City's annual operating costs.</i>
Subtotal - QUALITY OF LIFE	

Funding Source	Reappropriations	2015-16	2016-17	2017-18	2018-19	2019-20	Total
Penny 3	23	50	50	50	50	50	250
Penny 3	14	15	100	110	125	130	480
Penny 3	53	50	200	220	250	260	980
Penny 2	18	-	-	-	-	-	-
Penny 2	48	-	-	-	-	-	-
Penny 3	-	50	100	100	100	100	450
Penny 3	1	65	100	110	125	130	530
Undetermined	-	-	50	50	50	50	200
Gas Tax	50	-	-	-	-	-	-
	\$ 15,888	\$ 3,900	\$ 9,875	\$ 6,423	\$ 3,344	\$ 1,841	\$ 25,383

**CITY OF SARASOTA, FLORIDA
2015-16 CAPITAL IMPROVEMENT PLAN**

Project Number	Project Name & Description
CITY OWNED FACILITIES	
CF-1	<p>Payne Park Auditorium Reconstruction Improvements Reconstructural improvements inclusive of re-roofing and replacement of water/sewer piping and plumbing fixtures. This is a required capital reinvestment in maintenance and rehabilitation of facilities. <i>The completion of this project is not anticipated to increase the City's annual operating budget.</i></p>
CF-2 NEW	<p>Bayfront Community Center/Municipal Auditorium Reconstruction Improvements Reconstruction/improvements to ten exterior wooden doors and related hardware with materials suitable to 1940's architecture. Improvements to include replacement of two sets of wooden exterior steps and railings, waterproofing and sealing of glass block. Repairs to stucco damages due to water intrusion, reconstruction of hazard fountain and reconstruction of existing restrooms, storage and kitchen facility (ADA compliance) and reconstruction of four flat roofs to include the office, north lobby, canopy and mechanical room. This is a required capital reinvestment in maintenance and rehabilitation of facilities. <i>The completion of this project is not anticipated to increase the City's annual operating budget.</i></p>
CF-3	<p>Transfer Station Evaluation of existing facility to determine whether it should be repaired/replaced. <i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
CF-4	<p>City Hall and Annex Improvements Re-painting and repairing brick and stucco walls for City Hall Complex. <i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
CF-5	<p>City Hall and Annex Improvements The City Hall elevator (1966) and the Annex elevator (1978) - end of useful life. <i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
CF-6	<p>City Hall and Annex Improvements The City Hall and Annex Fire Alarms are at the end of their useful life and must be upgraded to new Codes. <i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
CF-7	<p>City Hall and Annex Improvements Replacement of windows to complete building hardening. <i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
CF-8 NEW	<p>City Hall/Annex - Generator Transfer Switch w/Bypass Replacement Replace old main service breaker and automatic transfer switch (ATS). Add a manual bypass isolation switch to the ATS for electrical gear maintenance requirements without interrupting power to buildings. <i>The completion of this project is not anticipated to increase the City's annual operating budget.</i></p>
CF-9 NEW	<p>Federal Building Window Hardening Structural hardening design and installation of high-impact glass in openings for the historic building. <i>The completion of this project is not anticipated to increase the City's annual operating budget.</i></p>
CF-10 NEW	<p>Office Lighting from Florescent to LED Removing office florescent bulbs and ballasts and replace with office LED's with no ballasts in buildings maintained by Facilities using an outside contract. <i>The completion of this project is not anticipated to increase the City's annual operating budget.</i></p>
CF-11 NEW	<p>Federal Building - Automated Logic for HVAC Control Automated Logic Control software for monitoring HVAC system similar to City Hall, R. L. Taylor and the Police Department, and add modifications to some VAV's (variable air volume HVAC boxes). <i>The completion of this project is not anticipated to increase the City's annual operating budget.</i></p>

Funding Source	Reappropriations	2015-16	2016-17	2017-18	2018-19	2019-20	Total
Penny 3	\$ 209	\$ 50	\$ 170	\$ -	\$ -	\$ -	\$ 220
Penny 3	99	665	320	-	-	-	985
Equip. Replacement	42	-	-	-	-	-	-
Solid Waste	2,983	-	-	-	-	-	-
Equipment Replacement	56	-	-	-	-	-	-
Equipment Replacement	1	-	-	-	-	-	-
General Fund	74	-	-	-	-	-	-
Equipment Replacement	5	-	-	-	-	-	-
Equipment Replacement	95	-	-	-	-	-	-
Undetermined	-	-	85	-	-	-	85
Undetermined	-	-	-	-	80	400	480
Undetermined	-	-	200	-	-	-	200
Undetermined	-	-	125	-	-	-	125

**CITY OF SARASOTA, FLORIDA
2015-16 CAPITAL IMPROVEMENT PLAN**

Project Number	Project Name & Description
CITY OWNED FACILITIES (Continued)	
CF-13	<p>EVO Replacement Replacement of five trash pick-up vehicles. Capital Asset Numbers A027658-FY16, A027690-FY16, A027692-FY17, A028557-FY19, A028572 - FY20.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating budget.</i></p>
CF-17	<p>Van Wezel Performing Arts Hall Replace both chillers. The first in 18/19 and the second in 19/20.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating budget.</i></p>
CF-18	<p>Van Wezel Performing Arts Hall New roof over the hall area building.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating budget.</i></p>
CF-22	<p>Van Wezel Performing Arts Hall Main Entrance Portico Area.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating budget.</i></p>
CF-23 NEW	<p>Van Wezel Performing Arts Hall Lobbies Updates. To replace furniture and update both lobbies of the Van Wezel.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating budget.</i></p>
CF-24 NEW	<p>Van Wezel Performing Arts Hall Men's Public Restroom - Updating. To update "face lift" the men's public restrooms at Van Wezel.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating budget.</i></p>
CF-25 NEW	<p>Van Wezel Performing Arts Hall Dressing Room Updates. To replace dressing room furniture at the Van Wezel.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating budget.</i></p>
CF-27 NEW	<p>Asphalt Patch Truck To replace asphalt patch truck, Capital Asset Number A026425</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating budget.</i></p>
CF-28 NEW	<p>Sterling Dump Truck To replace 2004 dump truck Capital Asset Number A025552</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating budget.</i></p>
CF-29 NEW	<p>Ford F550 Versa Lift To replace 2008 Ford F550 Versa Lift, Capital Asset Number A027642</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating budget.</i></p>
CF-30 NEW	<p>Sterling Fork/Container Truck To replace Sterling fork/container truck, Capital Asset Number A027668</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating budget.</i></p>
CF-31 NEW	<p>Crane Carrier Truck To replace 2007 EVO Truck, Capital Asset Number A028509</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating budget.</i></p>

Funding Source	Reappropriations	2015-16	2016-17	2017-18	2018-19	2019-20	Total
Solid Waste	-	400	200	-	250	200	1,050
Van Wezel Capital Surcharge	-	-	-	-	250	250	500
Van Wezel Capital Surcharge	-	-	-	-	-	1,400	1,400
Van Wezel Capital Surcharge	-	75	-	-	-	-	75
Van Wezel Capital Surcharge	-	150	-	-	-	-	150
Van Wezel Capital Surcharge	-	150	-	-	-	-	150
Van Wezel Capital Surcharge	-	100	-	-	-	-	100
Equipment Replacement	-	100	-	-	-	-	100
Equipment Replacement	-	-	85	-	-	-	85
Equipment Replacement	-	-	-	100	-	-	100
Solid Waste	-	125	-	-	-	-	125
Solid Waste	-	-	200	-	-	-	200

**CITY OF SARASOTA, FLORIDA
2015-16 CAPITAL IMPROVEMENT PLAN**

Project Number	Project Name & Description
CITY OWNED FACILITIES (Concluded)	
CF-32 NEW	Crane Carrier Truck To replace 2008 EVO truck, Capital Asset Number A028510 <i>The completion of this project is not anticipated to increase the City's annual operating budget.</i>
CF-33 NEW	Crane Carrier Truck To replace 2010 crane carrier truck, Capital Asset Number A028566 <i>The completion of this project is not anticipated to increase the City's annual operating budget.</i>
CF-34 NEW	Crane Carrier Truck To replace 2010 crane carrier truck, Capital Asset Number A028573 <i>The completion of this project is not anticipated to increase the City's annual operating budget.</i>
CF-36 NEW	GMC Bucket Truck To replace 2002 bucket truck, Capital Asset Number A024755 <i>The completion of this project is not anticipated to increase the City's annual operating budget.</i>
CF-37 NEW	Cat 930K Loader To replace 2013 Cat 930K loader, Capital Asset Number A031903 <i>The completion of this project is not anticipated to increase the City's annual operating budget.</i>
Subtotal - CITY OWNED FACILITIES	

Reappropriations							
Funding Source	Reappropriations	2015-16	2016-17	2017-18	2018-19	2019-20	Total
Solid Waste	-	-	-	200	-	-	200
Solid Waste	-	-	-	-	250	-	250
Solid Waste	-	-	-	-	-	225	225
Equipment Replacement	-	-	100	-	-	-	100
Equipment Replacement	-	-	-	-	-	165	165
\$ 3,564		\$ 1,815	\$ 1,485	\$ 300	\$ 830	\$ 2,640	\$ 7,070

**CITY OF SARASOTA, FLORIDA
2015-16 CAPITAL IMPROVEMENT PLAN**

Project Number	Project Name & Description
WATER AND SEWER ADMINISTRATION	
WU-80.1	Replace A020219 - 1996 Dump Truck 6 ton 5 yard
WU-80.2	Replace A021076 - 1998 Samsung Wheel Loader
WU-80.3	Replace A026470- 2006 Cobra TV Inspection System Truck w/14' body
WU-80.0	Replace Asset A023313 - 2001 Dump Truck 12yd Tandem Axel
WU-80.4	Replace Asset A024766 - 2002 Tractor Backhoe Loader
WU-80.5	Replace Asset A024764 - 2002 F550 - 1.5 Ton Maintainer w/Crane
WU-80.6	Replace Asset A022567 - 2000 Sewer Tanker - 4,000 Gallons
WU-80.7	Replace Asset A024796 - 2003 Vac-Con Tanker and Cleaner
WU-80.8	Replace Asset A023796 - 2001 Case Wheel Loader
WU-80.9	Replace Asset A025564 - Backhoe Loader
Subtotal - WATER AND SEWER ADMINISTRATION	

Funding Source	Reappropriations	2015-16	2016-17	2017-18	2018-19	2019-20	Total
Utilities User Fees	\$ -	\$ 75	\$ -	\$ -	\$ -	\$ -	75
Utilities User Fees	-	210	-	-	-	-	210
Utilities User Fees	-	250	-	-	-	-	250
Utilities User Fees	-	111	-	-	-	-	111
Utilities User Fees	-	-	85	-	-	-	85
Utilities User Fees	-	-	55	-	-	-	55
Utilities User Fees	-	-	-	200	-	-	200
Utilities User Fees	-	-	-	-	320	-	320
Utilities User Fees	-	-	-	-	-	220	220
Utilities User Fees	-	-	-	-	-	90	90
	\$ -	\$ 646	\$ 140	\$ 200	\$ 320	\$ 310	\$ 1,616

**CITY OF SARASOTA, FLORIDA
2015-16 CAPITAL IMPROVEMENT PLAN**

Project Number	Project Name & Description
POTABLE WATER - WATER SUPPLY FACILITIES PLAN	
Distribution System	
WU-33.0 L-O-S	Water Transmission and Distribution Main Upgrade/Replacement/Extension
WU-44.0 L-O-S	Water Transmission and Distribution Main Relocation/Upgrade to accommodate proposed Roadway/Drainage Projects.
WU-33.2	Survey Work - Distribution & Collection System
WU-33.1	WTP Maintenance / Replacement / Rehabilitation including Tank, Wall & Slab Repairs
WU-36.0	Cross Connection Control - Residential Loan Program
Water Treatment Plant	
WU-35.1	Reverse Osmosis Membrane Replacement
WU-35.2	Relocation of Filter Housings at Water Treatment Plant
WU-35.3	Replace existing isolation valve in the high service manifold piping. Construct tie-in to Verna raw water line for emergency water line.
<i>NOTE: The completion of the above projects are not anticipated to significantly increase the operating costs of the Water and Sewer Enterprise Fund except for the additional dollars in debt service on the Bonds issued to finance them.</i>	
<i>Subtotal - POTABLE WATER-WATER SUPPLY FACILITIES PLAN</i>	

CITY OF SARASOTA, FLORIDA 2015-16 CAPITAL IMPROVEMENT PLAN	
Project Number	Project Name & Description
SANITARY SEWER COLLECTION FACILITIES PLAN	
Waste Water Collection System	
WU-19.0	Wastewater Gravity Main Upgrade/Replacement/Extension (Including Inflow & Infiltration reduction program).
WU-19.1	Wastewater Force Main Upgrade/Replacement/Extension
WU-38.0	Wastewater Gravity and Force Main Relocation/Upgrade to accommodate proposed Roadway/Drainage Projects.
Lift Stations	
WU-46.0	Lift Station rehabilitation - Select lift stations are rehabbed based on a number of factors including age, operating efficiency and mandates.
WU-46.1	Lift Station 10 Rehab
WU-46.4	Lift Station 87 (replaces 7)
WU-46.8	Lift Station No. 66 Rehabilitation
Wastewater Treatment Plant	
WU-60.0	Maintenance / Replacement / Rehabilitation including Tank repairs / Splitter box / Slab repairs
WU-60.1	WWTP Headworks Replacement
WU-60.2	Sand Filter Replacement
WU-60.4	WWTP Reclaimed Water Discharge Outfall Replacement
WU-60.3	WWTP Master Plan Improvements
WU-60.5	Relocate existing hypochlorite tanks and related appurenances to locations adjacent to the points of injection.
WU-60.6	Replace the existing sluice gates used to control flow to the 2nd anoxic basins and fermentation tanks
WU-60.7	Nitrification Diffuser System Replacement
Reclaimed Water System Expansion	
WU-40.1 L-O-S	Reclaimed Water Transmission and Distribution Main Upgrade/Replacement/Extension
WU-40.0	Reclaimed Water Main Relocation/Upgrade to accommodate proposed Roadway/Drainage Projects.
<i>NOTE: The completion of the above projects are not anticipated to significantly increase the operating costs of the Water and Sewer Enterprise Fund except for the additional dollars in debt service on the Bonds issued to finance them.</i>	
Subtotal-SANITARY SEWER COLLECTION FACILITIES	
CAPITAL IMPROVEMENT PROGRAM - 5 YEAR TOTAL	

Funding Source	Reappropriations	2015-16	2016-17	2017-18	2018-19	2019-20	Total
Utilities User Fees	\$ 811	\$ 500	\$ 500	\$ 2,000	\$ 1,500	\$ 2,000	\$ 6,500
Rev Bonds	75	-	-	-	-	-	-
Utilities User Fees	2,316	2,500	2,500	3,500	2,700	600	11,800
Hi Hat Proceeds	4,604	-	-	-	-	-	-
Utilities User Fees	1,711	-	2,000	500	500	1,400	4,400
Utility User Fees	276	400	800	400	400	400	2,400
Utility User Fees	-	520	3,250	-	-	-	3,770
Rev Bonds	5,062	-	-	-	-	-	-
Utility User Fees	4,949	2,000	-	-	-	-	2,000
Hi Hat Proceeds	50	-	-	-	-	-	-
Utility User Fees	300	-	-	-	-	-	-
Utility User Fees	132	400	-	-	500	500	1,400
Utility User Fees	200	1,000	-	-	-	-	1,000
Utility User Fees	-	-	-	2,000	-	-	2,000
Utility User Fees	1,200	-	-	-	-	-	-
Utility User Fees	-	-	-	-	-	1,000	1,000
Utility User Fees	-	150	-	-	-	-	150
Utility User Fees	-	150	-	-	-	-	150
Utility User Fees	-	250	250	-	-	-	500
Utility User Fees	-	200	-	-	300	-	500
Utility User Fees	492	500	500	250	250	250	1,750
	\$ 22,178	\$ 8,570	\$ 9,800	\$ 8,650	\$ 6,150	\$ 6,150	\$ 39,320
	\$ 82,538	\$ 30,046	\$ 37,914	\$ 29,073	\$ 28,042	\$ 20,041	\$ 145,116



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RESOLUTION NO. 15R-2514

A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF SARASOTA, FLORIDA, CERTIFYING TO THE PROPERTY APPRAISER AND THE TAX COLLECTOR OF SARASOTA COUNTY, THE RATES OF MILLAGE TO BE LEVIED BY THE CITY OF SARASOTA, FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2015; ESTABLISHING THE CITY OF SARASOTA'S GENERAL FUND OPERATING MILLAGE AT 3.1728 WHICH CONTRIBUTES TO AN AGGREGATE MILLAGE RATE FOR THE CITY OF SARASOTA THAT IS 3.94 PERCENT HIGHER THAN THE AGGREGATE ROLLED-BACK MILLAGE RATE OF 3.1407; ESTABLISHING THE CITY OF SARASOTA'S DEBT SERVICE MILLAGE AT 0.3253; PROVIDING FOR THE READING OF THIS RESOLUTION BY TITLE ONLY; AND PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the City Commission of the City of Sarasota has now held the two required public hearings on its final estimate of the necessary and ordinary expenses and of all extraordinary and special expenditures contemplated for the fiscal year beginning October 1, 2015 and ending September 30, 2016, and

WHEREAS, all things have been done and all acts performed as required by law to permit the City Commission to levy the millage necessary to raise the revenue for the various purposes set forth in said final estimate as now adopted:

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF SARASOTA, FLORIDA:

Section 1. That the rates of millage to be levied for the fiscal year beginning October 1, 2015 and ending September 30, 2016, for each fund and the adequate millage be and the same are hereby declared to be as follows, to-wit:

To be applied to the net tax roll after deduction of homesteads within the City of Sarasota -

Debt Service for 2007 General Obligation Bonds	0.1462 mills
Debt Service for 2015 General Obligation Refunding Bonds	<u>0.1791</u> mills
For Total Debt Service	0.3253 mills
For General Fund Operation	<u>3.1728</u> mills
Total Millage	<u>3.4981</u> mills

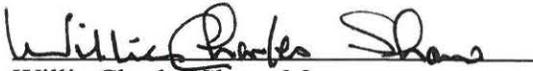
The final operating millage levy for the City of Sarasota's General Fund of 3.1728 mills contributes to an aggregate millage rate for the City of Sarasota that is 3.94 percent higher than the aggregate rolled-back millage rate of 3.1407.

Section 2. The aforesaid rates of millage be and the same are hereby certified to the Property Appraiser and the Tax Collector of Sarasota County, Florida, to be levied for all purposes and uses of the City of Sarasota for the fiscal year beginning October 1, 2015 and ending September 30, 2016.

Section 3. This resolution shall take effect immediately upon adoption.

ADOPTED, by the City Commission of the City of Sarasota, upon reading by title only, after posting on the bulletin board at City Hall for at least three (3) days prior thereto as authorized by Article IV, Section 2, of the Charter of the City of Sarasota, this 8th day of September, 2015.

ADOPTED, by the City Commission of the City of Sarasota, upon reading by title only, after posting on the bulletin board at City Hall for at least three (3) days prior thereto as authorized by Article IV, Section 2, of the Charter of the City of Sarasota, this 21st day of September, 2015.


Willie Charles Shaw, Mayor

ATTEST:


Pamela M. Nadalini, City Auditor and Clerk

I, PAMELA M. NADALINI, CITY AUDITOR AND CLERK OF THE CITY OF SARASOTA, FLORIDA, DO HEREBY CERTIFY THAT THE ABOVE AND FOREGOING IS A TRUE AND CORRECT COPY OF THE ORIGINAL THEREOF ON FILE IN MY OFFICE WITNESS MY HAND AND SEAL OF SAID CITY THIS 22nd DAY OF September A.D. 2015


CITY AUDITOR AND CLERK
OF THE CITY OF SARASOTA, FLORIDA

- Yes Mayor Shaw
- Yes Vice Mayor Atwell
- Yes Commissioner Alpert
- Yes Commissioner Chapman
- Yes Commissioner Freeland Eddie

RESOLUTION NO. 15R-2515

A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF SARASOTA, FLORIDA, APPROVING A BUDGET; AND MAKING APPROPRIATIONS OF SUMS OF MONEY FOR ALL EXPENDITURES OF THE CITY OF SARASOTA, FOR THE FISCAL YEAR BEGINNING ON OCTOBER 1, 2015 AND ENDING ON SEPTEMBER 30, 2016 PRESCRIBING THE TERMS, CONDITIONS AND PROVISIONS WITH RESPECT TO THE ITEMS OF APPROPRIATION AND THEIR PAYMENT; PROVIDING FOR SUPPLEMENTAL APPROPRIATIONS AND RE-APPROPRIATIONS; PROVIDING FOR THE SEVERABILITY OF PARTS HEREOF IF DECLARED INVALID; PROVIDING FOR READING BY TITLE ONLY AND PROVIDING AN EFFECTIVE DATE.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF SARASOTA, FLORIDA:

SECTION 1. This Resolution, which does not include the budgets for the dependent special districts, namely the St. Armands Special Business Neighborhood Improvement District (BID), the Golden Gate Point Streetscape Special District and the Downtown Improvement District, shall be known as the Fiscal Year 2015-2016 Budget Resolution of the City of Sarasota. Said Fiscal Year 2015-2016 Budget is summarized in the attachments hereto, labeled as "Exhibit A-1, A-2 and A-3". Said Budget is fully detailed in the 2015-2016 Adopted Financial Plan, the 2016-2020 Capital Improvement Program and the line item revenue and expenditure budgets, which collectively comprise the Adopted Budget of the City of Sarasota and all of which may be reviewed on the City's website. The sums provided for in the Fiscal Year 2015-2016 Adopted Budget are hereby appropriated upon the terms and conditions set forth hereafter.

SECTION 2. The Capital Improvement Program, as reflected in the Sarasota City Plan as amended from time to time by the City Commission, is hereby updated to reflect any changes detailed below.

	<u>In Thousands</u>
Economic Development and Growth	\$ 3,868
Critical Infrastructure Items	7,092
Quality of Life	3,900
City Owned Facilities	1,815
Water and Sewer Administration	646
Water Supply Facilities Plan	4,155
Sewer Collection Facilities Plan	<u>8,570</u>
Total	<u>\$ 30,046</u>

SECTION 3. There is hereby levied and assessed on all taxable property within the corporate limits of the City of Sarasota, Florida, including real and personal property, except exempt homestead property as defined in Article VII of the Constitution of the State of Florida (1968), as amended, for the Fiscal Year 2015-2016, the following taxes:

A. For operating expenses		3.1728 mills
B. For principal, interest, sinking fund and reserve accounts of:		
2007 General Obligation Bonds	0.1462 mills	
2015 General Obligation Refunding Bonds	<u>0.1791</u> mills	
		<u>0.3253</u> mills
	TOTAL	3.4981 mills

SECTION 4. Unencumbered balances of each appropriation remaining on September 30, 2016 are hereby appropriated for those accounts where the actual or estimated expenditures are in excess of total appropriations for the fiscal year. If such re-appropriated funds are insufficient to provide for the full amount of the estimated net deficiencies, there is hereby appropriated from surplus revenues accruing during the Fiscal Year 2015-2016, sufficient funds to meet the estimated net deficiencies.

SECTION 5. The Finance Director is authorized to reserve on September 30, 2016 unpaid purchase orders, outstanding contracts and other commitments. Said amounts reserved shall be designated as assigned fund balance under fund equity and shall be carried forward into the next fiscal year as additions to the respective budgets.

SECTION 6. Certain unencumbered appropriations may exist at September 30, 2016, that will require re-appropriation in the 2016-2017 Fiscal Year. The Finance Director is authorized to automatically re-appropriate any unencumbered appropriations that relate to grants and capital projects. Other unencumbered appropriations, such as expenses and capital necessary to maintain operations, should be identified by the Finance Director, but must be approved by the City Commission through the adoption of a re-appropriation resolution. All such re-appropriations shall be designated as assigned fund balance under fund equity and shall be carried forward into the next fiscal year as additions to the respective budgets.

SECTION 7. The City Manager is authorized to consolidate or reorganize operations within the City of Sarasota, Florida, provided that service to the public is not significantly reduced or that operating costs are not increased.

SECTION 8. All funds received from specific grant/entitlement sources, pursuant to statutes of the State of Florida or federal law shall be deposited in the manner specified and said revenue is hereby appropriated solely for the purposes or uses authorized by applicable law, whether State or Federal, which created the revenue entitlement of the City of Sarasota, Florida.

SECTION 9. With respect to funds collected from applicants for development reviews, traffic studies, and other pass-through type collections pursuant to the Development Application System, there is hereby appropriated those amounts necessary to expend these funds according to the requirements of the development review process.

SECTION 10. As to any revenues received from a particular source which are appropriated for specific uses or purposes, the Finance Director is instructed to account for the same in a manner assuring the proper utilization of such revenue for the specified uses or purposes.

SECTION 11. The Finance Director shall proceed with the collection and enforcement of all revenue entitlements of the City of Sarasota, including taxes levied hereby, as shall be necessary to obtain the revenue funds provided for in this Resolution. Further, the Finance Director shall be responsible for receiving the ad valorem taxes collected by the Tax Collector for Sarasota County, Florida, at the millage rate certified to the Property Appraiser for Sarasota County, Florida, by action of the City Commission.

SECTION 12. The Finance Director is hereby authorized to pay out the monies collected and provided for in the Fiscal Year 2015-2016 Adopted Budget. Where so required by the Charter of the City of Sarasota, Florida, payments shall be made on warrant of the City Auditor and Clerk, countersigned by the City Manager.

SECTION 13. With respect to any balances, not specifically appropriated by the terms hereof, the City Commission may, during the fiscal year, appropriate all or part of said balances and any additional revenues by adopting a Resolution for that purpose.

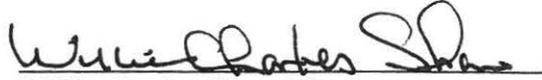
SECTION 14. If any section, paragraph, or part of the Resolution shall be declared unconstitutional or invalid, then the remainder of this Resolution shall not be affected thereby and shall remain in full force and effect.

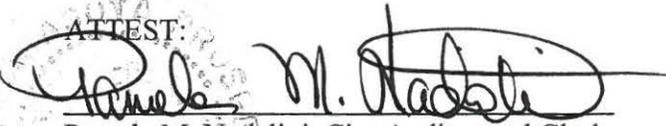
SECTION 15. All Resolutions or parts of Resolutions in conflict herewith are hereby repealed to the extent of such conflict.

SECTION 16. This Resolution shall take effect immediately upon adoption. The Fiscal Year 2015-2016 Adopted Budget shall take effect on October 1, 2015.

ADOPTED by the City Commission of the City of Sarasota, upon reading by title only, after posting on the bulletin board at City Hall for at least three (3) days prior to adoption, as provided by Article IV, Section 2 of the Charter of the City of Sarasota, this 8th day of September, 2015.

ADOPTED by the City Commission of the City of Sarasota, upon reading by title only, after posting on the bulletin board at City Hall for at least three (3) days prior to adoption, as provided by Article IV, Section 2 of the Charter of the City of Sarasota, this 21st day of September, 2015.


Willie Charles Shaw, Mayor

ATTEST:

Pamela M. Nadalini, City Auditor and Clerk

I, PAMELA M. NADALINI, CITY AUDITOR AND CLERK OF THE CITY OF SARASOTA, FLORIDA, DO HEREBY CERTIFY THAT THE ABOVE AND FOREGOING IS A TRUE AND CORRECT COPY OF THE ORIGINAL THEREOF ON FILE IN MY OFFICE WITNESS MY HAND AND SEAL OF SAID CITY THIS 22nd DAY OF September A.D. 2015

CITY AUDITOR AND CLERK OF THE CITY OF SARASOTA, FLORIDA

<u>Yes</u>	Mayor Shaw
<u>Yes</u>	Vice Mayor Atwell
<u>Yes</u>	Commissioner Alpert
<u>Yes</u>	Commissioner Chapman
<u>Yes</u>	Commissioner Freeland Eddie

Exhibit A-1
BUDGET SUMMARY BY FUND
FISCAL YEAR 2015-16

	<i>Funding Sources</i>		<i>Funding Uses</i>	
	<i>Beginning Fund Balance and Reserves</i>	<i>Revenues</i>	<i>Expenditures</i>	<i>Ending Fund Balance and Reserves</i>
<i>City of Sarasota Superior Taxing Authority</i>				
<u>General Fund</u>	\$ 17,591,707	\$ 58,809,272	\$ 58,809,272	\$ 17,591,707
<u>Special Revenue Funds</u>				
Public Art	53,852	-	-	53,852
Building Services	4,320,940	3,104,050	3,136,933	4,288,057
Development Application System	404,304	398,000	405,900	396,404
Penny Sales Tax	6,046,327	7,872,500	7,977,422	5,941,405
Housing and Community Development	591,231	4,405,431	4,405,431	591,231
Multi-Modal Transportation Impact Fee	-	100,000	100,000	-
Gas Tax	672,299	1,410,000	1,600,581	481,718
\$.05 Local Option Fuel Tax	283,220	950,000	870,000	363,220
Community Redevelopment Agency	2,002,432	8,794,222	9,226,436	1,570,218
Tourist Development	727,165	330,000	330,000	727,165
Citizens with Disabilities	146,324	25,000	31,000	140,324
County Occupational License	24,797	9,000	12,316	21,481
Neighborhood Grant Programs	59,864	40,000	50,000	49,864
Office of Tourism, Trade & Econ. Dev. Grant	-	500,084	500,004	80
DOJ - COPS Grant	-	301,622	301,622	-
	<u>15,332,755</u>	<u>28,239,909</u>	<u>28,947,645</u>	<u>14,625,019</u>
<u>Debt Service Funds</u>				
2007 General Obligation Bonds	384,802	1,140,638	1,140,638	384,802
2015 General Obligation Bonds	-	1,401,544	1,399,544	2,000
St Armands Special Assessment	30,440	108,800	138,150	1,090
Glen Oaks Assessment Debt	(1,729)	11,134	11,134	(1,729)
1992 Special Obligation Refunding	3,873,258	863,000	2,283,000	2,453,258
2003 First Florida Debt Service	89,822	296,075	298,074	87,823
2009 Build America	5,073	2,243,730	2,241,488	7,315
2010 Build America	513,621	502,004	520,361	495,264
	<u>4,895,287</u>	<u>6,566,925</u>	<u>8,032,389</u>	<u>3,429,823</u>
<u>Enterprise Funds</u>				
Water and Sewer Utilities	14,582,469	46,730,592	46,159,144	15,153,917
Bobby Jones Golf Course	2,228	2,784,580	2,744,154	42,654
Bobby Jones Capital Improvements	127,176	-	120,810	6,366
Van Wezel Performing Arts Hall	2,731,691	12,076,313	11,979,302	2,828,702
Van Wezel Surcharge Fund	1,245,863	226,434	663,053	809,244
Solid Waste Management	2,603,347	10,907,250	10,918,563	2,592,034
Municipal Auditoriums	18,531	550,554	550,554	18,531
Parking Management Division	220,396	1,363,030	1,581,644	1,782
	<u>21,531,701</u>	<u>74,638,753</u>	<u>74,717,224</u>	<u>21,453,230</u>
<u>Internal Service Funds</u>				
Vehicle & Equipment Maintenance	(424,026)	2,885,450	2,880,541	(419,117)
Information Technology	387,333	2,102,000	2,316,128	173,205
Equipment Replacement	1,732,694	586,000	381,407	1,937,287
Self-Insurance	6,470,372	6,847,089	8,810,161	4,507,300
	<u>8,166,373</u>	<u>12,420,539</u>	<u>14,388,237</u>	<u>6,198,675</u>
<u>Trust Funds</u>				
Other Post Employment Benefits Trust Fund	39,161,326	9,182,888	8,616,824	39,727,390
Defined Contribution Plan-General Employees	359,647	94,300	46,325	407,622
	<u>39,520,973</u>	<u>9,277,188</u>	<u>8,663,149</u>	<u>40,135,012</u>
<u>TOTAL (Resolution 15R-2515)</u>	<u>107,038,796</u>	<u>189,952,586</u>	<u>193,557,916</u>	<u>103,433,466</u>
<u>Dependent Special Districts</u>				
<u>Special Revenue Funds</u>				
St Armands Business Improvement District	136,224	243,400	243,400	136,224
Golden Gate Point Streetscape Special District	45,048	100,000	100,000	45,048
Downtown Improvement District	10,974	372,346	372,346	10,974
	<u>192,246</u>	<u>715,746</u>	<u>715,746</u>	<u>192,246</u>
<u>Debt Service Funds</u>				
Golden Gate Streetscape General Obligation	219,434	274,000	282,529	210,905
<u>TOTAL (Resolutions 15R-2517, 15R-2519, 15R-2521)</u>	<u>411,680</u>	<u>989,746</u>	<u>998,275</u>	<u>403,151</u>
<u>GRAND TOTAL ALL</u>	<u>\$ 107,450,476</u>	<u>\$ 190,942,332</u>	<u>\$ 194,556,191</u>	<u>\$ 103,836,617</u>

Exhibit A-1, Page 1 of 1

Exhibit A-2



BUDGET SUMMARY

CITY OF SARASOTA - FISCAL YEAR 2015-2016

For Comparability Purposes Includes Dependent District Budgets

<u>ESTIMATED REVENUES:</u>	<u>GENERAL FUND</u>	<u>SPECIAL REVENUE</u>	<u>DEBT SERVICE</u>	<u>ENTERPRISE FUNDS</u>	<u>INTERNAL SERVICE</u>	<u>TRUST FUNDS</u>	<u>TOTAL</u>
<u>Taxes</u>							
Ad Valorem-City Operating	\$ 20,523,295	\$ 4,277,891	\$ -	\$ -	\$ -	\$ -	\$ 24,801,186
Ad Valorem-City Voted Debt	-	-	2,536,182	-	-	-	2,536,182
Ad Valorem-St. Armands BID	-	240,100	-	-	-	-	240,100
Ad Valorem-GG Point Operating	-	100,000	-	-	-	-	100,000
Ad Valorem-GG Point Debt	-	-	273,000	-	-	-	273,000
Ad Valorem-Downtown Imp Dist	-	372,346	-	-	-	-	372,346
Insurance Premium Tax	1,087,378	-	-	-	-	-	1,087,378
Utilities Excise	9,921,419	-	-	-	-	-	9,921,419
Local Business Tax	901,300	9,000	-	-	-	-	910,300
Local Option Fuel Taxes	-	2,360,000	-	-	-	-	2,360,000
Penny Sales Tax	-	7,762,500	-	-	-	-	7,762,500
Tourist Development Tax	-	330,000	-	-	-	-	330,000
<u>Permits, Fees & Special Assessments</u>							
Building and Other Permits	497,792	3,121,550	-	-	-	-	3,619,342
Electric Franchise	4,500,000	-	-	-	-	-	4,500,000
Gas Franchise	120,000	-	-	-	-	-	120,000
Assessments	-	-	119,134	-	-	-	119,134
<u>Intergovernmental Revenue</u>							
Sales Tax	4,700,000	-	-	-	-	-	4,700,000
State Revenue Sharing	1,815,000	-	-	-	-	-	1,815,000
Other intergovernmental	1,006,990	-	-	-	-	-	1,006,990
H.U.D. Revenue	-	3,044,508	-	-	-	-	3,044,508
Community Redevelopment	-	4,347,503	-	-	-	-	4,347,503
Grants and Contributions	280,122	1,479,850	-	71,390	-	-	1,831,362
<u>Charges for Services</u>							
Public Safety	550,055	-	-	-	-	-	550,055
Physical Environment	-	-	-	-	-	-	-
Water/Sewer Combination	-	-	-	46,378,893	-	-	46,378,893
Refuse	-	-	-	10,580,750	-	-	10,580,750
Other	46,500	-	-	-	-	-	46,500
Transportation	534,222	-	-	273,030	-	-	807,252
Economic Environment	-	448,500	-	-	-	-	448,500
Culture and Recreation	414,686	-	-	14,827,782	-	-	15,242,468
General Government	742,788	-	-	-	12,304,055	6,453,888	19,500,731
Cost Allocation	4,220,527	-	-	-	-	-	4,220,527
<u>Fine and Forfeitures</u>	610,525	65,000	-	638,062	-	-	1,313,587
<u>Miscellaneous Revenue</u>							
Interest Earnings	202,000	165,880	21,800	162,500	62,971	2,823,300	3,438,451
Rents	1,170,798	-	-	-	-	-	1,170,798
Other	119,398	506,656	-	891,177	53,513	-	1,570,744
<u>Other Financing Sources</u>							
Revenue Stabilization funds	272,497	-	-	-	-	-	272,497
Interfund Transfers - In	4,571,980	324,371	3,890,809	815,169	-	-	9,602,329
<u>Total Sources</u>	58,809,272	28,955,655	6,840,925	74,638,753	12,420,539	9,277,188	190,942,332
<u>Fund Balances/Reserves/Net Assets</u>	17,591,707	15,525,001	5,114,721	21,531,701	8,166,373	39,520,973	107,450,476
<u>Total Revenues, Transfers & Balances</u>	\$ 76,400,979	\$ 44,480,656	\$ 11,955,646	\$ 96,170,454	\$ 20,586,912	\$ 48,798,161	\$ 298,392,808

Exhibit A-2

<u>ESTIMATED EXPENDITURES:</u>	<u>GENERAL</u>	<u>SPECIAL</u>	<u>DEBT</u>	<u>ENTERPRISE</u>	<u>INTERNAL</u>	<u>TRUST</u>	
	<u>FUND</u>	<u>REVENUE</u>	<u>SERVICE</u>	<u>FUNDS</u>	<u>SERVICE</u>	<u>FUNDS</u>	<u>TOTAL</u>
<u>General Governmental Services</u>							
Legislative	\$ 349,547	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 349,547
City Manager's Office	604,531	-	-	-	-	-	604,531
City Auditor and Clerk's Office	1,986,771	-	-	-	-	-	1,986,771
Financial & Administrative	3,010,234	-	-	-	-	-	3,010,234
Legal Counsel	1,300,659	-	-	-	-	-	1,300,659
Comprehensive Planning	2,424,873	-	-	-	-	-	2,424,873
Other General Governmental	4,533,005	1,670,210	-	-	13,858,025	8,663,149	28,724,389
<u>Public Safety</u>							
Police	30,128,322	901,622	-	-	209,062	-	31,239,006
Fire Subsidy	2,287,075	-	-	-	-	-	2,287,075
Building/Code Compliance	577,275	3,136,933	-	-	-	-	3,714,208
Additional Retirement Benefits	1,357,500	-	-	-	-	-	1,357,500
<u>Physical Environment</u>							
Parks and Landscape	3,925,259	130,000	-	-	135,000	-	4,190,259
Sustainability	105,079	-	-	-	-	-	105,079
Refuse Collection	-	-	-	10,188,841	-	-	10,188,841
Water/Sewer Combination	-	-	-	41,661,270	-	-	41,661,270
<u>Transportation</u>							
Parking Division	-	-	-	1,581,644	-	-	1,581,644
Streets and Highways	3,118,377	8,125,631	-	-	180,000	-	11,424,008
Engineering Services	401,262	-	-	-	-	-	401,262
<u>Economic Environment</u>							
Housing & Community Dev.	-	3,593,263	-	-	-	-	3,593,263
Community Redevelopment	-	223,950	-	-	-	-	223,950
Other	-	857,818	-	-	-	-	857,818
<u>Human Services</u>							
Other	223,550	31,000	-	-	-	-	254,550
<u>Culture and Recreation</u>							
Bobby Jones Golf Course	-	-	-	2,864,964	-	-	2,864,964
Van Wezel Performing Arts Hall	-	-	-	12,642,355	-	-	12,642,355
Parks/Recreation/Tourist Dev	-	2,121,000	-	-	-	-	2,121,000
Municipal Auditoriums	-	665,000	-	550,554	-	-	1,215,554
Robert L. Taylor Comm. Complex	1,371,604	-	-	-	6,150	-	1,377,754
Skateboard Park	18,702	-	-	-	-	-	18,702
Children's Fountain	122,145	-	-	-	-	-	122,145
Lido Beach Pool	169,790	250,000	-	-	-	-	419,790
<u>Debt Service</u>	-	-	8,314,918	4,375,943	-	-	12,690,861
<u>Other Financing Uses</u>							
Interfund Transfers - Out	793,712	7,956,964	-	851,653	-	-	9,602,329
<u>Total Expenditures and Uses</u>	58,809,272	29,663,391	8,314,918	74,717,224	14,388,237	8,663,149	194,556,191
<u>Fund Balances/Reserves/Net Assets</u>	17,591,707	14,817,265	3,640,728	21,453,230	6,198,675	40,135,012	103,836,617
<u>Total Appropriated Expenditures</u>							
<u>Transfers, Reserves & Balances</u>	\$ 76,400,979	\$ 44,480,656	\$ 11,955,646	\$ 96,170,454	\$ 20,586,912	\$ 48,798,161	\$ 298,392,808
<u>MILLAGE RATES PER \$1,000:</u>							
City of Sarasota - General Fund Operating		3.1728 mills					
City of Sarasota - Voted Debt		0.3253 mills					
St. Armands BID - Operating		2.0000 mills					
Golden Gate Point - Operating		0.5119 mills					
Golden Gate Point - Voted Debt		1.3958 mills					
Downtown Improvement District-Operating		2.0000 mills					

The tentative, adopted, and/or final budgets are on file in the office of the above referenced taxing authority as a public record.

Exhibit A-3
FINANCIAL POLICIES

Operating Budget Policies

- The City will comply with all Federal, State or local legal requirements pertaining to the operating budget, including the adoption of a balanced budget. A balanced budget is achieved when the amounts available from taxation and other sources, including amounts carried over from prior fiscal years, equals the total appropriations for expenditures and reserves.
- The City will employ a structured budget preparation and formulation process that will be used by all entities receiving funding from the City. The process employed will ensure adequate citizen input and participation.
- The City will employ a structured expenditure and revenue forecasting system to allow for effective financial planning. Multi-year projections will be utilized in developing the operating budget.
- Essential services will receive first priority for funding. The City will attempt to maintain current service levels for all essential services.
- The City will identify low priority services for reduction or elimination, if necessary, before essential services.
- The City will consider the establishment of user fees as an alternative to service reductions or elimination.
- In all actions to balance the budget, the City will attempt to avoid layoffs of permanent employees. If possible, personnel reductions will be scheduled to come primarily from attrition.
- The City will pay for all current expenditures with current revenues. Long-term debt will not be used for funding current expenditures.
- The City will avoid budgetary procedures that balance current expenditures at the expense of meeting future years' expenses, such as postponing necessary expenditures, accruing future years' revenues or rolling over short-term debt.
- The budget will provide for adequate maintenance and repair of capital plant and equipment and for their orderly replacement.
- The City will establish an equipment replacement fund and will charge the user fund annually for replacement of the equipment. The amount of the charge will provide funds for the projected future cost of replacing the equipment.
- The budget will provide sufficient funding to cover annual debt retirement costs.
- The City will consider technological and capital investment programs which are cost effective and which will reduce operating costs as high funding priorities.
- The City will maintain a budgetary control system to ensure adherence to the budget and will use a budget/encumbrance control system to ensure proper budgetary control.
- The City administration will prepare regular reports comparing actual revenues and expenditures to budgeted amounts.

Exhibit A-3
FINANCIAL POLICIES

- Where possible, the City will integrate service levels and performance measures within the budget.
- At least annually a public auction will be held of surplus and obsolete property.
- The goal of all enterprise fund operations is to be self-supporting and to pay administrative and other appropriate service charges to the General Fund for administrative support.
- The total number of employment positions (FTE's) approved in the annual operating budget may not be exceeded without prior approval of the City Commission.
- The City will coordinate the CIP budget and the operating budget in terms of operating costs associated with CIP items.
- The City will annually seek the Distinguished Budget Presentation Award offered by the Government Finance Officers Association (GFOA).
- Unassigned fund balance will only be used for expenditures that are either non-recurring in nature or that have a benefit period longer than one operating period. City Commission approval is necessary for this type of expenditure.
- All fund balances for budgeted funds will be presented in the annual budget.

Revenue Policies

Fund Balance and Reserve Policies

- The City will establish an unassigned fund balance in the General Fund for emergency purposes and/or liquidity purposes of 2 to 3 months of general fund expenditures to indicate that it is in sound financial condition.
- A revenue stabilization fund will be established to minimize the impact of varying economic conditions on the City's budget.
- The City will establish insurance reserves for self-insurance liabilities. Such reserves will be reviewed annually for adequacy.
- The City will take active measures to encourage economic development, thereby developing a diversified and stable revenue system to shelter it from short-run fluctuations in any one revenue source.
- The City will establish user charges and fees at a level closely related to the full cost of providing the services (i.e. direct, indirect and capital costs), taking into consideration similar charges/fees being levied by other organizations.
- The City will recalculate the full cost of activities supported by user fees to identify the impact of inflation and other cost increases, and will revise user fees upon approval of the Commission.
- The targeting of specific revenues for special programs or projects is discouraged, as it promotes fiscal inflexibility. However, intergovernmental grant assistance will be targeted as much as possible toward capital improvements.
- The City will aggressively seek Federal and State grants, and evaluate future local fiscal impacts.

Exhibit A-3
FINANCIAL POLICIES

Debt Policies

- The City will issue bonds only for capital improvements including infrastructure and equipment with a life in excess of four years.
- Whenever possible, the City will use special assessment, revenue, or self-supporting bonds instead of general obligation bonds.
- The City will limit general obligation bonds to no greater than ten (10) percent of the non-exempt assessed valuation of the real property of the City.
- The term of any bonds shall not exceed the useful life of the expenditure being financed.
- The City will not issue notes or bonds to subsidize or finance current operations.
- The City will publish and distribute an official statement for each bond issue.
- If cost effective, the City will purchase private bond insurance at the time of issuance.
- General obligation debt will not be used to finance the activities of enterprise funds whether of a capital or operating nature.
- The City will defease existing bond issues if the resulting savings is significant.
- The City will maintain an adequate debt service fund regarding each bond issue.
- The City will seek to maintain high bond ratings in order that borrowing costs are minimized and access to credit is preserved.

Cash Management / Investment Policies

- The City will deposit all cash receipts within twenty-four hours of receipt.
- The City will collect revenues aggressively, including past due bills of any type and will utilize an outside collection agency to accomplish this.
- The City will maintain a prudent cash management and investment program in order to meet daily cash requirements, increase funds available for investment, and earn maximum rates of return on invested funds commensurate with appropriate security.
- The City will follow its adopted investment/portfolio policy when handling public funds.
- The Financial Administration Department/ Investment Manager will present a quarterly report on investments to the City's Investment Committee.
- Where permitted by law, the City will pool cash from each eligible fund for investment purposes.

Accounting, Auditing & Financial Reporting Policies

- An independent audit will be performed annually, including the issuance of a management letter.
- The City administration will promptly evaluate the audit management letter recommendations, determine the proper actions in response to these recommendations and complete, within established time frames, all actions that correct or otherwise resolve the matters included in the management letter.

Exhibit A-3
FINANCIAL POLICIES

- The City will produce financial reports in accordance with Generally Accepted Accounting Principles (GAAP).
- The City Commission will be provided monthly with budget reports comparing actual versus budgeted revenue and expense activity.
- The City will annually seek the Certificate of Achievement for Excellence in Financial Reporting award offered by the Government Finance Officers Association (GFOA).
- The City will maintain the highest level of accounting practices consistent with generally accepted accounting principles (GAAP) promulgated by the Government Accounting Standards Board (GASB).
- The City will coordinate the development of the CIP budget with the development of the operating budget to ensure future operating expenditures and revenues associated with new capital improvement will be projected and incorporated into the current and future operating budgets.
- The City will determine the least costly financing method available for all new capital improvement projects.
- All projects in the Comprehensive Improvement Element (CIE) of the City's Comprehensive Plan will be included in the Capital Improvement Plan.
- The Capital Improvement Plan Committee will review and evaluate each proposed and ongoing project, based on criteria established by the City Commission, prior to any project being included in the CIP.

Capital Improvement Plan Policies

- The City will adopt the first year of a multi-year plan for capital improvements, update it annually and make every attempt to complete all capital improvements in accordance with the plan.
- The City will maintain its physical assets at a level adequate to protect the City's capital investment and minimize future maintenance and replacement costs.

RESOLUTION NO. 15R-2516

A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF SARASOTA, FLORIDA, CERTIFYING TO THE PROPERTY APPRAISER AND THE TAX COLLECTOR OF SARASOTA COUNTY, THE RATES OF MILLAGE TO BE LEVIED BY THE CITY OF SARASOTA WITHIN THE ST ARMANDS SPECIAL BUSINESS NEIGHBORHOOD IMPROVEMENT DISTRICT, FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2015; ESTABLISHING THE ST ARMANDS SPECIAL BUSINESS NEIGHBORHOOD IMPROVEMENT DISTRICT OPERATING MILLAGE AT 2.0000 WHICH CONTRIBUTES TO AN AGGREGATE MILLAGE RATE FOR THE CITY OF SARASOTA THAT IS 3.94 PERCENT HIGHER THAN THE AGGREGATE ROLLED-BACK MILLAGE RATE OF 3.1407, PROVIDING FOR THE READING OF THIS RESOLUTION BY TITLE ONLY; AND PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the City Commission of the City of Sarasota has now held the two required public hearings on its final estimate of the necessary and ordinary expenses and of all extraordinary and special expenditures contemplated for the fiscal year beginning October 1, 2015 and ending September 30, 2016, and

WHEREAS, all things have been done and all acts performed as required by law to permit the City Commission to levy the millage necessary to raise the revenue for the various purposes set forth in said final estimate as now adopted:

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF SARASOTA, FLORIDA:

Section 1. That the rate of millage to be levied for the fiscal year beginning October 1, 2015 and ending September 30, 2016, for the St Armands Special Business Neighborhood Improvement District and the adequate millage be and the same is hereby declared to be as follows, to-wit:

To be applied to the net tax roll after deduction of homesteads within the St Armands Special Business Neighborhood Improvement District -

For supplemental services

2.0000 mills

The final operating millage levy for the St Armands Special Business Neighborhood Improvement District of 2.0000 mills contributes to an aggregate millage rate for the City of Sarasota that is 3.94 percent higher than the aggregate rolled-back millage rate of 3.1407.

Section 2. The aforesaid rate of millage be and the same is hereby certified to the Property Appraiser and the Tax Collector of Sarasota County, Florida, to be levied for all purposes and uses of the St Armands Special Business Neighborhood Improvement District for the fiscal year beginning October 1, 2015 and ending September 30, 2016.

Section 3. This resolution shall take effect immediately upon adoption.

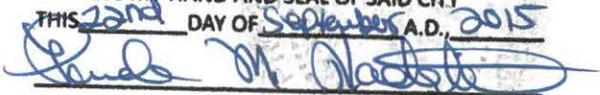
ADOPTED, by the City Commission of the City of Sarasota, upon reading by title only, after posting on the bulletin board at City Hall for at least three (3) days prior thereto as authorized by Article IV, Section 2, of the Charter of the City of Sarasota, this 8th day of September, 2015.

ADOPTED, by the City Commission of the City of Sarasota, upon reading by title only, after posting on the bulletin board at City Hall for at least three (3) days prior thereto as authorized by Article IV, Section 2, of the Charter of the City of Sarasota, this 21st day of September, 2015.


Willie Charles Shaw, Mayor

ATTEST:


Pamela M. Nadalini, City Auditor and Clerk

I, PAMELA M. NADALINI, CITY AUDITOR AND CLERK OF THE CITY OF SARASOTA, FLORIDA, DO HEREBY CERTIFY THAT THE ABOVE AND FOREGOING IS A TRUE AND CORRECT COPY OF THE ORIGINAL THEREOF ON FILE IN MY OFFICE WITNESS MY HAND AND SEAL OF SAID CITY THIS 22nd DAY OF September A.D., 2015

CITY AUDITOR AND CLERK
OF THE CITY OF SARASOTA, FLORIDA

<u>Yes</u>	Mayor Shaw
<u>Yes</u>	Vice Mayor Atwell
<u>Yes</u>	Commissioner Alpert
<u>Yes</u>	Commissioner Chapman
<u>Yes</u>	Commissioner Freeland Eddie

RESOLUTION NO. 15R-2517

A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF SARASOTA, FLORIDA, APPROVING A BUDGET; AND MAKING APPROPRIATIONS OF SUMS OF MONEY FOR ALL EXPENDITURES OF THE ST ARMANDS SPECIAL BUSINESS NEIGHBORHOOD IMPROVEMENT DISTRICT FOR THE FISCAL YEAR BEGINNING ON OCTOBER 1, 2015 AND ENDING ON SEPTEMBER 30, 2016 PRESCRIBING THE TERMS, CONDITIONS AND PROVISIONS WITH RESPECT TO THE ITEMS OF APPROPRIATION AND THEIR PAYMENT; PROVIDING FOR SUPPLEMENTAL APPROPRIATIONS AND RE-APPROPRIATIONS; PROVIDING FOR THE SEVERABILITY OF PARTS HEREOF IF DECLARED INVALID; PROVIDING FOR READING BY TITLE ONLY AND PROVIDING AN EFFECTIVE DATE.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF SARASOTA, FLORIDA:

SECTION 1. This Resolution shall be known as the Fiscal Year 2015-2016 Budget Resolution of the St. Armands Special Business Neighborhood Improvement District (BID). Said Fiscal Year 2015-2016 Budget is summarized in the attachment hereto, labeled as "Exhibit A-1". Said Budget is fully detailed in the 2015-2016 Adopted Financial Plan and the line item revenue and expenditure budgets, which collectively comprise the Adopted Budget of the BID and all of which may be reviewed on the City's website. The sums provided for in the Fiscal Year 2015-2016 Adopted Budget for the BID are hereby appropriated upon the terms and conditions set forth hereafter.

SECTION 2. There is hereby levied and assessed on all taxable property within the corporate limits of the BID, including real and personal property, except exempt homestead property as defined in Article VII of the Constitution of the State of Florida (1968), as amended, for the Fiscal Year 2015-2016, the following taxes:

For the purchase of supplemental services	2.0000 mills
---	--------------

SECTION 3. Unencumbered balances of each appropriation remaining on September 30, 2016 are hereby appropriated for those accounts where the actual or estimated expenditures are in excess of total appropriations for the fiscal year. If such re-appropriated funds are insufficient to provide for the full amount of the estimated net deficiencies, there is hereby appropriated from surplus revenues accruing during the Fiscal Year 2015-2016, sufficient funds to meet the estimated net deficiencies.

SECTION 4. The Finance Director is authorized to reserve on September 30, 2016 unpaid purchase orders, outstanding contracts and other commitments. Said amounts reserved shall be designated as assigned fund balance under fund equity and shall be carried forward into the next fiscal year as additions to the respective budgets.

SECTION 5. Certain unencumbered appropriations may exist at September 30, 2016, that will require re-appropriation in the 2016-2017 Fiscal Year. The Finance Director is authorized to automatically re-appropriate any unencumbered appropriations that relate to grants and capital projects. Other unencumbered appropriations, such as expenses and capital necessary to maintain operations, should be identified by the Finance Director, but must be approved by the City Commission through the adoption of a re-appropriation resolution. All such re-appropriations shall be designated as assigned fund balance under fund equity and shall be carried forward into the next fiscal year as additions to the respective budgets.

SECTION 6. All funds received from specific grant/entitlement sources, pursuant to statutes of the State of Florida or federal law shall be deposited in the manner specified and said revenue is hereby appropriated solely for the purposes or uses authorized by applicable law, whether State or Federal, which created the revenue entitlement of the BID.

SECTION 7. As to any revenues received from a particular source which are appropriated for specific uses or purposes, the Finance Director is instructed to account for the same in a manner assuring the proper utilization of such revenue for the specified uses or purposes.

SECTION 8. The Finance Director shall proceed with the collection and enforcement of all revenue entitlements of the BID including taxes levied hereby, as shall be necessary to obtain the revenue funds provided for in this Resolution. Further, the Finance Director shall be responsible for receiving the ad valorem taxes collected by the Tax Collector for Sarasota County, Florida, at the millage rate certified to the Property Appraiser for Sarasota County, Florida, by action of the City Commission.

SECTION 9. The Finance Director is hereby authorized to pay out the monies collected and provided for in the Fiscal Year 2015-2016 Adopted Budget of the BID. Where so required by the Charter of the City of Sarasota, Florida, payments shall be made on warrant of the City Auditor and Clerk, countersigned by the City Manager.

SECTION 10. With respect to any balances, not specifically appropriated by the terms hereof, the City Commission may, during the fiscal year, appropriate all or part of said balances and any additional revenues by adopting a Resolution for that purpose.

SECTION 11. If any section, paragraph, or part of the Resolution shall be declared unconstitutional or invalid, then the remainder of this Resolution shall not be affected thereby and shall remain in full force and effect.

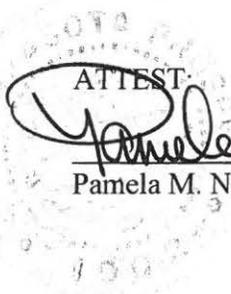
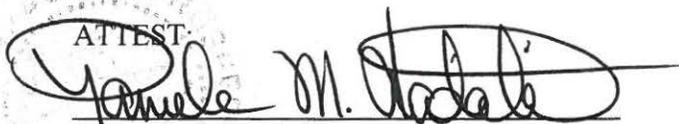
SECTION 12. All Resolutions or parts of Resolutions in conflict herewith are hereby repealed to the extent of such conflict.

SECTION 13. This Resolution shall take effect immediately upon adoption. The Fiscal Year 2015-2016 Adopted Budget of the BID shall take effect on October 1, 2015.

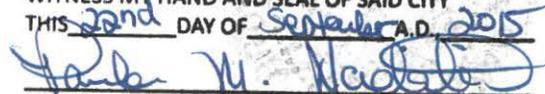
ADOPTED by the City Commission of the City of Sarasota, upon reading by title only, after posting on the bulletin board at City Hall for at least three (3) days prior to adoption, as provided by Article IV, Section 2 of the Charter of the City of Sarasota, this 8th day of September, 2015.

ADOPTED by the City Commission of the City of Sarasota, upon reading by title only, after posting on the bulletin board at City Hall for at least three (3) days prior to adoption, as provided by Article IV, Section 2 of the Charter of the City of Sarasota, this 21st day of September, 2015.


Willie Charles Shaw, Mayor


ATTEST

Pamela M. Nadalini, City Auditor and Clerk

I, PAMELA M. NADALINI, CITY AUDITOR AND CLERK OF THE CITY OF SARASOTA, FLORIDA, DO HEREBY CERTIFY THAT THE ABOVE AND FOREGOING IS A TRUE AND CORRECT COPY OF THE ORIGINAL THEREOF ON FILE IN MY OFFICE WITNESS MY HAND AND SEAL OF SAID CITY THIS 22nd DAY OF September, A.D. 2015


CITY AUDITOR AND CLERK
OF THE CITY OF SARASOTA, FLORIDA

- Yes Mayor Shaw
- Yes Vice Mayor Atwell
- Yes Commissioner Alpert
- Yes Commissioner Chapman
- Yes Commissioner Freeland Eddie

Exhibit A-1
CITY OF SARASOTA, FLORIDA
ST. ARMAND'S BUSINESS IMPROVEMENT DISTRICT
Fund 193

	Actual 2013-14	Budget 2014-15	Amended Budget 2014-15	Estimated 2014-15	Budget 2015-16
Available Fund Balance	\$ 72,379	\$ 22,379	\$ 136,224	\$ 136,224	\$ 136,224
<u>Revenues</u>					
Ad Valorem Taxes	216,243	228,415	228,415	228,415	240,100
Special Events	2,475	2,500	2,500	2,500	2,500
Miscellaneous	775	500	500	500	800
Total Revenues	219,493	231,415	231,415	231,415	243,400
Estimated Funds Available	291,872	253,794	367,639	367,639	379,624
<u>Expenditures</u>					
Operating	155,648	231,415	231,415	231,415	243,400
Total Expenditures	155,648	231,415	231,415	231,415	243,400
Projected Ending Balance	<u>\$ 136,224</u>	<u>\$ 22,379</u>	<u>\$ 136,224</u>	<u>\$ 136,224</u>	<u>\$ 136,224</u>

RESOLUTION NO. 15R-2518

A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF SARASOTA, FLORIDA, CERTIFYING TO THE PROPERTY APPRAISER AND THE TAX COLLECTOR OF SARASOTA COUNTY, THE RATES OF MILLAGE TO BE LEVIED BY THE CITY OF SARASOTA WITHIN THE GOLDEN GATE POINT STREETScape SPECIAL DISTRICT, FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2015; ESTABLISHING THE GOLDEN GATE POINT STREETScape SPECIAL DISTRICT'S OPERATING MILLAGE AT 0.5119 WHICH CONTRIBUTES TO AN AGGREGATE MILLAGE RATE FOR THE CITY OF SARASOTA THAT IS 3.94 PERCENT HIGHER THAN THE AGGREGATE ROLLED-BACK MILLAGE RATE OF 3.1407; ESTABLISHING THE GOLDEN GATE POINT STREETScape SPECIAL DISTRICT'S DEBT SERVICE MILLAGE AT 1.3958; PROVIDING FOR THE READING OF THIS RESOLUTION BY TITLE ONLY; AND PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the City Commission of the City of Sarasota has now held the two required public hearings on its final estimate of the necessary and ordinary expenses and of all extraordinary and special expenditures contemplated for the fiscal year beginning October 1, 2015 and ending September 30, 2016, and

WHEREAS, all things have been done and all acts performed as required by law to permit the City Commission to levy the millage necessary to raise the revenue for the various purposes set forth in said final estimate as now adopted:

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF SARASOTA, FLORIDA:

Section 1. That the rates of millage to be levied for the fiscal year beginning October 1, 2015 and ending September 30, 2016, for the Golden Gate Point Streetscape Special District and the adequate millage be and the same are hereby declared to be as follows, to-wit:

To be applied to the net tax roll after deduction of homesteads within the Golden Gate Point Streetscape Special District -

For General Operating Purposes	0.5119 mills
For Debt Service for 2008 General Obligation Bonds	<u>1.3958 mills</u>
Total Millage	<u>1.9077 mills</u>

The final operating millage levy for the Golden Gate Point Streetscape Special District of 0.5119 mills contributes to an aggregate millage rate for the City of Sarasota that is 3.94 percent higher than the aggregate rolled-back millage rate of 3.1407.

Section 2. The aforesaid rates of millage be and the same are hereby certified to the Property Appraiser and the Tax Collector of Sarasota County, Florida, to be levied for all purposes and uses of the Golden Gate Point Streetscape Special District for the fiscal year beginning October 1, 2015 and ending September 30, 2016.

Section 3. This resolution shall take effect immediately upon adoption.

ADOPTED, by the City Commission of the City of Sarasota, upon reading by title only, after posting on the bulletin board at City Hall for at least three (3) days prior thereto as authorized by Article IV, Section 2, of the Charter of the City of Sarasota, this 8th day of September, 2015.

ADOPTED, by the City Commission of the City of Sarasota, upon reading by title only, after posting on the bulletin board at City Hall for at least three (3) days prior thereto as authorized by Article IV, Section 2, of the Charter of the City of Sarasota, this 21st day of September, 2015.



Willie Charles Shaw, Mayor

ATTEST:


Pamela M. Nadalini, City Auditor and Clerk

I, PAMELA M. NADALINI, CITY AUDITOR AND CLERK OF THE CITY OF SARASOTA, FLORIDA, DO HEREBY CERTIFY THAT THE ABOVE AND FOREGOING IS A TRUE AND CORRECT COPY OF THE ORIGINAL THEREOF ON FILE IN MY OFFICE WITNESS MY HAND AND SEAL OF SAID CITY THIS 22nd DAY OF September A.D. 2015


CITY AUDITOR AND CLERK
OF THE CITY OF SARASOTA, FLORIDA

<u>Yes</u>	Mayor Shaw
<u>Yes</u>	Vice Mayor Atwell
<u>Yes</u>	Commissioner Alpert
<u>Yes</u>	Commissioner Chapman
<u>Yes</u>	Commissioner Freeland Eddie

RESOLUTION NO. 15R-2519

A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF SARASOTA, FLORIDA, APPROVING A BUDGET; AND MAKING APPROPRIATIONS OF SUMS OF MONEY FOR ALL EXPENDITURES OF THE GOLDEN GATE POINT STREETSCAPE SPECIAL DISTRICT FOR THE FISCAL YEAR BEGINNING ON OCTOBER 1, 2015 AND ENDING ON SEPTEMBER 30, 2016 PRESCRIBING THE TERMS, CONDITIONS AND PROVISIONS WITH RESPECT TO THE ITEMS OF APPROPRIATION AND THEIR PAYMENT; PROVIDING FOR SUPPLEMENTAL APPROPRIATIONS AND RE-APPROPRIATIONS; PROVIDING FOR THE SEVERABILITY OF PARTS HEREOF IF DECLARED INVALID; PROVIDING FOR READING BY TITLE ONLY AND PROVIDING AN EFFECTIVE DATE.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF SARASOTA, FLORIDA:

SECTION 1. This Resolution shall be known as the Fiscal Year 2015-2016 Budget Resolution of the Golden Gate Point Streetscape Special District. Said Fiscal Year 2015-2016 Budget is summarized in the attachments hereto, labeled as "Exhibit A-1" and "Exhibit A-2". Said Budget is fully detailed in the 2015-2016 Adopted Financial Plan and the line item revenue and expenditure budgets, which collectively comprise the Adopted Budget of the Golden Gate Point Streetscape Special District and all of which may be reviewed on the City's website. The sums provided for in the Fiscal Year 2015-2016 Adopted Budget for the Golden Gate Point Streetscape Special District are hereby appropriated upon the terms and conditions set forth hereafter.

SECTION 2. There is hereby levied and assessed on all taxable property within the corporate limits of the Golden Gate Point Streetscape Special District, including real and personal property, except exempt homestead property as defined in Article VII of the Constitution of the State of Florida (1968), as amended, for the Fiscal Year 2015-2016, the following taxes:

A. For operating expenses	0.5119 mills
B. For principal, interest, sinking fund and reserve account of 2008 General Obligation Bonds	<u>1.3958 mills</u>
TOTAL	1.9077 mills

SECTION 3. Unencumbered balances of each appropriation remaining on September 30, 2016 are hereby appropriated for those accounts where the actual or estimated expenditures are in excess of total appropriations for the fiscal year. If such re-appropriated funds are insufficient to provide for the full amount of the estimated net deficiencies, there is hereby appropriated from surplus revenues accruing during the Fiscal Year 2015-2016, sufficient funds to meet the estimated net deficiencies.

SECTION 4. The Finance Director is authorized to reserve on September 30, 2016 unpaid purchase orders, outstanding contracts and other commitments. Said amounts reserved shall be designated as assigned fund balance under fund equity and shall be carried forward into the next fiscal year as additions to the respective budgets.

SECTION 5. Certain unencumbered appropriations may exist at September 30, 2016, that will require re-appropriation in the 2016-2017 Fiscal Year. The Finance Director is authorized to automatically re-appropriate any unencumbered appropriations that relate to grants and capital projects. Other unencumbered appropriations, such as expenses and capital necessary to maintain operations, should be identified by the Finance Director, but must be approved by the City Commission through the adoption of a re-appropriation resolution. All such re-appropriations shall be designated as assigned fund balance under fund equity and shall be carried forward into the next fiscal year as additions to the respective budgets.

SECTION 6. All funds received from specific grant/entitlement sources, pursuant to statutes of the State of Florida or federal law shall be deposited in the manner specified and said revenue is hereby appropriated solely for the purposes or uses authorized by applicable law, whether State or Federal, which created the revenue entitlement of the Golden Gate Point Streetscape Special District.

SECTION 7. As to any revenues received from a particular source which are appropriated for specific uses or purposes, the Finance Director is instructed to account for the same in a manner assuring the proper utilization of such revenue for the specified uses or purposes.

SECTION 8. The Finance Director shall proceed with the collection and enforcement of all revenue entitlements of the Golden Gate Point Streetscape Special District including taxes levied hereby, as shall be necessary to obtain the revenue funds provided for in this Resolution. Further, the Finance Director shall be responsible for receiving the ad valorem taxes collected by the Tax Collector for Sarasota County, Florida, at the millage rate certified to the Property Appraiser for Sarasota County, Florida, by action of the City Commission.

SECTION 9. The Finance Director is hereby authorized to pay out the monies collected and provided for in the Fiscal Year 2015-2016 Adopted Budget of the Golden Gate Point Streetscape Special District. Where so required by the Charter of the City of Sarasota, Florida, payments shall be made on warrant of the City Auditor and Clerk, countersigned by the City Manager.

SECTION 10. With respect to any balances, not specifically appropriated by the terms hereof, the City Commission may, during the fiscal year, appropriate all or part of said balances and any additional revenues by adopting a Resolution for that purpose.

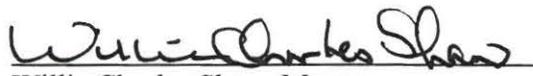
SECTION 11. If any section, paragraph, or part of the Resolution shall be declared unconstitutional or invalid, then the remainder of this Resolution shall not be affected thereby and shall remain in full force and effect.

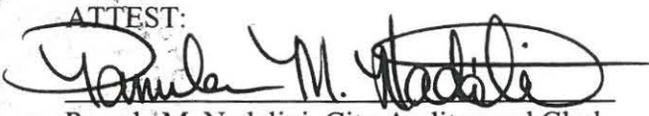
SECTION 12. All Resolutions or parts of Resolutions in conflict herewith are hereby repealed to the extent of such conflict.

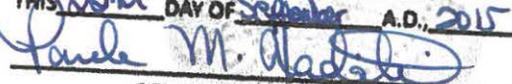
SECTION 13. This Resolution shall take effect immediately upon adoption. The Fiscal Year 2015-2016 Adopted Budget of the Golden Gate Point Streetscape Special District shall take effect on October 1, 2015.

ADOPTED by the City Commission of the City of Sarasota, upon reading by title only, after posting on the bulletin board at City Hall for at least three (3) days prior to adoption, as provided by Article IV, Section 2 of the Charter of the City of Sarasota, this 8th day of September, 2015.

ADOPTED by the City Commission of the City of Sarasota, upon reading by title only, after posting on the bulletin board at City Hall for at least three (3) days prior to adoption, as provided by Article IV, Section 2 of the Charter of the City of Sarasota, this 21st day of September, 2015.


Willie Charles Shaw, Mayor


ATTEST:

Pamela M. Nadalini, City Auditor and Clerk

I, PAMELA M. NADALINI, CITY AUDITOR AND CLERK OF THE CITY OF SARASOTA, FLORIDA, DO HEREBY CERTIFY THAT THE ABOVE AND FOREGOING IS A TRUE AND CORRECT COPY OF THE ORIGINAL THEREOF ON FILE IN MY OFFICE WITNESS MY HAND AND SEAL OF SAID CITY
THIS 20th DAY OF September A.D., 2015

CITY AUDITOR AND CLERK
OF THE CITY OF SARASOTA, FLORIDA

- Yes Mayor Shaw
- Yes Vice Mayor Atwell
- Yes Commissioner Alpert
- Yes Commissioner Chapman
- Yes Commissioner Freeland Eddie

Exhibit A-1
CITY OF SARASOTA, FLORIDA
GOLDEN GATE POINT STREETScape SPECIAL DISTRICT
Fund 091

	Actual 2013-14	Budget 2014-15	Amended Budget 2014-15	Estimated 2013-14	Budget 2015-16
Available Fund Balance	\$ 37,107	\$ 35,579	\$ 45,988	\$ 45,988	\$ 45,048
Revenues					
Ad Valorem Taxes	100,352	100,000	100,000	100,000	100,000
Miscellaneous	373	-	-	-	-
Total Revenues	100,725	100,000	100,000	100,000	100,000
Estimated Funds Available	137,832	135,579	145,988	145,988	145,048
Expenditures					
Operating	91,844	100,940	100,940	100,940	100,000
Total Expenditures	91,844	100,940	100,940	100,940	100,000
Projected Ending Balance	\$ 45,988	\$ 34,639	\$ 45,048	\$ 45,048	\$ 45,048

<i>Proposed Millage for Golden Gate Point</i>	
Debt Service Millage	1.3958
Operating Millage	0.5119
Total	1.9077

Exhibit A-2
CITY OF SARASOTA, FLORIDA
GOLDEN GATE GENERAL OBLIGATION BONDS
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
Fund 231

	Actual 2012-13	Actual 2013-14	Budget 2014-15	Estimated 2014-15	Budget 2015-16
Available Fund Balance	\$ 241,544	\$ 233,342	\$ 224,813	\$ 227,964	\$ 219,434
Revenues					
Ad Valorem Taxes	273,246	272,668	273,000	273,000	273,000
Interest Income	732	1,483	1,000	1,000	1,000
Total Revenue	273,978	274,151	274,000	274,000	274,000
Estimated Funds Available	515,522	507,493	498,813	501,964	493,434
Expenditures					
Principal Payments	150,860	156,788	162,950	162,950	169,354
Interest on Bonds	128,670	122,741	116,580	116,580	110,175
Fiscal Charges	2,650	-	3,000	3,000	3,000
Total Expenditures	282,180	279,529	282,530	282,530	282,529
Projected Ending Balance	\$ 233,342	\$ 227,964	\$ 216,283	\$ 219,434	\$ 210,905

Date of issue: 2008
Amount: \$ 5,800,000
Paying Agent: Bank Loan with Branch Banking and Trust Company
Interest due: November 1; May 1
Rating: Not Applicable
Maturity of issue: 2028
Outstanding: \$ 2,803,442
Principal due: May 1
Average Interest: 3.93%
Purpose: Golden Gate Streetscape Improvements

RESOLUTION NO. 15R-2520

A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF SARASOTA, FLORIDA, CERTIFYING TO THE PROPERTY APPRAISER AND THE TAX COLLECTOR OF SARASOTA COUNTY, THE RATES OF MILLAGE TO BE LEVIED BY THE CITY OF SARASOTA WITHIN THE DOWNTOWN IMPROVEMENT DISTRICT, FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2015; ESTABLISHING THE DOWNTOWN IMPROVEMENT DISTRICT OPERATING MILLAGE AT 2.0000 WHICH CONTRIBUTES TO AN AGGREGATE MILLAGE RATE FOR THE CITY OF SARASOTA THAT IS 3.94 PERCENT HIGHER THAN THE AGGREGATE ROLLED-BACK MILLAGE RATE OF 3.1407, PROVIDING FOR THE READING OF THIS RESOLUTION BY TITLE ONLY; AND PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the City Commission of the City of Sarasota has now held the two required public hearings on its final estimate of the necessary and ordinary expenses and of all extraordinary and special expenditures contemplated for the fiscal year beginning October 1, 2015 and ending September 30, 2016, and

WHEREAS, all things have been done and all acts performed as required by law to permit the City Commission to levy the millage necessary to raise the revenue for the various purposes set forth in said final estimate as now adopted:

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF SARASOTA, FLORIDA:

Section 1. That the rate of millage to be levied for the fiscal year beginning October 1, 2015 and ending September 30, 2016, for the Downtown Improvement District and the adequate millage be and the same is hereby declared to be as follows, to-wit:

To be applied to the net tax roll after deduction of homesteads within the Downtown Improvement District -

For supplemental services	<u>2.0000</u> mills
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The final operating millage levy for the Downtown Improvement District of 2.0000 mills contributes to an aggregate millage rate for the City of Sarasota that is 3.94 percent higher than the aggregate rolled-back millage rate of 3.1407.

Section 2. The aforesaid rate of millage be and the same is hereby certified to the Property Appraiser and the Tax Collector of Sarasota County, Florida, to be levied for all purposes and uses of the Downtown Improvement District for the fiscal year beginning October 1, 2015 and ending September 30, 2016.

Section 3. This resolution shall take effect immediately upon adoption.

ADOPTED, by the City Commission of the City of Sarasota, upon reading by title only, after posting on the bulletin board at City Hall for at least three (3) days prior thereto as authorized by Article IV, Section 2, of the Charter of the City of Sarasota, this 8th day of September, 2015.

ADOPTED, by the City Commission of the City of Sarasota, upon reading by title only, after posting on the bulletin board at City Hall for at least three (3) days prior thereto as authorized by Article IV, Section 2, of the Charter of the City of Sarasota, this 21st day of September, 2015.


Willie Charles Shaw, Mayor

ATTEST:


Pamela M. Nadalini, City Auditor and Clerk

I, PAMELA M. NADALINI, CITY AUDITOR AND CLERK OF THE CITY OF SARASOTA, FLORIDA, DO HEREBY CERTIFY THAT THE ABOVE AND FOREGOING IS A TRUE AND CORRECT COPY OF THE ORIGINAL THEREOF ON FILE IN MY OFFICE WITNESS MY HAND AND SEAL OF SAID CITY

THIS 22nd DAY OF September A.D., 2015


CITY AUDITOR AND CLERK
OF THE CITY OF SARASOTA, FLORIDA

<u>Yes</u>	Mayor Shaw
<u>Yes</u>	Vice Mayor Atwell
<u>Yes</u>	Commissioner Alpert
<u>Yes</u>	Commissioner Chapman
<u>Yes</u>	Commissioner Freeland Eddie

RESOLUTION NO. 15R-2521

A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF SARASOTA, FLORIDA, APPROVING A BUDGET; AND MAKING APPROPRIATIONS OF SUMS OF MONEY FOR ALL EXPENDITURES OF THE DOWNTOWN IMPROVEMENT DISTRICT FOR THE FISCAL YEAR BEGINNING ON OCTOBER 1, 2015 AND ENDING ON SEPTEMBER 30, 2016 PRESCRIBING THE TERMS, CONDITIONS AND PROVISIONS WITH RESPECT TO THE ITEMS OF APPROPRIATION AND THEIR PAYMENT; PROVIDING FOR SUPPLEMENTAL APPROPRIATIONS AND RE-APPROPRIATIONS; PROVIDING FOR THE SEVERABILITY OF PARTS HEREOF IF DECLARED INVALID; PROVIDING FOR READING BY TITLE ONLY AND PROVIDING AN EFFECTIVE DATE.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF SARASOTA, FLORIDA:

SECTION 1. This Resolution shall be known as the Fiscal Year 2015-2016 Budget Resolution of the Downtown Improvement District. Said Fiscal Year 2015-2016 Budget is summarized in the attachment hereto, labeled as "Exhibit A-1". Said Budget is fully detailed in the 2015-2016 Adopted Financial Plan and the line item revenue and expenditure budgets, which collectively comprise the Adopted Budget of the Downtown Improvement District and all of which may be reviewed on the City's website. The sums provided for in the Fiscal Year 2015-2016 Adopted Budget for the Downtown Improvement District are hereby appropriated upon the terms and conditions set forth hereafter.

SECTION 2. There is hereby levied and assessed on all taxable property within the corporate limits of the Downtown Improvement District, including real and personal property, except exempt homestead property as defined in Article VII of the Constitution of the State of Florida (1968), as amended, for the Fiscal Year 2015-2016, the following taxes:

For the purchase of supplemental services	2.0000 mills
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SECTION 3. Unencumbered balances of each appropriation remaining on September 30, 2016 are hereby appropriated for those accounts where the actual or estimated expenditures are in excess of total appropriations for the fiscal year. If such re-appropriated funds are insufficient to provide for the full amount of the estimated net deficiencies, there is hereby appropriated from surplus revenues accruing during the Fiscal Year 2015-2016, sufficient funds to meet the estimated net deficiencies.

SECTION 4. The Finance Director is authorized to reserve on September 30, 2016 unpaid purchase orders, outstanding contracts and other commitments. Said amounts reserved shall be designated as assigned fund balance under fund equity and shall be carried forward into the next fiscal year as additions to the respective budgets.

SECTION 5. Certain unencumbered appropriations may exist at September 30, 2016, that will require re-appropriation in the 2016-2017 Fiscal Year. The Finance Director is authorized to automatically re-appropriate any unencumbered appropriations that relate to grants and capital projects. Other unencumbered appropriations, such as expenses and capital necessary to maintain operations, should be identified by the Finance Director, but must be approved by the City Commission through the adoption of a re-appropriation resolution. All such re-appropriations shall be designated as assigned fund balance under fund equity and shall be carried forward into the next fiscal year as additions to the respective budgets.

SECTION 6. All funds received from specific grant/entitlement sources, pursuant to statutes of the State of Florida or federal law shall be deposited in the manner specified and said revenue is hereby appropriated solely for the purposes or uses authorized by applicable law, whether State or Federal, which created the revenue entitlement of the Downtown Improvement District.

SECTION 7. As to any revenues received from a particular source which are appropriated for specific uses or purposes, the Finance Director is instructed to account for the same in a manner assuring the proper utilization of such revenue for the specified uses or purposes.

SECTION 8. The Finance Director shall proceed with the collection and enforcement of all revenue entitlements of the Downtown Improvement District including taxes levied hereby, as shall be necessary to obtain the revenue funds provided for in this Resolution. Further, the Finance Director shall be responsible for receiving the ad valorem taxes collected by the Tax Collector for Sarasota County, Florida, at the millage rate certified to the Property Appraiser for Sarasota County, Florida, by action of the City Commission.

SECTION 9. The Finance Director is hereby authorized to pay out the monies collected and provided for in the Fiscal Year 2015-2016 Adopted Budget of the Downtown Improvement District. Where so required by the Charter of the City of Sarasota, Florida, payments shall be made on warrant of the City Auditor and Clerk, countersigned by the City Manager.

SECTION 10. With respect to any balances, not specifically appropriated by the terms hereof, the City Commission may, during the fiscal year, appropriate all or part of said balances and any additional revenues by adopting a Resolution for that purpose.

SECTION 11. If any section, paragraph, or part of the Resolution shall be declared unconstitutional or invalid, then the remainder of this Resolution shall not be affected thereby and shall remain in full force and effect.

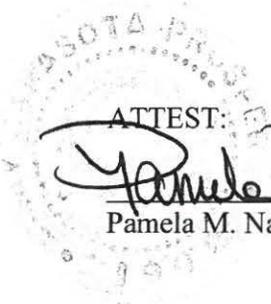
SECTION 12. All Resolutions or parts of Resolutions in conflict herewith are hereby repealed to the extent of such conflict.

SECTION 13. This Resolution shall take effect immediately upon adoption. The Fiscal Year 2015-2016 Adopted Budget of the Downtown Improvement District shall take effect on October 1, 2015.

ADOPTED by the City Commission of the City of Sarasota, upon reading by title only, after posting on the bulletin board at City Hall for at least three (3) days prior to adoption, as provided by Article IV, Section 2 of the Charter of the City of Sarasota, this 8th day of September, 2015.

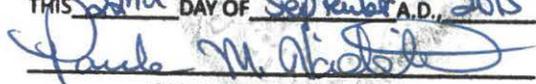
ADOPTED by the City Commission of the City of Sarasota, upon reading by title only, after posting on the bulletin board at City Hall for at least three (3) days prior to adoption, as provided by Article IV, Section 2 of the Charter of the City of Sarasota, this 21st day of September, 2015.


Willie Charles Shaw, Mayor



ATTEST:


Pamela M. Nadalini, City Auditor and Clerk

I, PAMELA M. NADALINI, CITY AUDITOR AND CLERK OF THE CITY OF SARASOTA, FLORIDA, DO HEREBY CERTIFY THAT THE ABOVE AND FOREGOING IS A TRUE AND CORRECT COPY OF THE ORIGINAL THEREOF ON FILE IN MY OFFICE WITNESS MY HAND AND SEAL OF SAID CITY THIS 22nd DAY OF September, A.D., 2015

CITY AUDITOR AND CLERK
OF THE CITY OF SARASOTA, FLORIDA

- Yes Mayor Shaw
- Yes Vice Mayor Atwell
- Yes Commissioner Alpert
- Yes Commissioner Chapman
- Yes Commissioner Freeland Eddie

Exhibit A-1
CITY OF SARASOTA, FLORIDA
DOWNTOWN IMPROVEMENT DISTRICT
Fund 092

	Actual 2013-14	Budget 2014-15	Amended Budget 2014-15	Estimated 2014-15	Budget 2015-16
Available Fund Balance	\$ 112,722	\$ 18,175	\$ 198,947	\$ 198,947	\$ 10,974
<u>Revenues</u>					
Ad Valorem Taxes	346,111	344,234	344,234	344,234	372,346
Special Event Fees	1,787	-	-	-	-
Miscellaneous	47,456	500	500	500	-
Total Revenues	395,354	344,734	344,734	344,734	372,346
Estimated Funds Available	508,076	362,909	543,681	543,681	383,320
<u>Expenditures</u>					
Personnel	32,989	33,699	33,699	33,699	34,722
Operating	126,638	185,634	305,442	305,442	200,796
Capital	12,674	-	5,000	5,000	-
Grants and Aids	-	-	51,738	51,738	-
Interfund Transfer to					
Community Redevelopment	136,828	136,828	136,828	136,828	136,828
Total Expenditures	309,129	356,161	532,707	532,707	372,346
Projected Ending Balance	\$ 198,947	\$ 6,748	\$ 10,974	\$ 10,974	\$ 10,974

Glossary

The Annual Financial Plan occasionally contains specialized and technical terminology. To assist the reader in understanding these terms, a glossary has been included in the document.

Accrual Basis of Accounting - The “basis of accounting” refers to *when* a transaction is recognized. In the accrual basis of accounting, revenues are recognized when they are earned, and expenses are recognized when they are incurred.

Activity - The smallest unit of budgetary accountability and control which encompasses specific and distinguishable lines of work performed by an organizational unit for the purpose of accomplishing a function for which the City is responsible.

ADA - **A**mericans with **D**isabilities **A**ct – A congressional act, passed in January, 1990, designed to establish a clear and comprehensive prohibition of discrimination on the basis of disability.

Adopted Budget - The City budget that is formally approved by the City Commission is referred to as the Adopted Budget.

Ad Valorem Tax - A tax that is based on the “taxable value” of property. The tax is calculated by multiplying the millage rate (set by the taxing authority) by the taxable value of the property.

Allocate - To divide a lump-sum appropriation that is designated for expenditure by specific organizational units and/or specific purposes or activities.

Amended Budget - An adopted City budget that has been formally amended and adjusted by the City Commission is referred to as an Amended Budget.

Amortization - The process of paying off a loan through structured, periodic payments.

Appropriation - An authorization granted by the City Commission to make expenditures and to incur obligations for purposes specified in the Budget Resolution.

Arbitrage - The difference between coupon interests paid to municipal bondholders and interest revenue earned on bond proceeds. Excess earnings are remitted to the Internal Revenue Service at the close of each five year calculation period and the issue retirement date.

Assessed Valuation - A valuation set upon property by the County Property Appraiser as a basis for levying taxes.

Asset - Resource owned or held by a government that possesses monetary value.

Available Fund Balance - Funds remaining from the prior year, which are available for appropriation and expenditure in the current year.

Balanced Budget - A balanced budget is achieved when the amounts available from taxation and other sources, including amounts carried over from prior years, equals the total appropriations for expenditures and reserves.

Base Budget Allowance - Continuous expenses for Personal Services, Operating Expenses and replacement of existing equipment to maintain service levels authorized by the City Commission.

Benchmark - A point of reference from which variations may be measured. In a performance measurement context, benchmarking refers to the process of critically evaluating a program's or service's activities, functions, operations and processes to achieve a desired level of performance.

Bond - Financial obligation for which the issuer promises to pay the bondholder (the purchaser or owner of the bond) a specified stream of future cash flows, including periodic interest payments and a principal repayment.

Bond Rating - A rating from a schedule of grades issued by a bond rating agency indicating the probability of timely repayment of principal and interest on bonds issued by a municipality.

Budget - A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. The term usually indicates a financial plan for a single fiscal period.

Budget Amendment - A procedure to revise a budget appropriation.

Budgetary Control - The control of a government or enterprise in accordance with an approved budget to keep expenditures within the limitations of available appropriations and available revenues.

Budget Hearing - As required by law, the City Commission conducts two public hearings to receive and consider input from the public and to propose and adopt a millage rate and annual budget.

Budget Issue - Any new or expanded service requested/adopted on the part of a department as part of the annual budget process.

Budget Message - A general discussion of the adopted budget as presented in the Adopted Financial Plan by the City Manager to the City Commission.

BID - **Business Improvement District** – an organizing and financing mechanism used by property owners and merchants to impact their retail, commercial and industrial areas by using the City's tax collection powers to “assess”, or “tax”, themselves.

CAFR - **Comprehensive Annual Financial Report** - A complete set of financial statements published soon after the close of each fiscal year by each general-purpose local government in conformity with GAAP and audited in accordance with generally accepted auditing standards.

Capital Asset - Acquired asset having a unit cost of at least \$500 and a useful life of more than one year.

Capital Expenditure - A category of budgetary appropriation that includes expenses for buildings, machinery and equipment and results in additions to a fixed asset inventory.

Capital Improvement Budget - The adopted budget to fund the capital improvement plan for the upcoming fiscal year.

CDBG - **Community Development Block Grant** - A general purpose federal grant primarily used to facilitate the production and preservation of low and moderate income housing.

Charges for Service - Revenue derived from charging fees for providing certain government services. These revenues can be received from private individuals or entities, or other governmental units. Charges for service include water/sewer fees, solid waste fees, and recreation and cultural activity admissions.

CHDO - **Community Housing Development Organization** – A private, non-profit community based service organization whose primary mission is to create additional affordable housing.

CIE - **Capital Improvement Element** - Projects identified in the CIP that are designated to accomplish the goals of the City Comprehensive Plan.

CIP - **Capital Improvement Plan**. - A financial plan for construction of physical assets such as buildings, streets, sewers and recreation facilities. The plan extends over several future years indicating the beginning and ending date of each project, the amount to be expended in each year and the method of financing those expenditures.

COLA - **Cost of Living Ajustment** - An upward adjustment in salary levels to offset the adverse effect of inflation on employee compensation.

Collective Bargaining Agreement - A legal contract between an employer and a verified representative of a recognized bargaining unit for specific terms and conditions of employment (e.g., working hours and conditions, salaries, fringe benefits and matters affecting health and safety of employees).

Contingency - An appropriation of funds to cover unforeseen events that may occur throughout the fiscal year.

Continuation Budget - The base proposed budget that reflects all costs necessary to maintain City services at the same level as adopted in the prior fiscal year, including additional costs or personnel necessary to maintain that level of service.

Cost Allocation - A method used to distribute the costs of central administrative functions such as accounting and personnel to non-general government funds.

Cost Center - An organizational operating unit within a City department (i.e., Purchasing is a cost center within the Department of Financial Administration).

CPI - **Consumer Price Index** - A statistical description of price levels provided by the U.S. Department of Labor. The index is used as a measure of the increase in the cost of living (i.e., economic inflation).

CPTED - **Crime Prevention Through Environmental Design** - A multi-disciplinary approach to deterring criminal behavior through the proper design and effective use of the physical environment resulting in reduced crime, reduced fear of crime and improvement in quality of life.

CRA - **Community Redevlopment Agency** - An agency established by the City Commission to allow tax increment financing and to implement the provisions of the City's Master Plan to rehabilitate the redevelopment area. The agency cooperates with the private sector to attract long-term, financially sound projects that will generate new employment opportunities while protecting the City's unique character and charm.

Culture and Recreation - A major category of services provided by a government for facilities and activities such as golf, tennis, baseball, exhibition halls, performing arts halls and parks.

Debt Service - The payment of principal and interest on borrowed funds such as bonds.

Deficit - The excess of the liabilities of a fund over its assets. An excess of expenditures over revenues during an accounting period.

Department - A major work unit or functional unit having related activities aimed at accomplishing a major service or regulatory program for which the City is responsible.

Depreciation - The decrease in value of physical assets due to use and the passage of time.

DEA - Drug Enforcement Administration – A federal agency whose primary mission is to enforce the controlled substances laws and regulations of the United States.

DROP - Deferred Retirement Option Program – In lieu of terminating employment as an employee, a member of a defined benefit pension plan who is eligible for normal retirement may elect to defer receipt of retirement pension and to participate in the DROP.

Economic Environment - A major category of services provided by a government that develop and improve the economic condition of the community and its citizens.

Encumbrance - An amount of money committed for the payment of goods and services not yet received or paid for, usually supported by an outstanding purchase order.

EDCM - Engineering Design Criteria Manual – Provides minimum standards/requirements for all forms of development within the City including land use, subdivision development, right-of-way encroachment, storm drainage, erosion/siltation and water/sewer lines.

Enterprise Fund - A self-supporting fund designed to account for activities supported by user charges such as Sewer, Water and Solid Waste Funds.

EPA - Environmental Protection Agency – A federal agency whose primary mission is to protect human health and the environment throughout the country.

EAR - Evaluation and Appraisal Report – An evaluation of a local government’s adopted comprehensive plan. An EAR is required by statute to be prepared and adopted every seven years.

Excise Tax - A tax assessed on the consumer of a service, usually a utility service, which is based upon the level of consumption. The City has excise taxes on water, electric, telecommunications services, natural gas, liquid propane and heating oil.

FEMA - Federal Emergency Management Agency – A federal agency whose primary mission is to prepare the nation for all hazards and manage federal response and recovery efforts following any national incident.

Fines and Forfeits - Fines and forfeits are derived from penalties imposed for the commission of statutory offenses, violation of lawful administrative rules and regulations and for neglect of official duty. These revenues include court fines, confiscated property and parking violations.

Fiscal Year - Any period of 12 consecutive months designated as the budget year. The City's fiscal year begins October 1 and ends September 30, the same as the Federal Government.

Fixed Asset - Long-lived tangible asset obtained or controlled as a result of past transactions, events or circumstances. Fixed asset includes buildings, equipment and improvements.

Forfeiture - A loss of money, property, or privileges due to a breach of legal obligation, which serves as compensation for resulting losses.

Franchise Fee - A fee assessed on a business, usually a public utility, in return for granting the business the exclusive right to operate in public rights of way inside the City limits. The City of Sarasota has negotiated franchise agreements for electric, cable television, natural gas and telephone service.

Fringe Benefits - For budgeting purposes, fringe benefits are employer payments for social security, retirement, group health and life insurance.

FTE - Full-Time Equivalent - An employee position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time position of 20 hours per week would be equivalent to 0.5 FTE.

Fund - An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves, and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Fund Balance - The resources available for appropriation in accordance with the prescribed basis of budgeting. Accordingly, only undesignated and/or unencumbered resources are considered fund balance for budget purposes.

Fund Type - Any one of eleven categories into which all funds are classified in governmental accounting. The eleven fund types are: general, special revenue, debt service, capital projects, permanent funds, enterprise, internal service, trust, investment trust, private purpose trust and agency.

GAAP - Generally Accepted Accounting Principles - Uniform standards and guidelines for financial accounting and reporting. These standards govern the form and content of the basic financial statements of an entity. These acceptable practices are modified from time to time. GAAP guidance is provided from various sources. The Governmental Accounting Standards Board issues authoritative statements, interpretations of statements, technical bulletins, implementation guides and concept statements of position. The American Institute of CPA's issues audit and accounting guides and statements of position.

GASB - Governmental Accounting Standards Board - Organized in 1984 by the Financial Accounting Foundation, the Board was created to establish standards of financial accounting and reporting for state and local governmental entities. Its standards guide the preparation of external financial reports of those entities.

General Fund - Used to account for all governmental functions not required to be separately recorded by laws or governmental policy. Most of the essential governmental services such as police protection, street and highway maintenance, landscape maintenance, neighborhood services and general administration are provided by the General Fund.

General Government - A major class of services provided by the legislative, judicial and administrative branches for the benefit of the public and the governmental body as a whole.

Goal - A broad statement of intended accomplishments or a description of a general condition deemed desirable.

GFOA - **G**overnment **F**inance **O**fficers **A**ssociation – A professional association of state/provincial and local finance officers in the U.S. and Canada whose ultimate mission is the sound management of government financial resources.

Governmental Funds - A classification of fund types which are typically used to account for tax-supported (governmental) activities including the general fund, special revenue funds, debt service funds, capital project funds and permanent funds.

Grant - Contribution or gift of cash or other asset from another government or agency to be used or expended for a specified purpose, activity or facility.

Growth Management Act of 1985 - State of Florida Legislation that amends the 1975 Local Government Comprehensive Planning Act. The amendment requires changes in local government planning procedures and gives State and Regional planning authorities more supervisory and coordinating involvement than in the past.

Homestead Exemption - A deduction from the taxable value of property occupied by the owner in the State of Florida. The exemption is currently \$50,000 for all property owners who qualify.

HUD - **H**ousing and **U**rban **D**evelopment - A federal agency whose primary mission is to increase homeownership, support community development and increase access to affordable housing free from discrimination.

Human Services - A major category of services provided by a government for the care, treatment and control of human illness, injury or handicap, for the welfare of the community as a whole, or for the housing and education of individuals.

Indirect Cost - A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service.

Interfund Transfer - Transfer of resources from one fund to another fund in the same government. Transfers are not repayable and do not constitute payment or reimbursement of goods provided or services performed.

Intergovernmental Revenue - Revenue received from Federal, State and other government sources including grants, shared revenues and payments in lieu of taxes (PILOT).

Internal Service Fund - A type of fund designed to account for the financing of goods or services provided by one department for other departments within the City. Goods and services furnished are billed at cost plus an overhead factor designed to cover the indirect expenses of the fund.

Investments - Securities and real estate held for the production of revenues in the form of interest, dividends, rentals, or lease payments.

Issue – A new or expanded expense or service that requires a change in policy, or identification of a new source of funding.

LDR - **L**and **D**evelopment **R**egulations - Ordinances enacted by governing bodies for the regulation of any aspect of development and includes any local government zoning, rezoning, subdivision, building construction, sign regulations or any other regulations controlling the development of land.

Letter of Transmittal - A general discussion of the proposed budget as presented in writing by the City Manager to the City Commission.

LOS - **L**evel of **S**ervice - An indicator of the extent or degree of service provided by, or proposed to be provided by, a facility based on and related to the operational characteristics of the facility.

Liabilities – An agreement for payment at some future date, for instance, money owed on a debt, or a project that has begun but payment won't be made until the project is completed.

Licenses and Permits - Revenues derived from the issuance of local licenses and permits including professional and occupational licenses, building permits and other miscellaneous permits.

Line Items - The classification of objects of expenditure (object codes) by major expense category.

Local Option Gas Tax - The Local Option Gas Tax is a 30 year tax, begun in 1983 to fund transportation related improvements in the City.

Millage Rate - The tax rate on real property, established by a governmental body authorized by law to impose ad valorem taxes. Rate is presented as 1.000 mill -or- 1.000 dollar per \$1,000 of taxable property value.

Miscellaneous Revenue - Revenue not otherwise specified under Taxes, Licenses and Permits, Intergovernmental, Charges for Services or Fines and Forfeits. They include investment earnings, rents, royalties, special assessments, impact fees and proceeds from asset sales.

Mission - A clear and concise statement that declares the fundamental purpose of a department/program toward which all operational efforts are directed.

Modified Accrual Basis of Accounting - The “basis of accounting” refers to *when* a transaction is recognized. In the modified accrual basis of accounting, revenues are recorded when measurable and available, and expenditures are recorded when the services or goods are received and the liabilities are incurred.

MURT - **M**ulti-**U**se **R**ecreational **T**rail – A system of interconnected pathways between neighborhoods for pedestrians and bicyclists that allow persons to enjoy amenities, such as parks and the bayfront, without necessarily using automobiles for transportation.

NPDES - **N**ational **P**ollution **D**ischarge **E**limination **S**ystem – Authorized by the Clean Water Act, the NPDES permit program reduces water pollution by regulating point sources that discharge pollutants into waters of the United States. In most cases, the NPDES permit program is administered by authorized states, including Florida.

NAS - **Nighborhood Action Strategy** - A programmatic approach to revitalizing and investing in neighborhoods affected by blight or potential blight. It is a comprehensive and participatory effort to develop an action plan for the neighborhood.

Object Code - Account to which an expense or expenditure is recorded in order to accumulate and categorize the various types of payments that are made. These are normally grouped into Personal Services, Operating Supplies, Capital Outlay, and Other for budgetary analysis and financial reporting purposes.

Objective - Desired output-oriented accomplishments that can be measured and achieved within a given time frame.

Object of Expenditure - Expenditures are classified based upon the type of goods or services incurred. Such classifications include:

- Personal Services
- Materials and Supplies
- Contractual Services
- Contractual Maintenance
- Capital Outlay
- Debt Service

Operating Budget - Plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing, acquisition, spending and service delivery activities of a government are controlled.

Operating Costs - Expenses for such items as expendable supplies, contractual services, and utilities.

Ordinance - A formal legislative enactment by the City Commission or governing body of a municipality. If it is not in conflict with any higher form of law such as a statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

OPEB – **Other Post-Employment Benefits** – Includes all benefits to retirees except pension benefits. The largest of the post-employment benefits is retirees’ medical and dental insurance. All such benefits are accounted for in a Trust fund.

Performance Measurement - A managerial process for determining how a program is accomplishing its mission, goals, and objectives through the delivery of products, services, or processes. Performance measurement is a systematic process of evaluating outcomes of specific government programs and services that are delivered to customers with respect to efficiency and effectiveness.

Permanent Fund - A Governmental fund type used to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting government’s programs.

Personal Services - Expenditures for salaries/wages and benefits (social security, medical/dental/life/workers’ compensation insurance and retirement, etc.) provided for employees by the City.

Physical Environment - A major category of services provided by a government for the purpose of achieving a satisfactory living environment by controlling and utilizing elements of the environment. Included in this category are water/sewer services, solid waste services, conservation management, demolition and lot mowing.

PILOT - Payment In Lieu of Taxes - A calculation of the amount of Ad Valorem taxes which would have been due if the property had been taxable under Florida law.

Prior Year Encumbrance - Obligation from a previous year in the form of a purchase order or contract which is chargeable to an appropriation, and for which a part of the current year appropriation is reserved. It ceases to be an encumbrance when the obligation is paid or otherwise terminated.

Program - A program is a distinct, clearly defined activity, function, or organizational unit that is budgeted as a sub-unit of a department. A program budget utilizes the separate program budget as its basic component.

Proposed Budget - The budget proposed by the City Manager to the City Commission for adoption.

Proprietary Fund - A type of fund that accounts for governmental operations that are financed and operated in a manner similar to private business enterprises. Proprietary fund types used by the City include the Enterprise and Internal Services Funds.

Public Safety - A major category of services provided by a government for the security of persons and property. This includes Police Services and Building, Zoning and Code Enforcement.

Reappropriation of Funds - The transfer of funds appropriated in one year for projects/programs performed in a subsequent year.

Reclassification - The moving of an existing position from one personnel classification (title) to another.

Reserve Account - An account that records the portion of the fund balance which is segregated for future use and is not available for further appropriation or expenditure.

Resolution - A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources - Total amounts available for appropriation, including estimated revenue, fund transfers and beginning fund balances.

Rolled-Back Rate - Under Florida law as property values are increased each year by the property appraiser due to inflation, the City property tax rate is automatically reduced proportionately so that the City does not automatically derive additional revenue. All property tax rate changes are calculated using the rolled-back rate as the base.

Sarasota County Property Appraiser - A County elected officer whose primary mission is to provide taxpayers and taxing districts within the county with accurate, reliable and timely valuations of all property subject to ad valorem tax.

Sarasota County Tax Collector - A County elected officer whose primary responsibility is the collection of ad valorem taxes and other taxes at the local level such as taxes imposed by special levying districts and state agencies.

SWFWMD - **Southwest Florida Water Management District** - A sixteen county agency, established by state statute and directed by a governing board, to manage water and related natural resources to ensure their continued availability while maintaining the balance between the water needs of current and future users.

Special Assessment - A levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Special Revenue Fund - A fund to account for revenue derived from specific sources that are restricted by law or policy to finance specific activities.

SHIP - **State Housing Initiative Partnership** - State fund distributed to local governments to produce and preserve affordable homeownership and multi-family housing by funding emergency repairs, rehabilitations, downpayment and closing cost assistance, impact fees, homeownership counseling and matching dollars for federal housing grants and programs.

Strategic Concern - A critical issue or opportunity of strategic importance to the City that needs to be addressed by one or more strategies in the next five years and is intended to guide action plans and budgets.

Strategy - A statement of broad direction, purpose or intent based on the needs of the community. A broad operational statement of what a department/program expects to achieve sometime in the future.

Task - An activity to be accomplished in specific, well-defined, and measurable terms and that is achievable within a specified time frame. Also, a defined method to accomplish an established strategy.

TIF - **Tax Increment Financing** - A mechanism for using property taxes to stimulate investment in economically depressed areas. This involves identifying the depressed areas, then reinvesting property taxes generated as a result of new construction in projects designed to further enhance the area's economic vitality.

Tax Revenue - Revenue derived by charges levied against the income or wealth of a person or other legal entity.

TCMA - **Traffic Concurrency Management Area** - A compact geographic area with existing or proposed multiple viable alternative travel paths or modes for common trips. The purpose is to promote infill development or redevelopment within selected portions of urban areas in a manner that supports the provision of more efficient mobility alternatives, including public transit.

TRIM - **Truth In Millage** - One of many provisions of state legislation enacted in 1980 to direct taxpayer concerns regarding taxes to the appropriate public bodies. The County property appraiser is required, in August of each year, to prepare and deliver to each taxpayer a notice of proposed property taxes, known as a TRIM Notice, for the upcoming year.

Transportation - The cost of services provided for the safe and adequate flow of vehicles, travelers and pedestrians including the provision and maintenance of roads and streets, transit systems and parking facilities.

Trendline – A line that is superimposed on a graph or chart to show the general course or tendency of the data points on the chart.

Unassigned Fund Balance - The difference between total fund balance in a governmental fund and its nonspendable, restricted, committed and assigned components.

Unencumbered Balance - The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

User Charges - The payment of a fee for direct receipt of a public service by the party benefiting from the service.

Utility Excise Tax - A tax levied by cities on the consumers of various utilities such as electricity, gas (natural and propane), water, heating oil, and telephone service.

WCIND - **West Coast Inland Navigational District** - A multi-county special taxing district that assists in the planning and implementation of waterway projects that promote safe navigation and the enjoyment of water-based activities.



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City of Sarasota, Florida

Long-Range Financial Plan

General Overview of Three Year Projections

This section includes three-year projections for all operating type funds. Although three-year projections are prepared for Special Revenue Funds, Debt Service Funds and Internal Service Funds, they are not included in this document. These funds are not included due to several factors. Special Revenue Funds are not included, as they are primarily the appropriation of the applicable revenue source for specified purposes. Debt Service Funds are not included, as they are funded by either ad valorem taxes, designated revenues, or special assessments, which are adjusted up or down to match the required debt service payments. Internal Service Funds are not included as any projected cost increases of the Internal Service Funds are passed on to and, as such, factored into the three year projections of the operating funds.

The funds included in this section are the General Fund and Enterprise Funds.

Overview By Specific Fund

General Fund - The three-year projection for the General Fund assumes that expenditure increases will only be moderate and additional services will be minimal over the three-year period. Due to the sunset of the Community Redevelopment Agency in FY2015-16, additional miscellaneous construction expenditures are included in the amount of \$1.7 million. Ad valorem tax revenues are being projected using an increasing assessed value of 7% in FY2016-17 and FY2017-18 at the current millage rate of 3.1728.

Water and Sewer Utility - A water and sewer rate increase of 6 percent was adopted to fund the 2015-16 fiscal year operating budget and debt service. Rate increases of 4% in 2015-16 through 2016-17 fiscal years, will likely be necessary to balance revenues and expenditures, and to provide for required capital improvements and debt service.

Bobby Jones Golf Complex - Assuming average weather conditions and flexibility in establishing busy season rates, substantial rate increases over the next three years should not be necessary. Various tiers of rate increases are being implemented for the 2015-16 fiscal year. Additional rate increases in fiscal years 2016-17 through 2017-18 may be necessary to cover higher costs of operation and to establish a level of funding for capital improvements.

Van Wezel Performing Arts Hall - Covering the increased costs required to bring quality performances to the community will be the challenge for the Van Wezel Performing Arts Hall over the next three years. However, increased ticket sales, grant revenues, as well as hall rental fees are expected to cover the anticipated increased costs. No subsidy is planned from the General Fund for fiscal years 2016-17 through 2017-18.

Solid Waste Management - Residential collection rates for Solid Waste Management are \$21.66 for fiscal year 2015-16, which has not been changed since fiscal year 2010-11. Future projected higher costs of operation could result in solid waste collection rate increases of approximately 3 percent per year during the fiscal years 2016-17 through 2017-18. If actual land fill tipping fee rate increases for fiscal years 2017 through 2018 are higher than those projected, the increase in solid waste collection rates may need to be higher.

Municipal Auditoriums - This operation includes the activity of the auditorium at Payne Park, the Municipal Auditorium located on the North Tamiami Trail, and the Bayfront Community Center (added in fiscal year 2011-12). The Municipal Auditoriums have historically received an annual subsidy from the General Fund. The budgeted subsidy for fiscal year 2015-16 is \$195,169. In order to reduce future subsidies, aggressive marketing of the Municipal Auditorium and the initiation of various cost saving measures are being explored.

Parking Management - In fiscal year 2015-16 the Parking Management Program is implementing paid parking at the Palm and State Street garages during special events and high traffic periods. Also, fees for electric charging stations is being implemented. Other than these fees, this fund has been budgeted with no paid parking, other than permits and parking enforcement revenue. Revenues are expected hold steady the amount of General Fund subsidy needed to fund the Parking Management Program. In order to maintain the current level of General Fund subsidy needed for fiscal years 2016-17 and 2017-18 without significant cost reductions, parking enforcement revenue and other miscellaneous revenue must increase approximately 20%.

City of Sarasota, Florida

General Fund

	2015-16 Budget	2016-17 Projected	2017-18 Projected
<u>REVENUES</u>			
Taxes	\$32,433,392	\$38,706,556	\$40,694,506
Licenses and Permits	5,117,792	5,177,838	5,233,714
Intergovernmental	7,802,112	7,726,783	7,983,301
Charges for Services	2,288,251	2,402,664	2,522,797
Charges to other Funds	4,220,527	4,178,322	4,136,539
Fines and Forfeits	610,525	611,525	612,535
Investment Earnings	202,000	204,020	206,060
Miscellaneous	1,290,196	1,296,166	1,299,283
Other Financing Sources	4,571,980	1,955,234	1,955,234
Revenue Stabilization Fund	272,497	0	0
Total Revenues	<u>58,809,272</u>	<u>62,259,108</u>	<u>64,643,968</u>
<u>EXPENDITURES</u>			
General Government	14,209,620	16,124,756	16,719,421
Public Safety	34,350,172	35,572,623	36,843,799
Physical Environment	4,030,338	4,190,500	4,357,038
Transportation	3,519,639	3,660,424	3,806,840
Culture and Recreation	1,682,241	1,832,385	1,996,854
Human Services	223,550	232,492	241,792
Transfers/Subsidies	793,712	645,927	678,224
Total Expenditures	<u>58,809,272</u>	<u>62,259,108</u>	<u>64,643,968</u>
Excess/(Deficiency)	0	0	0
Beginning Fund Balance	<u>16,457,736</u>	<u>16,457,736</u>	<u>16,457,736</u>
Ending Fund Balance	<u><u>\$ 16,457,736</u></u>	<u><u>\$ 16,457,736</u></u>	<u><u>\$ 16,457,736</u></u>
Millage Rate	3.1728 m	3.1728 m	3.1728 m
Increase in Assessed Property Value	7.00%	7.00%	7.00%

Water and Sewer Utility

	2015 - 16 Budget	2016 - 17 Projected	2017 - 18 Projected
<u>REVENUES</u>			
Sale of Water	\$19,621,670	\$20,173,334	\$20,740,508
Sewer Collection	24,924,000	25,624,739	26,345,180
Interest	85,000	85,850	86,709
Miscellaneous	256,699	264,400	272,332
Total Revenues	44,887,369	46,148,323	47,444,728
<u>EXPENDITURES</u>			
Water System	9,765,494	10,156,114	10,511,578
Sewer System	10,700,491	11,128,511	11,518,009
Collection Costs	1,224,760	1,273,750	1,305,594
<i>Transfers:</i>			
RR&I Fund	13,316,383	13,849,038	14,333,754
Debt Service	4,369,943	4,103,249	4,104,575
PIO and Sustainability	121,931	126,808	131,246
General Reserve	5,388,367	5,510,853	5,539,972
Total Expenditures	44,887,369	46,148,323	47,444,728
EXCESS (DEFICIENCY)	\$0	\$0	\$0
Rate Increase	6.00%	4.00%	4.00%

Bobby Jones Golf Complex

	2015 - 16 Budget	2016 - 17 Projected	2017 - 18 Projected
<u>REVENUES</u>			
Green Fees	\$1,195,600	\$1,231,468	\$1,268,412
Cart Rental	1,195,000	1,230,850	1,267,776
Annual Green Fees	14,000	14,280	14,566
Restaurant Lease	20,000	20,000	20,000
Pro Shop	177,000	180,540	184,151
Range Fees	45,000	45,900	46,818
Tournament Fees	7,000	7,140	7,283
Utilities	26,000	26,520	27,050
Equipment Rental	38,000	38,000	38,000
Investment Income	3,000	3,500	4,000
Other Fees	38,030	38,791	39,567
Miscellaneous Income	25,950	27,248	28,610
Total Revenues	2,784,580	2,864,237	2,946,233
<u>EXPENDITURES</u>			
Personnel	732,212	754,178	776,803
Operating	1,904,942	1,981,140	2,060,386
Merchandise for Resale	107,000	108,070	109,151
Capital	120,810	-	-
Total Expenditures	2,864,964	2,843,388	2,946,340
Net Profit (Loss)	(80,384)	20,849	(107)
Beginning Balance	129,404	49,020	69,869
Ending Balance	\$49,020	\$69,869	\$69,762

Van Wezel Performing Arts Hall

	2015 - 16 Budget	2016 - 17 Projected	2017 - 18 Projected
<u>REVENUES</u>			
Ticket sales	\$9,453,735	\$9,737,347	\$10,029,467
Ticket surcharge - operations	426,462	439,256	450,237
Building rental	553,019	569,610	583,850
Parking lot rental and fees	447,367	460,788	472,308
Program ads	30,250	31,158	31,937
Bar/food revenue	160,000	164,800	168,920
Van Wezel Foundation Grants	213,500	219,905	225,403
Other Grants, contributions/sponsor	340,480	350,694	359,461
Postage & handling charges	410,000	422,300	432,858
Concessions	17,000	17,510	17,948
Miscellaneous	4,500	4,635	4,751
Investment Income	20,000	20,600	21,115
Total Revenues	12,076,313	12,438,603	12,948,255
<u>EXPENDITURES</u>			
Personnel	1,957,177	2,015,892	2,076,369
Operating	3,022,763	3,113,446	3,222,417
Performance Fees	5,605,302	5,773,461	6,062,134
Other Performance Expenses	1,394,060	1,435,882	1,486,138
Total Expenditures	11,979,302	12,338,681	12,847,058
Net Profit (Loss)	\$97,011	\$99,922	\$101,197
Beginning Balance	2,731,691	2,828,702	2,928,624
Ending Balance	\$2,828,702	\$2,928,624	\$3,029,821

Solid Waste Management

	2015 - 16 Budget	2016 - 17 Projected	2017 - 18 Projected
<u>REVENUES</u>			
Refuse Fees	\$10,300,750	\$10,609,773	\$10,922,761
Recycling Revenue	280,000	288,400	296,908
Investment Income	35,000	60,000	62,000
Other	291,500	300,245	309,252
Total Revenues	10,907,250	11,258,418	11,590,921
<u>EXPENDITURES</u>			
Personnel	2,342,249	2,412,516	2,484,891
Operating	7,035,692	7,246,763	7,464,166
Capital	1,185,900	525,000	580,000
Return on Investment	642,390	675,505	695,770
Interfund Transfer	87,332	-	-
Total Expenditures	11,293,563	10,859,784	11,224,827
Net Profit (Loss)	(386,313)	398,634	366,094
Beginning Balance	2,472,244	2,085,931	2,484,565
Ending Balance	\$2,085,931	\$2,484,565	\$2,850,659

Sarasota Municipal Auditoriums

	2015 - 16 Budget	2016 - 17 Projected	2017 - 18 Projected
<u>REVENUES</u>			
Rentals	\$271,485	\$282,344	\$296,461
Sponsored events - booth rentals	32,000	33,280	34,944
Sponsored events - tickets sales	29,350	30,524	32,050
Miscellaneous	0	0	0
Other charges for services	22,550	23,452	24,625
General Fund Subsidy	195,169	202,976	213,125
Total Revenues	550,554	572,576	601,205
<u>EXPENDITURES</u>			
Personnel	318,603	332,777	349,416
Operating	230,576	239,799	251,789
Capital	1,375	-	-
Total Expenditures	550,554	572,576	601,205
Net Profit (Loss)	0	0	0
Beginning Balance	18,531	18,531	18,531
Ending Balance	\$18,531	\$18,531	\$18,531

Parking Management Division

	2015 - 16 Budget	2016 - 17 Projected	2017 - 18 Projected
<u>REVENUES</u>			
Parking Violations	\$638,062	\$765,674	\$918,809
Parking Permits	142,621	171,145	205,374
Rentals and Leases	29,938	35,926	43,111
Other miscellaneous	132,409	139,961	167,953
General Fund Subsidy	420,000	439,763	251,940
Total Revenues	<u>1,363,030</u>	<u>1,552,469</u>	<u>1,587,187</u>
<u>EXPENDITURES</u>			
Personnel	844,810	870,154	896,259
Operating	676,334	683,097	689,928
Capital	60,500	1,000	1,000
Total Expenditures	<u>1,581,644</u>	<u>1,554,251</u>	<u>1,587,187</u>
Net Profit (Loss)	(218,614)	(1,782)	0
Beginning Balance	<u>220,396</u>	<u>1,782</u>	<u>0</u>
Ending Balance	<u>\$1,782</u>	<u>\$0</u>	<u>\$0</u>



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